

CAPITAL BUDGET SUMMARY 2026

| | Funding Source | | | | | |
|---|----------------------|-----------------------|-------------------|------------------------------------|----------------------|-----------------------------|
| | Project Cost | Current Levy/Other | Sanitary Sewer | Reserves & Reserve Funds | Grants | Internally Financed Debt |
| PUBLIC WORKS AND ENGINEERING SERVICES (PWES) | | | | | | |
| <i>Roads/Bridges/Storm Sewer</i> | | | | | | |
| Peoples Road - Phase 2 | | | | | | |
| Sackville Road Extension | | | | | | |
| East Street | | | | | | |
| Great Northern Road - Connecting Link | | | | | | |
| Bridges and Aqueducts | | | | | | |
| Engineering - 2027 | | | | | | |
| Resurfacing - Various Roads | | | | | | |
| Traffic Signal Upgrades | | | | | | |
| | \$ 27,843,713 | \$ 7,540,867 | \$ 610,000 | | \$ 19,692,846 | |
| <i>Miscellaneous Construction</i> | | | | | | |
| Rear Yard Drainage | | | | | | |
| Bridge Inspection | | | | | | |
| Bridge/ Aqueduct Rehabilitation | | | | | | |
| Other | | | | | | |
| Emergency Repairs | | | | | | |
| | \$ 544,995 | | | \$ 544,995 | | |
| | | | | Miscellaneous Construction Reserve | | |

CAPITAL BUDGET SUMMARY 2026

| | Funding Source | | | | | | |
|--|----------------|-----------------------|-------------------|-------------------------------|-----------|-----------------------------|-------|
| | Project Cost | Current Levy/Other | Sanitary Sewer | Reserves & Reserve Funds | Grants | Internally Financed Debt | Other |
| PUBLIC WORKS AND ENGINEERING SERVICES (PWES) | | | | | | | |
| <i>Landfill</i> | | | | | | | |
| Landfill Pump Station | \$ | 1,200,000 | | \$ | 1,200,000 | | |
| Landfill Cell Development | \$ | 2,500,000 | | \$ | 2,500,000 | | |
| BioSolids | \$ | 851,831 | | \$ | 851,831 | | |
| Lighting at Landfill Menthane Flare | \$ | 15,000 | | \$ | 15,000 | | |
| | \$ | 4,566,831 | | \$ | 4,566,831 | | |
| | | | | Waste Disposal Site Reserve | | | |
| <i>Fleet & Equipment</i> | | | | | | | |
| Landfill Light-Duty Fleet & Equipment | \$ | 134,000 | | \$ | 134,000 | | |
| Landfill Heavy-Duty Fleet & Equipment | \$ | 2,010,000 | | \$ | 2,010,000 | | |
| | | | | Waste Disposal Site Reserve | | | |
| Public Works Heavy-Duty Fleet & Equipment | \$ | 1,222,796 | | \$ | 1,222,796 | | |
| Public Works Medium-Duty Fleet & Equipment | \$ | 1,483,000 | | \$ | 1,483,000 | | |
| | | | | PWT Equipment Reserve | | | |
| Engineering - Survey Equipment | \$ | 60,000 | | \$ | 60,000 | | |
| | | | | Engineering Equipment Reserve | | | |
| | \$ | 4,909,796 | | \$ | 4,909,796 | | |

CAPITAL BUDGET SUMMARY 2026

| | Funding Source | | | | | | | |
|--|----------------|--------------------|----------------|--------------------------|---------------|--------------------------|-------|--|
| | Project Cost | Current Levy/Other | Sanitary Sewer | Reserves & Reserve Funds | Grants | Internally Financed Debt | Other | |
| PUBLIC WORKS AND ENGINEERING SERVICES (PWES) | | | | | | | | |
| <i>Building Capital Maintenance</i> | | | | | | | | |
| Building A - hand-wash fountains | \$ 36,000 | | | \$ 36,000 | | | | |
| Building A - overhead doors | \$ 93,500 | | | \$ 93,500 | | | | |
| Administration Building - HVAC in Washrooms | \$ 50,000 | | | \$ 50,000 | | | | |
| Strathclair Washroom Upgrades | \$ 15,000 | | | \$ 15,000 | | | | |
| | \$ 194,500 | | | \$ 194,500 | | | | |
| Asset Management Reserve | | | | | | | | |
| <i>Other</i> | | | | | | | | |
| Traffic - Radio Tower Inspection | \$ 32,000 | | | \$ 32,000 | | | | |
| Tig Welder Replacement | \$ 25,000 | | | \$ 25,000 | | | | |
| | \$ 57,000 | | | \$ 57,000 | | | | |
| Asset Management Reserve | | | | | | | | |
| Total PWES | \$ 38,116,835 | \$ 7,540,867 | \$ 610,000 | \$ 10,273,122 | \$ 19,692,846 | \$ - | \$ - | |

