City of Sault Ste. Marie - Second Quarter Ended June 30, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 50%	2025 Actual To: June	Budget 2025
REVENUE						
Taxation	($152,180,496)	($154,276,701)	($2,096,205)	1.36%	($146,777,648)	($148,521,347)
Payment in lieu of taxes	($2,442,537)	($5,156,373)	($2,713,836)	52.63%	($2,396,038)	($5,054,728)
Fees and user charges	($20,083,036)	($37,453,705)	($17,370,669)	46.38%	($21,673,573)	($35,889,081)
Government grants	($13,641,650)	($25,179,840)	($11,538,190)	45.82%	($11,556,603)	($22,845,149)
Interest and investment income	($3,334,229)	($6,638,836)	($3,304,607)	49.78%	($3,532,008)	($6,289,000)
Contribution from own funds	($16,272)	($2,164,083)	($2,147,811)	99.25%	($56,523)	($2,165,648)
Other income	($1,996,899)	($4,440,073)	($2,443,174)	55.03%	($1,630,659)	($3,034,622)
Change in future employee benefits			$0	0.00%		
	($193,695,119)	($235,309,611)	($41,614,492)	17.68%	($187,623,051)	($223,799,575)
EXPENDITURES						
Salaries	$28,633,967	$60,715,723	$32,081,756	52.84%	$27,099,682	$58,405,880
Benefits	$8,381,364	$18,185,569	$9,804,205	53.91%	$8,202,954	$16,822,911
TOTAL SALARIES/BENEFITS	**$37,015,331**	**$78,901,292**	**$41,885,961**	**53.09%**	**$35,302,636**	**$75,228,791**
Travel and training	$213,896	$534,717	$320,821	60.00%	$199,473	$581,623
Vehicle allowance, maintenance and repairs	$5,309,691	$5,468,802	$159,111	2.91%	$4,040,270	$4,053,785
Utilities and fuel	$5,940,589	$11,483,595	$5,543,006	48.27%	$5,489,595	$12,053,512
Materials and supplies	$3,406,677	$7,509,575	$4,102,898	54.64%	$3,282,655	$7,204,724
Maintenance and repairs	$2,850,799	$3,952,866	$1,102,067	27.88%	$2,617,623	$3,614,852
Program expenses	$779,632	$1,309,902	$530,270	40.48%	$575,690	$1,005,037
Goods for resale	$548,918	$775,255	$226,337	29.20%	$422,400	$797,029
Rents and leases	$177,669	$172,557	($5,112)	(2.96%)	$143,284	$172,557
Taxes and licenses	$2,229,287	$3,111,888	$882,601	28.36%	$2,384,416	$3,064,712
Financial expenses	$1,275,349	$2,862,042	$1,586,693	55.44%	$875,729	$2,639,701
Purchased and contracted services	$4,907,454	$11,818,143	$6,910,689	58.48%	$5,146,563	$11,263,719
Grants to others	$37,221,352	$75,355,932	$38,134,580	50.61%	$36,476,000	$69,718,490
Long term debt	$593,854	$1,327,115	$733,261	55.25%	$589,736	$1,327,115
Transfer to own funds	$14,211,860	$30,416,583	$16,204,723	53.28%	$14,886,108	$30,843,011
Capital expense	$292,546	$429,347	$136,801	31.86%	$241,692	$418,482
Less: recoverable costs	($80,893)	($120,000)	($39,107)	32.59%	($64,425)	($187,565)
TOTAL OTHER EXPENSES	**$79,878,681**	**$156,408,319**	**$76,529,638**	**48.93%**	**$77,306,810**	**$148,570,784**
	$116,894,012	$235,309,611	$118,415,599	50.32%	$112,609,446	$223,799,575
NET (REVENUE)/EXPENDITURE	**($76,801,106)**	**$0**	**$76,801,106**		**($75,013,605)**	**$0**

