

# City of Sault Ste. Marie - Third Quarter Ended September 30, 2023

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2022	2022	Budget	Percentage
	Actual	2023		Budget-Rem 25.00%	Actual To: September	Actual Year End	2022	Budget-Rem YTD 2022
<b>REVENUE</b>								
Taxation	(\$136,815,594.69)	(\$136,832,579.00)	(\$16,984.31)	0.01%	(\$130,688,786.43)	(\$131,033,783.12)	(\$130,256,397.01)	(0.33%)
Payment in lieu of taxes	(\$3,063,272.48)	(\$4,573,680.00)	(\$1,510,407.52)	33.02%	(\$2,867,219.86)	(\$4,578,570.06)	(\$4,501,741.00)	36.31%
Fees and user charges	(\$25,194,105.08)	(\$30,517,261.00)	(\$5,323,155.92)	17.44%	(\$22,509,487.80)	(\$30,478,816.17)	(\$28,924,536.25)	22.18%
Government grants	(\$15,884,762.89)	(\$20,330,845.00)	(\$4,446,082.11)	21.87%	(\$17,042,934.47)	(\$22,202,229.52)	(\$19,443,963.00)	12.35%
Interest and investment income	(\$6,036,813.41)	(\$4,780,000.00)	\$1,256,813.41	(26.29%)	(\$3,067,638.82)	(\$4,463,016.04)	(\$4,320,000.00)	28.99%
Contribution from own funds	(\$33,109.04)	(\$2,125,143.00)	(\$2,092,033.96)	98.44%	(\$208,713.67)	(\$2,318,967.37)	(\$1,697,143.75)	87.70%
Other income	(\$2,550,529.31)	(\$2,962,354.00)	(\$411,824.69)	13.90%	(\$1,985,463.88)	(\$3,626,905.33)	(\$2,875,986.85)	30.96%
Change in future employee benefits						\$1,695,562.99		
	(\$189,578,186.90)	(\$202,121,862.00)	(\$12,543,675.10)	6.21%	(\$178,370,244.93)	(\$197,006,724.62)	(\$192,019,767.86)	7.11%
<b>EXPENDITURES</b>								
Salaries	\$37,166,694.77	\$51,624,164.00	\$14,457,469.23	28.01%	\$36,812,064.78	\$50,855,522.57	\$51,325,347.97	28.28%
Benefits	\$10,812,202.57	\$15,435,563.00	\$4,623,360.43	29.95%	\$10,286,604.28	\$12,185,947.36	\$14,385,939.65	28.50%
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$47,978,897.34</b>	<b>\$67,059,727.00</b>	<b>\$19,080,829.66</b>	<b>28.45%</b>	<b>\$47,098,669.06</b>	<b>\$63,041,469.93</b>	<b>\$65,711,287.62</b>	<b>28.32%</b>
Travel and training	\$286,378.79	\$572,357.00	\$285,978.21	49.97%	\$182,993.49	\$294,324.14	\$543,499.12	66.33%
Vehicle allowance, maintenance and repairs	\$4,062,207.54	\$3,765,223.00	(\$296,984.54)	(7.89%)	\$3,524,412.01	\$4,841,626.62	\$3,570,669.20	1.30%
Utilities and fuel	\$7,420,953.54	\$11,715,586.00	\$4,294,632.46	36.66%	\$6,839,376.27	\$10,697,703.60	\$10,891,632.82	37.21%
Materials and supplies	\$5,539,933.73	\$6,452,127.00	\$912,193.27	14.14%	\$4,255,361.66	\$6,344,752.33	\$5,303,684.32	19.77%
Maintenance and repairs	\$2,280,901.64	\$2,737,886.00	\$456,984.36	16.69%	\$1,990,003.39	\$2,754,598.00	\$2,643,590.00	24.72%
Program expenses	\$620,511.26	\$916,195.00	\$295,683.74	32.27%	\$649,906.83	\$936,393.32	\$933,328.21	30.37%
Goods for resale	\$514,130.67	\$641,171.00	\$127,040.33	19.81%	\$377,086.59	\$529,753.54	\$556,996.00	32.30%
Rents and leases	\$151,892.27	\$172,557.00	\$20,664.73	11.98%	\$250,574.96	\$352,026.17	\$307,557.00	18.53%
Taxes and licenses	\$2,252,639.84	\$2,552,803.00	\$300,163.16	11.76%	\$2,270,114.03	\$2,117,628.29	\$2,311,660.00	1.80%
Financial expenses	\$1,425,587.29	\$2,597,621.00	\$1,172,033.71	45.12%	\$1,491,613.70	\$1,595,373.00	\$2,699,071.37	44.74%
Purchased and contracted services	\$8,379,348.66	\$11,060,089.00	\$2,680,740.34	24.24%	\$7,566,872.75	\$10,762,833.41	\$10,325,103.46	26.71%
Grants to others	\$44,800,339.55	\$61,384,243.00	\$16,583,903.45	27.02%	\$42,227,610.92	\$60,106,298.58	\$58,973,187.94	28.40%
Long term debt		\$1,866,135.00	\$1,866,135.00	100.00%	\$724,673.61	\$955,237.25	\$1,502,314.00	51.76%
Transfer to own funds	\$2,143,566.31	\$28,482,578.00	\$26,339,011.69	92.47%	\$5,134,792.88	\$32,723,346.81	\$25,650,323.56	79.98%
Capital expense	\$260,558.16	\$400,694.00	\$140,135.84	34.97%	\$1,122,495.41	\$369,100.34	\$350,993.24	(219.81%)
Depreciation						\$17,769,897.77		
Gain/Loss on disposal of capital assets						\$317,026.44		
Less: recoverable costs	(\$227,031.41)	(\$255,130.00)	(\$28,098.59)	11.01%	(\$202,848.53)	(\$336,161.53)	(\$255,130.00)	20.49%
<b>TOTAL OTHER EXPENSES</b>	<b>\$79,911,917.84</b>	<b>\$135,062,135.00</b>	<b>\$55,150,217.16</b>	<b>40.83%</b>	<b>\$78,405,039.97</b>	<b>\$153,131,758.08</b>	<b>\$126,308,480.24</b>	<b>37.93%</b>
	\$127,890,815.18	\$202,121,862.00	\$74,231,046.82	36.73%	\$125,503,709.03	\$216,173,228.01	\$192,019,767.86	34.64%
<b>NET (REVENUE)/EXPENDITURE</b>	<b>(\$61,687,371.72)</b>	<b>\$0.00</b>	<b>\$61,687,371.72</b>	<b>0.00%</b>	<b>(\$52,866,535.90)</b>	<b>\$19,166,503.39</b>	<b>\$0.00</b>	<b>0.00%</b>

Mayor and Council	492,503.89	738,059.00	245,555.11	33.27%
Chief Administrative Officer	311,826.88	409,995.00	98,168.12	23.94%
Corporate Services	4,510,774.09	6,990,864.00	2,480,089.91	35.48%
Legal	4,280,877.91	5,365,287.00	1,084,409.09	20.21%
Fire Services	10,819,938.17	15,420,623.00	4,600,684.83	29.83%
Public Works and Engineering	30,499,669.94	45,735,130.00	15,235,460.06	33.31%
Community Development and Enterprise Services	12,253,992.76	19,534,365.00	7,280,372.24	37.27%
Levy Board	17,359,441.58	23,509,890.00	6,150,448.42	26.16%
Outside Agencies	3,442,723.78	4,974,017.00	1,531,293.22	30.79%
Corporate	(169,698,319.54)	(165,003,405.00)	4,694,914.54	-2.85%
Capital and Debt	-	9,058,339.00	9,058,339.00	100.00%

