

City of Sault Ste. Marie - Second Quarter Ended June 30, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem	Actual To:	Budget
				50%	June	2024
REVENUE						
Taxation	(\$146,777,647.80)	(\$148,521,347.00)	(\$1,743,699.20)	1.17%	(\$141,638,248.24)	(\$143,335,325.00)
Payment in lieu of taxes	(\$2,396,038.42)	(\$5,054,728.00)	(\$2,658,689.58)	52.60%	(\$2,031,635.10)	(\$4,888,407.00)
Fees and user charges	(\$21,673,572.74)	(\$35,889,081.00)	(\$14,215,508.26)	39.61%	(\$16,181,819.08)	(\$34,645,433.00)
Government grants	(\$11,556,603.12)	(\$22,845,149.00)	(\$11,288,545.88)	49.41%	(\$12,347,659.39)	(\$20,697,425.00)
Interest and investment income	(\$3,532,007.65)	(\$6,289,000.00)	(\$2,756,992.35)	43.84%	(\$3,309,938.19)	(\$6,289,000.00)
Contribution from own funds	(\$56,522.68)	(\$2,165,648.00)	(\$2,109,125.32)	97.39%	(\$4,200.00)	(\$1,766,416.00)
Other income	(\$1,630,658.70)	(\$3,034,622.00)	(\$1,403,963.30)	46.26%	(\$1,429,071.14)	(\$2,839,746.00)
Change in future employee benefits			\$0.00	0.00%		
	(\$187,623,051.11)	(\$223,799,575.00)	(\$36,176,523.89)	16.16%	(\$176,942,571.14)	(\$214,461,752.00)
EXPENDITURES						
Salaries	\$27,099,681.95	\$58,405,880.00	\$31,306,198.05	53.60%	\$26,027,128.19	\$55,281,452.00
Benefits	\$8,202,954.29	\$16,822,911.00	\$8,619,956.71	51.24%	\$7,681,246.30	\$16,046,059.00
TOTAL SALARIES/BENEFITS	\$35,302,636.24	\$75,228,791.00	\$39,926,154.76	53.07%	\$33,708,374.49	\$71,327,511.00
Travel and training	\$199,472.97	\$581,623.00	\$382,150.03	65.70%	\$220,670.71	\$554,862.00
Vehicle allowance, maintenance and repairs	\$4,040,270.01	\$4,053,785.00	\$13,514.99	0.33%	\$2,517,281.11	\$3,818,192.00
Utilities and fuel	\$5,489,595.11	\$12,053,512.00	\$6,563,916.89	54.46%	\$4,662,136.40	\$12,266,830.00
Materials and supplies	\$3,282,655.44	\$7,204,724.00	\$3,922,068.56	54.44%	\$3,098,937.14	\$6,763,401.00
Maintenance and repairs	\$2,617,622.51	\$3,589,852.00	\$972,229.49	27.08%	\$2,213,961.99	\$3,377,187.00
Program expenses	\$575,689.54	\$1,005,037.00	\$429,347.46	42.72%	\$500,981.47	\$911,192.00
Goods for resale	\$422,400.44	\$797,029.00	\$374,628.56	47.00%	\$438,562.44	\$772,271.00
Rents and leases	\$143,284.32	\$172,557.00	\$29,272.68	16.96%	\$105,699.10	\$172,557.00
Taxes and licenses	\$2,384,415.94	\$3,064,712.00	\$680,296.06	22.20%	\$2,481,918.26	\$2,978,736.00
Financial expenses	\$875,729.39	\$2,639,701.00	\$1,763,971.61	66.82%	\$1,532,116.48	\$2,514,688.00
Purchased and contracted services	\$5,146,563.38	\$11,288,719.00	\$6,142,155.62	54.41%	\$4,140,880.44	\$10,416,009.00
Grants to others	\$36,476,000.05	\$69,718,490.00	\$33,242,489.95	47.68%	\$32,869,598.98	\$66,390,962.00
Long term debt	\$589,736.24	\$1,327,115.00	\$737,378.76	55.56%	\$663,557.37	\$1,400,000.00
Transfer to own funds	\$14,886,107.50	\$30,843,011.00	\$15,956,903.50	51.74%	\$1,036,955.00	\$30,646,480.00
Capital expense	\$241,692.29	\$418,482.00	\$176,789.71	42.25%	\$167,465.02	\$406,004.00
Depreciation			\$0.00	0.00%		
Gain/Loss on disposal of capital assets			\$0.00	0.00%		
Clearing accounts			\$0.00	0.00%	\$0.10	
Less: recoverable costs	(\$64,425.35)	(\$187,565.00)	(\$123,139.65)	65.65%	(\$214,677.23)	(\$255,130.00)
TOTAL OTHER EXPENSES	\$77,306,809.78	\$148,570,784.00	\$71,263,974.22	47.97%	\$56,436,044.78	\$143,134,241.00
	\$112,609,446.02	\$223,799,575.00	\$111,190,128.98	49.68%	\$90,144,419.27	\$214,461,752.00
NET (REVENUE)/EXPENDITURE	(\$75,013,605.09)	\$0.00	\$75,013,605.09	0.00%	(\$86,798,151.87)	\$0.00
Mayor and Council	339,252.62	686,197.00	346,944.38	50.56%		
Chief Administrative Officer	236,931.33	463,601.00	226,669.67	48.89%		
Corporate Services	3,912,908.88	7,923,901.00	4,010,992.12	50.62%		
Legal	3,355,472.36	6,222,660.00	2,867,187.64	46.08%		
Fire Services	7,710,834.26	17,402,758.00	9,691,923.74	55.69%		
Public Works and Engineering	26,230,003.15	52,716,223.00	26,486,219.85	50.24%		
Community Development & Enterprise Services	9,300,205.89	21,831,715.00	12,531,509.11	57.40%		
Levy Board	12,690,107.56	25,380,215.00	12,690,107.44	50.00%		
Outside Agencies	23,801,127.33	44,298,775.00	20,497,647.67	46.27%		
Corporate	(166,863,085.71)	(185,618,962.00)	(18,755,876.29)	10.10%		
Capital and Debt	4,272,637.24	8,692,917.00	4,420,279.76	50.85%		

