

CAPITAL BUDGET SUMMARY 2026

	Funding Source						
	Project Cost	Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
PUBLIC WORKS AND ENGINEERING SERVICES (PWES)							
<i>Roads/Bridges/Storm Sewer</i>							
Peoples Road - Phase 2							
Sackville Road Extension							
East Street							
Great Northern Road - Connecting Link							
Bridges and Aqueducts							
Engineering - 2027							
Resurfacing - Various Roads							
Traffic Signal Upgrades							
	\$ 27,843,713	\$ 7,540,867	\$ 610,000		\$ 19,692,846		
<i>Miscellaneous Construction</i>							
Rear Yard Drainage							
Bridge Inspection							
Bridge/ Aqueduct Rehabilitation							
Other							
Emergency Repairs							
	\$ 544,995			\$ 544,995			
				Miscellaneous Construction Reserve			

CAPITAL BUDGET SUMMARY 2026

	Project Cost	Funding Source				Other
		Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	
PUBLIC WORKS AND ENGINEERING SERVICES (PWES)						
<i>Landfill</i>						
Landfill Pump Station	\$ 1,200,000			\$ 1,200,000		
Landfill Cell Development	\$ 2,500,000			\$ 2,500,000		
BioSolids	\$ 851,831			\$ 851,831		
Lighting at Landfill Methane Flare	\$ 15,000			\$ 15,000		
	\$ 4,566,831			\$ 4,566,831		
				Waste Disposal Site Reserve		
<i>Fleet & Equipment</i>						
Landfill Light-Duty Fleet & Equipment	\$ 134,000			\$ 134,000		
Landfill Heavy-Duty Fleet & Equipment	\$ 2,010,000			\$ 2,010,000		
				Waste Disposal Site Reserve		
Public Works Heavy Duty Fleet & Equipment	\$ 1,222,796			\$ 1,222,796		
Public Works Medium Duty Fleet & Equipment	\$ 1,483,000			\$ 1,483,000		
				PWT Equipment Reserve		
Engineering - Survey Equipment	\$ 60,000			\$ 60,000		
				Engineering Equipment Reserve		
	\$ 4,909,796			\$ 4,909,796		

CAPITAL BUDGET SUMMARY 2026

	Funding Source						
	Project Cost	Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
PUBLIC WORKS AND ENGINEERING SERVICES (PWES)							
<i>Building Capital Maintenance</i>							
Buildings A	\$ 36,000			\$ 36,000			
Buildings A Administration Building - HVAC in Washrooms	\$ 93,500			\$ 93,500			
Strathclair Washroom Upgrades	\$ 50,000			\$ 50,000			
	\$ 15,000			\$ 15,000			
	\$ 194,500			\$ 194,500			
				Asset Management Reserve			
<i>Other</i>							
Traffic - Radio Tower Inspection	\$ 32,000			\$ 32,000			
Tig Welder Replacement	\$ 25,000			\$ 25,000			
	\$ 57,000			\$ 57,000			
				Asset Management Reserve			
Total PWES	\$ 38,116,835	\$ 7,540,867	\$ 610,000	\$ 10,273,122	\$ 19,692,846	\$ -	\$ -

CAPITAL BUDGET SUMMARY 2026

Project Cost	Funding Source					
	Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES)						
<i>Transit</i>						
Diesel Bus	\$ 908,888		\$ 545,333	\$ 363,555		
Community Bus	\$ 205,000		\$ 123,000	\$ 82,000		
5 Electolyzer Devices for Buses	\$ 60,000		\$ 60,000			
Relocation of Downtown Terminal						
	\$ 1,821,593		\$ 485,759	\$ 1,335,835		
<i>This represents the initial investment in the downtown terminal relocation. The total price is estimated at \$7.5 million and will require funds from future capital budgets.</i>						
	\$ 2,995,481		\$ 1,214,092	\$ 1,781,390		
Transit Equipment Reserve						