## Mayor & Council - Third Quarter Ended September 30, 2023

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2022 Actual To: September	2022 Actual Year End	Budget	Percentage
	Actual	2023		Budget-Rem			2022	Budget-Rem
<b>REVENUE</b>								
Other income			\$0.00	0.00%		<b>(\$450.00)</b>		0.00%
	\$0.00	\$0.00	\$0.00	0.00%	<b>\$0.00</b>	<b>(\$450.00)</b>	\$0.00	0.00%
<b>EXPENDITURES</b>								
Salaries	\$339,708.75	\$497,764.00	\$158,055.25	31.75%	<b>\$338,223.53</b>	<b>\$453,891.69</b>	\$490,477.46	31.04%
Benefits	\$52,138.61	\$82,524.00	\$30,385.39	36.82%	<b>\$56,682.45</b>	<b>\$75,285.48</b>	\$71,211.42	20.40%
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$391,847.36</b>	<b>\$580,288.00</b>	<b>\$188,440.64</b>	<b>32.47%</b>	<b>\$394,905.98</b>	<b>\$529,177.17</b>	<b>\$561,688.88</b>	<b>29.69%</b>
Travel and training	\$14,953.57	\$20,000.00	\$5,046.43	25.23%	<b>\$14,492.40</b>	<b>\$14,492.40</b>	\$15,500.00	6.50%
Vehicle allowance, maintenance and repairs	\$25,691.03	\$35,675.00	\$9,983.97	27.99%	<b>\$24,230.88</b>	<b>\$30,995.80</b>	\$35,675.00	32.08%
Materials and supplies	\$58,285.67	\$64,996.00	\$6,710.33	10.32%	<b>\$55,381.47</b>	<b>\$64,456.72</b>	\$62,910.00	11.97%
Purchased and contracted services	\$1,726.26	\$2,100.00	\$373.74	17.80%	<b>(\$14.75)</b>	<b>(\$14.75)</b>	\$2,100.00	100.70%
Grants to others		\$35,000.00	\$35,000.00	100.00%		<b>\$5,130.00</b>	\$35,000.00	100.00%
<b>TOTAL OTHER EXPENSES</b>	<b>\$100,656.53</b>	<b>\$157,771.00</b>	<b>\$57,114.47</b>	<b>36.20%</b>	<b>\$94,090.00</b>	<b>\$115,060.17</b>	<b>\$151,185.00</b>	<b>37.76%</b>
	\$492,503.89	\$738,059.00	\$245,555.11	33.27%	<b>\$488,995.98</b>	<b>\$644,237.34</b>	<b>\$712,873.88</b>	31.40%
<b>NET (REVENUE)EXPENDITURE</b>	<b>\$492,503.89</b>	<b>\$738,059.00</b>	<b>\$245,555.11</b>	<b>33.27%</b>	<b>\$488,995.98</b>	<b>\$643,787.34</b>	<b>\$712,873.88</b>	<b>31.40%</b>

# CAO's Office - Third Quarter Ended September 30, 2023

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2022	2022	Budget	Percentage
	Actual	2023		Budget-Rem	Actual To:	Actual	2022	Budget-Rem
					September	Year End		YTD 2022
<b>REVENUE</b>				25.00%				
<b>EXPENDITURES</b>								
Salaries	\$227,941.91	\$309,986.00	\$82,044.09	26.47%	\$218,162.88	\$322,050.80	\$317,771.03	31.35%
Benefits	\$57,061.09	\$77,478.00	\$20,416.91	26.35%	\$54,134.91	\$77,835.46	\$72,564.31	25.40%
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$285,003.00</b>	<b>\$387,464.00</b>	<b>\$102,461.00</b>	<b>26.44%</b>	<b>\$272,297.79</b>	<b>\$399,886.26</b>	<b>\$390,335.34</b>	<b>30.24%</b>
Travel and training	\$6,273.82	\$4,260.00	(\$2,013.82)	(47.27%)	\$4,023.73	\$4,760.65	\$4,260.00	5.55%
Vehicle allowance, maintenance and repairs	\$3,689.44	\$4,500.00	\$810.56	18.01%	\$3,451.28	\$4,688.79	\$4,500.00	23.30%
Materials and supplies	\$16,860.62	\$13,591.00	(\$3,269.62)	(24.06%)	\$6,767.51	\$9,579.38	\$14,120.00	52.07%
Purchased and contracted services		\$30.00	\$30.00	100.00%	\$37,641.03	\$41,772.49	\$30.00	(125,370.10%)
Capital expense		\$150.00	\$150.00	100.00%			\$150.00	100.00%
<b>TOTAL OTHER EXPENSES</b>	<b>\$26,823.88</b>	<b>\$22,531.00</b>	<b>(\$4,292.88)</b>	<b>(19.05%)</b>	<b>\$51,883.55</b>	<b>\$60,801.31</b>	<b>\$23,060.00</b>	<b>(124.99%)</b>
	<b>\$311,826.88</b>	<b>\$409,995.00</b>	<b>\$98,168.12</b>	<b>23.94%</b>	<b>\$324,181.34</b>	<b>\$460,687.57</b>	<b>\$413,395.34</b>	<b>21.58%</b>
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$311,826.88</b>	<b>\$409,995.00</b>	<b>\$98,168.12</b>	<b>23.94%</b>	<b>\$324,181.34</b>	<b>\$460,687.57</b>	<b>\$413,395.34</b>	<b>21.58%</b>