Mayor & Council - Second Quarter Ended June 30, 2025

	2025 YTD	Budget	Variance	Percentage Budget-Rem	2024 Actual To:	Budget
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		50%	June	2024
REVENUE						
EXPENDITURES						
Salaries	\$258,108.49	\$521,701.00	\$263,592.51	50.53%	\$249,437.62	\$529,844.00
Benefits	\$41,739.26	\$78,501.00	\$36,761.74	46.83%	\$38,314.71	\$74,834.00
TOTAL SALARIES/BENEFITS	\$299,847.75	\$600,202.00	\$300,354.25	50.04%	\$287,752.33	\$604,678.00
Travel and training	\$16,879.26	\$20,000.00	\$3,120.74	15.60%	\$16,424.77	\$20,000.00
Vehicle allowance, maintenance and repairs	\$15,467.45	\$35,675.00	\$20,207.55	56.64%	\$16,920.86	\$35,675.00
Materials and supplies	\$6,784.30	\$23,220.00	\$16,435.70	70.78%	\$12,145.53	\$23,220.00
Purchased and contracted services	\$273.86	\$2,100.00	\$1,826.14	86.96%	\$1,749.41	\$2,100.00
Grants to others		\$5,000.00	\$5,000.00	100.00%		\$15,000.00
Capital expense			\$0.00	0.00%	\$24.04	
TOTAL OTHER EXPENSES	\$39,404.87	\$85,995.00	\$46,590.13	54.18%	\$47,264.61	\$95,995.00
	\$339,252.62	\$686,197.00	\$346,944.38	50.56%	\$335,016.94	\$700,673.00
NET (REVENUE)/EXPENDITURE	\$339,252.62	\$686,197.00	\$346,944.38	50.56%	\$335,016.94	\$700,673.00

CAO's Office – Second Quarter Ended June 30, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem	Actual To:	Budget
				50%	June	2024
REVENUE						
Contribution from own funds	(\$17,410.96)		\$17,410.96	0.00%		
Other income	(\$112,379.94)		\$112,379.94	0.00%	(\$11,500.00)	
	(\$129,790.90)	\$0.00	\$129,790.90	0.00%	(\$11,500.00)	\$0.00
EXPENDITURES						
Salaries	\$159,869.08	\$347,494.00	\$187,624.92	53.99%	\$260,817.66	\$332,926.00
Benefits	\$42,869.20	\$83,576.00	\$40,706.80	48.71%	\$43,922.12	\$80,543.00
TOTAL SALARIES/BENEFITS	\$202,738.28	\$431,070.00	\$228,331.72	52.97%	\$304,739.78	\$413,469.00
Travel and training	\$3,598.49	\$4,880.00	\$1,281.51	26.26%	\$2,876.44	\$4,260.00
Vehicle allowance, maintenance and repairs	\$2,909.94	\$5,700.00	\$2,790.06	48.95%	\$2,852.88	\$4,500.00
Materials and supplies	\$12,042.61	\$21,775.00	\$9,732.39	44.70%	\$5,162.96	\$13,591.00
Program expenses			\$0.00	0.00%		
Purchased and contracted services	\$101,312.83	\$26.00	(\$101,286.83)	(389,564.73%)	\$284.93	\$30.00
Grants to others	\$44,120.08		(\$44,120.08)	0.00%		
Capital expense		\$150.00	\$150.00	100.00%		\$150.00
Depreciation			\$0.00	0.00%		
TOTAL OTHER EXPENSES	\$163,983.95	\$32,531.00	(\$131,452.95)	(404.09%)	\$11,177.21	\$22,531.00
	\$366,722.23	\$463,601.00	\$96,878.77	20.90%	\$315,916.99	\$436,000.00
NET (REVENUE)/EXPENDITURE	\$236,931.33	\$463,601.00	\$226,669.67	48.89%	\$304,416.99	\$436,000.00