Mayor and Council	$350,106	$729,336	$379,230	52.00%
Chief Administrative Officer	$218,207	$485,054	$266,847	55.01%
Corporate Services	$4,267,536	$8,198,525	$3,930,989	47.95%
Legal	$3,933,060	$6,374,580	$2,441,520	38.30%
Fire Services	$8,659,840	$18,005,064	$9,345,224	51.90%
Public Works and Engineering	$27,722,974	$53,848,532	$26,125,558	48.52%
Community Development & Enterprise Services	$17,623,960	$40,982,809	$23,358,849	57.00%
Levy Board	$13,301,414	$26,602,821	$13,301,407	50.00%
Outside Agencies	$24,078,167	$48,728,111	$24,649,944	50.59%
Corporate	($172,660,819)	($194,817,751)	($22,156,932)	11.37%
Capital and Debt	$4,364,288	$8,867,983	$4,503,695	50.79%

Mayor & Council – Second Quarter Ended June 30, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 50%	2025 Actual To: June	Budget 2025
REVENUE						
EXPENDITURES						
Salaries	$264,928	$544,316	$279,388	51.33%	$258,108	$521,701
Benefits	$41,406	$86,311	$44,905	52.03%	$41,739	$78,501
TOTAL SALARIES/BENEFITS	**$306,333**	**$630,627**	**$324,294**	**51.42%**	**$299,848**	**$600,202**
Travel and training	$15,447	$20,000	$4,553	22.76%	$16,879	$20,000
Vehicle allowance, maintenance and repairs	$16,924	$36,389	$19,465	53.49%	$15,467	$35,675
Materials and supplies	$10,510	$35,220	$24,710	70.16%	$6,784	$23,220
Purchased and contracted services	$891	$2,100	$1,209	57.57%	$274	$2,100
Grants to others		$5,000	$5,000	100.00%		$5,000
TOTAL OTHER EXPENSES	**$43,773**	**$98,709**	**$54,936**	**55.65%**	**$39,405**	**$85,995**
	$350,106	$729,336	$379,230	52.00%	$339,253	$686,197
NET (REVENUE)/EXPENDITURE	**$350,106**	**$729,336**	**$379,230**	**52.00%**	**$339,253**	**$686,197**

CAO's Office - Second Quarter Ended June 30, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 50%	2025 Actual To: June	Budget 2025
REVENUE						
Contribution from own funds			$0	0.00%	($17,411)	
Other income	($19,003)		$19,003	0.00%	($112,380)	
	($19,003)	$0	$19,003	0.00%	($129,791)	$0
EXPENDITURES						
Salaries	$168,949	$359,280	$190,331	52.98%	$159,869	$347,494
Benefits	$42,927	$87,243	$44,316	50.80%	$42,869	$83,576
TOTAL SALARIES/BENEFITS	**$211,876**	**$446,523**	**$234,647**	**52.55%**	**$202,738**	**$431,070**
Travel and training	$6,591	$5,430	($1,161)	(21.38%)	$3,598	$4,880
Vehicle allowance, maintenance and repairs	$3,073	$5,700	$2,627	46.09%	$2,910	$5,700
Materials and supplies	$15,670	$27,251	$11,581	42.50%	$12,043	$21,775
Program expenses			$0	0.00%		
Purchased and contracted services			$0	0.00%	$101,313	$26
Grants to others			$0	0.00%	$44,120	
Capital expense		$150	$150	100.00%		$150
Depreciation			$0	0.00%		
TOTAL OTHER EXPENSES	**$25,334**	**$38,531**	**$13,197**	**34.25%**	**$163,984**	**$32,531**
	$237,210	$485,054	$247,844	51.10%	$366,722	$463,601
NET (REVENUE)/EXPENDITURE	**$218,207**	**$485,054**	**$266,847**	**55.01%**	**$236,931**	**$463,601**

