City of Sault Ste. Marie - First Quarter Ended March 31, 2026

	2026 YTD	Budget	Variance	Percentage Budget-Rem	2025 Actual To:	Budget
FISCAL YEAR REMAINING% :	**Actual**	**2026**		75%	**March**	**2025**
REVENUE						
Taxation	($72,946,897.43)	($2,632,078.00)	$70,314,819.43	(2,671.46%)	($69,426,874.58)	($148,521,347.00)
Payment in lieu of taxes	($629,488.64)	($5,156,373.00)	($4,526,884.36)	87.79%	($613,022.30)	($5,054,728.00)
Fees and user charges	($9,921,471.93)	($37,453,705.00)	($27,532,233.07)	73.51%	($11,836,658.61)	($35,889,081.00)
Government grants	($6,687,663.22)	($25,179,840.00)	($18,492,176.78)	73.44%	($6,146,994.60)	($22,845,149.00)
Interest and investment income	($1,636,379.29)	($6,638,836.00)	($5,002,456.71)	75.35%	($1,423,484.10)	($6,289,000.00)
Contribution from own funds	($6,371.72)	($2,164,083.00)	($2,157,711.28)	99.71%	($8,489.03)	($2,165,648.00)
Other income	($717,341.02)	($4,440,073.00)	($3,722,731.98)	83.84%	($442,005.67)	($3,034,622.00)
Change in future employee benefits			$0.00	0.00%		
	($92,545,613.25)	**($83,664,988.00)**	**$8,880,625.25**	**(10.61%)**	**($89,897,528.89)**	**($223,799,575.00)**
EXPENDITURES						
Salaries	$14,474,516.94	$60,715,723.00	$46,241,206.06	76.16%	$11,655,764.56	$58,405,880.00
Benefits	$3,951,102.25	$18,185,569.00	$14,234,466.75	78.27%	$3,512,597.06	$16,822,911.00
TOTAL SALARIES/BENEFITS	**$18,425,619.19**	**$78,901,292.00**	**$60,475,672.81**	**76.65%**	$15,168,361.62	**$75,228,791.00**
Travel and training	$73,702.48	$534,717.00	$461,014.52	86.22%	$117,158.82	$581,623.00
Vehicle allowance, maintenance and repairs	$3,654,874.97	$5,468,802.00	$1,813,927.03	33.17%	$2,588,758.06	$4,053,785.00
Utilities and fuel	$3,220,362.74	$11,483,595.00	$8,263,232.26	71.96%	$2,761,418.73	$12,053,512.00
Materials and supplies	$1,568,048.95	$7,509,575.00	$5,941,526.05	79.12%	$1,712,316.67	$7,204,724.00
Maintenance and repairs	$1,519,912.02	$3,952,866.00	$2,432,953.98	61.55%	$1,429,494.13	$3,614,852.00
Program expenses	$375,814.19	$1,309,902.00	$934,087.81	71.31%	$341,488.95	$1,005,037.00
Goods for resale	$325,802.84	$775,255.00	$449,452.16	57.97%	$318,609.75	$797,029.00
Rents and leases	$112,481.48	$172,557.00	$60,075.52	34.81%	$87,125.19	$172,557.00
Taxes and licenses	$2,198,121.61	$3,111,888.00	$913,766.39	29.36%	$2,330,683.31	$3,064,712.00
Financial expenses	$549,556.71	$2,862,042.00	$2,312,485.29	80.80%	$615,668.42	$2,639,701.00
Purchased and contracted services	$1,650,527.51	$11,818,143.00	$10,167,615.49	86.03%	$2,421,674.34	$11,263,719.00
Grants to others	$19,587,790.33	$75,355,932.00	$55,768,141.67	74.01%	$16,424,685.20	$69,718,490.00
Long term debt	($69,703.11)	$1,327,115.00	$1,396,818.11	105.25%		$1,327,115.00
Transfer to own funds	$7,105,929.86	$30,416,583.00	$23,310,653.14	76.64%	$7,442,053.75	$30,843,011.00
Capital expense	$70,064.34	$429,347.00	$359,282.66	83.68%	$181,217.69	$418,482.00
Less: recoverable costs	($55,504.78)	($120,000.00)	($64,495.22)	53.75%	($42,222.76)	($187,565.00)
TOTAL OTHER EXPENSES	**$41,887,782.14**	**$156,408,319.00**	**$114,520,536.86**	**73.22%**	**$38,730,130.25**	**$148,570,784.00**
	$60,313,401.33	$235,309,611.00	$174,996,209.67	74.37%	$53,898,491.87	$223,799,575.00
NET (REVENUE)/EXPENDITURE	**($32,232,211.92)**	**$151,644,623.00**	**$183,876,834.92**		**($35,999,037.02)**	**$0.00**

