

Consolidated Financial Statements of

**THE CORPORATION OF THE  
CITY OF SAULT STE. MARIE**

Year ended December 31, 2019

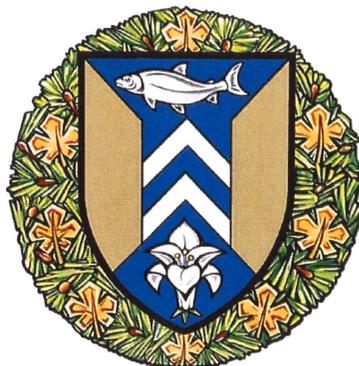
# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

## Consolidated Financial Statements

Year ended December 31, 2019

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### **Management's Responsibility for the Consolidated Financial Statements**

The accompanying consolidated financial statements of The Corporation of The City of Sault Ste. Marie (the "City") are the responsibility of the City's management and have been prepared in compliance with legislation, and in accordance with Canadian public sector accounting standards. A summary of the significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of the consolidated financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The City's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

The finance committee meets with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by KPMG LLP, independent external auditors appointed by the City. The accompanying Independent Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the City's consolidated financial statements.

A stylized, handwritten signature in black ink, consisting of a series of loops and a long horizontal stroke extending to the right.

Chief Administrative Officer

A handwritten signature in blue ink, featuring a large, flowing 'S' and 'C' followed by 'heely' and 'heel'.

Chief Financial Officer / City Treasurer



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## INDEPENDENT AUDITORS' REPORT

To the Members of Council, Inhabitants and Ratepayers of The Corporation of The City of Sault Ste. Marie

### ***Opinion***

We have audited the consolidated financial statements of The Corporation of The City of Sault Ste. Marie (the "City"), which comprise:

- the consolidated statement of financial position as at December 31, 2019
- the consolidated statement of operations and accumulated surplus for the year then ended
- the consolidated statement of change in net financial assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the City as at December 31, 2019 and its consolidated results of operations, its consolidated changes in net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### ***Basis for Opinion***

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Consolidated Financial Statements***" section of our auditors' report.

We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



## ***Responsibilities of Management and Those Charged with Governance for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

## ***Auditors' Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

*KPMG LLP*

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Chartered Professional Accountants, Licensed Public Accountants

Sault Ste. Marie, Canada

August 10, 2020

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

## Consolidated Statement of Financial Position

December 31, 2019, with comparative information for 2018

	2019	2018
<b>Financial assets</b>		
Cash and cash equivalents	\$ 92,416,792	\$ 85,822,804
Taxes receivable	2,432,323	4,692,539
Accounts receivable	23,124,060	15,420,247
Other current assets	6,088	132,202
Investment in government business enterprises (note 6)	77,164,453	73,898,660
	<u>195,143,716</u>	<u>179,966,452</u>
<b>Financial liabilities</b>		
Accounts payable and accrued liabilities	27,380,698	19,670,692
Deferred revenue (note 3)	5,885,578	874,876
Net long-term liabilities (note 4):		
The Corporation of the City of Sault Ste. Marie	3,285,928	4,870,508
Net long-term liabilities (note 5):		
Public Utilities Commission of the City of Sault Ste. Marie	5,158,807	5,917,394
Landfill closure and post closure liability (note 13)	24,869,266	24,050,475
Future employee benefit obligations (note 12)	40,021,468	39,070,294
	<u>106,601,745</u>	<u>94,454,239</u>
Net financial assets	88,541,971	85,512,213
<b>Non-financial assets:</b>		
Tangible capital assets (note 14)	486,445,837	469,008,319
Prepaid expenses	707,070	640,407
Inventories	2,760,557	2,528,478
	<u>489,913,464</u>	<u>472,177,204</u>
Contingent liabilities (note 11)		
Commitments (note 18)		
Accumulated surplus (note 15)	<u>\$ 578,455,435</u>	<u>\$ 557,689,417</u>

The accompanying notes are an integral part of these consolidated financial statements.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