Corporate Services - Second Quarter Ended June 30, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 50%	2025 Actual To: June	Budget 2025
REVENUE						
Taxation	$23,880	($98,640)	($122,520)	124.21%	($170,032)	
Fees and user charges	($61,763)	($164,812)	($103,049)	62.53%	($71,485)	($160,543)
Government grants		($150,000)	($150,000)	100.00%		($150,000)
Contribution from own funds		($195,700)	($195,700)	100.00%		($48,829)
Other income	($85,879)	($114,460)	($28,581)	24.97%	($97,605)	($114,545)
	($123,762)	($723,612)	($599,850)	82.90%	**($339,122)**	($473,917)
EXPENDITURES						
Salaries	$1,975,996	$4,488,744	$2,512,748	55.98%	$1,888,932	$4,262,210
Benefits	$551,151	$1,218,308	$667,157	54.76%	$543,743	$1,103,704
TOTAL SALARIES/BENEFITS	**$2,527,147**	**$5,707,052**	**$3,179,905**	**55.72%**	**$2,432,675**	**$5,365,914**
Travel and training	$6,873	$19,564	$12,691	64.87%	$9,525	$19,564
Vehicle allowance, maintenance and repairs	$75	$790	$715	90.45%		$620
Materials and supplies	$201,927	$555,579	$353,652	63.65%	$202,361	$427,706
Maintenance and repairs	$1,329,725	$1,621,847	$292,122	18.01%	$1,309,876	$1,599,697
Goods for resale		$19,200	$19,200	100.00%		$19,200
Rents and leases	$41,177	$3,000	($38,177)	(1,272.56%)	$7,361	$3,000
Financial expenses	$3,131	$30,500	$27,369	89.73%	$4,887	$30,500
Purchased and contracted services	$205,333	$860,855	$655,522	76.15%	$210,517	$754,487
Grants to others			$0	0.00%		
Transfer to own funds			$0	0.00%		$70,000
Capital expense	$75,909	$103,750	$27,841	26.83%	$74,829	$107,130
Depreciation			$0	0.00%		
TOTAL OTHER EXPENSES	**$1,864,151**	**$3,215,085**	**$1,350,934**	**42.02%**	**$1,819,356**	**$3,031,904**
	$4,391,298	$8,922,137	$4,530,839	50.78%	$4,252,030	$8,397,818
NET (REVENUE)/EXPENDITURE	**$4,267,536**	**$8,198,525**	**$3,930,989**	**47.95%**	**$3,912,909**	**$7,923,901**

IT	$2,324,074	$3,738,041	$1,413,967	37.83%
Finance	$1,239,027	$2,920,783	$1,681,756	57.58%
Clerk's	$704,436	$1,539,701	$835,265	54.25%

Legal Department - Second Quarter Ended June 30, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 50%	2025 Actual To: June	Budget 2025
REVENUE						
Fees and user charges	($558,625)	($1,535,837)	($977,212)	63.63%	($921,070)	($1,535,837)
Government grants			$0	0.00%		($1,540)
Interest and investment income	($2,077)		$2,077	0.00%	($27,246)	
Contribution from own funds			$0	0.00%		
Other income	($6,000)		$6,000	0.00%		
	($566,702)	($1,535,837)	($969,135)	63.10%	($948,316)	($1,537,377)
EXPENDITURES						
Salaries	$1,161,216	$2,445,891	$1,284,675	52.52%	$1,102,019	$2,385,075
Benefits	$835,599	$1,738,966	$903,367	51.95%	$806,321	$1,687,188
TOTAL SALARIES/BENEFITS	**$1,996,815**	**$4,184,857**	**$2,188,042**	**52.28%**	**$1,908,340**	**$4,072,263**
Travel and training	$22,273	$112,856	$90,583	80.26%	$31,101	$116,856
Vehicle allowance, maintenance and repairs		$950	$950	100.00%	$161	$950
Materials and supplies	$59,239	$117,043	$57,804	49.39%	$50,657	$112,616
Maintenance and repairs	$2,191	$5,455	$3,264	59.84%	$2,237	$5,389
Rents and leases	$41,006	$79,302	$38,296	48.29%	$40,568	$79,302
Taxes and licenses	$2,204,823	$2,789,198	$584,375	20.95%	$2,110,398	$2,789,198
Purchased and contracted services	$167,960	$590,056	$422,096	71.53%	$156,057	$552,763
Capital expense	$5,456	$30,700	$25,244	82.23%	$4,270	$30,700
Gain/Loss on disposal of capital assets			$0	0.00%		
TOTAL OTHER EXPENSES	**$2,502,947**	**$3,725,560**	**$1,222,613**	**32.82%**	**$2,395,449**	**$3,687,774**
	$4,499,762	$7,910,417	$3,410,655	43.12%	$4,303,788	$7,760,037
NET (REVENUE)/EXPENDITURE	**$3,933,060**	**$6,374,580**	**$2,441,520**	**38.30%**	**$3,355,472**	**$6,222,660**