Mayor and Council	173,743.91	729,336.00	555,592.09	76.18%
Chief Administrative Officer	117,418.55	485,054.00	367,635.45	75.79%
Corporate Services	2,055,435.49	8,198,525.00	6,143,089.51	74.93%
Legal	2,993,688.27	6,374,580.00	3,380,891.73	53.04%
Fire Services	4,339,927.46	18,005,064.00	13,665,136.54	75.90%
Public Works and Engineering	14,707,888.76	53,848,532.00	39,140,643.24	72.69%
Community Development & Enterprise Services	4,369,567.86	22,977,745.00	18,608,177.14	80.98%
Levy Board	6,805,642.02	26,602,821.00	19,797,178.98	74.42%
Outside Agencies	12,664,661.29	48,728,111.00	36,063,449.71	74.01%
Corporate	(82,275,699.53)	(43,173,128.00)	39,102,571.53	-90.57%
Capital and Debt	1,815,514.00	8,867,983.00	7,052,469.00	79.53%

Mayor & Council - First Quarter Ended March 31, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 75%	2025 Actual To: March	Budget 2025
REVENUE						
EXPENDITURES						
Salaries	$133,234.80	$544,316.00	$411,081.20	75.52%	$106,859.33	$521,701.00
Benefits	$19,566.86	$86,311.00	$66,744.14	77.33%	$17,289.67	$78,501.00
TOTAL SALARIES/BENEFITS	**$152,801.66**	**$630,627.00**	**$477,825.34**	**75.77%**	**$124,149.00**	**$600,202.00**
Travel and training	$8,095.34	$20,000.00	$11,904.66	59.52%	$8,384.02	$20,000.00
Vehicle allowance, maintenance and repairs	$7,179.11	$36,389.00	$29,209.89	80.27%	$6,740.03	$35,675.00
Materials and supplies	$5,378.25	$35,220.00	$29,841.75	84.73%	$4,199.61	$23,220.00
Purchased and contracted services	$289.55	$2,100.00	$1,810.45	86.21%	$237.57	$2,100.00
Grants to others		$5,000.00	$5,000.00	100.00%		$5,000.00
TOTAL OTHER EXPENSES	**$20,942.25**	**$98,709.00**	**$77,766.75**	**78.78%**	**$19,561.23**	**$85,995.00**
	$173,743.91	$729,336.00	$555,592.09	76.18%	$143,710.23	$686,197.00
NET (REVENUE)/EXPENDITURE	**$173,743.91**	**$729,336.00**	**$555,592.09**	**76.18%**	**$143,710.23**	**$686,197.00**

CAO's Office - First Quarter Ended March 31, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 75%	2025 Actual To: March	Budget 2025
REVENUE						
Contribution from own funds			$0.00	0.00%		
Other income	($2,000.00)		$2,000.00	0.00%	($111,821.14)	
	($2,000.00)	$0.00	$2,000.00	0.00%	($111,821.14)	$0.00
EXPENDITURES						
Salaries	$82,863.41	$359,280.00	$276,416.59	76.94%	$67,099.75	$347,494.00
Benefits	$22,460.15	$87,243.00	$64,782.85	74.26%	$20,331.99	$83,576.00
TOTAL SALARIES/BENEFITS	**$105,323.56**	**$446,523.00**	**$341,199.44**	**76.41%**	**$87,431.74**	**$431,070.00**
Travel and training	$5,278.02	$5,430.00	$151.98	2.80%	$2,212.18	$4,880.00
Vehicle allowance, maintenance and repairs	$1,586.11	$5,700.00	$4,113.89	72.17%	$969.98	$5,700.00
Materials and supplies	$7,230.86	$27,251.00	$20,020.14	73.47%	$5,622.37	$21,775.00
Program expenses			$0.00	0.00%		
Purchased and contracted services			$0.00	0.00%	$55,053.87	$26.00
Grants to others			$0.00	0.00%	$40,846.46	
Capital expense		$150.00	$150.00	100.00%		$150.00
TOTAL OTHER EXPENSES	**14094.99**	**$38,531.00**	**$24,436.01**	**63.42%**	**$104,704.86**	**$32,531.00**
	$119,418.55	$485,054.00	$365,635.45	75.38%	$192,136.60	$463,601.00
NET (REVENUE)/EXPENDITURE	**$117,418.55**	**$485,054.00**	**$367,635.45**	**75.79%**	**$80,315.46**	**$463,601.00**