## Consolidated Statement of Operations and Accumulated Surplus

Year ended December 31, 2019, with comparative information for 2018

	Budget (note 7)	2019	2018
<b>Revenue:</b>			
Property taxation	\$ 117,173,658	\$ 117,658,457	\$ 113,863,528
Taxation from other governments	4,366,415	4,347,638	4,366,620
Fees and user charges	57,736,887	55,590,868	54,297,466
Government grants (note 16)	37,262,407	32,129,765	34,505,629
Interest income	5,735,000	6,747,524	7,735,285
Other	2,108,335	2,475,748	2,716,683
Developer contributions (note 14)	-	628,287	146,070
Gain on disposal of tangible capital assets	-	104,021	-
Net income of government business enterprises (note 6)	-	4,275,873	2,846,869
<b>Total revenue</b>	<b>224,382,702</b>	<b>223,958,181</b>	<b>220,478,150</b>
<b>Expenses:</b>			
General government	17,274,680	18,069,082	17,115,233
Protection services	44,147,667	49,253,399	45,125,431
Transportation services	35,053,565	37,081,452	38,775,936
Environmental services	27,182,141	27,893,881	26,054,214
Health services	11,007,068	11,192,967	10,746,671
Social and family services	19,325,542	19,168,426	19,147,555
Recreation and cultural services	17,916,174	17,179,199	17,501,922
Planning and development	2,846,626	3,709,693	3,944,993
Amortization of tangible capital assets	19,636,975	19,644,064	19,432,461
Loss on disposal of tangible capital assets	-	-	181,250
<b>Total expenses</b>	<b>194,390,438</b>	<b>203,192,163</b>	<b>198,025,666</b>
<b>Annual surplus</b>	<b>29,992,264</b>	<b>20,766,018</b>	<b>22,452,484</b>
<b>Accumulated surplus, beginning of year</b>	<b>557,689,417</b>	<b>557,689,417</b>	<b>535,236,933</b>
<b>Accumulated surplus, end of year</b>	<b>\$ 587,681,681</b>	<b>\$ 578,455,435</b>	<b>\$ 557,689,417</b>

The accompanying notes are an integral part of these consolidated financial statements.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

## Consolidated Statement of Changes in Net Financial Assets

Year ended December 31, 2019, with comparative information for 2018

	Budget (note 7)	2019	2018
Annual surplus	\$ 29,992,264	\$ 20,766,018	\$ 22,452,484
Acquisition of tangible capital assets	(64,867,477)	(37,270,616)	(30,938,469)
Amortization of tangible capital assets	19,636,975	19,644,064	19,432,461
(Gain)/loss on sale of tangible capital assets	-	(104,021)	181,250
Proceeds on sale of tangible capital assets	-	293,055	574,820
	(15,238,238)	3,328,500	11,702,546
Change in prepaid expenses	-	(66,663)	(341,455)
Change in inventories	-	(232,079)	(145,436)
Change in net financial assets	(15,238,238)	3,029,758	11,215,655
Net financial assets, beginning of year	85,512,213	85,512,213	74,296,558
Net financial assets, end of year	\$ 70,273,975	\$ 88,541,971	\$ 85,512,213

The accompanying notes are an integral part of these consolidated financial statements.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