Fire Services - Second Quarter Ended June 30, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 50%	2025 Actual To: June	Budget 2025
REVENUE						
Fees and user charges	($405,125)	($941,475)	($536,350)	56.97%	($675,078)	($781,319)
Government grants	($84,406)		$84,406	0.00%	($82,642)	
Other income	($1,889)	($3,425)	($1,536)	44.85%	$464	($3,375)
	($491,419)	($944,900)	($453,481)	47.99%	($757,256)	($784,694)
EXPENDITURES						
Salaries	$6,218,098	$13,240,574	$7,022,476	53.04%	$5,855,995	$12,916,777
Benefits	$1,995,678	$3,899,001	$1,903,323	48.82%	$1,791,829	$3,651,710
TOTAL SALARIES/BENEFITS	**$8,213,776**	**$17,139,575**	**$8,925,799**	**52.08%**	**$7,647,824**	**$16,568,487**
Travel and training	$57,996	$96,700	$38,704	40.03%	$36,673	$82,566
Vehicle allowance, maintenance and repairs	$213,709	$421,925	$208,216	49.35%	$210,066	$300,100
Utilities and fuel	$136,606	$233,752	$97,146	41.56%	$77,286	$232,310
Materials and supplies	$164,551	$382,275	$217,724	56.95%	$137,798	$321,193
Maintenance and repairs	$147,683	$216,693	$69,010	31.85%	$113,130	$197,989
Financial expenses	$3,368	$5,000	$1,632	32.64%	$3,858	$4,000
Purchased and contracted services	$9,533	$25,080	$15,547	61.99%	$10,325	$24,300
Transfer to own funds	$184,199	$368,398	$184,199	50.00%	$197,971	$395,941
Capital expense	$19,840	$60,566	$40,726	67.24%	$33,160	$60,566
Depreciation			$0	0.00%		
TOTAL OTHER EXPENSES	**$937,484**	**$1,810,389**	**$872,905**	**48.22%**	**$820,266**	**$1,618,965**
	$9,151,260	$18,949,964	$9,798,704	51.71%	$8,468,090	$18,187,452
NET (REVENUE)/EXPENDITURE	**$8,659,840**	**$18,005,064**	**$9,345,224**	**51.90%**	**$7,710,834**	**$17,402,758**

Public Works & Engineering - Second Quarter Ended June 30, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 50%	2025 Actual To: June	Budget 2025
REVENUE						
Fees and user charges	($2,215,099)	($4,071,107)	($1,856,008)	45.59%	($2,884,018)	($4,126,344)
Government grants	($29,303)	($145,270)	($115,967)	79.83%	($6,020)	($238,721)
Contribution from own funds		($308,303)	($308,303)	100.00%	($18,754)	($251,840)
Other income	($137,276)	($90,000)	$47,276	(52.53%)	($101,984)	($90,000)
	($2,381,678)	($4,614,680)	($2,233,002)	48.39%	($3,010,777)	($4,706,905)
EXPENDITURES						
Salaries	$10,493,371	$22,350,053	$11,856,682	53.05%	$10,061,777	$21,649,187
Benefits	$2,831,679	$6,376,184	$3,544,505	55.59%	$2,929,914	$5,851,011
TOTAL SALARIES/BENEFITS	**$13,325,050**	**$28,726,237**	**$15,401,187**	**53.61%**	**$12,991,691**	**$27,500,198**
Travel and training	$58,052	$138,190	$80,138	57.99%	$55,577	$133,640
Vehicle allowance, maintenance and repairs	$4,405,638	$3,698,469	($707,169)	(19.12%)	$3,056,955	$2,530,649
Utilities and fuel	$4,053,126	$7,662,991	$3,609,865	47.11%	$3,486,633	$7,815,969
Materials and supplies	$1,855,587	$4,703,493	$2,847,906	60.55%	$2,130,409	$4,422,409
Maintenance and repairs	$155,313	$261,572	$106,259	40.62%	$168,007	$256,671
Taxes and licenses	$20,057	$95,544	$75,487	79.01%	$81,346	$95,544
Financial expenses	$6,995	$6,400	($595)	(9.29%)	$41,377	$6,400
Purchased and contracted services	$3,671,248	$8,130,596	$4,459,348	54.85%	$3,827,693	$7,870,836
Transfer to own funds	$2,508,725	$5,017,450	$2,508,725	50.00%	$3,379,511	$6,839,021
Capital expense	$125,754	$142,270	$16,516	11.61%	$86,006	$139,356
Depreciation			$0	0.00%		
Gain/Loss on disposal of capital assets			$0	0.00%		
Less: recoverable costs	($80,893)	($120,000)	($39,107)	32.59%	($64,425)	($187,565)
TOTAL OTHER EXPENSES	**$16,779,601**	**$29,736,975**	**$12,957,374**	**43.57%**	**$16,249,089**	**$29,922,930**
	$30,104,652	$58,463,212	$28,358,560	48.51%	$29,240,780	$57,423,128
NET (REVENUE)/EXPENDITURE	**$27,722,974**	**$53,848,532**	**$26,125,558**	**48.52%**	**$26,230,003**	**$52,716,223**