## Corporate Services - Third Quarter Ended September 30, 2023

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2022	2022	Budget	Percentage
	Actual	2023		Budget-Rem	Actual To:	Actual	2022	Budget-Rem
				25.00%	September	Year End		YTD 2022
<b>REVENUE</b>								
Fees and user charges	(\$111,947.56)	(\$121,840.00)	(\$9,892.44)	8.12%	(\$111,183.50)	(\$133,483.17)	(\$119,786.00)	7.18%
Government grants			\$0.00	0.00%		(\$10,053.75)		0.00%
Contribution from own funds	(\$33,109.04)	(\$50,000.00)	(\$16,890.96)	33.78%		(\$211,903.67)	(\$282,000.00)	100.00%
Other income	(\$151,955.34)	(\$119,317.00)	\$32,638.34	(27.35%)	(\$114,847.63)	(\$210,828.60)	(\$178,782.00)	35.76%
	(\$297,011.94)	(\$291,157.00)	\$5,854.94	(2.01%)	(\$226,031.13)	(\$566,269.19)	(\$580,568.00)	61.07%
<b>EXPENDITURES</b>								
Salaries	\$2,599,635.21	\$3,847,123.00	\$1,247,487.79	32.43%	\$2,544,298.45	\$3,699,320.16	\$4,047,102.96	37.13%
Benefits	\$696,274.42	\$1,043,257.00	\$346,982.58	33.26%	\$674,442.24	\$919,317.00	\$972,566.96	30.65%
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$3,295,909.63</b>	<b>\$4,890,380.00</b>	<b>\$1,594,470.37</b>	<b>32.60%</b>	<b>\$3,218,740.69</b>	<b>\$4,618,637.16</b>	<b>\$5,019,669.92</b>	<b>35.88%</b>
Travel and training	\$14,924.16	\$19,564.00	\$4,639.84	23.72%	\$13,673.17	\$20,787.10	\$19,564.00	30.11%
Vehicle allowance, maintenance and repairs	\$58.04	\$620.00	\$561.96	90.64%	\$78.71	\$302.85	\$620.00	87.30%
Materials and supplies	\$243,780.96	\$295,519.00	\$51,738.04	17.51%	(\$60,676.83)	\$42,469.96	\$71,248.00	185.16%
Maintenance and repairs	\$861,522.36	\$1,004,660.00	\$143,137.64	14.25%	\$756,904.41	\$852,138.60	\$939,092.00	19.40%
Goods for resale	\$9,600.00	\$19,200.00	\$9,600.00	50.00%	\$9,600.00	\$19,200.00	\$19,200.00	50.00%
Rents and leases	\$24,931.25	\$3,000.00	(\$21,931.25)	(731.04%)	\$122,821.05	\$180,001.81	\$138,000.00	11.00%
Financial expenses	\$23,870.44	\$60,500.00	\$36,629.56	60.54%	\$18,221.92	\$58,905.04	\$60,750.00	70.01%
Purchased and contracted services	\$239,518.00	\$795,728.00	\$556,210.00	69.90%	\$412,697.86	\$750,627.20	\$730,621.74	43.51%
Grants to others		\$2,000.00	\$2,000.00	100.00%		\$883.54	\$2,000.00	100.00%
Transfer to own funds		\$85,000.00	\$85,000.00	100.00%		\$273,428.82		0.00%
Capital expense	\$93,671.19	\$105,850.00	\$12,178.81	11.51%	\$74,447.23	\$89,157.65	\$105,350.00	29.33%
Depreciation			\$0.00	0.00%		\$249,371.86		0.00%
<b>TOTAL OTHER EXPENSES</b>	<b>\$1,511,876.40</b>	<b>\$2,391,641.00</b>	<b>\$879,764.60</b>	<b>36.78%</b>	<b>\$1,347,767.52</b>	<b>\$2,537,274.43</b>	<b>\$2,086,445.74</b>	<b>35.40%</b>
	\$4,807,786.03	\$7,282,021.00	\$2,474,234.97	33.98%	\$4,566,508.21	\$7,155,911.59	\$7,106,115.66	35.74%
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$4,510,774.09</b>	<b>\$6,990,864.00</b>	<b>\$2,480,089.91</b>	<b>35.48%</b>	<b>\$4,340,477.08</b>	<b>\$6,589,642.40</b>	<b>\$6,525,547.66</b>	<b>33.48%</b>
IT	2,146,857.07	3,170,068.00	1,023,210.93	32.28%				
Finance	1,690,065.25	2,654,684.00	964,618.75	36.34%				
Clerk's	673,851.77	1,166,112.00	492,260.23	42.21%				

## Legal Department - Third Quarter Ended September 30, 2023

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2022	2022	Budget	Percentage
	Actual	2023		Budget-Rem	Actual To:	Actual	2022	Budget-Rem
				25.00%	September	Year End	2022	YTD 2022
<b>REVENUE</b>								
Fees and user charges	(\$1,019,472.12)	(\$1,535,037.00)	(\$515,564.88)	33.59%	(\$1,028,507.22)	(\$1,031,234.15)	(\$1,527,069.00)	32.65%
Government grants		(\$1,540.00)	(\$1,540.00)	100.00%	(\$2,375.32)	(\$6,477.07)	(\$1,540.00)	(54.24%)
Interest and investment income	(\$9,457.15)		\$9,457.15	0.00%	(\$2,268.42)	(\$7,941.95)		0.00%
Contribution from own funds			\$0.00	0.00%		(\$15,664.43)		0.00%
	(\$1,028,929.27)	(\$1,536,577.00)	(\$507,647.73)	33.04%	(\$1,033,150.96)	(\$1,061,317.60)	(\$1,528,609.00)	32.41%
<b>EXPENDITURES</b>								
Salaries	\$1,587,157.28	\$2,091,978.00	\$504,820.72	24.13%	\$1,380,186.54	\$1,937,410.77	\$2,101,697.16	34.33%
Benefits	\$1,349,376.84	\$1,621,950.00	\$272,573.16	16.81%	\$876,896.05	\$1,155,766.66	\$1,231,481.15	28.79%
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$2,936,534.12</b>	<b>\$3,713,928.00</b>	<b>\$777,393.88</b>	<b>20.93%</b>	<b>\$2,257,082.59</b>	<b>\$3,093,177.43</b>	<b>\$3,333,178.31</b>	<b>32.28%</b>
Travel and training	\$22,552.46	\$106,306.00	\$83,753.54	78.79%	\$22,780.94	\$38,913.62	\$137,305.00	83.41%
Vehicle allowance, maintenance and repairs	\$249.57	\$300.00	\$50.43	16.81%			\$550.00	100.00%
Materials and supplies	\$72,835.40	\$116,934.00	\$44,098.60	37.71%	\$71,370.47	\$97,828.90	\$119,680.00	40.37%
Maintenance and repairs	\$5,471.73	\$5,389.00	(\$82.73)	(1.54%)	\$2,435.90	\$3,249.95	\$5,270.00	53.78%
Rents and leases	\$54,722.64	\$79,302.00	\$24,579.36	30.99%	\$55,145.93	\$73,213.13	\$79,302.00	30.46%
Taxes and licenses	\$1,989,298.40	\$2,289,098.00	\$299,799.60	13.10%	\$2,018,504.05	\$1,813,020.82	\$2,052,955.00	1.68%
Purchased and contracted services	\$221,495.16	\$562,207.00	\$340,711.84	60.60%	\$387,989.70	\$562,940.28	\$562,207.00	30.99%
Capital expense	\$6,647.70	\$28,400.00	\$21,752.30	76.59%	\$8,333.76	\$11,449.59	\$26,400.00	68.43%
Depreciation			\$0.00	0.00%		\$586.68		0.00%
<b>TOTAL OTHER EXPENSES</b>	<b>\$2,373,273.06</b>	<b>\$3,187,936.00</b>	<b>\$814,662.94</b>	<b>25.55%</b>	<b>\$2,566,560.75</b>	<b>\$2,601,202.97</b>	<b>\$2,983,669.00</b>	<b>13.98%</b>
	\$5,309,807.18	\$6,901,864.00	\$1,592,056.82	23.07%	\$4,823,643.34	\$5,694,380.40	\$6,316,847.31	23.64%
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$4,280,877.91</b>	<b>\$5,365,287.00</b>	<b>\$1,084,409.09</b>	<b>20.21%</b>	<b>\$3,790,492.38</b>	<b>\$4,633,062.80</b>	<b>\$4,788,238.31</b>	<b>20.84%</b>