## Consolidated Statement of Cash Flows

Year ended December 31, 2019, with comparative information for 2018

	2019	2018
Cash provided by (used in):		
Operating activities:		
Annual surplus	\$ 20,766,018	\$ 22,452,484
Items not involving cash:		
Amortization of tangible capital assets	19,644,064	19,432,461
(Gain)/loss on sale of tangible capital assets	(104,021)	181,250
Developer contributions	(628,287)	(146,070)
Change in future employee benefit obligations	951,174	2,322,968
Change in landfill closure and post-closure liability	818,791	327,249
Net income of government business enterprises (note 6)	(4,275,873)	(2,846,869)
	<u>37,171,866</u>	<u>41,723,473</u>
Change in non-cash assets and liabilities:		
Taxes receivable	2,260,216	20,820,400
Accounts receivable	(7,703,813)	(581,798)
Other current assets	126,114	(33,334)
Prepaid expenses	(66,663)	(341,455)
Inventories	(232,079)	(145,436)
Accounts payable and accrued liabilities	7,710,006	(2,532,013)
Deferred revenue	5,010,702	(1,164,607)
	<u>44,276,349</u>	<u>57,745,230</u>
Capital activities:		
Proceeds on sale of tangible capital assets	293,055	574,820
Cash used to acquire tangible capital assets	(36,642,329)	(30,792,399)
	<u>(36,349,274)</u>	<u>(30,217,579)</u>
Investing activities:		
Dividends received from Government Business Enterprises	1,010,080	1,220,160
Financing activities:		
Repayment of long-term liabilities	(2,343,167)	(2,172,130)
Net change in cash	<u>6,593,988</u>	<u>26,575,681</u>
Cash and cash equivalents, beginning of year	85,822,804	59,247,123
Cash and cash equivalents, end of year	<u>\$ 92,416,792</u>	<u>\$ 85,822,804</u>

The accompanying notes are an integral part of these consolidated financial statements.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

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The City of Sault Ste. Marie (the "City") is a municipality that was created on April 16, 1912 pursuant to the Municipal Act. The City provides municipal services such as police, fire, public works, planning, parks and recreation, library and other general government operations.

## 1. Significant accounting policies:

The consolidated financial statements of the City are prepared by management in accordance with Canadian generally accepted accounting principles for governments as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada. Significant accounting policies adopted by the City are as follows:

### (a) Basis of consolidation:

#### (i) Consolidated entities

The consolidated financial statements reflect the assets, liabilities, revenues and expenses of the reporting entity. The reporting entity is comprised of all organizations, committees and local boards accountable for the administration of their financial affairs and resources to the City and which are owned or controlled by the City except for the City's government business enterprises which are accounted for on the modified equity basis of accounting.

These entities and organizations include:

Sault Ste. Marie Police Services Board  
Public Utilities Commission of the City of Sault Ste. Marie ("Commission")  
Sault Ste. Marie Public Library

Interdepartmental and inter-organizational transactions and balances between these entities and organizations have been eliminated.

#### (ii) Investment in Government Business Enterprises

The City's investment in PUC Inc. and PUC Services Inc. is accounted for on a modified equity basis, consistent with Canadian generally accounting principles as recommended by PSAB for investments in government business enterprises. Under the modified equity basis, PUC Inc.'s and PUC Services Inc.'s accounting policies are not adjusted to conform with those of the municipality and inter-organizational transactions and balances are not eliminated. The City recognizes its equity interest in the annual income or loss of PUC Inc. and PUC Services Inc. in its consolidated statement of operations with a corresponding increase or decrease in its investment asset account. Any dividends that the City may receive from PUC Inc. and PUC Services Inc. will be reflected as reductions in the investment asset account.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

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## 1. Significant accounting policies (continued):

### (iii) Related entities:

The consolidated financial statements do not reflect the assets, liabilities, sources of financing, expenses and the activities of the following Boards and enterprises which are not under the control of Council.

Algoma Public Health  
District of Sault Ste. Marie Social Services Administration Board  
Board of Management of Queenstown  
Sault Ste. Marie Public Region Conservation Authority

### (iv) Trust funds:

Trust funds and their related operations administered by the City are not included in the consolidated financial statements.

### (b) Basis of accounting:

The City follows the accrual method of accounting for revenues and expenses. Revenues are normally recognized in the year in which they are earned and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

### (c) Revenue recognition:

The City prepared tax billings based on assessment rolls issued by the Municipal Property Assessment Corporation, in accordance with rates established and approved annually by Council and the Province of Ontario. Taxation revenue is recognized in the period in which the taxes are levied.

Government transfers are recognized in the period in which the events giving rise to the transfer occurred, provided that the transfer is authorized and the amount can be reasonably estimated. Government grants are recognized when approved to the extent the related expenditures have been incurred and collection can be reasonably assured.