Public Works	20,064,217	38,006,866	17,942,649	47.21%
Engineering	7,658,756	15,841,666	8,182,910	51.65%

Public Works - Second Quarter Ended June 30, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 50%	2025 Actual To: June	Budget 2025
REVENUE						
Fees and user charges	($1,363,797)	($2,598,912)	($1,235,115)	47.52%	($1,486,557)	($2,687,206)
Government grants	($29,303)	($64,000)	($34,697)	54.21%	($6,020)	($64,000)
Contribution from own funds		($5,000)	($5,000)	100.00%	($18,754)	($5,000)
Other income	($147,747)	($90,000)	$57,747	(64.16%)	($115,536)	($90,000)
	($1,540,847)	($2,757,912)	($1,217,065)	44.13%	($1,626,868)	($2,846,206)
EXPENDITURES						
Salaries	$8,712,335	$18,353,648	$9,641,313	52.53%	$8,388,269	$17,766,927
Benefits	$2,371,401	$5,315,315	$2,943,914	55.39%	$2,448,720	$4,875,505
TOTAL SALARIES/BENEFITS	**$11,083,736**	**$23,668,963**	**$12,585,227**	**53.17%**	**$10,836,989**	**$22,642,432**
Travel and training	$36,115	$93,490	$57,375	61.37%	$37,613	$89,990
Vehicle allowance, maintenance and repairs	$4,388,204	$3,555,770	($832,434)	(23.41%)	$3,027,749	$2,500,871
Utilities and fuel	$1,268,216	$1,925,926	$657,710	34.15%	$1,064,879	$2,303,897
Materials and supplies	$1,763,887	$4,464,596	$2,700,709	60.49%	$2,031,571	$4,182,005
Taxes and licenses	$20,057	$95,544	$75,487	79.01%	$81,346	$95,544
Financial expenses	$9,947	$5,000	($4,947)	(98.94%)	$9,875	$5,000
Purchased and contracted services	$894,523	$2,563,434	$1,668,911	65.10%	$1,023,321	$2,434,793
Transfer to own funds	$2,216,228	$4,432,455	$2,216,228	50.00%	$3,094,435	$6,268,870
Capital expense	$5,044	$79,600	$74,556	93.66%	$18,190	$76,600
Depreciation			$0	0.00%		
Gain/Loss on disposal of capital assets			$0	0.00%		
Less: recoverable costs	($80,893)	($120,000)	($39,107)	32.59%	($64,425)	($187,565)
TOTAL OTHER EXPENSES	**$10,521,329**	**$17,095,815**	**$6,574,486**	**38.46%**	**$10,324,554**	**$17,770,005**
	$21,605,064	$40,764,778	$19,159,714	47.00%	$21,161,543	$40,412,437
NET (REVENUE)/EXPENDITURE	**$20,064,217**	**$38,006,866**	**$17,942,649**	**47.21%**	**$19,534,676**	**$37,566,231**