## Fire Services - Third Quarter Ended September 30, 2023

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2022	2022	Budget	Percentage
	Actual	2023		Budget-Rem	Actual To:	Actual	2022	Budget-Rem
					September	Year End		YTD 2022
<b>REVENUE</b>								
Fees and user charges	(\$822,863.37)	(\$802,615.00)	\$20,248.37	(2.52%)	(\$216,222.86)	(\$566,650.68)	(\$493,803.00)	56.21%
Other income	(\$1,665.06)	(\$3,375.00)	(\$1,709.94)	50.66%	(\$2,797.33)	(\$8,958.47)	(\$3,000.00)	6.76%
	(\$824,528.43)	(\$805,990.00)	\$18,538.43	(2.30%)	(\$219,020.19)	(\$575,609.15)	(\$496,803.00)	55.91%
<b>EXPENDITURES</b>								
Salaries	\$8,261,899.77	\$11,304,060.00	\$3,042,160.23	26.91%	\$9,072,860.17	\$11,859,346.89	\$10,833,853.93	16.25%
Benefits	\$2,273,618.50	\$3,344,939.00	\$1,071,320.50	32.03%	\$2,528,374.49	\$3,271,341.11	\$3,423,383.12	26.14%
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$10,535,518.27</b>	<b>\$14,648,999.00</b>	<b>\$4,113,480.73</b>	<b>28.08%</b>	<b>\$11,601,234.66</b>	<b>\$15,130,688.00</b>	<b>\$14,257,237.05</b>	<b>18.63%</b>
Travel and training	\$73,422.66	\$121,220.00	\$47,797.34	39.43%	\$50,928.77	\$73,485.80	\$141,220.00	63.94%
Vehicle allowance, maintenance and repairs	\$282,874.73	\$220,100.00	(\$62,774.73)	(28.52%)	\$232,679.34	\$332,289.55	\$162,440.00	(43.24%)
Utilities and fuel	\$229,394.79	\$337,000.00	\$107,605.21	31.93%	\$156,570.58	\$228,304.82	\$249,100.00	37.15%
Materials and supplies	\$282,344.60	\$285,920.00	\$3,575.40	1.25%	\$84,230.81	\$90,145.59	\$129,200.00	34.81%
Maintenance and repairs	\$185,369.73	\$150,319.00	(\$35,050.73)	(23.32%)	\$122,522.17	\$189,328.77	\$143,789.00	14.79%
Financial expenses	\$3,751.34	\$2,500.00	(\$1,251.34)	(50.05%)	\$3,324.08	\$4,213.79	\$2,500.00	(32.96%)
Purchased and contracted services	\$14,792.03	\$19,300.00	\$4,507.97	23.36%	\$12,289.45	\$20,971.54	\$18,200.00	32.48%
Transfer to own funds		\$380,689.00	\$380,689.00	100.00%		\$340,725.47	\$312,150.60	100.00%
Capital expense	\$36,998.45	\$60,566.00	\$23,567.55	38.91%	\$33,363.62	\$56,917.11	\$60,566.00	44.91%
Depreciation			\$0.00	0.00%		\$435,270.40		0.00%
Gain/Loss on disposal of capital assets			\$0.00	0.00%		\$364,117.95		0.00%
<b>TOTAL OTHER EXPENSES</b>	<b>\$1,108,948.33</b>	<b>\$1,577,614.00</b>	<b>\$468,665.67</b>	<b>29.71%</b>	<b>\$695,908.82</b>	<b>\$2,135,770.79</b>	<b>\$1,219,165.60</b>	<b>42.92%</b>
	\$11,644,466.60	\$16,226,613.00	\$4,582,146.40	28.24%	\$12,297,143.48	\$17,266,458.79	\$15,476,402.65	20.54%
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$10,819,938.17</b>	<b>\$15,420,623.00</b>	<b>\$4,600,684.83</b>	<b>29.83%</b>	<b>\$12,078,123.29</b>	<b>\$16,690,849.64</b>	<b>\$14,979,599.65</b>	<b>19.37%</b>

## Public Works & Engineering - Third Quarter Ended September 30, 2023

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2022	2022	Budget	Percentage
	Actual	2023		Budget-Rem	Actual To:	Actual	2022	Budget-Rem
					September	Year End		YTD 2022
<b>REVENUE</b>								
Fees and user charges	(\$3,043,706.95)	(\$3,683,547.00)	(\$639,840.05)	17.37%	<b>(\$3,873,243.75)</b>	<b>(\$5,234,632.68)</b>	(\$3,647,515.18)	(6.19%)
Government grants	(\$1,340,641.25)	(\$743,424.00)	\$597,217.25	(80.33%)	<b>(\$1,180,315.98)</b>	<b>(\$1,026,689.83)</b>	(\$737,429.00)	(60.06%)
Contribution from own funds		(\$165,878.00)	(\$165,878.00)	100.00%		<b>(\$2,960.13)</b>	(\$5,000.00)	100.00%
Other income	(\$375,539.12)	(\$90,000.00)	\$285,539.12	(317.27%)	<b>(\$164,841.72)</b>	<b>(\$220,549.47)</b>	(\$75,000.00)	(119.79%)
	<b>(\$4,759,887.32)</b>	<b>(\$4,682,849.00)</b>	<b>\$77,038.32</b>	<b>(1.65%)</b>	<b>(\$5,218,401.45)</b>	<b>(\$6,484,832.11)</b>	<b>(\$4,464,944.18)</b>	<b>(16.87%)</b>
<b>EXPENDITURES</b>								
Salaries	\$13,721,426.94	\$18,970,390.00	\$5,248,963.06	27.67%	<b>\$13,698,112.90</b>	<b>\$18,775,774.88</b>	\$19,065,053.55	28.15%
Benefits	\$3,768,758.76	\$5,385,469.00	\$1,616,710.24	30.02%	<b>\$3,638,658.54</b>	<b>\$4,833,783.18</b>	\$5,072,628.21	28.27%
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$17,490,185.70</b>	<b>\$24,355,859.00</b>	<b>\$6,865,673.30</b>	<b>28.19%</b>	<b>\$17,336,771.44</b>	<b>\$23,609,558.06</b>	<b>\$24,137,681.76</b>	<b>28.18%</b>
Travel and training	\$91,424.58	\$114,440.00	\$23,015.42	20.11%	<b>\$49,202.15</b>	<b>\$90,091.67</b>	\$114,143.12	56.89%
Vehicle allowance, maintenance and repairs	\$2,931,790.33	\$2,413,810.00	(\$517,980.33)	(21.46%)	<b>\$2,385,928.17</b>	<b>\$3,291,916.39</b>	\$2,322,139.20	(2.75%)
Utilities and fuel	\$4,472,884.61	\$7,508,296.00	\$3,035,411.39	40.43%	<b>\$4,292,036.87</b>	<b>\$6,982,093.19</b>	\$7,449,096.94	42.38%
Materials and supplies	\$3,443,462.97	\$3,994,167.00	\$550,704.03	13.79%	<b>\$3,012,593.53</b>	<b>\$4,149,007.57</b>	\$3,453,647.32	12.77%
Maintenance and repairs	\$164,433.36	\$233,400.00	\$68,966.64	29.55%	<b>\$178,229.07</b>	<b>\$211,717.11</b>	\$230,400.00	22.64%
Taxes and licenses	\$87,565.77	\$90,455.00	\$2,889.23	3.19%	<b>\$78,432.74</b>	<b>\$87,606.68</b>	\$85,455.00	8.22%
Financial expenses	\$8,899.29	\$6,428.00	(\$2,471.29)	(38.45%)	<b>\$8,449.87</b>	<b>\$13,067.73</b>	\$5,528.36	(52.85%)
Purchased and contracted services	\$5,448,537.64	\$7,476,266.00	\$2,027,728.36	27.12%	<b>\$5,275,447.88</b>	<b>\$7,555,848.48</b>	\$7,350,252.50	28.23%
Transfer to own funds	\$1,306,966.09	\$4,342,829.00	\$3,035,862.91	69.91%	<b>\$1,061,134.00</b>	<b>\$5,795,009.92</b>	\$4,511,042.36	76.48%
Capital expense	\$40,438.33	\$137,159.00	\$96,720.67	70.52%	<b>\$80,733.94</b>	<b>\$86,049.06</b>	\$97,758.36	17.41%
Depreciation			\$0.00	0.00%		<b>\$13,886,876.05</b>		0.00%
Gain/Loss on disposal of capital assets			\$0.00	0.00%		<b>(\$60,111.69)</b>		0.00%
Less: recoverable costs	(\$227,031.41)	(\$255,130.00)	(\$28,098.59)	11.01%	<b>(\$202,848.53)</b>	<b>(\$336,161.53)</b>	(\$255,130.00)	20.49%
<b>TOTAL OTHER EXPENSES</b>	<b>\$17,769,371.56</b>	<b>\$26,062,120.00</b>	<b>\$8,292,748.44</b>	<b>31.82%</b>	<b>\$16,219,339.69</b>	<b>\$41,753,010.63</b>	<b>\$25,364,333.16</b>	<b>36.05%</b>
	<b>\$35,259,557.26</b>	<b>\$50,417,979.00</b>	<b>\$15,158,421.74</b>	<b>30.07%</b>	<b>\$33,556,111.13</b>	<b>\$65,362,568.69</b>	<b>\$49,502,014.92</b>	<b>32.21%</b>
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$30,499,669.94</b>	<b>\$45,735,130.00</b>	<b>\$15,235,460.06</b>	<b>33.31%</b>	<b>\$28,337,709.68</b>	<b>\$58,877,736.58</b>	<b>\$45,037,070.74</b>	<b>37.08%</b>
<b>Public Works and Engineering Breakdown</b>								
Public Works	\$23,470,998.81	\$32,619,619.00	\$9,148,620.19	28.05%				
Engineering	\$7,028,671.13	\$13,115,511.00	\$6,086,839.87	46.41%				
	<b>\$30,499,669.94</b>	<b>\$45,735,130.00</b>	<b>\$15,235,460.06</b>	<b>33.31%</b>				
	0.00	0.00	0.00	0.00%				