Corporate Services - First Quarter Ended March 31, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 75%	2025 Actual To: March	Budget 2025
REVENUE						
Taxation	$5,960.00	($98,640.00)	($104,600.00)	106.04%		
Fees and user charges	($31,175.23)	($164,812.00)	($133,636.77)	81.08%	($35,518.41)	($160,543.00)
Government grants		($150,000.00)	($150,000.00)	100.00%		($150,000.00)
Contribution from own funds		($195,700.00)	($195,700.00)	100.00%		($48,829.00)
Other income	($42,807.94)	($114,460.00)	($71,652.06)	62.60%	($47,573.56)	($114,545.00)
	($68,023.17)	**($723,612.00)**	**($655,588.83)**	**90.60%**	**($83,091.97)**	**($473,917.00)**
EXPENDITURES						
Salaries	$990,969.24	$4,488,744.00	$3,497,774.76	77.92%	$765,399.15	$4,262,210.00
Benefits	$259,992.56	$1,218,308.00	$958,315.44	78.66%	$223,488.06	$1,103,704.00
TOTAL SALARIES/BENEFITS	**$1,250,961.80**	**$5,707,052.00**	**$4,456,090.20**	**78.08%**	**$988,887.21**	**$5,365,914.00**
Travel and training	$3,826.94	$19,564.00	$15,737.06	80.44%	$7,590.84	$19,564.00
Vehicle allowance, maintenance and repairs	$75.47	$790.00	$714.53	90.45%		$620.00
Materials and supplies	$104,231.59	$555,579.00	$451,347.41	81.24%	$125,064.14	$427,706.00
Maintenance and repairs	$745,514.07	$1,621,847.00	$876,332.93	54.03%	$735,572.03	$1,599,697.00
Goods for resale		$19,200.00	$19,200.00	100.00%		$19,200.00
Rents and leases	$41,176.91	$3,000.00	($38,176.91)	(1,272.56%)	$7,333.54	$3,000.00
Financial expenses	$1,067.81	$30,500.00	$29,432.19	96.50%	$1,702.31	$30,500.00
Purchased and contracted services	-23395.93	$860,855.00	$884,250.93	102.72%	$56,854.23	$754,487.00
Grants to others			$0.00	0.00%		
Transfer to own funds			$0.00	0.00%		$70,000.00
Capital expense		103750	$103,750.00	100.00%	$65,910.71	107130
TOTAL OTHER EXPENSES	**$872,496.86**	**$3,215,085.00**	**$2,342,588.14**	**72.86%**	**$1,000,027.80**	**$3,031,904.00**
	$2,123,458.66	$8,922,137.00	$6,798,678.34	76.20%	$1,988,915.01	$8,397,818.00
NET (REVENUE)/EXPENDITURE	**$2,055,435.49**	**$8,198,525.00**	**$6,143,089.51**	**74.93%**	**$1,905,823.04**	**$7,923,901.00**

IT	1,148,804.15	3,738,041.00	2,589,236.85	69.27%
Finance	540,560.25	2,920,783.00	2,380,222.75	81.49%
Clerk's	366,071.09	1,539,701.00	1,173,629.91	76.22%

Legal Department - First Quarter Ended March 31, 2026

	2026 YTD	Budget	Variance	Percentage Budget-Rem	2025 Actual To:	Budget
FISCAL YEAR REMAINING% :	**Actual**	**2026**		75%	**March**	**2025**
REVENUE						
Fees and user charges	($288,657.97)	($1,535,837.00)	($1,247,179.03)	81.21%	($266,971.69)	($1,535,837.00)
Government grants			$0.00	0.00%		($1,540.00)
Interest and investment income	($412.45)		$412.45	0.00%	($13,332.15)	
Contribution from own funds			$0.00	0.00%		
	($289,070.42)	**($1,535,837.00)**	**($1,246,766.58)**	**81.18%**	**($280,303.84)**	**($1,537,377.00)**
EXPENDITURES						
Salaries	$610,805.36	$2,445,891.00	$1,835,085.64	75.03%	$463,200.06	$2,385,075.00
Benefits	$372,284.84	$1,738,966.00	$1,366,681.16	78.59%	$334,191.78	$1,687,188.00
TOTAL SALARIES/BENEFITS	**$983,090.20**	**$4,184,857.00**	**$3,201,766.80**	**76.51%**	**$797,391.84**	**$4,072,263.00**
Travel and training	$3,796.80	$112,856.00	$109,059.20	96.64%	$15,548.07	$116,856.00
Vehicle allowance, maintenance and repairs		$950.00	$950.00	100.00%		$950.00
Materials and supplies	$29,007.43	$117,043.00	$88,035.57	75.22%	$26,380.33	$112,616.00
Maintenance and repairs	$1,206.78	$5,455.00	$4,248.22	77.88%	$305.27	$5,389.00
Rents and leases	$15,227.89	$79,302.00	$64,074.11	80.80%	$16,396.09	$79,302.00
Taxes and licenses	$2,186,571.25	$2,789,198.00	$602,626.75	21.61%	$2,317,134.50	$2,789,198.00
Purchased and contracted services	$61,972.10	$590,056.00	$528,083.90	89.50%	$81,055.31	$552,763.00
Capital expense	1886.24	30700	$28,813.76	93.86%	$2,180.22	30700
TOTAL OTHER EXPENSES	**$2,299,668.49**	**$3,725,560.00**	**$1,425,891.51**	**38.27%**	**$2,458,999.79**	**$3,687,774.00**
	$3,282,758.69	$7,910,417.00	$4,627,658.31	58.50%	$3,256,391.63	$7,760,037.00
NET (REVENUE)/EXPENDITURE	**$2,993,688.27**	**$6,374,580.00**	**$3,380,891.73**	**53.04%**	**$2,976,087.79**	**$6,222,660.00**

