

City of Sault Ste. Marie - First Quarter Ended March 31, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem 75%	Actual To: March	Budget 2024
REVENUE						
Taxation	(\$69,426,874.58)	(\$148,521,347.00)	(\$79,094,472.42)	53.25%	(\$67,691,752.09)	(\$143,335,325.00)
Payment in lieu of taxes	(\$613,022.30)	(\$5,054,728.00)	(\$4,441,705.70)	87.87%	(\$584,700.13)	(\$4,888,407.00)
Fees and user charges	(\$11,836,658.61)	(\$35,889,081.00)	(\$24,052,422.39)	67.02%	(\$8,981,162.84)	(\$34,645,433.00)
Government grants	(\$6,146,994.60)	(\$22,845,149.00)	(\$16,698,154.40)	73.09%	(\$6,450,890.68)	(\$20,697,425.00)
Interest and investment income	(\$1,423,484.10)	(\$6,289,000.00)	(\$4,865,515.90)	77.37%	(\$1,374,721.83)	(\$6,289,000.00)
Contribution from own funds	(\$8,489.03)	(\$2,165,648.00)	(\$2,157,158.97)	99.61%	(\$4,200.00)	(\$1,766,416.00)
Other income	(\$442,005.67)	(\$3,034,622.00)	(\$2,592,616.33)	85.43%	(\$358,431.32)	(\$2,839,746.00)
Change in future employee benefits						
	(\$89,897,528.89)	(\$223,799,575.00)	(\$133,902,046.11)	59.83%	(\$85,445,858.89)	(\$214,461,752.00)
EXPENDITURES						
Salaries	\$11,655,764.56	\$58,405,880.00	\$46,750,115.44	80.04%	\$12,380,968.39	\$55,281,452.00
Benefits	\$3,512,597.06	\$16,822,911.00	\$13,310,313.94	79.12%	\$3,864,058.59	\$16,046,059.00
TOTAL SALARIES/BENEFITS	\$15,168,361.62	\$75,228,791.00	\$60,060,429.38	79.84%	\$16,245,026.98	\$71,327,511.00
Travel and training	\$117,158.82	\$581,623.00	\$464,464.18	79.86%	\$110,844.75	\$554,862.00
Vehicle allowance, maintenance and repairs	\$2,543,607.31	\$4,053,785.00	\$1,510,177.69	37.25%	\$1,151,802.53	\$3,818,192.00
Utilities and fuel	\$2,761,418.73	\$12,053,512.00	\$9,292,093.27	77.09%	\$2,066,868.32	\$12,266,830.00
Materials and supplies	\$1,712,316.67	\$7,204,724.00	\$5,492,407.33	76.23%	\$1,612,020.73	\$6,763,401.00
Maintenance and repairs	\$1,429,494.13	\$3,614,852.00	\$2,185,357.87	60.45%	\$727,053.47	\$3,377,187.00
Program expenses	\$341,488.95	\$1,005,037.00	\$663,548.05	66.02%	\$248,898.68	\$911,192.00
Goods for resale	\$318,609.75	\$797,029.00	\$478,419.25	60.03%	\$284,428.27	\$772,271.00
Rents and leases	\$87,125.19	\$172,557.00	\$85,431.81	49.51%	\$45,566.77	\$172,557.00
Taxes and licenses	\$2,330,683.31	\$3,064,712.00	\$734,028.69	23.95%	\$176,763.75	\$2,978,736.00
Financial expenses	\$615,668.42	\$2,639,701.00	\$2,024,032.58	76.68%	\$686,931.81	\$2,514,688.00
Purchased and contracted services	\$2,421,674.34	\$11,263,719.00	\$8,842,044.66	78.50%	\$1,538,520.28	\$10,416,009.00
Grants to others	\$16,424,685.20	\$69,718,490.00	\$53,293,804.80	76.44%	\$15,560,359.85	\$66,390,962.00
Long term debt		\$1,327,115.00	\$1,327,115.00	100.00%		\$1,400,000.00
Transfer to own funds	\$7,442,053.75	\$30,843,011.00	\$23,400,957.25	75.87%		\$30,646,480.00
Capital expense	\$181,217.69	\$418,482.00	\$237,264.31	56.70%	\$117,759.89	\$406,004.00
Depreciation			\$0.00	0.00%		
Gain/Loss on disposal of capital assets			\$0.00	0.00%		
Clearing accounts			\$0.00	0.00%	\$446.39	
Less: recoverable costs	(\$42,222.76)	(\$187,565.00)	(\$145,342.24)	77.49%	(\$55,320.31)	(\$255,130.00)
TOTAL OTHER EXPENSES	\$38,684,979.50	\$148,570,784.00	\$109,885,804.50	73.96%	\$24,272,945.18	\$143,134,241.00
	\$53,853,341.12	\$223,799,575.00	\$169,946,233.88	75.94%	\$40,517,972.16	\$214,461,752.00
NET (REVENUE)/EXPENDITURE	(\$36,044,187.77)	\$0.00	\$36,044,187.77		(\$44,927,886.73)	\$0.00

Mayor and Council	143,710.23	686,197.00	542,486.77	79.06%
Chief Administrative Officer	80,315.46	463,601.00	383,285.54	82.68%
Corporate Services	1,905,823.04	7,923,901.00	6,018,077.96	75.95%
Legal	2,976,087.79	6,222,660.00	3,246,572.21	52.17%
Fire Services	3,521,580.74	17,402,758.00	13,881,177.26	79.76%
Public Works and Engineering	13,363,910.41	52,716,223.00	39,352,312.59	74.65%
Community Development & Enterprise Services	3,215,515.40	21,831,715.00	18,616,199.60	85.27%
Levy Board	6,345,053.78	25,380,215.00	19,035,161.22	75.00%
Outside Agencies	10,011,894.63	44,298,775.00	34,286,880.37	77.40%
Corporate	(79,449,529.75)	(185,618,962.00)	(106,169,432.25)	57.20%
Capital and Debt	1,841,450.50	8,692,917.00	6,851,466.50	78.82%