# Public Works - Third Quarter Ended September 30, 2023

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2022	2022	Budget	Percentage
	Actual	2023		Budget-Rem	Actual To:	Actual	2022	Budget-Rem
				25.00%	September	Year End		YTD 2022
<b>REVENUE</b>								
Fees and user charges	(\$1,866,670.60)	(\$2,337,007.00)	(\$470,336.40)	20.13%	#####	#####	#####	11.85%
Government grants	(\$370,987.90)	(\$568,703.00)	(\$197,715.10)	34.77%	(\$222,599.09)	(\$936,257.69)	(\$705,269.00)	68.44%
Contribution from own funds		(\$5,000.00)	(\$5,000.00)	100.00%		(\$2,960.13)	(\$5,000.00)	100.00%
Other income	(\$375,539.12)	(\$90,000.00)	\$285,539.12	(317.27%)	(\$164,841.72)	(\$220,549.47)	(\$75,000.00)	(119.79%)
	(\$2,613,197.62)	(\$3,000,710.00)	(\$387,512.38)	12.91%	#####	#####	#####	21.47%
<b>EXPENDITURES</b>								
Salaries	\$11,427,919.91	\$15,616,472.00	\$4,188,552.09	26.82%	\$11,516,101.82	\$15,732,842.10	\$15,863,502.25	27.41%
Benefits	\$3,163,835.42	\$4,505,969.00	\$1,342,133.58	29.79%	\$3,074,728.19	\$4,078,101.00	\$4,317,248.13	28.78%
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$14,591,755.33</b>	<b>\$20,122,441.00</b>	<b>\$5,530,685.67</b>	<b>27.49%</b>	<b>\$14,590,830.01</b>	<b>\$19,810,943.10</b>	<b>\$20,180,750.38</b>	<b>27.70%</b>
Travel and training	\$68,847.78	\$88,990.00	\$20,142.22	22.63%	\$43,969.32	\$71,162.36	\$88,990.00	50.59%
Vehicle allowance, maintenance and repairs	\$2,896,529.81	\$2,383,958.00	(\$512,571.81)	(21.50%)	\$2,367,120.31	\$3,263,138.89	\$2,291,040.00	(3.32%)
Utilities and fuel	\$1,582,515.94	\$2,249,104.00	\$666,588.06	29.64%	\$1,624,265.30	\$2,368,215.05	\$1,851,409.54	12.27%
Materials and supplies	\$3,281,815.55	\$3,785,212.00	\$503,396.45	13.30%	\$2,793,651.26	\$3,838,134.98	\$3,226,353.00	13.41%
Taxes and licenses	\$87,565.77	\$90,455.00	\$2,889.23	3.19%	\$78,432.74	\$87,606.68	\$85,455.00	8.22%
Financial expenses	\$7,992.22	\$5,000.00	(\$2,992.22)	(59.84%)	\$8,398.33	\$12,643.03	\$5,000.00	(67.97%)
Purchased and contracted services	\$2,482,458.37	\$3,369,405.00	\$886,946.63	26.32%	\$2,421,429.12	\$3,713,202.77	\$3,451,589.00	29.85%
Transfer to own funds	\$1,306,966.09	\$3,704,294.00	\$2,397,327.91	64.72%	\$1,061,134.00	\$3,608,432.94	\$3,086,587.36	65.62%
Capital expense	\$4,780.98	\$76,600.00	\$71,819.02	93.76%	\$63,651.40	\$64,871.20	\$46,600.00	(36.59%)
Depreciation			\$0.00	0.00%		\$2,453,865.77		0.00%
Gain/Loss on disposal of capital assets			\$0.00	0.00%		(\$60,648.26)		0.00%
Less: recoverable costs	(\$227,031.41)	(\$255,130.00)	(\$28,098.59)	11.01%	(\$202,848.53)	(\$336,161.53)	(\$255,130.00)	20.49%
<b>TOTAL OTHER EXPENSES</b>	<b>\$11,492,441.10</b>	<b>\$15,497,888.00</b>	<b>\$4,005,446.90</b>	<b>25.85%</b>	<b>\$10,259,203.25</b>	<b>\$19,084,463.88</b>	<b>\$13,877,893.90</b>	<b>26.08%</b>
	\$26,084,196.43	\$35,620,329.00	\$9,536,132.57	26.77%	\$24,850,033.26	\$38,895,406.98	\$34,058,644.28	27.04%
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$23,470,998.81</b>	<b>\$32,619,619.00</b>	<b>\$9,148,620.19</b>	<b>28.05%</b>	<b>\$22,361,798.71</b>	<b>\$34,592,825.82</b>	<b>\$30,890,159.28</b>	<b>27.61%</b>

Operations				
Winter Control: Roadways and Sidewalks	6,430,115.95	7,504,373.00	1,074,257.05	14.32%
Sanitary Sewers	1,610,406.62	2,321,880.00	711,473.38	30.64%
Storm Sewers	460,027.27	691,920.00	231,892.73	33.51%
Roadways and Sidewalk: Supervision and Overhead	2,340,210.55	3,990,525.00	1,650,314.45	41.36%
Traffic & Communications	1,314,583.71	1,932,451.00	617,867.29	31.97%
Carpentry	845,445.05	788,286.00	(57,159.05)	(7.25%)
Administration	1,256,946.81	1,679,322.00	422,375.19	25.15%
Buildings & Equipment	1,849,201.27	2,242,048.00	392,846.73	17.52%
Waste Management	1,957,436.66	4,278,886.00	2,321,449.34	54.25%
Parks	3,024,395.92	3,908,623.00	884,227.08	22.62%
	23,470,998.81	32,619,619.00	9,148,620.19	28.05%