Fire Services - First Quarter Ended March 31, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 75%	2025 Actual To: March	Budget 2025
REVENUE						
Fees and user charges	($167,533.54)	($941,475.00)	($773,941.46)	82.21%	($190,156.38)	($781,319.00)
Government grants	($84,405.83)		$84,405.83	0.00%	($49,720.00)	
Other income	($763.19)	($3,425.00)	($2,661.81)	77.72%	($34,087.98)	($3,375.00)
	($252,702.56)	**($944,900.00)**	**($692,197.44)**	**73.26%**	**($273,964.36)**	**($784,694.00)**
EXPENDITURES						
Salaries	$3,145,258.55	$13,240,574.00	$10,095,315.45	76.25%	$2,546,242.55	$12,916,777.00
Benefits	$988,784.73	$3,899,001.00	$2,910,216.27	74.64%	$805,527.30	$3,651,710.00
TOTAL SALARIES/BENEFITS	**$4,134,043.28**	**$17,139,575.00**	**$13,005,531.72**	**75.88%**	**$3,351,769.85**	**$16,568,487.00**
Travel and training	$23,440.82	$96,700.00	$73,259.18	75.76%	$24,244.06	$82,566.00
Vehicle allowance, maintenance and repairs	$95,473.83	$421,925.00	$326,451.17	77.37%	$123,512.63	$300,100.00
Utilities and fuel	$77,674.88	$233,752.00	$156,077.12	66.77%	$64,747.23	$232,310.00
Materials and supplies	$84,055.58	$382,275.00	$298,219.42	78.01%	$64,435.24	$321,193.00
Maintenance and repairs	$76,939.31	$216,693.00	$139,753.69	64.49%	$57,143.89	$197,989.00
Financial expenses	418.8	$5,000.00	$4,581.20	91.62%	$431.69	$4,000.00
Purchased and contracted services	$778.91	$25,080.00	$24,301.09	96.89%	$1,928.21	$24,300.00
Transfer to own funds	92099.5	368398	$276,298.50	75.00%	$98,985.25	395941
Capital expense	7705.11	60566	$52,860.89	87.28%	$8,347.05	60566
TOTAL OTHER EXPENSES	**$458,586.74**	**$1,810,389.00**	**$1,351,802.26**	**74.67%**	**$443,775.25**	**$1,618,965.00**
	$4,592,630.02	$18,949,964.00	$14,357,333.98	75.76%	$3,795,545.10	$18,187,452.00
NET (REVENUE)/EXPENDITURE	**$4,339,927.46**	**$18,005,064.00**	**$13,665,136.54**	**75.90%**	**$3,521,580.74**	**$17,402,758.00**

Public Works & Engineering - First Quarter Ended March 31, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 75%	2025 Actual To: March	Budget 2025
REVENUE						
Fees and user charges	($690,902.85)	($4,071,107.00)	($3,380,204.15)	83.03%	($865,704.86)	($4,126,344.00)
Government grants	($14,084.10)	($145,270.00)	($131,185.90)	90.30%	($4,290.17)	($238,721.00)
Contribution from own funds		($308,303.00)	($308,303.00)	100.00%		($251,840.00)
Other income	($90,691.34)	($90,000.00)	$691.34	(0.77%)	($38,279.07)	($90,000.00)
	($795,678.29)	**($4,614,680.00)**	**($3,819,001.71)**	**82.76%**	**($908,274.10)**	**($4,706,905.00)**
EXPENDITURES						
Salaries	$5,328,314.06	$22,350,053.00	$17,021,738.94	76.16%	$4,313,633.27	$21,649,187.00
Benefits	$1,309,280.53	$6,376,184.00	$5,066,903.47	79.47%	$1,249,437.53	$5,851,011.00
TOTAL SALARIES/BENEFITS	**$6,637,594.59**	**$28,726,237.00**	**$22,088,642.41**	**76.89%**	**$5,563,070.80**	**$27,500,198.00**
Travel and training	$10,863.45	$138,190.00	$127,326.55	92.14%	$34,162.26	$133,640.00
Vehicle allowance, maintenance and repairs	$3,228,422.42	$3,698,469.00	$470,046.58	12.71%	$2,117,434.65	$2,530,649.00
Utilities and fuel	$2,197,575.43	$7,662,991.00	$5,465,415.57	71.32%	$1,783,860.64	$7,815,969.00
Materials and supplies	$993,345.61	$4,703,493.00	$3,710,147.39	78.88%	$1,072,725.26	$4,422,409.00
Maintenance and repairs	$40,491.47	$261,572.00	$221,080.53	84.52%	$47,602.28	$256,671.00
Taxes and licenses	$9,968.34	$95,544.00	$85,575.66	89.57%	$9,910.41	$95,544.00
Financial expenses	$1,837.29	$6,400.00	$4,562.71	71.29%	$32,578.54	$6,400.00
Purchased and contracted services	$1,176,862.05	$8,130,596.00	$6,953,733.95	85.53%	$1,877,259.75	$7,870,836.00
Transfer to own funds	1254362.5	5017450	$3,763,087.50	75.00%	$1,689,755.25	6839021
Capital expense	7748.68	142270	$134,521.32	94.55%	$86,047.43	139356
Less: recoverable costs	($55,504.78)	($120,000.00)	($64,495.22)	53.75%	($42,222.76)	($187,565.00)
TOTAL OTHER EXPENSES	**$8,865,972.46**	**$29,736,975.00**	**$20,871,002.54**	**70.19%**	**$8,709,113.71**	**$29,922,930.00**
	$15,503,567.05	$58,463,212.00	$42,959,644.95	73.48%	**$14,272,184.51**	$57,423,128.00
NET (REVENUE)/EXPENDITURE	**$14,707,888.76**	**$53,848,532.00**	**$39,140,643.24**	**72.69%**	**$13,363,910.41**	**$52,716,223.00**