CAPITAL BUDGET SUMMARY 2026

| | | Funding Source | | | | | |
|--|--------------|--------------------|----------------|--------------------------------|--------|--------------------------|-------|
| | Project Cost | Current Levy/Other | Sanitary Sewer | Reserves & Reserve Funds | Grants | Internally Financed Debt | Other |
| COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES) | | | | | | | |
| <i>Equipment</i> | | | | | | | |
| GFL - Refrigeration Plant Disconnect | \$ 10,000 | | | \$ 10,000 | | | |
| | | | | GFL Capital Reserve | | | |
| JRCC - Refrigeration Plant Isolation Valves | \$ 35,000 | | | \$ 35,000 | | | |
| | | | | Facilities Maintenance Reserve | | | |
| JRCC - Replace Cooling Tower | \$ 400,000 | | | \$ 400,000 | | | |
| JRCC - Security Cameras | \$ 31,000 | | | \$ 31,000 | | | |
| | | | | John Rhodes Centre Reserve | | | |
| Arenas - POS System (Food & Beverage Sales) | \$ 85,000 | | | \$ 85,000 | | | |
| | | | | Computer Software Reserve | | | |
| Cemetery - 2 Riding Mowers | \$ 80,000 | | | \$ 80,000 | | | |
| Cemetery - Loader | \$ 130,000 | | | \$ 130,000 | | | |
| | | | | Cemetery Reserve Fund | | | |
| | \$ 771,000 | | | \$ 771,000 | | | |
| <i>Other</i> | | | | | | | |
| Bondar Park - Waterfront & Parking Lot Lighting | \$ 32,700 | | | \$ 32,700 | | | |
| | | | | Bondar Equipment Reserve | | | |
| Cemetery - New Columbarium | \$ 85,000 | | | \$ 85,000 | | | |
| | | | | Cemetery Reserve Fund | | | |

CAPITAL BUDGET SUMMARY 2026

| | Project Cost | Funding Source | | | | | |
|--|--------------|--------------------|----------------|---|------------|--------------------------|-----------|
| | | Current Levy/Other | Sanitary Sewer | Reserves & Reserve Funds | Grants | Internally Financed Debt | Other |
| COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES) | | | | | | | |
| Cricket Pitch Relocation | \$ 27,000 | | | \$ 27,000 | | | |
| | | | | 5% Sub-Dividers Reserve Fund | | | |
| Snowdon Park - Court Resurfacing | \$ 75,000 | | | \$ 75,000 | | | |
| | | | | 5% Sub-Dividers Reserve Fund & Parks and Recreation Reserve | | | |
| | \$ 219,700 | | | \$ 219,700 | | | |
| <i>Building Capital Maintenance</i> | | | | | | | |
| NCC - Carpet Replacement | \$ 55,000 | | | \$ 55,000 | | | |
| | | | | Northern Community Centre Reserve | | | |
| JRCC - Replace Meeting Room Divider Wall | \$ 35,000 | | | \$ 35,000 | | | |
| JRCC - Remove Pool Slide | \$ 60,000 | | | \$ 60,000 | | | |
| | | | | Facilities Maintenance Reserve | | | |
| Seniors Centre - Rooftop Unit | \$ 38,000 | | | \$ 38,000 | | | |
| | | | | Parks and Recreation Reserve | | | |
| Seniors Centre - Flooring, Ceiling, & Lighting | \$ 80,000 | | | \$ 80,000 | | | |
| | | | | Senior's Advisory Reserve Fund | | | |
| Queen E Field B Lighting | \$ 290,000 | | | \$ 122,000 | \$ 168,000 | | |
| Manzo Park - Sensory/Inclusive Playground | \$ 410,000 | | | \$ 75,000 | \$ 315,000 | | \$ 20,000 |
| | | | | 5% Sub-Dividers Reserve Fund | | | |