Mayor & Council – First Quarter Ended March 31, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem	Actual To:	Budget
				75%	March	2024
REVENUE						
EXPENDITURES						
Salaries	\$106,859.33	\$521,701.00	\$414,841.67	79.52%	\$117,689.07	\$529,844.00
Benefits	\$17,289.67	\$78,501.00	\$61,211.33	77.98%	\$18,519.07	\$74,834.00
TOTAL SALARIES/BENEFITS	\$124,149.00	\$600,202.00	\$476,053.00	79.32%	\$136,208.14	\$604,678.00
Travel and training	\$8,384.02	\$20,000.00	\$11,615.98	58.08%	\$13,081.54	\$20,000.00
Vehicle allowance, maintenance and repairs	\$6,740.03	\$35,675.00	\$28,934.97	81.11%	\$9,348.54	\$35,675.00
Materials and supplies	\$4,199.61	\$23,220.00	\$19,020.39	81.91%	\$6,955.85	\$23,220.00
Purchased and contracted services	\$237.57	\$2,100.00	\$1,862.43	88.69%	\$361.54	\$2,100.00
Grants to others		\$5,000.00	\$5,000.00	100.00%		\$15,000.00
Capital expense			\$0.00	0.00%		
TOTAL OTHER EXPENSES	\$19,561.23	\$85,995.00	\$66,433.77	77.25%	\$29,747.47	\$95,995.00
	\$143,710.23	\$686,197.00	\$542,486.77	79.06%	\$165,955.61	\$700,673.00
NET (REVENUE)/EXPENDITURE	\$143,710.23	\$686,197.00	\$542,486.77	79.06%	\$165,955.61	\$700,673.00

CAO's Office – First Quarter Ended March 31, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem 75%	Actual To: March	Budget 2024
REVENUE						
Contribution from own funds			\$0.00	0.00%		
Other income	(\$111,821.14)		\$111,821.14	0.00%		
	(\$111,821.14)	\$0.00	\$111,821.14	0.00%	\$0.00	\$0.00
EXPENDITURES						
Salaries	\$67,099.75	\$347,494.00	\$280,394.25	80.69%	\$178,091.79	\$332,926.00
Benefits	\$20,331.99	\$83,576.00	\$63,244.01	75.67%	\$25,396.62	\$80,543.00
TOTAL SALARIES/BENEFITS	\$87,431.74	\$431,070.00	\$343,638.26	79.72%	\$203,488.41	\$413,469.00
Travel and training	\$2,212.18	\$4,880.00	\$2,667.82	54.67%	\$862.24	\$4,260.00
Vehicle allowance, maintenance and repairs	\$969.98	\$5,700.00	\$4,730.02	82.98%	\$950.96	\$4,500.00
Materials and supplies	\$5,622.37	\$21,775.00	\$16,152.63	74.18%	\$3,250.88	\$13,591.00
Program expenses			\$0.00	0.00%		
Purchased and contracted services	\$55,053.87	\$26.00	(\$55,027.87)	(211,645.65%)	\$284.93	\$30.00
Grants to others	\$40,846.46		(\$40,846.46)	0.00%		
Capital expense		\$150.00	\$150.00	100.00%		\$150.00
Depreciation			\$0.00	0.00%		
TOTAL OTHER EXPENSES	104704.86	\$32,531.00	(\$72,173.86)	(221.86%)	\$5,349.01	\$22,531.00
	\$192,136.60	\$463,601.00	\$271,464.40	58.56%	\$208,837.42	\$436,000.00
NET (REVENUE)/EXPENDITURE	\$80,315.46	\$463,601.00	\$383,285.54	82.68%	\$208,837.42	\$436,000.00