Public Works	$11,469,210.70	$38,006,866.00	$26,537,655.30	69.82%
Engineering	$3,238,678.06	$15,841,666.00	$12,602,987.94	79.56%
	$14,707,888.76	$53,848,532.00	$39,140,643.24	

Public Works - First Quarter Ended March 31, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 75%	2025 Actual To: March	Budget 2025
REVENUE						
Fees and user charges	($489,616.55)	($2,598,912.00)	($2,109,295.45)	81.16%	($533,657.76)	($2,687,206.00)
Government grants	($14,084.10)	($64,000.00)	($49,915.90)	77.99%	($4,290.17)	($64,000.00)
Contribution from own funds		($5,000.00)	($5,000.00)	100.00%		($5,000.00)
Other income	($90,691.33)	($90,000.00)	$691.33	(0.77%)	($38,279.07)	($90,000.00)
	($594,391.98)	**($2,757,912.00)**	**($2,163,520.02)**	**78.45%**	**($576,227.00)**	**($2,846,206.00)**
EXPENDITURES						
Salaries	$4,437,610.35	$18,353,648.00	$13,916,037.65	75.82%	$3,585,197.50	$17,766,927.00
Benefits	$1,088,913.38	$5,315,315.00	$4,226,401.62	79.51%	$1,031,679.19	$4,875,505.00
TOTAL SALARIES/BENEFITS	**$5,526,523.73**	**$23,668,963.00**	**$18,142,439.27**	**76.65%**	**$4,616,876.69**	**$22,642,432.00**
Travel and training	$3,199.14	$93,490.00	$90,290.86	96.58%	$26,357.56	$89,990.00
Vehicle allowance, maintenance and repairs	$3,219,754.00	$3,555,770.00	$336,016.00	9.45%	$2,098,860.01	$2,500,871.00
Utilities and fuel	$784,797.57	$1,925,926.00	$1,141,128.43	59.25%	$708,494.25	$2,303,897.00
Materials and supplies	$949,723.94	$4,464,596.00	$3,514,872.06	78.73%	$1,014,615.33	$4,182,005.00
Taxes and licenses	$9,968.34	$95,544.00	$85,575.66	89.57%	$9,910.41	$95,544.00
Financial expenses	$1,665.90	$5,000.00	$3,334.10	66.68%	$1,668.33	$5,000.00
Purchased and contracted services	$510,979.32	$2,563,434.00	$2,052,454.68	80.07%	$471,574.33	$2,434,793.00
Transfer to own funds	1108113.75	4432455	$3,324,341.25	75.00%	$1,547,217.50	6268870
Capital expense	4381.77	79600	$75,218.23	94.50%	$17,356.97	76600
Less: recoverable costs	($55,504.78)	($120,000.00)	($64,495.22)	53.75%	($42,222.76)	($187,565.00)
TOTAL OTHER EXPENSES	**$6,537,078.95**	**$17,095,815.00**	**$10,558,736.05**	**61.76%**	**$5,853,831.93**	**$17,770,005.00**
	$12,063,602.68	$40,764,778.00	$28,701,175.32	70.41%	$10,470,708.62	$40,412,437.00
NET (REVENUE)/EXPENDITURE	**$11,469,210.70**	**$38,006,866.00**	**$26,537,655.30**	**69.82%**	**$9,894,481.62**	**$37,566,231.00**

Operations				
Winter Control: Roadways and Sidewalks	7,638,023.45	9,429,767.00	1,791,743.55	19.00%
Sanitary Sewers	228,691.92	3,253,580.00	3,024,888.08	92.97%
Storm Sewers	22,978.25	795,075.00	772,096.75	97.11%
Roadways and Sidewalks	19,444.49	4,696,767.00	4,677,322.51	99.59%
Supervision and Overhead	738,668.40	4,038,517.00	3,299,848.60	81.71%
Traffic & Communications	345,582.75	2,100,975.00	1,755,392.25	83.55%
Carpentry	209,724.69	1,117,292.00	907,567.31	81.23%
Administration	430,776.45	1,857,801.00	1,427,024.55	76.81%
Buildings	342,148.78	1,770,456.00	1,428,307.22	80.67%
Equipment	(95,336.95)	888,269.00	983,605.95	110.73%
Waste Management	660,946.70	3,187,266.00	2,526,319.30	79.26%
Parks	927,561.77	4,871,101.00	3,943,539.23	80.96%
	11,469,210.70	38,006,866.00	26,537,655.30	