CAPITAL BUDGET SUMMARY 2026

| | Funding Source | | | | | | |
|--|---------------------|-----------------------|-------------------|-----------------------------|---------------------|-----------------------------|------------------|
| | Project Cost | Current Levy/Other | Sanitary Sewer | Reserves & Reserve Funds | Grants | Internally Financed Debt | Other |
| COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES) | | | | | | | |
| GFL - Seating Replacement | \$ 350,000 | | | \$ 350,000 | | | |
| JRCC - HRV Pool Units | \$ 1,500,000 | | | \$ 1,500,000 | | | |
| | | | | Asset Management Reserve | | | |
| | \$ 2,818,000 | | | \$ 2,315,000 | \$ 483,000 | | \$ 20,000 |
| Total CDES | \$ 6,804,181 | \$ - | \$ - | \$ 4,519,792 | \$ 2,264,390 | \$ - | \$ 20,000 |

CAPITAL BUDGET SUMMARY 2026

| | Funding Source | | | | | | |
|---|----------------|--------------------|----------------|--------------------------|---------|--------------------------|-----------|
| | Project Cost | Current Levy/Other | Sanitary Sewer | Reserves & Reserve Funds | Grants | Internally Financed Debt | Other |
| FIRE SERVICES | | | | | | | |
| Building Capital Maintenance | | | | | | | |
| Fire Hall # 1 - Roof Replacement | \$ | 381,600 | | \$ | 381,600 | | |
| Fire Hall # 1, 2, 3 - Garage Door Opener Upgrades | \$ | 60,000 | | \$ | 60,000 | | |
| Fire Hall # 4 - HVAC/MAU | \$ | 120,000 | | \$ | 120,000 | | |
| | \$ | 561,600 | | \$ | 561,600 | | |
| Asset Management Reserve | | | | | | | |
| Fleet & Equipment | | | | | | | |
| Pumper | \$ | 1,750,000 | | | | \$ | 1,750,000 |
| | \$ | 1,750,000 | | | | \$ | 1,750,000 |
| Total Fire | \$ | 2,311,600 | | \$ | 561,600 | \$ | 1,750,000 |

CAPITAL BUDGET SUMMARY 2026

| | Funding Source | | | | | | |
|--|----------------|--------------------|----------------|--------------------------|---------------|--------------------------|-----------|
| | Project Cost | Current Levy/Other | Sanitary Sewer | Reserves & Reserve Funds | Grants | Internally Financed Debt | Other |
| CORPORATE / OUTSIDE AGENCIES | | | | | | | |
| <i>Building Capital Maintenance</i> | | | | | | | |
| Emergency Repair/ Contingency - All City Buildings | \$ 275,000 | | | \$ 275,000 | | | |
| Library - Controls & Electrical Upgrades | \$ 187,500 | | | \$ 187,500 | | | |
| | \$ 462,500 | | | \$ 462,500 | | | |
| Asset Management Reserve | | | | | | | |
| Total Corporate / Outside Agencies | \$ 462,500 | \$ - | \$ - | \$ 462,500 | \$ - | \$ - | \$ - |
| TOTAL 2026 CAPITAL BUDGET | \$ 47,695,116 | \$ 7,540,867 | \$ 610,000 | \$ 15,817,014 | \$ 21,957,235 | \$ 1,750,000 | \$ 20,000 |

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

| | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| Community Development & Enterprise Services | 6,804,181 | 20,910,808 | 5,527,777 | 7,252,666 | 1,494,720 | 41,990,153 |
| Fire Services | 2,311,600 | 1,150,000 | 240,000 | 240,000 | 540,000 | 4,481,600 |
| Public Works & Engineering Services | 38,312,789 | 34,128,637 | 31,795,582 | 31,553,436 | 33,564,390 | 169,354,835 |
| Corporate Services | 275,000 | 975,500 | 586,110 | 341,832 | 347,669 | 2,526,111 |
| Outside Agencies | 187,500 | 352,000 | 217,000 | 605,000 | 150,000 | 1,511,500 |
| Total Capital Requirements | 47,891,070 | 57,516,946 | 38,366,470 | 39,992,934 | 36,096,778 | 219,864,199 |