CAPITAL BUDGET SUMMARY 2026

	Project Cost	Funding Source				Other
		Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	
COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES)						
<i>Equipment</i>						
GFL - Refrigeration Plant Disconnect	\$ 10,000			\$ 10,000		
				GFL Capital Reserve		
JRCC - Refrigeration Plant Isolation Valves	\$ 35,000			\$ 35,000		
				Facilities Maintenance Reserve		
JRCC - Replace Cooling Tower	\$ 400,000			\$ 400,000		
JRCC - Security Cameras	\$ 31,000			\$ 31,000		
				John Rhodes Centre Reserve		
Arenas - POS System (Food & Beverage Sales)	\$ 85,000			\$ 85,000		
				Computer Software Reserve		
Cemetery - 2 Riding Mowers	\$ 80,000			\$ 80,000		
Cemetery - Loader	\$ 130,000			\$ 130,000		
				Cemetery Reserve Fund		
	\$ 771,000			\$ 771,000		
<i>Other</i>						
Bondar Park - Waterfront & Parking Lot Lighting	\$ 32,700			\$ 32,700		
				Bondar Equipment Reserve		
Cemetery - New Columbarium	\$ 85,000			\$ 85,000		
				Cemetery Reserve Fund		

CAPITAL BUDGET SUMMARY 2026

	Project Cost	Funding Source				
		Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt
COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES)						
Cricket Pitch Relocation	\$ 27,000			\$ 27,000		
				5% Sub-Dividers Reserve Fund		
Snowdon Park - Court Resurfacing	\$ 75,000			\$ 75,000		
				5% Sub-Dividers Reserve Fund & Parks and Recreation Reserve		
	\$ 219,700			\$ 219,700		
<i>Building Capital Maintenance</i>						
NCC - Carpet Replacement	\$ 55,000			\$ 55,000		
				Northern Community Centre Reserve		
JRCC - Replace Meeting Room Divider Wall	\$ 35,000			\$ 35,000		
JRCC - Remove Pool Slide	\$ 60,000			\$ 60,000		
				Facilities Maintenance Reserve		
Seniors Centre - Rooftop Unit	\$ 38,000			\$ 38,000		
				Parks and Recreation Reserve		
Seniors Centre - Flooring, Ceiling, & Lighting	\$ 80,000			\$ 80,000		
				Senior's Advisory Reserve Fund		
Queen E Field B Lighting	\$ 290,000			\$ 122,000	\$ 168,000	
Manzo Park - Sensory/Inclusive Playground	\$ 410,000			\$ 75,000	\$ 315,000	\$ 20,000
				5% Sub-Dividers Reserve Fund		

CAPITAL BUDGET SUMMARY 2026

	Project Cost	Funding Source					
		Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
FIRE SERVICES							
<i>Building Capital Maintenance</i>							
Fire Hall # 1 - Roof Replacement	\$ 381,600			\$ 381,600			
Fire Hall # 1, 2, 3 - Garage Door Opener Upgrades	\$ 60,000			\$ 60,000			
Fire Hall # 4 - HVAC/MAU	\$ 120,000			\$ 120,000			
	\$ 561,600			\$ 561,600			
			Asset Management Reserve				
<i>Fleet & Equipment</i>							
Pumper	\$ 1,750,000					\$ 1,750,000	
	\$ 1,750,000					\$ 1,750,000	
Total Fire	\$ 2,311,600			\$ 561,600		\$ 1,750,000	

CAPITAL BUDGET SUMMARY 2026

	Funding Source						
	Project Cost	Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
CORPORATE / OUTSIDE AGENCIES							
<i>Building Capital Maintenance</i>							
Emergency Repair/ Contingency - All City Buildings	\$ 275,000			\$ 275,000			
Library - Controls & Electrical Upgrades	\$ 187,500			\$ 187,500			
	\$ 462,500			\$ 462,500			
Asset Management Reserve							
Total Corporate / Outside Agencies	\$ 462,500	\$ -	\$ -	\$ 462,500	\$ -	\$ -	\$ -
TOTAL 2026 CAPITAL BUDGET	\$ 47,695,116	\$ 7,540,867	\$ 610,000	\$ 15,817,014	\$ 21,957,235	\$ 1,750,000	\$ 20,000