Corporate Services – Second Quarter Ended June 30, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem	Actual To:	Budget
				50%	June	2024
REVENUE						
Taxation	(\$170,032.00)		\$170,032.00	0.00%		
Fees and user charges	(\$71,484.69)	(\$160,543.00)	(\$89,058.31)	55.47%	(\$60,118.75)	(\$126,643.00)
Government grants		(\$150,000.00)	(\$150,000.00)	100.00%		(\$150,000.00)
Contribution from own funds		(\$48,829.00)	(\$48,829.00)	100.00%		
Other income	(\$97,604.90)	(\$114,545.00)	(\$16,940.10)	14.79%	(\$111,180.63)	(\$119,666.00)
	(\$339,121.59)	(\$473,917.00)	(\$134,795.41)	28.44%	(\$171,299.38)	(\$396,309.00)
EXPENDITURES						
Salaries	\$1,888,932.04	\$4,262,210.00	\$2,373,277.96	55.68%	\$1,837,284.19	\$3,935,596.00
Benefits	\$543,742.74	\$1,103,704.00	\$559,961.26	50.73%	\$491,840.04	\$1,026,156.00
TOTAL SALARIES/BENEFITS	\$2,432,674.78	\$5,365,914.00	\$2,933,239.22	54.66%	\$2,329,124.23	\$4,961,752.00
Travel and training	\$9,525.38	\$19,564.00	\$10,038.62	51.31%	\$10,070.82	\$19,564.00
Vehicle allowance, maintenance and repairs		\$620.00	\$620.00	100.00%		\$620.00
Materials and supplies	\$202,360.88	\$427,706.00	\$225,345.12	52.69%	\$206,445.34	\$400,874.00
Maintenance and repairs	\$1,309,876.00	\$1,574,697.00	\$264,821.00	16.82%	\$1,151,299.04	\$1,523,520.00
Goods for resale		\$19,200.00	\$19,200.00	100.00%		\$19,200.00
Rents and leases	\$7,361.23	\$3,000.00	(\$4,361.23)	(145.37%)	\$8,930.23	\$3,000.00
Financial expenses	\$4,886.95	\$30,500.00	\$25,613.05	83.98%	\$14,890.72	\$30,500.00
Purchased and contracted services	\$210,516.68	\$779,487.00	\$568,970.32	72.99%	\$245,174.74	\$751,031.00
Grants to others		\$0.00	\$0.00	0.00%		\$2,000.00
Transfer to own funds		\$70,000.00	\$70,000.00	100.00%		\$85,000.00
Capital expense	\$74,828.57	\$107,130.00	\$32,301.43	30.15%	\$74,362.83	\$105,850.00
Depreciation		\$0.00	\$0.00	0.00%		
TOTAL OTHER EXPENSES	\$1,819,355.69	\$3,031,904.00	\$1,212,548.31	39.99%	\$1,711,173.72	\$2,941,159.00
	\$4,252,030.47	\$8,397,818.00	\$4,145,787.53	49.37%	\$4,040,297.95	\$7,902,911.00
NET (REVENUE)/EXPENDITURE	\$3,912,908.88	\$7,923,901.00	\$4,010,992.12	50.62%	\$3,868,998.57	\$7,506,602.00
IT	2,209,033.65	3,696,507.00	1,487,473.35	40.24%		
Finance	1,076,376.42	2,825,825.00	1,749,448.58	61.91%		
Clerk's	627,498.81	1,401,569.00	774,070.19	55.23%		

Legal Department – Second Quarter Ended June 30, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem	Actual To:	Budget
				50%	June	2024
REVENUE						
Fees and user charges	(\$921,070.09)	(\$1,535,837.00)	(\$614,766.91)	40.03%	(\$660,903.08)	(\$1,535,037.00)
Government grants		(\$1,540.00)	(\$1,540.00)	100.00%		(\$1,540.00)
Interest and investment income	(\$27,245.97)		\$27,245.97	0.00%	(\$4,644.63)	
Contribution from own funds			\$0.00	0.00%		
	(\$948,316.06)	(\$1,537,377.00)	(\$589,060.94)	38.32%	(\$665,547.71)	(\$1,536,577.00)
EXPENDITURES						
Salaries	\$1,102,019.04	\$2,385,075.00	\$1,283,055.96	53.80%	\$1,032,405.71	\$2,228,104.00
Benefits	\$806,320.50	\$1,687,188.00	\$880,867.50	52.21%	\$942,849.52	\$1,643,904.00
TOTAL SALARIES/BENEFITS	\$1,908,339.54	\$4,072,263.00	\$2,163,923.46	53.14%	\$1,975,255.23	\$3,872,008.00
Travel and training	\$31,101.08	\$116,856.00	\$85,754.92	73.39%	\$27,476.12	\$117,706.00
Vehicle allowance, maintenance and repairs	\$161.28	\$950.00	\$788.72	83.02%	\$112.70	\$950.00
Materials and supplies	\$50,656.50	\$112,616.00	\$61,959.50	55.02%	\$42,615.98	\$111,766.00
Maintenance and repairs	\$2,237.18	\$5,389.00	\$3,151.82	58.49%	\$605.44	\$5,389.00
Rents and leases	\$40,567.51	\$79,302.00	\$38,734.49	48.84%	\$40,091.89	\$79,302.00
Taxes and licenses	\$2,110,398.36	\$2,789,198.00	\$678,799.64	24.34%	\$2,219,978.37	\$2,703,222.00
Purchased and contracted services	\$156,057.40	\$552,763.00	\$396,705.60	71.77%	\$156,927.20	\$551,507.00
Capital expense	\$4,269.57	\$30,700.00	\$26,430.43	86.09%	\$7,015.43	\$28,400.00
Gain/Loss on disposal of capital assets			\$0.00	0.00%		
TOTAL OTHER EXPENSES	\$2,395,448.88	\$3,687,774.00	\$1,292,325.12	35.04%	\$2,494,823.13	\$3,598,242.00
	\$4,303,788.42	\$7,760,037.00	\$3,456,248.58	44.54%	\$4,470,078.36	\$7,470,250.00
NET (REVENUE)/EXPENDITURE	\$3,355,472.36	\$6,222,660.00	\$2,867,187.64	46.08%	\$3,804,530.65	\$5,933,673.00