Funding

| | | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| Capital Levy Overall | 4,040,867 | 6,523,485 | 5,317,955 | 7,535,514 | 7,696,224 | 31,114,045 |
| Capital Levy Urban Only | 3,500,000 | 1,200,000 | 2,560,000 | 500,000 | 500,000 | 8,260,000 |
| Capital Levy Miscellaneous Construction | 544,995 | 555,895 | 567,013 | 578,353 | 589,920 | 2,836,176 |
| Sewer Surcharge | 610,000 | 1,650,000 | 500,000 | 1,120,000 | 112,310 | 3,992,310 |
| Canada Community-Building Fund | 4,719,359 | 4,908,133 | 4,908,133 | 4,908,133 | 4,908,133 | 24,351,890 |
| Reserves | 11,705,873 | 10,428,720 | 5,852,638 | 11,452,036 | 14,988,635 | 54,427,901 |
| Reserve Funds | 636,500 | 727,500 | 1,600,000 | 100,000 | 100,000 | 3,164,000 |
| Infrastructure Maintenance Requirements from Reserve | 3,125,600 | 13,117,333 | 7,354,443 | 7,401,166 | 1,668,669 | 32,667,211 |
| OCIF Funding-formula based funding | 6,685,427 | 2,015,000 | 2,015,000 | 2,015,000 | 2,015,000 | 14,745,427 |
| Connecting Link (90%) | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 15,000,000 |
| Government Grants | 7,572,450 | 8,903,880 | 2,466,287 | 1,007,733 | 517,888 | 20,468,237 |
| Long Term Debt | - | 4,487,000 | 2,225,000 | 375,000 | - | 7,087,000 |
| Internally Financed Debt | 1,750,000 | - | - | - | - | 1,750,000 |
| Funding Available | 2,478,134 | 2,527,697 | 2,578,251 | 2,629,816 | 2,682,412 | 12,896,309 |
| Funding Shortfall/(excess) | 647,466 | 10,589,637 | 4,776,193 | 4,771,350 | (1,013,743) | 19,770,902 |
| Total Capital Funding Requirements | 47,891,070 | 57,516,946 | 38,366,470 | 39,992,934 | 36,096,778 | 219,864,199 |

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

FUNDING AVAILABILITY

| | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
|--|------------|------------|------------|------------|------------|-------------|
| Capital Works Funding | | | | | | |
| Overall Capital | 4,040,867 | 6,523,485 | 5,317,955 | 7,535,514 | 7,696,224 | 31,114,046 |
| Urban Only Capital | 3,500,000 | 1,200,000 | 2,560,000 | 500,000 | 500,000 | 8,260,000 |
| Sewer Surcharge | 610,000 | 1,650,000 | 500,000 | 1,120,000 | 112,310 | 3,992,310 |
| OCIF Funding | 6,685,427 | 2,015,000 | 2,015,000 | 2,015,000 | 2,015,000 | 14,745,427 |
| Connecting Link (90%) | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 15,000,000 |
| Canada Community-Building Fund | 4,719,359 | 4,908,133 | 4,908,133 | 4,908,133 | 4,908,133 | 24,351,890 |
| Housing-Enabling Water Systems Fund | 3,712,160 | 1,243,509 | 1,243,509 | - | - | 6,199,179 |
| Housing-Enabling Core Servicing Stream | 1,575,900 | - | - | - | - | 1,575,900 |
| ICIP - Transit/CPTF (Note 1) | 2,284,390 | 7,560,370 | 1,222,778 | 1,007,733 | 517,888 | 12,593,159 |
| Available funding | 30,128,103 | 28,100,498 | 20,767,375 | 20,086,380 | 18,749,555 | 117,831,911 |