Engineering - First Quarter Ended March 31, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 75%	2025 Actual To: March	Budget 2025
REVENUE						
Fees and user charges	($201,286.30)	($1,472,195.00)	($1,270,908.70)	86.33%	($332,047.10)	($1,439,138.00)
Government grants		($81,270.00)	($81,270.00)	100.00%		($174,721.00)
Contribution from own funds		($303,303.00)	($303,303.00)	100.00%		($246,840.00)
Other income	-0.01		$0.01	0.00%		
	($201,286.31)	**($1,856,768.00)**	**($1,655,481.69)**	**89.16%**	**($332,047.10)**	**($1,860,699.00)**
EXPENDITURES						
Salaries	$890,703.71	$3,996,405.00	$3,105,701.29	77.71%	$728,435.77	$3,882,260.00
Benefits	$220,367.15	$1,060,869.00	$840,501.85	79.23%	$217,758.34	$975,506.00
TOTAL SALARIES/BENEFITS	**$1,111,070.86**	**$5,057,274.00**	**$3,946,203.14**	**78.03%**	**$946,194.11**	**$4,857,766.00**
Travel and training	$7,664.31	$44,700.00	$37,035.69	82.85%	$7,804.70	$43,650.00
Vehicle allowance, maintenance and repairs	$8,668.42	$142,699.00	$134,030.58	93.93%	$18,574.64	$29,778.00
Utilities and fuel	$1,412,777.86	$5,737,065.00	$4,324,287.14	75.37%	$1,075,366.39	$5,512,072.00
Materials and supplies	$43,621.67	$238,897.00	$195,275.33	81.74%	$58,109.93	$240,404.00
Maintenance and repairs	$40,491.47	$261,572.00	$221,080.53	84.52%	$47,602.28	$256,671.00
Financial expenses	171.39	$1,400.00	$1,228.61	87.76%	$30,910.21	$1,400.00
Purchased and contracted services	$665,882.73	$5,567,162.00	$4,901,279.27	88.04%	$1,405,685.42	$5,436,043.00
Transfer to own funds	146248.75	584995	$438,746.25	75.00%	$142,537.75	570151
Capital expense	3366.91	62670	$59,303.09	94.63%	$68,690.46	62756
TOTAL OTHER EXPENSES	**$2,328,893.51**	**$12,641,160.00**	**$10,312,266.49**	**81.58%**	**$2,855,281.78**	**$12,152,925.00**
	$3,439,964.37	$17,698,434.00	$14,258,469.63	80.56%	$3,801,475.89	$17,010,691.00
NET (REVENUE)/EXPENDITURE	**$3,238,678.06**	**$15,841,666.00**	**$12,602,987.94**	**79.56%**	**$3,469,428.79**	**$15,149,992.00**