Fire Services – Second Quarter Ended June 30, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem	Actual To:	Budget
				50%	June	2024
REVENUE						
Fees and user charges	(\$675,077.76)	(\$781,319.00)	(\$106,241.24)	13.60%	(\$371,315.70)	(\$912,613.00)
Government grants	(\$82,641.80)		\$82,641.80	0.00%		
Other income	\$463.50	(\$3,375.00)	(\$3,838.50)	113.73%	(\$24,395.92)	(\$3,375.00)
	(\$757,256.06)	(\$784,694.00)	(\$27,437.94)	3.50%	(\$395,711.62)	(\$915,988.00)
EXPENDITURES						
Salaries	\$5,855,995.20	\$12,916,777.00	\$7,060,781.80	54.66%	\$5,589,785.13	\$11,877,407.00
Benefits	\$1,791,828.67	\$3,651,710.00	\$1,859,881.33	50.93%	\$1,673,933.27	\$3,421,007.00
TOTAL SALARIES/BENEFITS	\$7,647,823.87	\$16,568,487.00	\$8,920,663.13	53.84%	\$7,263,718.40	\$15,298,414.00
Travel and training	\$36,672.71	\$82,566.00	\$45,893.29	55.58%	\$42,093.57	\$71,566.00
Vehicle allowance, maintenance and repairs	\$210,066.32	\$300,100.00	\$90,033.68	30.00%	\$192,628.60	\$244,600.00
Utilities and fuel	\$77,286.46	\$232,310.00	\$155,023.54	66.73%	\$116,767.42	\$363,000.00
Materials and supplies	\$137,797.63	\$321,193.00	\$183,395.37	57.10%	\$186,456.64	\$293,228.00
Maintenance and repairs	\$113,129.70	\$197,989.00	\$84,859.30	42.86%	\$124,084.24	\$165,636.00
Financial expenses	\$3,858.49	\$4,000.00	\$141.51	3.54%	\$2,122.17	\$4,000.00
Purchased and contracted services	\$10,324.76	\$24,300.00	\$13,975.24	57.51%	\$7,746.75	\$20,800.00
Transfer to own funds	\$197,970.50	\$395,941.00	\$197,970.50	50.00%		\$390,273.00
Capital expense	\$33,159.88	\$60,566.00	\$27,406.12	45.25%	\$25,727.52	\$60,566.00
Depreciation			\$0.00	0.00%		
TOTAL OTHER EXPENSES	\$820,266.45	\$1,618,965.00	\$798,698.55	49.33%	\$697,626.91	\$1,613,669.00
	\$8,468,090.32	\$18,187,452.00	\$9,719,361.68	53.44%	\$7,961,345.31	\$16,912,083.00
NET (REVENUE)/EXPENDITURE	\$7,710,834.26	\$17,402,758.00	\$9,691,923.74	55.69%	\$7,565,633.69	\$15,996,095.00

Public Works & Engineering - Second Quarter Ended June 30, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
FISCAL YEAR REMAINING% :	Actual	2025		Budget-Rem	Actual To:	Budget
				50%	June	2024
REVENUE						
Fees and user charges	(\$2,884,018.33)	(\$4,126,344.00)	(\$1,242,325.67)	30.11%	(\$2,107,887.62)	(\$3,726,999.00)
Government grants	(\$6,019.69)	(\$238,721.00)	(\$232,701.31)	97.48%	(\$660,497.03)	(\$238,721.00)
Contribution from own funds	(\$18,754.37)	(\$251,840.00)	(\$233,085.63)	92.55%		(\$247,122.00)
Other income	(\$101,984.47)	(\$90,000.00)	\$11,984.47	(13.32%)	(\$153,216.17)	(\$90,000.00)
	<u>(\$3,010,776.86)</u>	<u>(\$4,706,905.00)</u>	<u>(\$1,696,128.14)</u>	<u>36.03%</u>	<u>(\$2,921,600.82)</u>	<u>(\$4,302,842.00)</u>
EXPENDITURES						
Salaries	\$10,061,777.38	\$21,649,187.00	\$11,587,409.62	53.52%	\$9,706,186.55	\$20,750,724.00
Benefits	\$2,929,913.70	\$5,851,011.00	\$2,921,097.30	49.92%	\$2,661,689.83	\$5,660,716.00
TOTAL SALARIES/BENEFITS	\$12,991,691.08	\$27,500,198.00	\$14,508,506.92	52.76%	\$12,367,876.38	\$26,411,440.00
Travel and training	\$55,576.86	\$133,640.00	\$78,063.14	58.41%	\$79,464.33	\$131,640.00
Vehicle allowance, maintenance and repairs	\$3,056,955.46	\$2,530,649.00	(\$526,306.46)	(20.80%)	\$1,734,183.73	\$2,411,938.00
Utilities and fuel	\$3,486,632.59	\$7,815,969.00	\$4,329,336.41	55.39%	\$2,708,767.24	\$7,882,884.00
Materials and supplies	\$2,130,408.65	\$4,422,409.00	\$2,292,000.35	51.83%	\$2,011,282.16	\$4,275,146.00
Maintenance and repairs	\$168,007.45	\$256,671.00	\$88,663.55	34.54%	\$164,536.44	\$247,725.00
Taxes and licenses	\$81,346.46	\$95,544.00	\$14,197.54	14.86%	\$75,581.22	\$95,544.00
Financial expenses	\$41,376.73	\$6,400.00	(\$34,976.73)	(546.51%)	\$5,066.10	\$6,400.00
Purchased and contracted services	\$3,827,693.14	\$7,870,836.00	\$4,043,142.86	51.37%	\$2,761,366.71	\$7,051,634.00
Transfer to own funds	\$3,379,510.50	\$6,839,021.00	\$3,459,510.50	50.58%	\$1,036,955.00	\$5,536,528.00
Capital expense	\$86,006.44	\$139,356.00	\$53,349.56	38.28%	\$10,324.51	\$136,459.00
Depreciation			\$0.00	0.00%		
Gain/Loss on disposal of capital assets			\$0.00	0.00%		
Less: recoverable costs	(\$64,425.35)	(\$187,565.00)	(\$123,139.65)	65.65%	(\$214,677.23)	(\$255,130.00)
TOTAL OTHER EXPENSES	\$16,249,088.93	\$29,922,930.00	\$13,673,841.07	45.70%	\$10,372,850.21	\$27,520,768.00
	<u>\$29,240,780.01</u>	<u>\$57,423,128.00</u>	<u>\$28,182,347.99</u>	<u>49.08%</u>	<u>\$22,740,726.59</u>	<u>\$53,932,208.00</u>
NET (REVENUE)/EXPENDITURE	\$26,230,003.15	\$52,716,223.00	\$26,486,219.85	50.24%	\$19,819,125.77	\$49,629,366.00
Public Works	19,534,675.50	37,566,231.00	18,031,555.50	48.00%		
Engineering	6,695,327.65	15,149,992.00	8,454,664.35	55.81%		