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

FUNDING AVAILABILITY

| | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| Reserves (annual allocation) | | | | | | |
| Asset Management Allocation | 2,478,134 | 2,527,697 | 2,578,251 | 2,629,816 | 2,682,412 | 12,896,309 |
| Growth Related Initiatives | 510,000 | 510,000 | 510,000 | 510,000 | 510,000 | 2,550,000 |
| Miscellaneous Construction | 544,995 | 555,895 | 567,013 | 578,353 | 589,920 | 2,836,176 |
| Fire | 261,550 | 266,781 | 272,117 | 277,559 | 283,110 | 1,361,117 |
| Police | 165,000 | 165,000 | 165,000 | 165,000 | 165,000 | 825,000 |
| Public Works and Transportation-Works | 2,705,796 | 2,759,912 | 2,815,110 | 2,871,412 | 2,928,841 | 14,081,071 |
| Public Works and Transportation-Waste Collection | 165,000 | 165,000 | 165,000 | 165,000 | - | 660,000 |
| Public Works and Transportation-Railway | 58,392 | 59,560 | 60,751 | 61,966 | 63,205 | 303,874 |
| CDES-Transit | 1,214,091 | 1,238,373 | 1,263,140 | 1,288,403 | 1,314,171 | 6,318,178 |
| CDES-Parks | 120,000 | 122,400 | 124,848 | 127,345 | 129,892 | 624,485 |
| Engineering Equipment | 40,000 | 40,800 | 41,616 | 42,448 | 43,297 | 208,162 |
| Landfill (Note 2) | 973,267 | 992,732 | 1,012,587 | 1,032,839 | 1,053,496 | 5,064,921 |
| Library (Note 3) | 80,000 | 81,600 | 83,232 | 84,897 | 86,595 | 416,323 |
| | 6,328,091 | 6,448,053 | 6,570,414 | 6,695,222 | 6,657,527 | 32,699,306 |
| Total Funding | 39,444,328 | 37,586,247 | 30,426,040 | 29,921,418 | 28,599,493 | 165,977,526 |

Notes:

1) The City's share of eligible costs is 26.67% for Investing in Canada Infrastructure Program (ICIP) and 40% for Canada Public Transit Fund (CPTF). The 2026 Capital Budget requires \$1,214,091 of City funding towards eligible Transit projects for 2026.

2) The Landfill Business and Implementation (B&I) Plan was approved by Council on October 22, 2019. There will be a 20% increase in user fees every five years, in addition to a waste management system levy increase annually. An allowance for capital expenditures has been incorporated into the business plan, and fee/levy structure. Increases to the levy are required each year over a 15 year period, with average annual levy increases from 2020 to 2035 of 8.08%. The plan is updated on an as need basis.

3) The Centennial Branch of the library is a City-owned building. The annual allocation is for maintenance.

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

ENGINEERING

| | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| Aqueducts and Bridges | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 7,500,000 |
| Roads (Note 1) | 26,143,713 | 18,840,128 | 17,844,598 | 17,378,647 | 16,531,667 | 96,738,752 |
| Miscellaneous Construction | 544,995 | 555,895 | 567,013 | 578,353 | 589,920 | 2,836,176 |
| Traffic Signal Upgrades | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,000,000 |
| Engineering Fleet & Equipment | 60,000 | 40,000 | 40,000 | 40,000 | 40,000 | 220,000 |
| Total | 28,448,708 | 21,136,022 | 20,151,610 | 19,697,000 | 18,861,587 | 108,294,928 |

Notes:

1) Capital budget for roads is based upon current funding levels and not road assessment requirements. The City currently does not have the funding resources to address all roads that are assessed as immediate priority repair.

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

ENGINEERING

| | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| <u>Designated Funding</u> | | | | | | |
| Capital Levy Overall | 4,040,867 | 6,523,485 | 5,317,955 | 7,535,514 | 7,696,224 | 31,114,046 |
| Capital Levy Urban Only | 3,500,000 | 1,200,000 | 2,560,000 | 500,000 | 500,000 | 8,260,000 |
| Capital Levy Miscellaneous Construction | 544,995 | 555,895 | 567,013 | 578,353 | 589,920 | 2,836,176 |
| Sewer Surcharge | 610,000 | 1,650,000 | 500,000 | 1,120,000 | 112,310 | 3,992,310 |
| Canada Community-Building Fund | 4,719,359 | 4,908,133 | 4,908,133 | 4,908,133 | 4,908,133 | 24,351,890 |
| Asset Management Reserve | - | - | - | - | - | - |
| Other Reserves | 60,000 | 40,000 | 40,000 | 40,000 | 40,000 | 220,000 |
| Reserve Funds | - | - | - | - | - | - |
| OCIF Funding | 6,685,427 | 2,015,000 | 2,015,000 | 2,015,000 | 2,015,000 | 14,745,427 |
| Connecting Link (90%) | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 15,000,000 |
| Housing-Enabling Water Systems Fund | 3,712,160 | 1,243,509 | 1,243,509 | - | - | 6,199,179 |
| Housing-Enabling Core Servicing Stream | 1,575,900 | - | - | - | - | 1,575,900 |
| Total | 28,448,708 | 21,136,022 | 20,151,610 | 19,697,000 | 18,861,587 | 108,294,928 |
| Unfinanced | - | - | - | - | - | - |