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

	2026	2027	2028	2029	2030	Total
Community Development & Enterprise Services	6,804,181	20,910,808	5,527,777	7,252,666	1,494,720	41,990,153
Fire Services	2,311,600	1,150,000	240,000	240,000	540,000	4,481,600
Public Works & Engineering Services	38,312,789	34,128,637	31,795,582	31,553,436	33,564,390	169,354,835
Corporate Services	275,000	975,500	586,110	341,832	347,669	2,526,111
Outside Agencies	187,500	352,000	217,000	605,000	150,000	1,511,500
Total Capital Requirements	47,891,070	57,516,946	38,366,470	39,992,934	36,096,778	219,864,199
Funding						
Capital Levy Overall	4,040,867	6,523,485	5,317,955	7,535,514	7,696,224	31,114,045
Capital Levy Urban Only	3,500,000	1,200,000	2,560,000	500,000	500,000	8,260,000
Capital Levy Miscellaneous Construction	544,995	555,895	567,013	578,353	589,920	2,836,176
Sewer Surcharge	610,000	1,650,000	500,000	1,120,000	112,310	3,992,310
Canada Community-Building Fund	4,719,359	4,908,133	4,908,133	4,908,133	4,908,133	24,351,890
Reserves	11,705,873	10,428,720	5,852,638	11,452,036	14,988,635	54,427,901
Reserve Funds	636,500	727,500	1,600,000	100,000	100,000	3,164,000
Infrastructure Maintenance Requirements from Reserve	3,125,600	13,117,333	7,354,443	7,401,166	1,668,669	32,667,211
OCIF Funding-formula based funding	6,685,427	2,015,000	2,015,000	2,015,000	2,015,000	14,745,427
Connecting Link (90%)	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Government Grants	7,572,450	8,903,880	2,466,287	1,007,733	517,888	20,468,237
Long Term Debt	-	4,487,000	2,225,000	375,000	-	7,087,000
Internally Financed Debt	1,750,000	-	-	-	-	1,750,000
Funding Available	2,478,134	2,527,697	2,578,251	2,629,816	2,682,412	12,896,309
Funding Shortfall/(excess)	647,466	10,589,637	4,776,193	4,771,350	(1,013,743)	19,770,902
Total Capital Funding Requirements	47,891,070	57,516,946	38,366,470	39,992,934	36,096,778	219,864,199

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

FUNDING AVAILABILITY

	2026	2027	2028	2029	2030	Total
Capital Works Funding						
Overall Capital	4,040,867	6,523,485	5,317,955	7,535,514	7,696,224	31,114,046
Urban Only Capital	3,500,000	1,200,000	2,560,000	500,000	500,000	8,260,000
Sewer Surcharge	610,000	1,650,000	500,000	1,120,000	112,310	3,992,310
OCIF Funding	6,685,427	2,015,000	2,015,000	2,015,000	2,015,000	14,745,427
Connecting Link (90%)	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Canada Community-Building Fund	4,719,359	4,908,133	4,908,133	4,908,133	4,908,133	24,351,890
Housing-Enabling Water Systems Fund	3,712,160	1,243,509	1,243,509	-	-	6,199,179
Housing-Enabling Core Servicing Stream	1,575,900	-	-	-	-	1,575,900
ICIP - Transit/CPTF (Note 1)	2,284,390	7,560,370	1,222,778	1,007,733	517,888	12,593,159
Available funding	30,128,103	28,100,498	20,767,375	20,086,380	18,749,555	117,831,911