Public Works – Second Quarter Ended June 30, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem 50%	Actual To: June	Budget 2024
REVENUE						
Fees and user charges	(\$1,486,557.35)	(\$2,687,206.00)	(\$1,200,648.65)	44.68%	(\$1,051,681.51)	(\$2,340,246.00)
Government grants	(\$6,019.69)	(\$64,000.00)	(\$57,980.31)	90.59%	(\$32,174.16)	(\$64,000.00)
Contribution from own funds	(\$18,754.37)	(\$5,000.00)	\$13,754.37	(275.09%)		(\$5,000.00)
Other income	(\$115,536.46)	(\$90,000.00)	\$25,536.46	(28.37%)	(\$147,709.68)	(\$90,000.00)
	<u>(\$1,626,867.87)</u>	<u>(\$2,846,206.00)</u>	<u>(\$1,219,338.13)</u>	<u>42.84%</u>	<u>(\$1,231,565.35)</u>	<u>(\$2,499,246.00)</u>
EXPENDITURES						
Salaries	\$8,388,268.51	\$17,766,927.00	\$9,378,658.49	52.79%	\$8,030,382.52	\$17,010,846.00
Benefits	\$2,448,720.44	\$4,875,505.00	\$2,426,784.56	49.78%	\$2,223,673.95	\$4,706,732.00
TOTAL SALARIES/BENEFITS	\$10,836,988.95	\$22,642,432.00	\$11,805,443.05	52.14%	\$10,254,056.47	\$21,717,578.00
Travel and training	\$37,612.75	\$89,990.00	\$52,377.25	58.20%	\$59,704.43	\$88,990.00
Vehicle allowance, maintenance and repairs	\$3,027,748.93	\$2,500,871.00	(\$526,877.93)	(21.07%)	\$1,723,761.50	\$2,381,045.00
Utilities and fuel	\$1,064,879.36	\$2,303,897.00	\$1,239,017.64	53.78%	\$844,434.17	\$2,303,897.00
Materials and supplies	\$2,031,571.19	\$4,182,005.00	\$2,150,433.81	51.42%	\$1,916,038.74	\$4,055,460.00
Taxes and licenses	\$81,346.46	\$95,544.00	\$14,197.54	14.86%	\$75,581.22	\$95,544.00
Financial expenses	\$9,875.15	\$5,000.00	(\$4,875.15)	(97.50%)	\$4,646.98	\$5,000.00
Purchased and contracted services	\$1,023,320.57	\$2,434,793.00	\$1,411,472.43	57.97%	\$710,890.55	\$2,342,792.00
Transfer to own funds	\$3,094,435.00	\$6,268,870.00	\$3,174,435.00	50.64%	\$1,036,955.00	\$4,976,772.00
Capital expense	\$18,190.36	\$76,600.00	\$58,409.64	76.25%	\$561.41	\$76,600.00
Depreciation			\$0.00	0.00%		
Gain/Loss on disposal of capital assets			\$0.00	0.00%		
Less: recoverable costs	(\$64,425.35)	(\$187,565.00)	(\$123,139.65)	65.65%	(\$214,677.23)	(\$255,130.00)
TOTAL OTHER EXPENSES	\$10,324,554.42	\$17,770,005.00	\$7,445,450.58	41.90%	\$6,157,896.77	\$16,070,970.00
	<u>\$21,161,543.37</u>	<u>\$40,412,437.00</u>	<u>\$19,250,893.63</u>	<u>47.64%</u>	<u>\$16,411,953.24</u>	<u>\$37,788,548.00</u>
NET (REVENUE)/EXPENDITURE	\$19,534,675.50	\$37,566,231.00	\$18,031,555.50	48.00%	\$15,180,387.89	\$35,289,302.00