Operations				
Winter Control: Roadways and Sidewalks	9,923,610	9,429,767	493,843	5.24%
Sanitary Sewers	780,016	3,253,580	2,473,564	76.03%
Storm Sewers	153,534	795,075	641,541	80.69%
Roadways and Sidewalks	773,114	4,696,767	2,935,967	62.51%
Supervision and Overhead	1,674,271	4,038,517	2,364,246	58.54%
Traffic & Communications	716,099	2,100,975	1,384,876	65.92%
Carpentry	491,858	1,117,292	625,434	55.98%
Administration	909,802	1,857,801	947,999	51.03%
Equipment	574,163	888,269	314,106	35.36%
Buildings	725,795	1,770,456	1,044,661	59.01%
Waste Management	1,259,602	3,187,266	1,927,664	60.48%
Parks	2,082,353	4,871,101	2,788,748	57.25%
	20,064,217	38,006,866	17,942,649	

Engineering - Second Quarter Ended June 30, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 50%	2025 Actual To: June	Budget 2025
REVENUE						
Fees and user charges	($851,302)	($1,472,195)	($620,893)	42.17%	($1,397,461)	($1,439,138)
Government grants		($81,270)	($81,270)	100.00%		($174,721)
Contribution from own funds		($303,303)	($303,303)	100.00%		($246,840)
Other income	$10,471		($10,471)	0.00%	$13,552	
	($840,831)	($1,856,768)	($1,015,937)	54.72%	($1,383,909)	($1,860,699)
EXPENDITURES						
Salaries	$1,781,036	$3,996,405	$2,215,369	55.43%	$1,673,509	$3,882,260
Benefits	$460,278	$1,060,869	$600,591	56.61%	$481,193	$975,506
TOTAL SALARIES/BENEFITS	**$2,241,315**	**$5,057,274**	**$2,815,959**	**55.68%**	**$2,154,702**	**$4,857,766**
Travel and training	$21,936	$44,700	$22,764	50.93%	$17,964	$43,650
Vehicle allowance, maintenance and repairs	$17,434	$142,699	$125,265	87.78%	$29,207	$29,778
Utilities and fuel	$2,784,910	$5,737,065	$2,952,155	51.46%	$2,421,753	$5,512,072
Materials and supplies	$91,700	$238,897	$147,197	61.62%	$98,837	$240,404
Maintenance and repairs	$155,313	$261,572	$106,259	40.62%	$168,007	$256,671
Financial expenses	($2,953)	$1,400	$4,353	310.90%	$31,502	$1,400
Purchased and contracted services	$2,776,725	$5,567,162	$2,790,437	50.12%	$2,804,373	$5,436,043
Transfer to own funds	$292,498	$584,995	$292,498	50.00%	$285,076	$570,151
Capital expense	$120,711	$62,670	($58,041)	(92.61%)	$67,816	$62,756
Depreciation			$0	0.00%		
Gain/Loss on disposal of capital assets			$0	0.00%		
TOTAL OTHER EXPENSES	**$6,258,273**	**$12,641,160**	**$6,382,887**	**50.49%**	**$5,924,535**	**$12,152,925**
	$8,499,587	$17,698,434	$9,198,847	51.98%	$8,079,237	$17,010,691
NET (REVENUE)/EXPENDITURE	**$7,658,756**	**$15,841,666**	**$8,182,910**	**51.65%**	**$6,695,328**	**$15,149,992**