Corporate Services – First Quarter Ended March 31, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem 75%	Actual To: March	Budget 2024
REVENUE						
Fees and user charges	(\$35,518.41)	(\$160,543.00)	(\$125,024.59)	77.88%	(\$32,790.70)	(\$126,643.00)
Government grants		(\$150,000.00)	(\$150,000.00)	100.00%		(\$150,000.00)
Contribution from own funds		(\$48,829.00)	(\$48,829.00)	100.00%		
Other income	(\$47,573.56)	(\$114,545.00)	(\$66,971.44)	58.47%	(\$43,191.97)	(\$119,666.00)
	(\$83,091.97)	(\$473,917.00)	(\$390,825.03)	82.47%	(\$75,982.67)	(\$396,309.00)
EXPENDITURES						
Salaries	\$765,399.15	\$4,262,210.00	\$3,496,810.85	82.04%	\$887,378.67	\$3,935,596.00
Benefits	\$223,488.06	\$1,103,704.00	\$880,215.94	79.75%	\$249,048.51	\$1,026,156.00
TOTAL SALARIES/BENEFITS	\$988,887.21	\$5,365,914.00	\$4,377,026.79	81.57%	\$1,136,427.18	\$4,961,752.00
Travel and training	\$7,590.84	\$19,564.00	\$11,973.16	61.20%	\$6,916.55	\$19,564.00
Vehicle allowance, maintenance and repairs		\$620.00	\$620.00	100.00%		\$620.00
Materials and supplies	\$125,064.14	\$427,706.00	\$302,641.86	70.76%	\$115,239.42	\$400,874.00
Maintenance and repairs	\$735,572.03	\$1,599,697.00	\$864,124.97	54.02%	\$296,176.28	\$1,523,520.00
Goods for resale		\$19,200.00	\$19,200.00	100.00%		\$19,200.00
Rents and leases	\$7,333.54	\$3,000.00	(\$4,333.54)	(144.45%)	\$6,124.82	\$3,000.00
Financial expenses	\$1,702.31	\$30,500.00	\$28,797.69	94.42%	\$7,280.15	\$30,500.00
Purchased and contracted services	\$56,854.23	\$754,487.00	\$697,632.77	92.46%	\$21,916.25	\$751,031.00
Grants to others			\$0.00	0.00%		\$2,000.00
Transfer to own funds		\$70,000.00	\$70,000.00	100.00%		85000
Capital expense	\$65,910.71	\$107,130.00	\$41,219.29	38.48%	\$68,878.74	\$105,850.00
Depreciation			\$0.00	0.00%		
TOTAL OTHER EXPENSES	\$1,000,027.80	\$3,031,904.00	\$2,031,876.20	67.02%	\$522,532.21	\$2,941,159.00
	\$1,988,915.01	\$8,397,818.00	\$6,408,902.99	76.32%	\$1,658,959.39	\$7,902,911.00
NET (REVENUE)/EXPENDITURE	\$1,905,823.04	\$7,923,901.00	\$6,018,077.96	75.95%	\$1,582,976.72	\$7,506,602.00
IT	1,166,170.09	3,721,507.00	2,555,336.91	68.66%		
Finance	476,914.47	2,825,825.00	2,348,910.53	83.12%		
Clerk's	262,738.48	1,376,569.00	1,113,830.52	80.91%		

Legal Department – First Quarter Ended March 31, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem 75%	Actual To: March	Budget 2024
REVENUE						
Fees and user charges	(\$266,971.69)	(\$1,535,837.00)	(\$1,268,865.31)	82.62%	(\$377,635.16)	(\$1,535,037.00)
Government grants		(\$1,540.00)	(\$1,540.00)	100.00%		(\$1,540.00)
Interest and investment income	(\$13,332.15)		\$13,332.15	0.00%	(\$738.00)	
Contribution from own funds			\$0.00	0.00%		
	(\$280,303.84)	(\$1,537,377.00)	(\$1,257,073.16)	81.77%	(\$378,373.16)	(\$1,536,577.00)
EXPENDITURES						
Salaries	\$463,200.06	\$2,385,075.00	\$1,921,874.94	80.58%	\$498,830.16	\$2,228,104.00
Benefits	\$334,191.78	\$1,687,188.00	\$1,352,996.22	80.19%	\$519,106.68	\$1,643,904.00
TOTAL SALARIES/BENEFITS	\$797,391.84	\$4,072,263.00	\$3,274,871.16	80.42%	\$1,017,936.84	\$3,872,008.00
Travel and training	\$15,548.07	\$116,856.00	\$101,307.93	86.69%	\$11,661.97	\$117,706.00
Vehicle allowance, maintenance and repairs		\$950.00	\$950.00	100.00%		\$950.00
Materials and supplies	\$26,380.33	\$112,616.00	\$86,235.67	76.57%	\$26,569.49	\$111,766.00
Maintenance and repairs	\$305.27	\$5,389.00	\$5,083.73	94.34%	\$503.69	\$5,389.00
Rents and leases	\$16,396.09	\$79,302.00	\$62,905.91	79.32%	\$15,150.83	\$79,302.00
Taxes and licenses	\$2,317,134.50	\$2,789,198.00	\$472,063.50	16.92%	\$165,312.53	\$2,703,222.00
Purchased and contracted services	\$81,055.31	\$552,763.00	\$471,707.69	85.34%	\$69,101.26	\$551,507.00
Capital expense	\$2,180.22	\$30,700.00	\$28,519.78	92.90%	\$1,796.72	\$28,400.00
Gain/Loss on disposal of capital assets			\$0.00	0.00%		
TOTAL OTHER EXPENSES	\$2,458,999.79	\$3,687,774.00	\$1,228,774.21	33.32%	\$290,096.49	\$3,598,242.00
	\$3,256,391.63	\$7,760,037.00	\$4,503,645.37	58.04%	\$1,308,033.33	\$7,470,250.00
NET (REVENUE)/EXPENDITURE	\$2,976,087.79	\$6,222,660.00	\$3,246,572.21	52.17%	\$929,660.17	\$5,933,673.00