Operations					
Winter Control: Roadways and Sidewalks	8,157,520.65	8,624,801.00	467,280.35	5.42%	
Sanitary Sewers	993,799.63	2,780,320.00	1,786,520.37	64.26%	
Storm Sewers	93,231.35	778,221.00	684,989.65	88.02%	
Roadways and Sidewalks	651,610.36	4,618,730.00	3,967,119.64	85.89%	
Supervision and Overhead	1,649,423.74	3,602,552.00	1,953,128.26	54.22%	
Traffic & Communications	710,854.05	2,030,298.00	1,319,443.95	64.99%	
Carpentry	548,016.88	1,005,413.00	457,396.12	45.49%	
Administration	1,015,952.99	1,785,465.00	769,512.01	43.10%	
Buildings & Equipment	1,502,856.75	2,570,619.00	1,067,762.25	41.54%	
Waste Management	2,165,594.98	5,012,266.00	2,846,671.02	56.79%	
Parks	2,045,814.12	4,757,546.00	2,711,731.88	57.00%	
	<u>19,534,675.50</u>	<u>37,566,231.00</u>	<u>18,031,555.50</u>		

Engineering - Second Quarter Ended June 30, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem 50%	Actual To: June	Budget 2024
REVENUE						
Fees and user charges	(\$1,397,460.98)	(\$1,439,138.00)	(\$41,677.02)	2.90%	(\$1,056,206.11)	(\$1,386,753.00)
Government grants		(\$174,721.00)	(\$174,721.00)	100.00%	(\$628,322.87)	(\$174,721.00)
Contribution from own funds		(\$246,840.00)	(\$246,840.00)	100.00%		(\$242,122.00)
Other income	\$13,551.99		(\$13,551.99)	0.00%	(\$5,506.49)	
	(\$1,383,908.99)	(\$1,860,699.00)	(\$476,790.01)	25.62%	(\$1,690,035.47)	(\$1,803,596.00)
EXPENDITURES						
Salaries	\$1,673,508.87	\$3,882,260.00	\$2,208,751.13	56.89%	\$1,675,804.03	\$3,739,878.00
Benefits	\$481,193.26	\$975,506.00	\$494,312.74	50.67%	\$438,015.88	\$953,984.00
TOTAL SALARIES/BENEFITS	\$2,154,702.13	\$4,857,766.00	\$2,703,063.87	55.64%	\$2,113,819.91	\$4,693,862.00
Travel and training	\$17,964.11	\$43,650.00	\$25,685.89	58.85%	\$19,759.90	\$42,650.00
Vehicle allowance, maintenance and repairs	\$29,206.53	\$29,778.00	\$571.47	1.92%	\$10,422.23	\$30,893.00
Utilities and fuel	\$2,421,753.23	\$5,512,072.00	\$3,090,318.77	56.06%	\$1,864,333.07	\$5,578,987.00
Materials and supplies	\$98,837.46	\$240,404.00	\$141,566.54	58.89%	\$95,243.42	\$219,686.00
Maintenance and repairs	\$168,007.45	\$256,671.00	\$88,663.55	34.54%	\$164,536.44	\$247,725.00
Financial expenses	\$31,501.58	\$1,400.00	(\$30,101.58)	(2,150.11%)	\$419.12	\$1,400.00
Purchased and contracted services	\$2,804,372.57	\$5,436,043.00	\$2,631,670.43	48.41%	\$2,050,476.16	\$4,708,842.00
Transfer to own funds	\$285,075.50	\$570,151.00	\$285,075.50	50.00%		\$559,756.00
Capital expense	\$67,816.08	\$62,756.00	(\$5,060.08)	(8.06%)	\$9,763.10	\$59,859.00
Depreciation			\$0.00	0.00%		
Gain/Loss on disposal of capital assets			\$0.00	0.00%		
TOTAL OTHER EXPENSES	\$5,924,534.51	\$12,152,925.00	\$6,228,390.49	51.25%	\$4,214,953.44	\$11,449,798.00
	\$8,079,236.64	\$17,010,691.00	\$8,931,454.36	52.50%	\$6,328,773.35	\$16,143,660.00
NET (REVENUE)/EXPENDITURE	\$6,695,327.65	\$15,149,992.00	\$8,454,664.35	55.81%	\$4,638,737.88	\$14,340,064.00