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

PUBLIC WORKS

| | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
|--|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <u>Infrastructure Maintenance</u> | | | | | | |
| PW Admin | 50,000 | - | - | - | - | 50,000 |
| PW Garage A | 154,500 | 202,500 | 3,000,000 | - | - | 3,357,000 |
| | 204,500 | 202,500 | 3,000,000 | - | - | 3,407,000 |
| <u>Landfill</u> | | | | | | |
| Landfill Cell Development | 2,500,000 | 2,200,000 | 650,000 | 6,800,000 | 10,050,000 | 22,200,000 |
| Landfill Pump Station | 1,200,000 | 115,000 | - | - | - | 1,315,000 |
| Landfill Biosolids/SSO (Note 1) | 851,831 | 4,487,000 | 2,225,000 | 375,000 | - | 7,938,831 |
| Landfill Fleet/Equipment (Note 1) | 2,159,000 | 1,800,000 | 1,000,000 | 500,000 | 500,000 | 5,959,000 |
| PWT Parks | 15,000 | 350,000 | 930,000 | 180,000 | 180,000 | 1,655,000 |
| PWT Works - Fleet/Equipment | 2,901,750 | 3,126,415 | 3,190,972 | 3,350,436 | 3,321,803 | 15,891,376 |
| PWT Works - Traffic Equipment | 32,000 | 614,000 | 623,000 | 626,000 | 626,000 | 2,521,000 |
| PWT - Other Equipment | - | 97,700 | 25,000 | 25,000 | 25,000 | 172,700 |
| Total | 9,864,081 | 12,992,615 | 11,643,972 | 11,856,436 | 14,702,803 | 61,059,907 |

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

PUBLIC WORKS

| | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
|----------------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <u>Designated Funding</u> | | | | | | |
| Capital Levy Overall | - | - | - | - | - | - |
| Capital Levy Urban Only | - | - | - | - | - | - |
| Sewer Surcharge | - | - | - | - | - | - |
| Canada Community-Building Fund | - | - | - | - | - | - |
| Asset Management Reserve | 251,500 | 1,166,500 | 4,578,000 | 831,000 | 831,000 | 7,658,000 |
| Other Reserves | 9,612,581 | 7,339,115 | 4,840,972 | 10,650,436 | 13,871,803 | 46,314,907 |
| Reserve Funds | - | - | - | - | - | - |
| Capital from Current | - | - | - | - | - | - |
| Government Grants | - | - | - | - | - | - |
| Short Term Debt | - | - | - | - | - | - |
| Long Term Debt | - | 4,487,000 | 2,225,000 | 375,000 | - | 7,087,000 |
| Other | - | - | - | - | - | - |
| Internally Financed Debt | - | - | - | - | - | - |
| Total | 9,864,081 | 12,992,615 | 11,643,972 | 11,856,436 | 14,702,803 | 61,059,907 |
| Unfinanced | - | - | - | - | - | - |

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

| | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
|--|------------------|-------------------|------------------|------------------|----------------|-------------------|
| <u>Infrastructure Maintenance</u> | | | | | | |
| GFL Memorial Gardens | 445,000 | 7,731,740 | 350,000 | 50,000 | 50,000 | 8,626,740 |
| John Rhodes Community Centre | 2,351,000 | 655,000 | 50,000 | 4,000,000 | 50,000 | 7,106,000 |
| Ermatinger Old Stone House | - | 270,000 | - | - | - | 270,000 |
| Northern Community Centre | 55,000 | - | 450,000 | - | - | 505,000 |
| Seniors Centre | 118,000 | - | - | - | - | 118,000 |
| Bondar Park | 32,700 | 1,333,333 | 1,333,333 | 1,333,333 | - | 4,032,700 |
| Bellevue Marina | - | 365,000 | - | - | - | 365,000 |
| Greco Pool | - | 40,000 | - | - | - | 40,000 |
| Cricket Pitch Relocation | 27,000 | - | - | - | - | 27,000 |
| Parks Upgrades | 485,000 | 905,000 | - | - | - | 1,390,000 |
| Algoma Port | - | 500,000 | 500,000 | 500,000 | - | 1,500,000 |
| Waterfront Re-development | - | 2,000,000 | - | - | - | 2,000,000 |
| | 3,513,700 | 13,800,073 | 2,683,333 | 5,883,333 | 100,000 | 25,980,440 |
| <u>Transit</u> | | | | | | |
| Transit Relocation of Downtown Terminal | 1,821,593 | 5,605,735 | - | - | - | 7,427,328 |
| | 1,821,593 | 5,605,735 | - | - | - | 7,427,328 |
| <u>Cemetery</u> | | | | | | |
| Columbariums | 85,000 | 90,000 | - | - | - | 175,000 |
| Mausoleum | - | - | 1,500,000 | - | - | 1,500,000 |
| Infrastructure Maintenance | - | 50,000 | 50,000 | 50,000 | 50,000 | 200,000 |
| | 85,000 | 140,000 | 1,550,000 | 50,000 | 50,000 | 1,875,000 |