Fire Services – First Quarter Ended March 31, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem	Actual To:	Budget
				75%	March	2024
REVENUE						
Fees and user charges	(\$190,156.38)	(\$781,319.00)	(\$591,162.62)	75.66%	(\$171,055.22)	(\$912,613.00)
Government grants	(\$49,720.00)		\$49,720.00	0.00%		
Other income	(\$34,087.98)	(\$3,375.00)	\$30,712.98	(910.01%)	(\$12,903.92)	(\$3,375.00)
	(\$273,964.36)	(\$784,694.00)	(\$510,729.64)	65.09%	(\$183,959.14)	(\$915,988.00)
EXPENDITURES						
Salaries	\$2,546,242.55	\$12,916,777.00	\$10,370,534.45	80.29%	\$2,656,610.34	\$11,877,407.00
Benefits	\$805,527.30	\$3,651,710.00	\$2,846,182.70	77.94%	\$860,420.48	\$3,421,007.00
TOTAL SALARIES/BENEFITS	\$3,351,769.85	\$16,568,487.00	\$13,216,717.15	79.77%	\$3,517,030.82	\$15,298,414.00
Travel and training	\$24,244.06	\$82,566.00	\$58,321.94	70.64%	\$29,065.41	\$71,566.00
Vehicle allowance, maintenance and repairs	\$123,512.63	\$300,100.00	\$176,587.37	58.84%	\$105,828.88	\$244,600.00
Utilities and fuel	\$64,747.23	\$232,310.00	\$167,562.77	72.13%	\$52,454.74	\$363,000.00
Materials and supplies	\$64,435.24	\$321,193.00	\$256,757.76	79.94%	\$68,249.17	\$293,228.00
Maintenance and repairs	\$57,143.89	\$197,989.00	\$140,845.11	71.14%	\$41,850.36	\$165,636.00
Financial expenses	\$431.69	\$4,000.00	\$3,568.31	89.21%	\$447.87	\$4,000.00
Purchased and contracted services	1928.21	\$24,300.00	\$22,371.79	92.06%	\$2,127.14	\$20,800.00
Transfer to own funds	\$98,985.25	\$395,941.00	\$296,955.75	75.00%		\$390,273.00
Capital expense	8347.05	60566	\$52,218.95	86.22%	\$17,730.34	60566
Depreciation			\$0.00	0.00%		
TOTAL OTHER EXPENSES	\$443,775.25	\$1,618,965.00	\$1,175,189.75	72.59%	\$317,753.91	\$1,613,669.00
	\$3,795,545.10	\$18,187,452.00	\$14,391,906.90	79.13%	\$3,834,784.73	\$16,912,083.00
NET (REVENUE)/EXPENDITURE	\$3,521,580.74	\$17,402,758.00	\$13,881,177.26	79.76%	\$3,650,825.59	\$15,996,095.00

Public Works & Engineering – First Quarter Ended March 31, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem 75%	Actual To: March	Budget 2024
REVENUE						
Fees and user charges	(\$865,704.86)	(\$4,126,344.00)	(\$3,260,639.14)	79.02%	(\$962,578.96)	(\$3,726,999.00)
Government grants	(\$4,290.17)	(\$238,721.00)	(\$234,430.83)	98.20%	(\$648,822.55)	(\$238,721.00)
Contribution from own funds		(\$251,840.00)	(\$251,840.00)	100.00%		(\$247,122.00)
Other income	(\$38,279.07)	(\$90,000.00)	(\$51,720.93)	57.47%	(\$36,748.65)	(\$90,000.00)
	(\$908,274.10)	(\$4,706,905.00)	(\$3,798,630.90)	80.70%	(\$1,648,150.16)	(\$4,302,842.00)
EXPENDITURES						
Salaries	\$4,313,633.27	\$21,649,187.00	\$17,335,553.73	80.07%	\$4,515,104.55	\$20,750,724.00
Benefits	\$1,249,437.53	\$5,851,011.00	\$4,601,573.47	78.65%	\$1,290,204.54	\$5,660,716.00
TOTAL SALARIES/BENEFITS	\$5,563,070.80	\$27,500,198.00	\$21,937,127.20	79.77%	\$5,805,309.09	\$26,411,440.00
Travel and training	\$34,162.26	\$133,640.00	\$99,477.74	74.44%	\$24,363.49	\$131,640.00
Vehicle allowance, maintenance and repairs	\$2,117,434.65	\$2,530,649.00	\$413,214.35	16.33%	\$731,788.96	\$2,411,938.00
Utilities and fuel	\$1,783,860.64	\$7,815,969.00	\$6,032,108.36	77.18%	\$1,151,606.71	\$7,882,884.00
Materials and supplies	\$1,072,725.26	\$4,422,409.00	\$3,349,683.74	75.74%	\$1,055,091.08	\$4,275,146.00
Maintenance and repairs	\$47,602.28	\$256,671.00	\$209,068.72	81.45%	\$27,279.81	\$247,725.00
Taxes and licenses	\$9,910.41	\$95,544.00	\$85,633.59	89.63%	\$11,352.88	\$95,544.00
Financial expenses	\$32,578.54	\$6,400.00	(\$26,178.54)	(409.04%)	\$1,393.79	\$6,400.00
Purchased and contracted services	\$1,877,259.75	\$7,870,836.00	\$5,993,576.25	76.15%	\$1,123,017.34	\$7,051,634.00
Transfer to own funds	\$1,689,755.25	\$6,839,021.00	\$5,149,265.75	75.29%		\$5,536,528.00
Capital expense	\$86,047.43	\$139,356.00	\$53,308.57	38.25%	\$6,736.43	\$136,459.00
Depreciation			\$0.00	0.00%		
Gain/Loss on disposal of capital assets			\$0.00	0.00%		
Less: recoverable costs	(\$42,222.76)	(\$187,565.00)	(\$145,342.24)	77.49%	(\$55,320.31)	(\$255,130.00)
TOTAL OTHER EXPENSES	\$8,709,113.71	\$29,922,930.00	\$21,213,816.29	70.89%	\$4,077,310.18	\$27,520,768.00
	\$14,272,184.51	\$57,423,128.00	\$43,150,943.49	75.15%	\$9,882,619.27	\$53,932,208.00
NET (REVENUE)/EXPENDITURE	\$13,363,910.41	\$52,716,223.00	\$39,352,312.59	74.65%	\$8,234,469.11	\$49,629,366.00
Public Works	\$9,894,481.62	\$37,566,231.00	\$27,671,749.38	73.66%		
Engineering	\$3,469,428.79	\$15,149,992.00	\$11,680,563.21	77.10%		
	\$13,363,910.41	\$52,716,223.00	\$39,352,312.59			