Community Development & Enterprise Services - Second Quarter Ended June 30, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
	Actual	2025		Budget-Rem	Actual To:	Budget
FISCAL YEAR REMAINING% :				50%	June	2024
REVENUE						
Fees and user charges	(\$6,112,514.46)	(\$9,452,356.00)	(\$3,339,841.54)	35.33%	(\$5,321,151.16)	(\$9,449,683.00)
Government grants	(\$884,847.94)	(\$2,209,639.00)	(\$1,324,791.06)	59.96%	(\$2,152,251.67)	(\$2,209,915.00)
Contribution from own funds	(\$20,357.35)	(\$503,888.00)	(\$483,530.65)	95.96%	(\$4,200.00)	(\$519,294.00)
Other income	(\$244,818.27)	(\$126,702.00)	\$118,116.27	(93.22%)	(\$244,345.54)	(\$126,705.00)
	(\$7,262,538.02)	(\$12,292,585.00)	(\$5,030,046.98)	40.92%	(\$7,721,948.37)	(\$12,305,597.00)
EXPENDITURES						
Salaries	\$7,772,980.72	\$16,323,436.00	\$8,550,455.28	52.38%	\$7,350,911.33	\$15,626,851.00
Benefits	\$2,046,540.22	\$4,367,221.00	\$2,320,680.78	53.14%	\$1,828,696.81	\$4,138,899.00
TOTAL SALARIES/BENEFITS	\$9,819,520.94	\$20,690,657.00	\$10,871,136.06	52.54%	\$9,179,608.14	\$19,765,750.00
Travel and training	\$46,119.19	\$204,117.00	\$157,997.81	77.41%	\$42,264.66	\$190,126.00
Vehicle allowance, maintenance and repairs	\$754,709.56	\$1,180,091.00	\$425,381.44	36.05%	\$570,582.34	\$1,119,909.00
Utilities and fuel	\$1,925,676.06	\$4,005,233.00	\$2,079,556.94	51.92%	\$1,836,601.74	\$4,020,946.00
Materials and supplies	\$431,652.15	\$1,259,702.00	\$828,049.85	65.73%	\$501,114.21	\$1,081,211.00
Maintenance and repairs	\$1,024,372.18	\$1,555,106.00	\$530,733.82	34.13%	\$773,436.83	\$1,434,917.00
Program expenses	\$157,941.04	\$169,540.00	\$11,598.96	6.84%	\$96,041.47	\$169,540.00
Goods for resale	\$422,400.44	\$777,829.00	\$355,428.56	45.69%	\$438,562.44	\$753,071.00
Rents and leases	\$95,355.58	\$90,255.00	(\$5,100.58)	(5.65%)	\$56,676.98	\$90,255.00
Taxes and licenses	\$192,671.12	\$179,970.00	(\$12,701.12)	(7.06%)	\$186,358.67	\$179,970.00
Financial expenses	\$169,735.22	\$101,187.00	(\$68,548.22)	(67.74%)	\$130,015.19	\$101,187.00
Purchased and contracted services	\$838,504.33	\$2,048,207.00	\$1,209,702.67	59.06%	\$682,367.21	\$2,027,907.00
Grants to others	\$43,958.27	\$104,500.00	\$60,541.73	57.93%	\$55,319.32	\$104,500.00
Transfer to own funds	\$596,700.00	\$1,677,326.00	\$1,080,626.00	64.43%		\$2,081,270.00
Capital expense	\$43,427.83	\$80,580.00	\$37,152.17	46.11%	\$50,010.69	\$74,579.00
Depreciation			\$0.00	0.00%		
TOTAL OTHER EXPENSES	\$6,743,222.97	\$13,433,643.00	\$6,690,420.03	49.80%	\$5,419,351.75	\$13,429,388.00
	\$16,562,743.91	\$34,124,300.00	\$17,561,556.09	51.46%	\$14,598,959.89	\$33,195,138.00
NET (REVENUE)/EXPENDITURE	\$9,300,205.89	\$21,831,715.00	\$12,531,509.11	57.40%	\$6,877,011.52	\$20,889,541.00
Humane Society						
Humane Society	354,399.72	688,374.00	333,974.28	48.52%		
LIP	(579,325.22)	-	579,325.22	0.00%		
Economic Development	472,387.56	791,154.00	318,766.44	40.29%		
Tourism and Community Development	769,171.78	1,195,798.00	426,626.22	35.68%		
Planning	409,246.44	990,387.00	581,140.56	58.68%		
Parking	80,075.43	203,581.00	123,505.57	60.67%		
Cemetery	258,236.96	348,986.00	90,749.04	26.00%		
Transit	4,944,183.12	9,432,059.00	4,487,875.88	47.58%		
School Guards	208,313.75	313,777.00	105,463.25	33.61%		
Recreation & Culture	714,754.03	2,176,137.00	1,461,382.97	67.15%		
Locks	(28,262.46)	40,223.00	68,485.46	170.26%		
Community Centres						
John Rhodes Community Centre	592,220.59	1,791,059.00	1,198,838.41	66.93%		
Northern Community Centre Turf	(123,582.40)	(61,532.00)	62,050.40	-100.84%		
Northern Community Centre Arena	24,605.65	266,846.00	242,240.35	90.78%		
GFL Memorial Gardens	171,473.67	987,206.00	815,732.33	82.63%		
Downtown Plaza	113,965.58	304,271.00	190,305.42	62.54%		
Downtown Ambassador Program	(16,096.64)	245,913.00	262,009.64	106.55%		
Outdoor Pools/Misc. Concessions	77,966.66	420,052.00	342,085.34	81.44%		
Facility Administration	391,036.44	886,745.00	495,708.56	55.90%		
Administration	465,435.23	810,679.00	345,243.77	42.59%		

Levy Boards – Second Quarter Ended June 30, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem	Actual To:	Budget
REVENUE				50%	June	2024
EXPENDITURES						
Grants to others	\$12,690,107.56	\$25,380,215.00	\$12,690,107.44	50.00%	\$12,334,616.50	\$24,794,407.00
TOTAL OTHER EXPENSES	\$12,690,107.56	\$25,380,215.00	\$12,690,107.44	50.00%	\$12,334,616.50	\$24,794,407.00
	\$12,690,107.56	\$25,380,215.00	\$12,690,107.44	50.00%	\$12,334,616.50	\$24,794,407.00
NET (REVENUE)/EXPENDITURE	\$12,690,107.56	\$25,380,215.00	\$12,690,107.44	50.00%	\$12,334,616.50	\$24,794,407.00