## Engineering - Third Quarter Ended September 30, 2023

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2022	2022	Budget	Percentage
	Actual	2023		Budget-Rem	Actual To:	Actual	2022	Budget-Rem
					September	Year End		YTD 2022
<b>REVENUE</b>								
Fees and user charges	(\$1,177,036.35)	(\$1,346,540.00)	(\$169,503.65)	12.59%	(\$1,772,450.01)	(\$2,091,818.81)	(\$1,264,299.18)	(40.19%)
Government grants	(\$969,653.35)	(\$174,721.00)	\$794,932.35	(454.97%)	(\$957,716.89)	(\$90,432.14)	(\$32,160.00)	(2,877.98%)
Contribution from own funds		(\$160,878.00)	(\$160,878.00)	100.00%				0.00%
	(\$2,146,689.70)	(\$1,682,139.00)	\$464,550.70	(27.62%)	(\$2,730,166.90)	(\$2,182,250.95)	(\$1,296,459.18)	(110.59%)
<b>EXPENDITURES</b>								
Salaries	\$2,293,507.03	\$3,353,918.00	\$1,060,410.97	31.62%	\$2,182,011.08	\$3,042,932.78	\$3,201,551.30	31.85%
Benefits	\$604,923.34	\$879,500.00	\$274,576.66	31.22%	\$563,930.35	\$755,682.18	\$755,380.08	25.34%
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$2,898,430.37</b>	<b>\$4,233,418.00</b>	<b>\$1,334,987.63</b>	<b>31.53%</b>	<b>\$2,745,941.43</b>	<b>\$3,798,614.96</b>	<b>\$3,956,931.38</b>	<b>30.60%</b>
Travel and training	\$22,576.80	\$25,450.00	\$2,873.20	11.29%	\$5,232.83	\$18,929.31	\$25,153.12	79.20%
Vehicle allowance, maintenance and repairs	\$35,260.52	\$29,852.00	(\$5,408.52)	(18.12%)	\$18,807.86	\$28,777.50	\$31,099.20	39.52%
Utilities and fuel	\$2,890,368.67	\$5,259,192.00	\$2,368,823.33	45.04%	\$2,667,771.57	\$4,613,878.14	\$5,597,687.40	52.34%
Materials and supplies	\$161,647.42	\$208,955.00	\$47,307.58	22.64%	\$218,942.27	\$310,872.59	\$227,294.32	3.67%
Maintenance and repairs	\$164,433.36	\$233,400.00	\$68,966.64	29.55%	\$178,229.07	\$211,717.11	\$230,400.00	22.64%
Financial expenses	\$907.07	\$1,428.00	\$520.93	36.48%	\$51.54	\$424.70	\$528.36	90.25%
Purchased and contracted services	\$2,966,079.27	\$4,106,861.00	\$1,140,781.73	27.78%	\$2,854,018.76	\$3,842,645.71	\$3,898,663.50	26.79%
Transfer to own funds		\$638,535.00	\$638,535.00	100.00%		\$2,186,576.98	\$1,424,455.00	100.00%
Capital expense	\$35,657.35	\$60,559.00	\$24,901.65	41.12%	\$17,082.54	\$21,177.86	\$51,158.36	66.61%
Depreciation			\$0.00	0.00%		\$11,433,010.28		0.00%
Gain/Loss on disposal of capital assets			\$0.00	0.00%		\$536.57		0.00%
<b>TOTAL OTHER EXPENSES</b>	<b>\$6,276,930.46</b>	<b>\$10,564,232.00</b>	<b>\$4,287,301.54</b>	<b>40.58%</b>	<b>\$5,960,136.44</b>	<b>\$22,668,546.75</b>	<b>\$11,486,439.26</b>	<b>48.11%</b>
	\$9,175,360.83	\$14,797,650.00	\$5,622,289.17	37.99%	\$8,706,077.87	\$26,467,161.71	\$15,443,370.64	43.63%
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$7,028,671.13</b>	<b>\$13,115,511.00</b>	<b>\$6,086,839.87</b>	<b>46.41%</b>	<b>\$5,975,910.97</b>	<b>\$24,284,910.76</b>	<b>\$14,146,911.46</b>	<b>57.76%</b>

## Community Development & Enterprise Services - Third Quarter Ended September 30, 2023

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2022	2022	Budget	Percentage
	Actual	2023		Budget-Rem	Actual To:	Actual	2022	Budget-Rem
				25.00%	September	Year End		YTD 2022
<b>REVENUE</b>								
Fees and user charges	(\$7,362,159.57)	(\$8,681,283.00)	(\$1,319,123.43)	15.20%	<b>(\$5,332,652.72)</b>	<b>(\$7,568,136.18)</b>	(\$8,184,516.07)	34.84%
Government grants	(\$1,066,341.95)	(\$2,123,705.00)	(\$1,057,363.05)	49.79%	<b>(\$2,619,362.48)</b>	<b>(\$3,641,603.18)</b>	(\$1,666,196.00)	(57.21%)
Contribution from own funds		(\$609,265.00)	(\$609,265.00)	100.00%	<b>(\$103,930.71)</b>	<b>(\$605,701.71)</b>	(\$465,454.00)	77.67%
Other income	(\$293,459.80)	(\$249,662.00)	\$43,797.80	(17.54%)	<b>(\$74,576.14)</b>	<b>(\$173,461.52)</b>	(\$119,204.85)	37.44%
	<b>(\$8,721,961.32)</b>	<b>(\$11,663,915.00)</b>	<b>(\$2,941,953.68)</b>	<b>25.22%</b>	<b>(\$8,130,522.05)</b>	<b>(\$11,988,902.59)</b>	<b>(\$10,435,370.92)</b>	<b>22.09%</b>
<b>EXPENDITURES</b>								
Salaries	\$10,428,815.43	\$14,602,863.00	\$4,174,047.57	28.58%	<b>\$9,753,595.61</b>	<b>\$13,621,063.20</b>	\$14,469,391.88	32.59%
Benefits	\$2,623,338.98	\$3,879,946.00	\$1,256,607.02	32.39%	<b>\$2,449,415.60</b>	<b>\$3,306,976.59</b>	\$3,522,104.48	30.46%
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$13,052,154.41</b>	<b>\$18,482,809.00</b>	<b>\$5,430,654.59</b>	<b>29.38%</b>	<b>\$12,203,011.21</b>	<b>\$16,928,039.79</b>	<b>\$17,991,496.36</b>	<b>32.17%</b>
Travel and training	\$62,827.54	\$186,567.00	\$123,739.46	66.32%	<b>\$27,892.33</b>	<b>\$51,792.90</b>	\$111,507.00	74.99%
Vehicle allowance, maintenance and repairs	\$817,854.40	\$1,090,218.00	\$272,363.60	24.98%	<b>\$878,043.63</b>	<b>\$1,181,433.24</b>	\$1,044,745.00	15.96%
Utilities and fuel	\$2,718,674.14	\$3,870,290.00	\$1,151,615.86	29.76%	<b>\$2,390,768.82</b>	<b>\$3,487,305.59</b>	\$3,193,435.88	25.13%
Materials and supplies	\$928,656.00	\$1,166,635.00	\$237,979.00	20.40%	<b>\$690,121.59</b>	<b>\$1,123,358.33</b>	\$932,001.00	25.95%
Maintenance and repairs	\$1,064,104.46	\$1,344,118.00	\$280,013.54	20.83%	<b>\$929,911.84</b>	<b>\$1,498,163.57</b>	\$1,325,039.00	29.82%
Program expenses	\$60,519.80	\$169,540.00	\$109,020.20	64.30%	<b>\$35,716.38</b>	<b>\$172,630.08</b>	\$169,540.03	78.93%
Goods for resale	\$504,530.67	\$621,971.00	\$117,440.33	18.88%	<b>\$367,486.59</b>	<b>\$510,553.54</b>	\$537,796.00	31.67%
Rents and leases	\$72,238.38	\$90,255.00	\$18,016.62	19.96%	<b>\$72,607.98</b>	<b>\$98,811.23</b>	\$90,255.00	19.55%
Taxes and licenses	\$175,775.67	\$173,250.00	(\$2,525.67)	(1.46%)	<b>\$173,177.24</b>	<b>\$217,000.79</b>	\$173,250.00	0.04%
Financial expenses	\$114,547.43	\$97,187.00	(\$17,360.43)	(17.86%)	<b>\$116,560.59</b>	<b>\$172,785.44</b>	\$99,287.01	(17.40%)
Purchased and contracted services	\$1,290,943.11	\$2,193,458.00	\$902,514.89	41.15%	<b>\$1,438,324.55</b>	<b>\$1,825,313.25</b>	\$1,650,692.22	12.87%
Grants to others	\$30,325.58	\$66,500.00	\$36,174.42	54.40%	<b>\$105,058.86</b>	<b>\$228,288.79</b>	\$66,500.00	(57.98%)
Transfer to own funds		\$1,576,913.00	\$1,576,913.00	100.00%	<b>\$40,000.00</b>	<b>\$1,204,944.11</b>	\$1,413,196.00	97.17%
Capital expense	\$82,802.49	\$68,569.00	(\$14,233.49)	(20.76%)	<b>\$75,233.36</b>	<b>\$125,526.93</b>	\$60,768.88	(23.80%)
Depreciation		\$0.00	\$0.00	0.00%		<b>\$3,197,792.78</b>		0.00%
Gain/Loss on disposal of capital assets		\$0.00	\$0.00	0.00%		<b>\$13,020.18</b>		0.00%
<b>TOTAL OTHER EXPENSES</b>	<b>\$7,923,799.67</b>	<b>\$12,715,471.00</b>	<b>\$4,791,671.33</b>	<b>37.68%</b>	<b>\$7,340,903.76</b>	<b>\$15,108,720.75</b>	<b>\$10,868,013.02</b>	<b>32.45%</b>
	<b>\$20,975,954.08</b>	<b>\$31,198,280.00</b>	<b>\$10,222,325.92</b>	<b>32.77%</b>	<b>\$19,543,914.97</b>	<b>\$32,036,760.54</b>	<b>\$28,859,509.38</b>	<b>32.28%</b>
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$12,253,992.76</b>	<b>\$19,534,365.00</b>	<b>\$7,280,372.24</b>	<b>37.27%</b>	<b>\$11,413,392.92</b>	<b>\$20,047,857.95</b>	<b>\$18,424,138.46</b>	<b>38.05%</b>