Public Works - First Quarter Ended March 31, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem 75%	Actual To: March	Budget 2024
REVENUE						
Fees and user charges	(\$533,657.76)	(\$2,687,206.00)	(\$2,153,548.24)	80.14%	(\$389,028.81)	(\$2,340,246.00)
Government grants	(\$4,290.17)	(\$64,000.00)	(\$59,709.83)	93.30%	(\$20,499.68)	(\$64,000.00)
Contribution from own funds		(\$5,000.00)	(\$5,000.00)	100.00%		(\$5,000.00)
Other income	(\$38,279.07)	(\$90,000.00)	(\$51,720.93)	57.47%	(\$36,748.65)	(\$90,000.00)
	(\$576,227.00)	(\$2,846,206.00)	(\$2,269,979.00)	79.75%	(\$446,277.14)	(\$2,499,246.00)
EXPENDITURES						
Salaries	\$3,585,197.50	\$17,766,927.00	\$14,181,729.50	79.82%	\$3,735,143.03	\$17,010,846.00
Benefits	\$1,031,679.19	\$4,875,505.00	\$3,843,825.81	78.84%	\$1,076,859.60	\$4,706,732.00
TOTAL SALARIES/BENEFITS	\$4,616,876.69	\$22,642,432.00	\$18,025,555.31	79.61%	\$4,812,002.63	\$21,717,578.00
Travel and training	\$26,357.56	\$89,990.00	\$63,632.44	70.71%	\$14,872.03	\$88,990.00
Vehicle allowance, maintenance and repairs	\$2,098,860.01	\$2,500,871.00	\$402,010.99	16.07%	\$729,425.04	\$2,381,045.00
Utilities and fuel	\$708,494.25	\$2,303,897.00	\$1,595,402.75	69.25%	\$408,913.66	\$2,303,897.00
Materials and supplies	\$1,014,615.33	\$4,182,005.00	\$3,167,389.67	75.74%	\$1,004,222.58	\$4,055,460.00
Taxes and licenses	\$9,910.41	\$95,544.00	\$85,633.59	89.63%	\$11,352.88	\$95,544.00
Financial expenses	\$1,668.33	\$5,000.00	\$3,331.67	66.63%	\$1,233.65	\$5,000.00
Purchased and contracted services	\$471,574.33	\$2,434,793.00	\$1,963,218.67	80.63%	\$345,668.44	\$2,342,792.00
Transfer to own funds	\$1,547,217.50	\$6,268,870.00	\$4,721,652.50	75.32%		\$4,976,772.00
Capital expense	\$17,356.97	\$76,600.00	\$59,243.03	77.34%	\$561.41	\$76,600.00
Depreciation			\$0.00	0.00%		
Gain/Loss on disposal of capital assets			\$0.00	0.00%		
Less: recoverable costs	(\$42,222.76)	(\$187,565.00)	(\$145,342.24)	77.49%	(\$55,320.31)	(\$255,130.00)
TOTAL OTHER EXPENSES	\$5,853,831.93	\$17,770,005.00	\$11,916,173.07	67.06%	\$2,460,929.38	\$16,070,970.00
	\$10,470,708.62	\$40,412,437.00	\$29,941,728.38	74.09%	\$7,272,932.01	\$37,788,548.00
NET (REVENUE)/EXPENDITURE	\$9,894,481.62	\$37,566,231.00	\$27,671,749.38	73.66%	\$6,826,654.87	\$35,289,302.00
Operations						
Winter Control:						
Roadways						
and Sidewalks	5,804,387.92	8,624,801.00	2,820,413.08	32.70%		
Sanitary Sewers	207,915.14	2,780,320.00	2,572,404.86	92.52%		
Storm Sewers	11,818.46	778,221.00	766,402.54	98.48%		
Roadways and Sidewalks	(17,751.61)	4,618,730.00	4,636,481.61	(237.91%)		
Supervision and Overhead	666,295.80	3,602,552.00	2,936,256.20	81.50%		
Traffic & Communications	359,957.14	2,030,298.00	1,670,340.86	82.27%		
Carpentry	215,913.17	1,005,413.00	789,499.83	78.52%		
Administration	420,449.43	1,785,465.00	1,365,015.57	76.45%		
Buildings & Equipment	413,374.67	2,570,619.00	2,157,244.33	83.92%		
Waste Management	1,033,206.54	5,012,266.00	3,979,059.46	79.39%		
Parks	778,914.96	4,757,546.00	3,978,631.04	83.63%		
	9,894,481.62	37,566,231.00	27,671,749.38			