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

| | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
|-------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| <u>Fleet & Equipment</u> | | | | | | |
| Transit | 1,173,888 | 1,315,000 | 1,244,444 | 1,269,333 | 1,294,720 | 6,297,384 |
| Cemetery | 210,000 | 50,000 | 50,000 | 50,000 | 50,000 | 410,000 |
| | 1,383,888 | 1,365,000 | 1,294,444 | 1,319,333 | 1,344,720 | 6,707,384 |
| Total | 6,804,181 | 20,910,808 | 5,527,777 | 7,252,666 | 1,494,720 | 41,990,153 |

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

| | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
|----------------------------------|------------------|-------------------|------------------|------------------|------------------|-------------------|
| <u>Designated Funding</u> | | | | | | |
| Capital Levy Overall | - | - | - | - | - | - |
| Capital Levy Urban Only | - | - | - | - | - | - |
| Sewer Surcharge | - | - | - | - | - | - |
| Canada Community-Building Fund | - | - | - | - | - | - |
| Asset Management Reserve | 1,850,000 | 10,233,333 | 1,733,333 | 5,383,333 | 100,000 | 19,300,000 |
| Other Reserves | 2,033,292 | 2,389,605 | 971,666 | 761,600 | 776,832 | 6,932,994 |
| Reserve Funds | 636,500 | 727,500 | 1,600,000 | 100,000 | 100,000 | 3,164,000 |
| Growth Related Initiatives | - | - | - | - | - | - |
| Government Grants | 2,284,390 | 7,560,370 | 1,222,778 | 1,007,733 | 517,888 | 12,593,159 |
| Long Term Debt | - | - | - | - | - | - |
| Other | - | - | - | - | - | - |
| Other - Expired Debt | - | - | - | - | - | - |
| Internally Financed Debt | - | - | - | - | - | - |
| Total | 6,804,181 | 20,910,808 | 5,527,777 | 7,252,666 | 1,494,720 | 41,990,153 |
| Unfinanced | - | - | - | - | - | - |

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

FIRE SERVICES

| | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
|--|------------------|------------------|----------------|----------------|----------------|------------------|
| <u>Infrastructure Maintenance</u> | | | | | | |
| Central Fire Station #1 | 401,600 | 100,000 | 100,000 | 100,000 | 100,000 | 801,600 |
| Fire Station #2 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 |
| Fire Station #3 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 |
| Fire Hall #4/EMS Complex | 120,000 | 710,000 | 100,000 | 100,000 | 100,000 | 1,130,000 |
| | 561,600 | 850,000 | 240,000 | 240,000 | 240,000 | 2,131,600 |
| <u>Fleet/Equipment</u> | | | | | | |
| Pumper | 1,750,000 | - | - | - | - | 1,750,000 |
| Equipment | - | 300,000 | - | - | 300,000 | 600,000 |
| | 1,750,000 | 300,000 | - | - | 300,000 | 2,350,000 |
| Total | 2,311,600 | 1,150,000 | 240,000 | 240,000 | 540,000 | 4,481,600 |