Community Development & Enterprise Services - First Quarter Ended March 31, 2026

	2026 YTD	Budget	Variance	Percentage Budget-Rem	2025 Actual To:	Budget
FISCAL YEAR REMAINING% :	**Actual**	**2026**		75%	**March**	**2025**
REVENUE						
Fees and user charges	($3,326,729.33)	($9,957,658.00)	($6,630,928.67)	66.59%	($3,640,312.12)	($9,452,356.00)
Government grants	($868,683.29)	($2,046,518.00)	($1,177,834.71)	57.55%	($540,822.74)	($2,209,639.00)
Contribution from own funds	($6,371.72)	($639,260.00)	($632,888.28)	99.00%	($8,489.03)	($503,888.00)
Other income	($276,574.10)	($289,188.00)	($12,613.90)	4.36%	($196,147.50)	($126,702.00)
	($4,478,358.44)	**($12,932,624.00)**	**($8,454,265.56)**	**65.37%**	**($4,385,771.39)**	**($12,292,585.00)**
EXPENDITURES						
Salaries	$4,183,071.52	$17,286,865.00	$13,103,793.48	75.80%	$3,393,330.45	$16,323,436.00
Benefits	$978,732.58	$4,779,556.00	$3,800,823.42	79.52%	$862,330.73	$4,367,221.00
TOTAL SALARIES/BENEFITS	**$5,161,804.10**	**$22,066,421.00**	**$16,904,616.90**	**76.61%**	**$4,255,661.18**	**$20,690,657.00**
Travel and training	$18,401.11	$141,977.00	$123,575.89	87.04%	$25,017.39	$204,117.00
Vehicle allowance, maintenance and repairs	$322,138.03	$1,304,579.00	$982,440.97	75.31%	$340,100.77	$1,180,091.00
Utilities and fuel	$945,112.43	$3,586,852.00	$2,641,739.57	73.65%	$912,810.86	$4,005,233.00
Materials and supplies	$267,332.25	$1,084,100.00	$816,767.75	75.34%	$227,234.48	$1,259,702.00
Maintenance and repairs	$655,760.39	$1,847,299.00	$1,191,538.61	64.50%	$588,870.66	$1,555,106.00
Program expenses	$111,363.69	$252,100.00	$140,736.31	55.83%	$132,614.70	$169,540.00
Goods for resale	$325,802.84	$756,055.00	$430,252.16	56.91%	$318,609.75	$777,829.00
Rents and leases	$56,076.68	$90,255.00	$34,178.32	37.87%	$63,395.56	$90,255.00
Taxes and licenses	$1,582.02	$227,146.00	$225,563.98	99.30%	$3,638.40	$179,970.00
Financial expenses	$112,163.08	$209,066.00	$96,902.92	46.35%	$84,802.66	$101,187.00
Purchased and contracted services	368655.29	$2,197,556.00	$1,828,900.71	83.22%	$349,069.46	$2,048,207.00
Grants to others	$145,487.33	$105,000.00	($40,487.33)	(38.56%)	$27,529.39	$104,500.00
Transfer to own funds	303522.75	1950052	$1,646,529.25	84.44%	$298,350.00	1677326
Capital expense	52724.31	91911	$39,186.69	42.64%	$18,732.28	80580
TOTAL OTHER EXPENSES	**$3,686,122.20**	**$13,843,948.00**	**$10,157,825.80**	**73.37%**	**$3,390,776.36**	**$13,433,643.00**
	$8,847,926.30	$35,910,369.00	$27,062,442.70	75.36%	$7,646,437.54	$34,124,300.00
NET (REVENUE)/EXPENDITURE	**$4,369,567.86**	**$22,977,745.00**	**$18,608,177.14**	**80.98%**	**$3,260,666.15**	**$21,831,715.00**

Humane Society	180,389.25	721,557.00	541,167.75	75.00%
LIP	(431,564.21)	-	431,564.21	0.00%
Economic Development	138,545.03	826,481.00	687,935.97	83.24%
Tourism and Community Developmer	312,969.48	1,340,218.00	1,027,248.52	76.65%
Planning	224,722.69	1,078,379.00	853,656.31	79.16%
Parking	41,743.27	165,281.00	123,537.73	74.74%
Cemetery	122,331.83	494,555.00	372,223.17	75.26%
Transit	2,250,792.39	9,789,882.00	7,539,089.61	77.01%
School Guards	110,226.34	363,978.00	253,751.66	69.72%
Recreation & Culture	427,576.57	2,144,149.00	1,716,572.43	80.06%
Locks	416.95	43,396.00	42,979.05	99.04%
Community Centres				
John Rhodes Community Centre	157,786.55	1,868,573.00	1,710,786.45	91.56%
Northern Community Centre Turf	(162,884.12)	(80,343.00)	82,541.12	(102.74%)
Northern Community Centre Aren	(112,107.91)	398,132.00	510,239.91	128.16%
GFL Memorial Gardens	351,349.40	1,072,557.00	721,207.60	67.24%
Downtown Plaza	106,541.13	475,247.00	368,705.87	77.58%
Downtown Ambassador Program	228.77	-	(228.77)	0.00%
Downtown Development Area	42,613.52	299,500.00	256,886.48	85.77%
Outdoor Pools/Misc. Concessions	35,936.85	361,143.00	325,206.15	282.34%
Facility Administration	190,966.34	803,012.00	612,045.66	76.22%
Administration	380,987.74	812,048.00	431,060.26	53.08%

Levy Boards - First Quarter Ended March 31, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 75%	2025 Actual To: March	Budget 2025
REVENUE						
EXPENDITURES						
Grants to others	$6,805,642.02	$26,602,821.00	$19,797,178.98	74.42%	$6,345,053.78	$25,380,215.00
TOTAL OTHER EXPENSES	**$6,805,642.02**	**$26,602,821.00**	**$19,797,178.98**	**74.42%**	**$6,345,053.78**	**$25,380,215.00**
	$6,805,642.02	$26,602,821.00	$19,797,178.98	74.42%	$6,345,053.78	$25,380,215.00
NET (REVENUE)/EXPENDITURE	**$6,805,642.02**	**$26,602,821.00**	**$19,797,178.98**	**74.42%**	**$6,345,053.78**	**$25,380,215.00**