Engineering – First Quarter Ended March 31, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem 75%	Actual To: March	Budget 2024
REVENUE						
Fees and user charges	(\$332,047.10)	(\$1,439,138.00)	(\$1,107,090.90)	76.93%	(\$573,550.15)	(\$1,386,753.00)
Government grants		(\$174,721.00)	(\$174,721.00)	100.00%	(\$628,322.87)	(\$174,721.00)
Contribution from own funds		(\$246,840.00)	(\$246,840.00)	100.00%		(\$242,122.00)
Other income			\$0.00	0.00%		
	(\$332,047.10)	(\$1,860,699.00)	(\$1,528,651.90)	82.15%	(\$1,201,873.02)	(\$1,803,596.00)
EXPENDITURES						
Salaries	\$728,435.77	\$3,882,260.00	\$3,153,824.23	81.24%	\$779,961.52	\$3,739,878.00
Benefits	\$217,758.34	\$975,506.00	\$757,747.66	77.68%	\$213,344.94	\$953,984.00
TOTAL SALARIES/BENEFITS	\$946,194.11	\$4,857,766.00	\$3,911,571.89	80.52%	\$993,306.46	\$4,693,862.00
Travel and training	\$7,804.70	\$43,650.00	\$35,845.30	82.12%	\$9,491.46	\$42,650.00
Vehicle allowance, maintenance and repairs	\$18,574.64	\$29,778.00	\$11,203.36	37.62%	\$2,363.92	\$30,893.00
Utilities and fuel	\$1,075,366.39	\$5,512,072.00	\$4,436,705.61	80.49%	\$742,693.05	\$5,578,987.00
Materials and supplies	\$58,109.93	\$240,404.00	\$182,294.07	75.83%	\$50,868.50	\$219,686.00
Maintenance and repairs	\$47,602.28	\$256,671.00	\$209,068.72	81.45%	\$27,279.81	\$247,725.00
Financial expenses	\$30,910.21	\$1,400.00	(\$29,510.21)	(2,107.87%)	\$160.14	\$1,400.00
Purchased and contracted services	\$1,405,685.42	\$5,436,043.00	\$4,030,357.58	74.14%	\$777,348.90	\$4,708,842.00
Transfer to own funds	142537.75	\$570,151.00	\$427,613.25	75.00%		\$559,756.00
Capital expense	\$68,690.46	\$62,756.00	(\$5,934.46)	(9.46%)	\$6,175.02	\$59,859.00
Depreciation			\$0.00	0.00%		
Gain/Loss on disposal of capital assets			\$0.00	0.00%		
TOTAL OTHER EXPENSES	\$2,855,281.78	\$12,152,925.00	\$9,297,643.22	76.51%	\$1,616,380.80	\$11,449,798.00
	\$3,801,475.89	\$17,010,691.00	\$13,209,215.11	77.65%	\$2,609,687.26	\$16,143,660.00
NET (REVENUE)/EXPENDITURE	\$3,469,428.79	\$15,149,992.00	\$11,680,563.21	77.10%	\$1,407,814.24	\$14,340,064.00

Community Development & Enterprise Services – First Quarter Ended March 31, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem 75%	Actual To: March	Budget 2024
REVENUE						
Fees and user charges	(\$3,640,312.12)	(\$9,452,356.00)	(\$5,812,043.88)	61.49%	(\$3,048,340.15)	(\$9,449,683.00)
Government grants	(\$540,822.74)	(\$2,209,639.00)	(\$1,668,816.26)	75.52%	(\$737,282.44)	(\$2,209,915.00)
Contribution from own funds	(\$8,489.03)	(\$503,888.00)	(\$495,398.97)	98.32%	(\$4,200.00)	(\$519,294.00)
Other income	(\$196,147.50)	(\$126,702.00)	\$69,445.50	(54.81%)	(\$97,196.60)	(\$126,705.00)
	(\$4,385,771.39)	(\$12,292,585.00)	(\$7,906,813.61)	64.32%	(\$3,887,019.19)	(\$12,305,597.00)
EXPENDITURES						
Salaries	\$3,393,330.45	\$16,323,436.00	\$12,930,105.55	79.21%	\$3,526,963.81	\$15,626,851.00
Benefits	\$862,330.73	\$4,367,221.00	\$3,504,890.27	80.25%	\$901,362.69	\$4,138,899.00
TOTAL SALARIES/BENEFITS	\$4,255,661.18	\$20,690,657.00	\$16,434,995.82	79.43%	\$4,428,326.50	\$19,765,750.00
Travel and training	\$25,017.39	\$204,117.00	\$179,099.61	87.74%	\$24,893.55	\$190,126.00
Vehicle allowance, maintenance and repairs	\$294,950.02	\$1,180,091.00	\$885,140.98	75.01%	\$303,885.19	\$1,119,909.00
Utilities and fuel	\$912,810.86	\$4,005,233.00	\$3,092,422.14	77.21%	\$862,806.87	\$4,020,946.00
Materials and supplies	\$227,234.48	\$1,259,702.00	\$1,032,467.52	81.96%	\$276,674.60	\$1,081,211.00
Maintenance and repairs	\$588,870.66	\$1,555,106.00	\$966,235.34	62.13%	\$361,243.33	\$1,434,917.00
Program expenses	\$132,614.70	\$169,540.00	\$36,925.30	21.78%	\$59,237.18	\$169,540.00
Goods for resale	\$318,609.75	\$777,829.00	\$459,219.25	59.04%	\$284,428.27	\$753,071.00
Rents and leases	\$63,395.56	\$90,255.00	\$26,859.44	29.76%	\$24,291.12	\$90,255.00
Taxes and licenses	\$3,638.40	\$179,970.00	\$176,331.60	97.98%	\$98.34	\$179,970.00
Financial expenses	\$84,802.66	\$101,187.00	\$16,384.34	16.19%	\$56,873.31	\$101,187.00
Purchased and contracted services	\$349,069.46	\$2,048,207.00	\$1,699,137.54	82.96%	\$321,711.82	\$2,027,907.00
Grants to others	27529.39	\$104,500.00	\$76,970.61	73.66%	\$54,712.00	\$104,500.00
Transfer to own funds	\$298,350.00	\$1,677,326.00	\$1,378,976.00	82.21%		\$2,081,270.00
Capital expense	18732.28	80580	\$61,847.72	76.75%	\$22,617.66	74579
Depreciation			\$0.00	0.00%		
TOTAL OTHER EXPENSES	\$3,345,625.61	\$13,433,643.00	\$10,088,017.39	75.10%	\$2,653,473.24	\$13,429,388.00
	\$7,601,286.79	\$34,124,300.00	\$26,523,013.21	77.72%	\$7,081,799.74	\$33,195,138.00
NET (REVENUE)/EXPENDITURE	\$3,215,515.40	\$21,831,715.00	\$18,616,199.60	85.27%	\$3,194,780.55	\$20,889,541.00
Humane Society						
LIP	177,199.71	688,374.00	511,174.29	74.26%		
Economic Development	(380,175.47)	-	380,175.47	0.00%		
Tourism and Community Development	208,715.59	791,154.00	582,438.41	73.62%		
Planning	235,787.71	1,195,798.00	960,010.29	80.28%		
Parking	184,855.85	990,387.00	805,531.15	81.33%		
Cemetery	14,633.83	203,581.00	188,947.17	92.81%		
Transit	128,532.55	348,986.00	220,453.45	63.17%		
School Guards	1,974,744.26	9,432,059.00	7,457,314.74	79.06%		
Recreation & Culture	79,222.44	313,777.00	234,554.56	74.75%		
Locks	288,840.77	2,176,137.00	1,887,296.23	86.73%		
Community Centres	(5,954.17)	40,223.00	46,177.17	114.80%		
John Rhodes Community Centre	69,547.58	1,791,059.00	1,721,511.42	96.12%		
Northern Community Centre Turf	(134,282.47)	(61,532.00)	72,750.47	(118.23%)		
Northern Community Centre Aren	(72,694.43)	266,846.00	339,540.43	127.24%		
GFL Memorial Gardens	79,489.47	987,206.00	907,716.53	91.95%		
Downtown Plaza	52,209.93	304,271.00	252,061.07	82.84%		
Downtown Ambassador Program	(82,844.53)	245,913.00	328,757.53	133.69%		
Mill Market	-	-	-	0.00%		
Outdoor Pools/Misc. Concessions	26,211.96	381,873.00	355,661.04	93.14%		
Facility Administration	175,912.57	924,924.00	749,011.43	80.98%		
Administration	195,562.25	810,679.00	615,116.75	75.88%		