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

FIRE SERVICES

| | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
|----------------------------------|------------------|------------------|----------------|----------------|----------------|------------------|
| <u>Designated Funding</u> | | | | | | |
| Capital Levy Overall | - | - | - | - | - | - |
| Capital Levy Urban Only | - | - | - | - | - | - |
| Sewer Surcharge | - | - | - | - | - | - |
| Canada Community-Building Fund | - | - | - | - | - | - |
| Asset Management Reserve | 561,600 | 850,000 | 240,000 | 240,000 | 240,000 | 2,131,600 |
| Other Reserves | - | 300,000 | - | - | 300,000 | 600,000 |
| Reserve Funds | - | - | - | - | - | - |
| Growth Related Initiatives | - | - | - | - | - | - |
| Government Grants | - | - | - | - | - | - |
| Long Term Debt | - | - | - | - | - | - |
| Internally Financed Debt | 1,750,000 | - | - | - | - | 1,750,000 |
| Total | 2,311,600 | 1,150,000 | 240,000 | 240,000 | 540,000 | 4,481,600 |
| Unfinanced | - | - | - | - | - | - |

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

CORPORATE ADMINISTRATION

| | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
|--|----------------|----------------|----------------|----------------|----------------|------------------|
| <u>Infrastructure Maintenance</u> | | | | | | |
| Civic Centre | - | 335,000 | 300,000 | 50,000 | 50,000 | 735,000 |
| Emergency Repairs / Contingency-all City buildings | 275,000 | 280,500 | 286,110 | 291,832 | 297,669 | 1,431,111 |
| <u>Equipment</u> | | | | | | |
| IT Equipment | - | 360,000 | - | - | - | 360,000 |
| Total | 275,000 | 975,500 | 586,110 | 341,832 | 347,669 | 2,526,111 |

Designated Funding

| | | | | | | |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Capital Levy Overall | - | - | - | - | - | - |
| Capital Levy Urban Only | - | - | - | - | - | - |
| Sewer Surcharge | - | - | - | - | - | - |
| Canada Community-Building Fund | - | - | - | - | - | - |
| Asset Management Reserve | 275,000 | 615,500 | 586,110 | 341,832 | 347,669 | 2,166,111 |
| Other Reserves | - | 360,000 | - | - | - | 360,000 |
| Reserve Funds | - | - | - | - | - | - |
| Growth Related Initiatives | - | - | - | - | - | - |
| Government Grants | - | - | - | - | - | - |
| Long Term Debt | - | - | - | - | - | - |
| Other | - | - | - | - | - | - |
| Total | 275,000 | 975,500 | 586,110 | 341,832 | 347,669 | 2,526,111 |

| | | | | | | |
|------------|---|---|---|---|---|---|
| Unfinanced | - | - | - | - | - | - |
|------------|---|---|---|---|---|---|

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2026 TO 2030

OUTSIDE AGENCIES

| | 2026 | 2027 | 2028 | 2029 | 2030 | Total |
|--|----------------|----------------|----------------|----------------|----------------|------------------|
| <u>Infrastructure Maintenance</u> | | | | | | |
| Police HQ Building | - | 100,000 | 100,000 | 100,000 | 100,000 | 400,000 |
| Main Branch | 187,500 | 32,000 | 67,000 | 455,000 | - | 741,500 |
| Museum Building | - | 220,000 | 50,000 | 50,000 | 50,000 | 370,000 |
| Total | 187,500 | 352,000 | 217,000 | 605,000 | 150,000 | 1,511,500 |

Designated Funding

| | | | | | | |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|------------------|
| Capital Levy Overall | - | - | - | - | - | - |
| Capital Levy Urban Only | - | - | - | - | - | - |
| Sewer Surcharge | - | - | - | - | - | - |
| Canada Community-Building Fund | - | - | - | - | - | - |
| Asset Management Reserve | 187,500 | 252,000 | 217,000 | 605,000 | 150,000 | 1,411,500 |
| Other Reserves | - | - | - | - | - | - |
| Reserve Funds | - | - | - | - | - | - |
| Growth Related Initiatives | - | - | - | - | - | - |
| Government Grants | - | 100,000 | - | - | - | 100,000 |
| Long Term Debt | - | - | - | - | - | - |
| Other | - | - | - | - | - | - |
| Total | 187,500 | 352,000 | 217,000 | 605,000 | 150,000 | 1,511,500 |

| | | | | | | |
|-------------------|----------|----------|----------|----------|----------|----------|
| Unfinanced | - | - | - | - | - | - |
|-------------------|----------|----------|----------|----------|----------|----------|