Community Development & Enterprise Services - Second Quarter Ended June 30, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 50%	2025 Actual To: June	Budget 2025
REVENUE						
Fees and user charges	($6,349,431)	($10,899,133)	($4,549,702)	41.74%	($6,787,592)	($10,233,675)
Government grants	($2,205,201)	($2,046,518)	$158,683	(7.75%)	($967,490)	($2,209,639)
Contribution from own funds	($16,272)	($639,260)	($622,988)	97.45%	($20,357)	($503,888)
Other income	($456,295)	($292,613)	$163,682	(55.94%)	($244,355)	($130,077)
	($9,027,200)	($13,877,524)	($4,850,324)	34.95%	($8,019,794)	($13,077,279)
EXPENDITURES						
Salaries	$14,569,508	$30,527,439	$15,957,931	52.27%	$13,628,976	$29,240,213
Benefits	$4,078,602	$8,678,557	$4,599,955	53.00%	$3,838,369	$8,018,931
TOTAL SALARIES/BENEFITS	**$18,648,110**	**$39,205,996**	**$20,557,886**	**52.44%**	**$17,467,345**	**$37,259,144**
Travel and training	$104,660	$238,677	$134,017	56.15%	$82,792	$286,683
Vehicle allowance, maintenance and repairs	$883,980	$1,726,504	$842,524	48.80%	$964,776	$1,480,191
Utilities and fuel	$1,887,464	$3,820,604	$1,933,141	50.60%	$2,002,963	$4,237,543
Materials and supplies	$817,102	$1,466,375	$649,273	44.28%	$569,450	$1,580,895
Maintenance and repairs	$1,363,570	$2,063,992	$700,422	33.94%	$1,137,502	$1,753,095
Program expenses	$250,731	$252,100	$1,369	0.54%	$157,941	$169,540
Goods for resale	$548,918	$756,055	$207,137	27.40%	$422,400	$777,829
Rents and leases	$95,487	$90,255	($5,232)	(5.80%)	$95,356	$90,255
Taxes and licenses	$4,408	$227,146	$222,738	98.06%	$192,671	$179,970
Financial expenses	$220,942	$214,066	($6,876)	(3.21%)	$173,594	$105,187
Purchased and contracted services	$795,999	$2,222,636	$1,426,637	64.19%	$848,829	$2,072,507
Grants to others	$153,119	$105,000	($48,119)	(45.83%)	$43,958	$104,500
Transfer to own funds	$791,245	$2,318,450	$1,527,206	65.87%	$794,671	$2,073,267
Capital expense	$85,427	$152,477	$67,050	43.97%	$76,588	$141,146
TOTAL OTHER EXPENSES	**$8,003,050**	**$15,654,337**	**$7,651,287**	**48.88%**	**$7,563,489**	**$15,052,608**
	$26,651,160	$54,860,333	$28,209,173	51.42%	$25,030,834	$52,311,752
NET (REVENUE)/EXPENDITURE	**$17,623,960**	**$40,982,809**	**$23,358,849**	**57.00%**	**$17,011,040**	**$39,234,473**

Fire Services	8,659,840	18,005,064	9,345,224	51.90%
Humane Society	360,779	721,557	360,779	50.00%
LIP	(633,962)	-	633,962	0.00%
Economic Development	457,823	826,481	368,658	44.61%
Tourism and Community Development	715,945	1,340,218	624,273	46.58%
Planning	467,011	1,078,379	611,368	56.69%
Parking	80,090	165,281	85,191	51.54%
Cemetery	280,494	494,555	214,061	43.28%
Transit	4,005,279	9,789,882	5,784,603	59.09%
School Guards	222,615	363,978	141,363	38.84%
Recreation & Culture	836,674	2,144,149	1,307,475	60.98%
Locks	(26,562)	43,396	69,958	161.21%
Community Centres				
John Rhodes Community Centre	636,233	1,868,573	1,232,340	65.95%
Northern Community Centre Turf	(221,168)	(80,343)	140,825	-175.28%
Northern Community Centre Arena	(179,534)	398,132	577,666	145.09%
GFL Memorial Gardens	630,682	1,072,557	441,875	41.20%
Downtown Plaza	145,967	475,247	329,280	69.29%
Downtown Ambassador Program	229	-	(229)	0.00%
Downtown Development Area	113,056	299,500	186,444	62.25%
Outdoor Pools/Misc. Concessions	64,542	347,180	282,638	123.74%
Facility Administration	395,459	816,975	421,516	120.03%
Administration	612,471	812,048	199,577	24.58%

Levy Boards - Second Quarter Ended June 30, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 50%	2025 Actual To: June	Budget 2025
REVENUE						
EXPENDITURES						
Grants to others	$13,301,414	$26,602,821	$13,301,407	50.00%	$12,690,108	$25,380,215
TOTAL OTHER EXPENSES	**$13,301,414**	**$26,602,821**	**$13,301,407**	**50.00%**	**$12,690,108**	**$25,380,215**
	$13,301,414	$26,602,821	$13,301,407	50.00%	$12,690,108	$25,380,215
NET (REVENUE)/EXPENDITURE	**$13,301,414**	**$26,602,821**	**$13,301,407**	**50.00%**	**$12,690,108**	**$25,380,215**