Levy Boards - First Quarter Ended March 31, 2025

	2025 YTD	Budget	Variance	Percentage	2024	Budget
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem	Actual To:	2024
				75%	March	
REVENUE						
EXPENDITURES						
Grants to others	\$6,345,053.78	\$25,380,215.00	\$19,035,161.22	75.00%	\$6,167,308.25	\$24,794,407.00
TOTAL OTHER EXPENSES	\$6,345,053.78	\$25,380,215.00	\$19,035,161.22	75.00%	\$6,167,308.25	\$24,794,407.00
	\$6,345,053.78	\$25,380,215.00	\$19,035,161.22	75.00%	\$6,167,308.25	\$24,794,407.00
NET (REVENUE)/EXPENDITURE	\$6,345,053.78	\$25,380,215.00	\$19,035,161.22	75.00%	\$6,167,308.25	\$24,794,407.00

Outside Agencies – First Quarter Ended March 31, 2025

	2025 YTD	Budget	Variance	Percentage	2024	
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem 75%	Actual To: March	Budget 2024
REVENUE						
Fees and user charges	(\$380,033.51)	(\$886,700.00)	(\$506,666.49)	57.14%	(\$96,837.53)	(\$526,600.00)
Government grants	(\$452,372.70)	(\$2,924,379.00)	(\$2,472,006.30)	84.53%	(\$532,694.92)	(\$2,827,973.00)
Contribution from own funds		(\$200,000.00)	(\$200,000.00)	100.00%		(\$540,000.00)
Other income	(\$40,751.89)	(\$100,000.00)	(\$59,248.11)	59.25%	(\$13,891.13)	(\$100,000.00)
	<u>(\$873,158.10)</u>	<u>(\$4,111,079.00)</u>	<u>(\$3,237,920.90)</u>	<u>78.76%</u>	<u>(\$643,423.58)</u>	<u>(\$3,994,573.00)</u>
EXPENDITURES						
Salaries	\$5,722,330.66	\$26,361,674.00	\$20,639,343.34	78.29%	\$5,725,605.98	\$24,506,665.00
Benefits	\$1,756,845.81	\$7,179,242.00	\$5,422,396.19	75.53%	\$1,701,353.48	\$6,654,940.00
TOTAL SALARIES/BENEFITS	<u>\$7,479,176.47</u>	<u>\$33,540,916.00</u>	<u>\$26,061,739.53</u>	<u>77.70%</u>	<u>\$7,426,959.46</u>	<u>\$31,161,605.00</u>
Travel and training	\$139,933.99	\$1,206,800.00	\$1,066,866.01	88.40%	\$126,456.67	\$1,039,900.00
Vehicle allowance, maintenance and repairs	\$249,104.53	\$1,280,550.00	\$1,031,445.47	80.55%	\$121,294.11	\$1,446,070.00
Utilities and fuel	\$145,715.93	\$583,485.00	\$437,769.07	75.03%	\$127,004.73	\$599,505.00
Materials and supplies	\$541,185.68	\$2,574,565.00	\$2,033,379.32	78.98%	\$407,586.78	\$2,308,400.00
Maintenance and repairs	\$227,963.60	\$1,780,640.00	\$1,552,676.40	87.20%	\$161,863.77	\$1,465,935.00
Rents and leases	\$30,635.36	\$150,000.00	\$119,364.64	79.58%	\$18,458.55	\$125,000.00
Taxes and licenses	\$12,594.82	\$413,000.00	\$400,405.18	96.95%	\$12,594.82	\$443,000.00
Financial expenses	\$258.00		(\$258.00)	0.00%	\$362.77	
Purchased and contracted services	\$122,564.39	\$968,800.00	\$846,235.61	87.35%	\$114,985.15	\$711,311.00
Grants to others	\$1,184,879.36	\$4,577,878.00	\$3,392,998.64	74.12%	\$1,164,787.07	\$4,345,332.00
Transfer to own funds	\$88,750.00	\$245,000.00	\$156,250.00	63.78%		\$745,000.00
Capital expense	\$662,290.60	\$1,088,220.00	\$425,929.40	39.14%	\$188,323.32	\$1,598,570.00
Depreciation			\$0.00	0.00%		
Gain/Loss on disposal of capital assets			\$0.00	0.00%		
TOTAL OTHER EXPENSES	<u>\$3,405,876.26</u>	<u>\$14,868,938.00</u>	<u>\$11,463,061.74</u>	<u>77.09%</u>	<u>\$2,443,717.74</u>	<u>\$14,828,023.00</u>
	<u>\$10,885,052.73</u>	<u>\$48,409,854.00</u>	<u>\$37,524,801.27</u>	<u>77.51%</u>	<u>\$9,870,677.20</u>	<u>\$45,989,628.00</u>
NET (REVENUE)/EXPENDITURE	\$10,011,894.63	\$44,298,775.00	\$34,286,880.37	77.40%	\$9,227,253.62	\$41,995,055.00