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

FUNDING AVAILABILITY

	2026	2027	2028	2029	2030	Total
Reserves (annual allocation)						
Asset Management Allocation	2,478,134	2,527,697	2,578,251	2,629,816	2,682,412	12,896,309
Growth Related Initiatives	510,000	510,000	510,000	510,000	510,000	2,550,000
Miscellaneous Construction	544,995	555,895	567,013	578,353	589,920	2,836,176
Fire	261,550	266,781	272,117	277,559	283,110	1,361,117
Police	165,000	165,000	165,000	165,000	165,000	825,000
Public Works and Transportation-Works	2,705,796	2,759,912	2,815,110	2,871,412	2,928,841	14,081,071
Public Works and Transportation-Waste Collection	165,000	165,000	165,000	165,000	-	660,000
Public Works and Transportation-Railway	58,392	59,560	60,751	61,966	63,205	303,874
CDES-Transit	1,214,091	1,238,373	1,263,140	1,288,403	1,314,171	6,318,178
CDES-Parks	120,000	122,400	124,848	127,345	129,892	624,485
Engineering Equipment	40,000	40,800	41,616	42,448	43,297	208,162
Landfill (Note 2)	973,267	992,732	1,012,587	1,032,839	1,053,496	5,064,921
Library (Note 3)	80,000	81,600	83,232	84,897	86,595	416,323
	6,328,091	6,448,053	6,570,414	6,695,222	6,657,527	32,699,306
Total Funding	39,444,328	37,586,247	30,426,040	29,921,418	28,599,493	165,977,526

Notes:

1) The City's share of eligible costs is 26.67% for Investing in Canada Infrastructure Program (ICIP) and 40% for Canada Public Transit Fund (CPTF). The 2026 Capital Budget requires \$1,214,091 of City funding towards eligible Transit projects for 2026.

2) The Landfill Business and Implementation (B&I) Plan was approved by Council on October 22, 2019. There will be a 20% increase in user fees every five years, in addition to a waste management system levy increase annually. An allowance for capital expenditures has been incorporated into the business plan, and fee/levy structure. Increases to the levy are required each year over a 15 year period, with average annual levy increases from 2020 to 2035 of 8.08%. The plan is updated on an as need basis.

3) The Centennial Branch of the library is a City-owned building. The annual allocation is for maintenance.

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

ENGINEERING

	2026	2027	2028	2029	2030	Total
Aqueducts and Bridges	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Roads (Note 1)	26,143,713	18,840,128	17,844,598	17,378,647	16,531,667	96,738,752
Miscellaneous Construction	544,995	555,895	567,013	578,353	589,920	2,836,176
Traffic Signal Upgrades	200,000	200,000	200,000	200,000	200,000	1,000,000
Engineering Fleet & Equipment	60,000	40,000	40,000	40,000	40,000	220,000
Total	28,448,708	21,136,022	20,151,610	19,697,000	18,861,587	108,294,928

Notes:

1) Capital budget for roads is based upon current funding levels and not road assessment requirements. The City currently does not have the funding resources to address all roads that are assessed as immediate priority repair.

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

PUBLIC WORKS

	2026	2027	2028	2029	2030	Total
<u>Infrastructure Maintenance</u>						
PW Admin	50,000	-	-	-	-	50,000
PW Garage A	154,500	202,500	3,000,000	-	-	3,357,000
	<u>204,500</u>	<u>202,500</u>	<u>3,000,000</u>	<u>-</u>	<u>-</u>	<u>3,407,000</u>
<u>Landfill</u>						
Landfill Cell Development	2,500,000	2,200,000	650,000	6,800,000	10,050,000	22,200,000
Landfill Pump Station	1,200,000	115,000	-	-	-	1,315,000
Landfill Biosolids/SSO (Note 1)	851,831	4,487,000	2,225,000	375,000	-	7,938,831
Landfill Fleet/Equipment (Note 1)	2,159,000	1,800,000	1,000,000	500,000	500,000	5,959,000
PWT Parks	15,000	350,000	930,000	180,000	180,000	1,655,000
PWT Works - Fleet/Equipment	2,901,750	3,126,415	3,190,972	3,350,436	3,321,803	15,891,376
PWT Works - Traffic Equipment	32,000	614,000	623,000	626,000	626,000	2,521,000
PWT - Other Equipment	-	97,700	25,000	25,000	25,000	172,700
Total	9,864,081	12,992,615	11,643,972	11,856,436	14,702,803	61,059,907