Outside Agencies - Second Quarter Ended June 30, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 50%	2025 Actual To: June	Budget 2025
REVENUE						
Fees and user charges		($95,000)	($95,000)	100.00%	($95,000)	($130,000)
Government grants	($96,696)	($200,000)	($103,304)	51.65%	($85,995)	($200,000)
Contribution from own funds			$0	0.00%		
Other income			$0	0.00%	($2,000)	
	($96,696)	($295,000)	($198,304)	67.22%	($182,995)	($330,000)
EXPENDITURES						
Materials and supplies	$368,044	$300,000	($68,044)	(22.68%)	$244,308	$320,000
Grants to others	$23,766,819	$48,643,111	$24,876,292	51.14%	$23,697,814	$44,228,775
Transfer to own funds	$40,000	$80,000	$40,000	50.00%	$42,000	$80,000
TOTAL OTHER EXPENSES	**$24,174,863**	**$49,023,111**	**$24,848,248**	**50.69%**	**$23,984,122**	**$44,628,775**
	$24,174,863	$49,023,111	$24,848,248	50.69%	$23,984,122	$44,628,775
NET (REVENUE)/EXPENDITURE	**$24,078,167**	**$48,728,111**	**$24,649,944**	**50.59%**	**$23,801,127**	**$44,298,775**

Corporate Financials - Second Quarter Ended June 30, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 50%	2025 Actual To: June	Budget 2025
REVENUE						
Taxation	($152,204,376)	($154,178,061)	($1,973,685)	1.28%	($146,607,616)	($148,521,347)
Payment in lieu of taxes	($2,442,537)	($5,156,373)	($2,713,836)	52.63%	($2,396,038)	($5,054,728)
Fees and user charges	($10,898,117)	($20,687,816)	($9,789,699)	47.32%	($10,914,407)	($19,702,682)
Government grants	($11,310,450)	($22,638,052)	($11,327,602)	50.04%	($10,497,099)	($20,045,249)
Interest and investment income	($3,332,151)	($6,638,836)	($3,306,685)	49.81%	($3,504,762)	($6,289,000)
Contribution from own funds		($1,020,820)	($1,020,820)	100.00%		($1,361,091)
Other income	($1,292,446)	($3,943,000)	($2,650,554)	67.22%	($1,072,335)	($2,700,000)
Change in future employee benefits			$0	0.00%		
	($181,480,078)	($214,262,958)	($32,782,880)	15.30%	($174,992,257)	($203,674,097)
EXPENDITURES						
Benefits			$0	0.00%		
TOTAL SALARIES/BENEFITS	**$0**	**$0**	**$0**	**0.00%**	**$0**	**$0**
Materials and supplies	$78,598	$304,614	$226,016	74.20%	$66,645	$296,103
Program expenses	$528,901	$1,057,802	$528,901	50.00%	$417,749	$835,497
Financial expenses	$1,044,281	$2,611,076	$1,566,795	60.01%	$655,872	$2,497,614
Purchased and contracted services	$66,023	$11,900	($54,123)	(454.81%)	$1,880	$11,000
Transfer to own funds	$7,101,456	$15,459,815	$8,358,359	54.07%	$6,987,026	$14,414,921
TOTAL OTHER EXPENSES	**$8,819,259**	**$19,445,207**	**$10,625,948**	**54.65%**	**$8,129,171**	**$18,055,135**
	$8,819,259	$19,445,207	$10,625,948	54.65%	$8,129,171	$18,055,135
NET (REVENUE)/EXPENDITURE	**($172,660,819)**	**($194,817,751)**	**($22,156,932)**	**11.37%**	**($166,863,086)**	**($185,618,962)**

Capital Levy & Debenture Debt - Second Quarter Ended June 30, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 50%	2025 Actual To: June	Budget 2025
REVENUE						
EXPENDITURES						
Long term debt	$593,854	$1,327,115	$733,261	55.25%	$589,736	$1,327,115
Transfer to own funds	$3,770,434	$7,540,868	$3,770,434	50.00%	**$3,682,901**	$7,365,802
TOTAL OTHER EXPENSES	**$4,364,288**	**$8,867,983**	**$4,503,695**	**50.79%**	**$4,272,637**	**$8,692,917**
	$4,364,288	$8,867,983	$4,503,695	50.79%	$4,272,637	$8,692,917
NET (REVENUE)/EXPENDITURE	**$4,364,288**	**$8,867,983**	**$4,503,695**	**50.79%**	**$4,272,637**	**$8,692,917**