Humane Society	502,218.00	656,554.00	154,336.00	23.51%
LIP	(373,713.92)	-	373,713.92	0.00%
Economic Development	314,882.78	731,678.00	416,795.22	56.96%
Tourism and Community Developer	907,475.40	946,146.00	38,670.60	4.09%
Planning	610,609.77	995,184.00	384,574.23	38.64%
Parking	51,372.36	211,770.00	160,397.64	75.74%
Cemetery	(436,470.21)	416,913.00	853,383.21	204.69%
Transit	6,430,783.42	8,418,868.00	1,988,084.58	23.61%
School Guards	214,884.78	302,735.00	87,850.22	29.02%
Recreation & Culture	284,294.62	523,393.00	239,098.38	45.68%
Locks	64,307.06	37,554.00	(26,753.06)	(71.24%)
Community Centres				
John Rhodes Community Centre	993,562.71	1,652,061.00	658,498.29	39.86%
McMeeken Centre/Twin Pad	(147,515.66)	258,548.00	406,063.66	157.06%
Northern Community Centre	239,903.55	23,815.00	(216,088.55)	(907.36%)
GFL Memorial Gardens	414,781.69	921,366.00	506,584.31	54.98%
Outdoor Pools/Misc. Concessions	180,522.93	193,359.00	12,836.07	(2.21%)
Facility Administration	599,774.51	815,251.00	215,476.49	26.43%
Downtown Plaza	24,739.62	138,333.00	113,593.38	82.12%
Downtown Ambassador Program	120,530.78	31,971.00	(88,559.78)	(277.00%)
Mill Market	1,724.64	20,000.00	18,275.36	91.38%
Administration	549,486.46	862,971.00	313,484.54	36.33%

# Levy Boards - Third Quarter Ended September 30, 2023

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2022	2022	Budget	Percentage
	Actual	2023		Budget-Rem	Actual To:	Actual	2022	Budget-Rem
				25.00%	September	Year End		YTD 2022
REVENUE								
EXPENDITURES								
Grants to others	\$17,359,441.58	\$23,509,890.00	\$6,150,448.42	26.16%	\$16,880,142.75	\$22,506,857.00	\$22,506,857.36	25.00%
<b>TOTAL OTHER EXPENSES</b>	<b>\$17,359,441.58</b>	<b>\$23,509,890.00</b>	<b>\$6,150,448.42</b>	<b>26.16%</b>	<b>\$16,880,142.75</b>	<b>\$22,506,857.00</b>	<b>\$22,506,857.36</b>	<b>25.00%</b>
	\$17,359,441.58	\$23,509,890.00	\$6,150,448.42	26.16%	\$16,880,142.75	\$22,506,857.00	\$22,506,857.36	25.00%
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$17,359,441.58</b>	<b>\$23,509,890.00</b>	<b>\$6,150,448.42</b>	<b>26.16%</b>	<b>\$16,880,142.75</b>	<b>\$22,506,857.00</b>	<b>\$22,506,857.36</b>	<b>25.00%</b>

## Outside Agencies (Main) - Third Quarter Ended September 30, 2023

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2022	2022	Budget	Percentage
	Actual	2023		Budget-Rem	Actual To:	Actual	2022	Budget-Rem
					September	Year End		YTD 2022
<b>REVENUE</b>								
Fees and user charges	(\$198,086.70)	(\$130,000.00)	\$68,086.70	(52.37%)	<b>(\$188,046.80)</b>	<b>(\$119,960.10)</b>	(\$130,000.00)	(44.65%)
Government grants	(\$60,881.00)	(\$200,000.00)	(\$139,119.00)	69.56%	<b>(\$84,292.00)</b>	<b>(\$195,679.00)</b>	(\$200,000.00)	57.85%
Contribution from own funds			\$0.00	0.00%		<b>(\$387,834.99)</b>		0.00%
	<b>(\$258,967.70)</b>	<b>(\$330,000.00)</b>	<b>(\$71,032.30)</b>	<b>21.52%</b>	<b>(\$272,338.80)</b>	<b>(\$703,474.09)</b>	<b>(\$330,000.00)</b>	<b>17.47%</b>
<b>EXPENDITURES</b>								
Materials and supplies	\$330,387.61	\$220,000.00	(\$110,387.61)	(50.18%)	<b>\$217,415.68</b>	<b>\$583,992.11</b>	\$220,000.00	1.17%
Grants to others	\$3,371,303.87	\$4,504,017.00	\$1,132,713.13	25.15%	<b>\$3,299,414.99</b>	<b>\$4,284,278.07</b>	\$4,360,683.58	24.34%
Transfer to own funds		\$580,000.00	\$580,000.00	100.00%		<b>\$634,070.99</b>	\$580,000.00	100.00%
<b>TOTAL OTHER EXPENSES</b>	<b>\$3,701,691.48</b>	<b>\$5,304,017.00</b>	<b>\$1,602,325.52</b>	<b>30.21%</b>	<b>\$3,516,830.67</b>	<b>\$5,502,341.17</b>	<b>\$5,160,683.58</b>	<b>31.85%</b>
	<b>\$3,701,691.48</b>	<b>\$5,304,017.00</b>	<b>\$1,602,325.52</b>	<b>30.21%</b>	<b>\$3,516,830.67</b>	<b>\$5,502,341.17</b>	<b>\$5,160,683.58</b>	<b>31.85%</b>
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$3,442,723.78</b>	<b>\$4,974,017.00</b>	<b>\$1,531,293.22</b>	<b>30.79%</b>	<b>\$3,244,491.87</b>	<b>\$4,798,867.08</b>	<b>\$4,830,683.58</b>	<b>32.84%</b>

