CITY OF SAULT STE. MARIE | ECONOMIC DEVELOPMENT

Port Development Is a Strategic Economic Imperative

Port of Sault Ste. Marie converts underutilized industrial waterfront into a **multimodal trade platform** linking Northern Ontario's resource economy to Southern Ontario, Quebec and global markets.

It is a supply-chain, industrial land, and economic-transition project that strengthens domestic trade, supports Algoma Steel's evolving logistics needs, and creates room for new investment in mining, forestry, manufacturing, aggregates and agriculture.

Why it matters now: existing infrastructure and brownfield lands make the port faster to activate than many greenfield concepts, with a stated path to operation in less than 24 months once funding and agreements are in place.

AT A GLANCE

$250M Phase 1 capital plan	**216 / 950** Acres: now / long-term
2,150 Jobs by year 5+	**$343M** Annual activity
<24 months Potential time to operation	**4,450** Truck trips/week for modal optimization

Construction Jobs **1400**

1 | Supply Chain Resilience

Reduces overreliance on long-haul trucking and U.S.-routed logistics by integrating marine, rail and road into a Northern Ontario trade corridor.

2 | Industrial Land Activation

Unlocks 216 acres immediately and supports growth toward a 950-acre multi-user port and industrial platform for cargo, storage, transload and processing.

3 | Economic Transition & Jobs

Creates construction and long-term employment, supports regional diversification, and improves the business case for value-added activity tied to local resource sectors.

4 | National & Provincial Alignment

Directly supports critical minerals, forestry diversification, cleaner freight movement, and broader nation-building priorities focused on productivity and internal trade.

How value is created

EXISTING ADVANTAGE
Deep water + rail + highway + energy + brownfield industrial land

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PORT ACTIVATION
Dock access, rail transload, cargo laydown and tenant-ready industrial sites

→

REGIONAL OUTCOME
Lower logistics friction, stronger internal trade, cleaner freight and investment attraction