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2026	2027	2028	2029	2030	Total
<u>Infrastructure Maintenance</u>						
GFL Memorial Gardens	445,000	7,731,740	350,000	50,000	50,000	8,626,740
John Rhodes Community Centre	2,351,000	655,000	50,000	4,000,000	50,000	7,106,000
Ermatinger Old Stone House	-	270,000	-	-	-	270,000
Northern Community Centre	55,000	-	450,000	-	-	505,000
Seniors Centre	118,000	-	-	-	-	118,000
Bondar Park	32,700	1,333,333	1,333,333	1,333,333	-	4,032,700
Bellevue Marina	-	365,000	-	-	-	365,000
Greco Pool	-	40,000	-	-	-	40,000
Cricket Pitch Relocation	27,000	-	-	-	-	27,000
Parks Upgrades	485,000	905,000	-	-	-	1,390,000
Algoma Port	-	500,000	500,000	500,000	-	1,500,000
Waterfront Re-development	-	2,000,000	-	-	-	2,000,000
	3,513,700	13,800,073	2,683,333	5,883,333	100,000	25,980,440
<u>Transit</u>						
Transit Relocation of Downtown Terminal	1,821,593	5,605,735	-	-	-	7,427,328
	1,821,593	5,605,735	-	-	-	7,427,328
<u>Cemetery</u>						
Columbariums	85,000	90,000	-	-	-	175,000
Mausoleum	-	-	1,500,000	-	-	1,500,000
Infrastructure Maintenance	-	50,000	50,000	50,000	50,000	200,000
	85,000	140,000	1,550,000	50,000	50,000	1,875,000

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2026	2027	2028	2029	2030	Total
<u>Fleet & Equipment</u>						
Transit	1,173,888	1,315,000	1,244,444	1,269,333	1,294,720	6,297,384
Cemetery	210,000	50,000	50,000	50,000	50,000	410,000
	1,383,888	1,365,000	1,294,444	1,319,333	1,344,720	6,707,384
Total	6,804,181	20,910,808	5,527,777	7,252,666	1,494,720	41,990,153

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

FIRE SERVICES

	2026	2027	2028	2029	2030	Total
<u>Infrastructure Maintenance</u>						
Central Fire Station #1	401,600	100,000	100,000	100,000	100,000	801,600
Fire Station #2	20,000	20,000	20,000	20,000	20,000	100,000
Fire Station #3	20,000	20,000	20,000	20,000	20,000	100,000
Fire Hall #4/EMS Complex	120,000	710,000	100,000	100,000	100,000	1,130,000
	561,600	850,000	240,000	240,000	240,000	2,131,600
<u>Fleet/Equipment</u>						
Pumper	1,750,000	-	-	-	-	1,750,000
Equipment	-	300,000	-	-	300,000	600,000
	1,750,000	300,000	-	-	300,000	2,350,000
Total	2,311,600	1,150,000	240,000	240,000	540,000	4,481,600

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

CORPORATE ADMINISTRATION

	2026	2027	2028	2029	2030	Total
<u>Infrastructure Maintenance</u>						
Civic Centre	-	335,000	300,000	50,000	50,000	735,000
Emergency Repairs / Contingency-all City buildings	275,000	280,500	286,110	291,832	297,669	1,431,111
<u>Equipment</u>						
IT Equipment	-	360,000	-	-	-	360,000
Total	275,000	975,500	586,110	341,832	347,669	2,526,111

Designated Funding

Capital Levy Overall	-	-	-	-	-	-
Capital Levy Urban Only	-	-	-	-	-	-
Sewer Surcharge	-	-	-	-	-	-
Canada Community-Building Fund	-	-	-	-	-	-
Asset Management Reserve	275,000	615,500	586,110	341,832	347,669	2,166,111
Other Reserves	-	360,000	-	-	-	360,000
Reserve Funds	-	-	-	-	-	-
Growth Related Initiatives	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	275,000	975,500	586,110	341,832	347,669	2,526,111

Unfinanced	-	-	-	-	-	-
------------	---	---	---	---	---	---