Outside Agencies - First Quarter Ended March 31, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 75%	2025 Actual To: March	Budget 2025
REVENUE						
Fees and user charges		($95,000.00)	($95,000.00)	100.00%	($95,000.00)	($130,000.00)
Government grants	($65,265.00)	($200,000.00)	($134,735.00)	67.37%	($62,188.00)	($200,000.00)
Contribution from own funds			$0.00	0.00%		
Other income			$0.00	0.00%		
	($65,265.00)	($295,000.00)	($229,735.00)	77.88%	**($157,188.00)**	($330,000.00)
EXPENDITURES						
Materials and supplies	$73,265.31	$300,000.00	$226,734.69	75.58%	$137,827.06	$320,000.00
Grants to others	$12,636,660.98	$48,643,111.00	$36,006,450.02	74.02%	$10,011,255.57	$44,228,775.00
Transfer to own funds	$20,000.00	$80,000.00	$60,000.00	75.00%	$20,000.00	$80,000.00
TOTAL OTHER EXPENSES	**$12,729,926.29**	**$49,023,111.00**	**$36,293,184.71**	**74.03%**	**$10,169,082.63**	**$44,628,775.00**
	$12,729,926.29	$49,023,111.00	$36,293,184.71	74.03%	$10,169,082.63	$44,628,775.00
NET (REVENUE)/EXPENDITURE	**$12,664,661.29**	**$48,728,111.00**	**$36,063,449.71**	**74.01%**	**$10,011,894.63**	**$44,298,775.00**

Corporate Financials - First Quarter Ended March 31, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 75%	2025 Actual To: March	Budget 2025
REVENUE						
Taxation	($72,952,857.43)	($2,533,438.00)	$70,419,419.43	(2,779.60%)	($69,426,874.58)	($148,521,347.00)
Payment in lieu of taxes	($629,488.64)	($5,156,373.00)	($4,526,884.36)	87.79%	($613,022.30)	($5,054,728.00)
Fees and user charges	($5,416,473.01)	($20,687,816.00)	($15,271,342.99)	73.82%	($6,742,995.15)	($19,702,682.00)
Government grants	($5,655,225.00)	($22,638,052.00)	($16,982,827.00)	75.02%	($5,489,973.69)	($20,045,249.00)
Interest and investment income	($1,635,966.84)	($6,638,836.00)	($5,002,869.16)	75.36%	($1,410,151.95)	($6,289,000.00)
Contribution from own funds		($1,020,820.00)	($1,020,820.00)	100.00%		($1,361,091.00)
Other income	($304,504.45)	($3,943,000.00)	($3,638,495.55)	92.28%	($14,096.42)	($2,700,000.00)
Change in future employee benefits			$0.00	0.00%		
	($86,594,515.37)	**($62,618,335.00)**	**$23,976,180.37**	**(38.29%)**	**($83,697,114.09)**	**($203,674,097.00)**
EXPENDITURES						
Benefits			$0.00	0.00%		
TOTAL SALARIES/BENEFITS	**$0.00**	**$0.00**	**$0.00**	**0.00%**	**$0.00**	**$0.00**
Materials and supplies	$4,202.07	$304,614.00	$300,411.93	98.62%	$48,828.18	$296,103.00
Program expenses	$264,450.50	$1,057,802.00	$793,351.50	75.00%	$208,874.25	$835,497.00
Financial expenses	$434,069.73	$2,611,076.00	$2,177,006.27	83.38%	$496,153.22	$2,497,614.00
Purchased and contracted services	65365.54	11900	($53,465.54)	(449.29%)	215.94	$11,000.00
Transfer to own funds	$3,550,728.00	$15,459,815.00	$11,909,087.00	77.03%	$3,493,512.75	$14,414,921.00
TOTAL OTHER EXPENSES	**$4,318,815.84**	**$19,445,207.00**	**$15,126,391.16**	**77.79%**	**$4,247,584.34**	**$18,055,135.00**
	$4,318,815.84	$19,445,207.00	$15,126,391.16	77.79%	$4,247,584.34	$18,055,135.00
NET (REVENUE)/EXPENDITURE	**($82,275,699.53)**	**($43,173,128.00)**	**$39,102,571.53**	**(90.57%)**	**($79,449,529.75)**	**($185,618,962.00)**

Capital Levy & Debenture Debt - First Quarter Ended March 31, 2026

FISCAL YEAR REMAINING% :	2026 YTD Actual	Budget 2026	Variance	Percentage Budget-Rem 75%	2025 Actual To: March	Budget 2025
REVENUE						
EXPENDITURES						
Long term debt	($69,703.11)	$1,327,115.00	$1,396,818.11	105.25%		$1,327,115.00
Transfer to own funds	$1,885,217.11	$7,540,868.00	$5,655,650.89	75.00%	$1,841,450.50	$7,365,802.00
TOTAL OTHER EXPENSES	**$1,815,514.00**	**$8,867,983.00**	**$7,052,469.00**	**79.53%**	**$1,841,450.50**	**$8,692,917.00**
	$1,815,514.00	$8,867,983.00	$7,052,469.00	79.53%	$1,841,450.50	$8,692,917.00
NET (REVENUE)/EXPENDITURE	**$1,815,514.00**	**$8,867,983.00**	**$7,052,469.00**	**79.53%**	**$1,841,450.50**	**$8,692,917.00**