Outside Agencies - Second Quarter Ended June 30, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem	Actual To:	Budget
				50%	June	2024
REVENUE						
Fees and user charges	(\$95,000.00)	(\$130,000.00)	(\$35,000.00)	26.92%	(\$25,000.00)	(\$130,000.00)
Government grants	(\$85,995.00)	(\$200,000.00)	(\$114,005.00)	57.00%	(\$111,812.00)	(\$200,000.00)
Contribution from own funds			\$0.00	0.00%		
Other income	(\$2,000.00)		\$2,000.00	0.00%		
	(\$182,995.00)	(\$330,000.00)	(\$147,005.00)	44.55%	(\$136,812.00)	(\$330,000.00)
EXPENDITURES						
Materials and supplies	\$244,308.19	\$320,000.00	\$75,691.81	23.65%	\$95,679.10	\$270,000.00
Grants to others	\$23,697,814.14	\$44,228,775.00	\$20,530,960.86	46.42%	\$20,479,663.16	\$41,475,055.00
Transfer to own funds	\$42,000.00	\$80,000.00	\$38,000.00	47.50%		\$580,000.00
TOTAL OTHER EXPENSES	\$23,984,122.33	\$44,628,775.00	\$20,644,652.67	46.26%	\$20,575,342.26	\$42,325,055.00
	\$23,984,122.33	\$44,628,775.00	\$20,644,652.67	46.26%	\$20,575,342.26	\$42,325,055.00
NET (REVENUE)/EXPENDITURE	\$23,801,127.33	\$44,298,775.00	\$20,497,647.67	46.27%	\$20,438,530.26	\$41,995,055.00

Corporate Financials - Second Quarter Ended June 30, 2025

<i>FISCAL YEAR REMAINING% :</i>	2025 YTD Actual	Budget 2025	Variance	Percentage Budget-Rem 50%	2024 Actual To: June	Budget 2024
REVENUE						
Taxation	(\$146,607,615.80)	(\$148,521,347.00)	(\$1,913,731.20)	1.29%	(\$141,638,248.24)	(\$143,335,325.00)
Payment in lieu of taxes	(\$2,396,038.42)	(\$5,054,728.00)	(\$2,658,689.58)	52.60%	(\$2,031,635.10)	(\$4,888,407.00)
Fees and user charges	(\$10,914,407.41)	(\$19,702,682.00)	(\$8,788,274.59)	44.60%	(\$7,635,442.77)	(\$18,764,458.00)
Government grants	(\$10,497,098.69)	(\$20,045,249.00)	(\$9,548,150.31)	47.63%	(\$9,423,098.69)	(\$17,897,249.00)
Interest and investment income	(\$3,504,761.68)	(\$6,289,000.00)	(\$2,784,238.32)	44.27%	(\$3,305,293.56)	(\$6,289,000.00)
Contribution from own funds		(\$1,361,091.00)	(\$1,361,091.00)	100.00%		(\$1,000,000.00)
Other income	(\$1,072,334.62)	(\$2,700,000.00)	(\$1,627,665.38)	60.28%	(\$884,432.88)	(\$2,500,000.00)
Change in future employee benefits			\$0.00	0.00%		
	(\$174,992,256.62)	(\$203,674,097.00)	(\$28,681,840.38)	14.08%	(\$164,918,151.24)	(\$194,674,439.00)
EXPENDITURES						
Salaries			\$0.00	0.00%	\$300.00	
Benefits			\$0.00	0.00%		
TOTAL SALARIES/BENEFITS	\$0.00	\$0.00	\$0.00	0.00%	\$300.00	\$0.00
Materials and supplies	\$66,644.53	\$296,103.00	\$229,458.47	77.49%	\$38,035.22	\$294,365.00
Program expenses	\$417,748.50	\$835,497.00	\$417,748.50	50.00%	\$404,940.00	\$741,652.00
Financial expenses	\$655,872.00	\$2,497,614.00	\$1,841,742.00	73.74%	\$1,380,022.30	\$2,372,601.00
Purchased and contracted services	\$1,880.38	\$11,000.00	\$9,119.62	82.91%	\$285,263.49	\$11,000.00
Transfer to own funds	\$6,987,025.50	\$14,414,921.00	\$7,427,895.50	51.53%		\$14,580,466.00
TOTAL OTHER EXPENSES	\$8,129,170.91	\$18,055,135.00	\$9,925,964.09	54.98%	\$2,108,261.01	\$18,000,084.00
	\$8,129,170.91	\$18,055,135.00	\$9,925,964.09	54.98%	\$2,108,561.01	\$18,000,084.00
NET (REVENUE)/EXPENDITURE	(\$166,863,085.71)	(\$185,618,962.00)	(\$18,755,876.29)	10.10%	(\$162,809,590.23)	(\$176,674,355.00)

Capital Levy & Debenture Debt - Second Quarter Ended June 30, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem	Actual To:	Budget
				50%	June	2024
REVENUE						
EXPENDITURES						
Long term debt	\$589,736.24	\$1,327,115.00	\$737,378.76	55.56%	\$663,557.37	\$1,400,000.00
Transfer to own funds	\$3,682,901.00	\$7,365,802.00	\$3,682,901.00	50.00%		\$7,392,943.00
TOTAL OTHER EXPENSES	\$4,272,637.24	\$8,692,917.00	\$4,420,279.76	50.85%	\$663,557.37	\$8,792,943.00
	\$4,272,637.24	\$8,692,917.00	\$4,420,279.76	50.85%	\$663,557.37	\$8,792,943.00
NET (REVENUE)/EXPENDITURE	\$4,272,637.24	\$8,692,917.00	\$4,420,279.76	50.85%	\$663,557.37	\$8,792,943.00