Corporate Financials - First Quarter Ended March 31, 2025

<i>FISCAL YEAR REMAINING% :</i>	2025 YTD Actual	Budget 2025	Variance	Percentage Budget-Rem 75%	2024 Actual To: March	Budget 2024
REVENUE						
Taxation	(\$69,426,874.58)	(\$148,521,347.00)	(\$79,094,472.42)	53.25%	(\$67,691,752.09)	(\$143,335,325.00)
Payment in lieu of taxes	(\$613,022.30)	(\$5,054,728.00)	(\$4,441,705.70)	87.87%	(\$584,700.13)	(\$4,888,407.00)
Fees and user charges	(\$6,742,995.15)	(\$19,702,682.00)	(\$12,959,686.85)	65.78%	(\$4,363,762.65)	(\$18,764,458.00)
Government grants	(\$5,489,973.69)	(\$20,045,249.00)	(\$14,555,275.31)	72.61%	(\$4,952,973.69)	(\$17,897,249.00)
Interest and investment income	(\$1,410,151.95)	(\$6,289,000.00)	(\$4,878,848.05)	77.58%	(\$1,373,983.83)	(\$6,289,000.00)
Contribution from own funds		(\$1,361,091.00)	(\$1,361,091.00)	100.00%		(\$1,000,000.00)
Other income	(\$14,096.42)	(\$2,700,000.00)	(\$2,685,903.58)	99.48%	(\$168,390.18)	(\$2,500,000.00)
Change in future employee benefits			\$0.00	0.00%		
	(\$83,697,114.09)	(\$203,674,097.00)	(\$119,976,982.91)	58.91%	(\$79,135,562.57)	(\$194,674,439.00)
EXPENDITURES						
Salaries			\$0.00	0.00%	\$300.00	
Benefits			\$0.00	0.00%		
TOTAL SALARIES/BENEFITS	\$0.00	\$0.00	\$0.00	0.00%	\$300.00	\$0.00
Materials and supplies	\$48,828.18	\$296,103.00	\$247,274.82	83.51%	\$34,264.22	\$294,365.00
Program expenses	\$208,874.25	\$835,497.00	\$626,622.75	75.00%	\$189,661.50	\$741,652.00
Financial expenses	\$496,153.22	\$2,497,614.00	\$2,001,460.78	80.13%	\$620,936.69	\$2,372,601.00
Purchased and contracted services	215.94	11000	\$10,784.06	98.04%		\$11,000.00
Transfer to own funds	\$3,493,512.75	\$14,414,921.00	\$10,921,408.25	75.76%		\$14,580,466.00
TOTAL OTHER EXPENSES	\$4,247,584.34	\$18,055,135.00	\$13,807,550.66	76.47%	\$844,862.41	\$18,000,084.00
	\$4,247,584.34	\$18,055,135.00	\$13,807,550.66	76.47%	\$845,162.41	\$18,000,084.00
NET (REVENUE)/EXPENDITURE	(\$79,449,529.75)	(\$185,618,962.00)	(\$106,169,432.25)	57.20%	(\$78,290,400.16)	(\$176,674,355.00)

Capital Levy & Debenture Debt - First Quarter Ended March 31, 2025

	2025 YTD	Budget	Variance	Percentage	2024	Budget
<i>FISCAL YEAR REMAINING% :</i>	Actual	2025		Budget-Rem	Actual To:	2024
				75%	March	
REVENUE						
EXPENDITURES						
Long term debt		\$1,327,115.00	\$1,327,115.00	100.00%		\$1,400,000.00
Transfer to own funds	\$1,841,450.50	\$7,365,802.00	\$5,524,351.50	75.00%		\$7,392,943.00
TOTAL OTHER EXPENSES	\$1,841,450.50	\$8,692,917.00	\$6,851,466.50	78.82%	\$0.00	\$8,792,943.00
	\$1,841,450.50	\$8,692,917.00	\$6,851,466.50	78.82%	\$0.00	\$8,792,943.00
NET (REVENUE)/EXPENDITURE	\$1,841,450.50	\$8,692,917.00	\$6,851,466.50	78.82%	\$0.00	\$8,792,943.00