## Corporate Financials - Third Quarter Ended September 30, 2023

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2022	2022	Budget	Percentage
	Actual	2023		Budget-Rem	Actual To: September	Actual Year End	2022	Budget-Rem YTD 2022
<b>REVENUE</b>								
Taxation	(\$136,815,594.69)	(\$136,832,579.00)	(\$16,984.31)	0.01%	(\$130,688,786.43)	(\$131,033,783.12)	(\$130,256,397.01)	(0.33%)
Payment in lieu of taxes	(\$3,063,272.48)	(\$4,573,680.00)	(\$1,510,407.52)	33.02%	(\$2,867,219.86)	(\$4,578,570.06)	(\$4,501,741.00)	36.31%
Fees and user charges	(\$12,635,799.11)	(\$15,562,939.00)	(\$2,927,139.89)	18.81%	(\$11,724,590.95)	(\$15,824,695.71)	(\$14,821,847.00)	20.90%
Government grants	(\$13,416,898.69)	(\$17,262,176.00)	(\$3,845,277.31)	22.28%	(\$13,156,588.69)	(\$17,321,726.69)	(\$16,838,798.00)	21.87%
Interest and investment income	(\$6,027,356.26)	(\$4,780,000.00)	\$1,247,356.26	(26.10%)	(\$3,065,370.40)	(\$4,455,074.09)	(\$4,320,000.00)	29.04%
Contribution from own funds		(\$1,300,000.00)	(\$1,300,000.00)	100.00%	(\$104,782.96)	(\$1,094,902.44)	(\$944,689.75)	88.91%
Other income	(\$1,727,909.99)	(\$2,500,000.00)	(\$772,090.01)	30.88%	(\$1,628,401.06)	(\$3,012,657.27)	(\$2,500,000.00)	34.86%
Change in future employee benefits			\$0.00	0.00%		\$1,695,562.99		0.00%
	(\$173,686,831.22)	(\$182,811,374.00)	(\$9,124,542.78)	4.99%	(\$163,235,740.35)	(\$175,625,846.39)	(\$174,183,472.76)	6.29%
<b>EXPENDITURES</b>								
Salaries	\$109.48		(\$109.48)	0.00%	(\$193,375.30)	\$186,664.18		0.00%
Benefits	(\$8,364.63)		\$8,364.63	0.00%	\$8,000.00	(\$1,454,358.12)	\$20,000.00	60.00%
<b>TOTAL SALARIES/BENEFITS</b>	<b>(\$8,255.15)</b>	<b>\$0.00</b>	<b>\$8,255.15</b>	<b>0.00%</b>	<b>(\$185,375.30)</b>	<b>(\$1,267,693.94)</b>	<b>\$20,000.00</b>	<b>1,026.88%</b>
Materials and supplies	\$163,319.90	\$294,365.00	\$131,045.10	44.52%	\$178,157.43	\$183,913.77	\$300,878.00	40.79%
Program expenses	\$559,991.46	\$746,655.00	\$186,663.54	25.00%	\$614,190.45	\$763,763.24	\$763,788.18	19.59%
Financial expenses	\$1,274,518.79	\$2,431,006.00	\$1,156,487.21	47.57%	\$1,345,057.24	\$1,346,401.00	\$2,531,006.00	46.86%
Purchased and contracted services	\$1,162,336.46	\$11,000.00	(\$1,151,336.46)	(10,466.70%)	\$2,497.03	\$5,374.92	\$11,000.00	77.30%
Grants to others			\$0.00	0.00%			\$865.00	100.00%
Transfer to own funds	\$836,600.22	\$14,324,943.00	\$13,488,342.78	94.16%	\$3,733,658.88	\$17,568,357.88	\$12,465,550.32	70.05%
<b>TOTAL OTHER EXPENSES</b>	<b>\$3,996,766.83</b>	<b>\$17,807,969.00</b>	<b>\$13,811,202.17</b>	<b>77.56%</b>	<b>\$5,873,561.03</b>	<b>\$19,867,810.81</b>	<b>\$16,073,087.50</b>	<b>63.46%</b>
	\$3,988,511.68	\$17,807,969.00	\$13,819,457.32	77.60%	\$5,688,185.73	\$18,600,116.87	\$16,093,087.50	64.65%
<b>NET (REVENUE)/EXPENDITURE</b>	<b>(\$169,698,319.54)</b>	<b>(\$165,003,405.00)</b>	<b>\$4,694,914.54</b>	<b>(2.85%)</b>	<b>(\$157,547,554.62)</b>	<b>(\$157,025,729.52)</b>	<b>(\$158,090,385.26)</b>	<b>0.34%</b>

## Capital Levy & Debenture Debt - Third Quarter Ended September 30, 2023

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2022	2022	Budget	Percentage
	Actual	2023		Budget-Rem	Actual To:	Actual	2022	Budget-Rem
					September	Year End		YTD 2022
<b>REVENUE</b>								
Fees and user charges			\$0.00	0.00%	(\$35,040.00)	(\$23.50)	\$0.00	0.00%
	\$0.00	\$0.00	\$0.00	0.00%	(\$35,040.00)	(\$23.50)	\$0.00	0.00%
<b>EXPENDITURES</b>								
Long term debt		\$1,866,135.00	\$1,866,135.00	100.00%	\$724,673.61	\$955,237.25	\$1,502,314.00	51.76%
Transfer to own funds		\$7,192,204.00	\$7,192,204.00	100.00%	\$300,000.00	\$6,906,809.62	\$6,368,384.28	95.29%
<b>TOTAL OTHER EXPENSES</b>	<b>\$0.00</b>	<b>\$9,058,339.00</b>	<b>\$9,058,339.00</b>	<b>100.00%</b>	<b>\$1,024,673.61</b>	<b>\$7,862,046.87</b>	<b>\$7,870,698.28</b>	<b>86.98%</b>
	\$0.00	\$9,058,339.00	\$9,058,339.00	100.00%	\$1,024,673.61	\$7,862,046.87	\$7,870,698.28	86.98%
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$0.00</b>	<b>\$9,058,339.00</b>	<b>\$9,058,339.00</b>	<b>100.00%</b>	<b>\$989,633.61</b>	<b>\$7,862,023.37</b>	<b>\$7,870,698.28</b>	<b>87.43%</b>