User fees and other revenues are recognized when the services are performed or goods are delivered, collection of the relevant receivable is probable, persuasive evidence of an arrangement exists and fees are fixed or determinable. Amounts received for future services are deferred until the service is provided.

### (d) Temporary investments:

Temporary investments are recorded at the lower of cost and market value.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

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## 1. Significant accounting policies (continued):

(e) Inventories:

Inventories held for resale are stated at the lower of cost and net realizable value, while inventories of supplies are stated at lower of cost and replacement value.

(f) Deferred revenue:

Deferred revenues represent licenses, permits and other fees which have been collected, but for which the related services or inspections have yet to be performed. These amounts will be recognized as revenues in the fiscal year the services are performed.

(g) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

i. Tangible capital assets:

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less (if applicable) residual value of the tangible capital assets excluding land, are amortized on a straight-line basis over their estimated useful lives as follows:

Asset	Useful Life - Years
Landfill and land improvements	10 - 30 years
Buildings and building improvements	10 - 60 years
Vehicles	3 - 15 years
Machinery and equipment	5 - 25 years
Infrastructure	15 - 100 years

Half year amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

ii. Contributions for tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also recorded as revenue.

iii. Leased tangible capital assets

Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

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## 1. Significant accounting policies (continued):

### (h) Use of estimates:

The preparation of consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Significant estimates include assumptions used in estimating provisions for accrued liabilities, landfill liability and in performing actuarial valuations of employee future benefits.

In addition, the City's implementation of the Public Sector Accounting Handbook PS3150 has required management to make estimates of historical cost and useful lives of tangible capital assets.

Actual results could differ from these estimates.

### (i) Employee future benefits:

- i. The City provides certain benefits which will require funding in future periods. These benefits include sick leave, benefits under the Workplace Safety and Insurance Board ("WSIB") Act, and life insurance, extended health and dental benefits for early retirees.

The costs of sick leave, benefits under the Workplace Safety and Insurance Board Act and life insurance, extended health and dental benefits are actuarially determined using management's best estimate of salary escalation, accumulated sick days at retirement, insurance and health care cost trends, long-term inflation rates and discount rates.

For self-insured retirement and other employee future benefits that vest or accumulated over the periods of service provided by employees, such as retirement gratuities, compensated absences and health, dental and life insurance benefits for retirees, the cost is actuarially determined using the projected benefits method prorated on service. Under this method, the benefit costs are recognized over the expected average service life of the employee group. Any actuarial gains and losses related to the past service of employees are amortized over the expected average remaining service life of the employee group.

For those self-insured benefit obligations that arise from specific events that occur from time to time, such as obligations for workers' compensation and life insurance and health care benefits for those on disability leave, the cost is recognized immediately in the period the events occur. Any actuarial gains and losses that are related to these benefits are recognized immediately in the period they arise.

- ii. The costs of multi-employer defined contribution pension plan benefits, such as the Ontario Municipal Employees Retirement System ("OMERS") pensions, are the employer's contributions due to the plan in the period.

### (j) Landfill liability:

The liability for closure of operational sites and post-closure care has been recognized based on estimated future expenses, estimated inflation and the usage of the site's capacity during the year.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

## Notes to Consolidated Financial Statements

Year ended December 31, 2019

### 2. Tax revenues:

Property tax billings are prepared by the City based on an assessment roll prepared by the Municipal Property Assessment Corporation ("MPAC"), an agency of the Ontario government. All assessed property values in the City were reviewed and new values established based on a common valuation date which was used by the City in computing the property tax bills for 2019. However, the property tax revenue and tax receivables of the City are subject to measurement uncertainty as a number of significant appeals submitted by ratepayers have yet to be heard.

The City has established an allowance for tax appeals and other items in the amount of \$2,210,000 (2018 - \$1,820,000). Any supplementary billing adjustments made necessary by the determination of such changes will be recognized in the fiscal year they are determined.

### 3. Deferred revenue:

The balances in the deferred revenue of the City consist of:

	2019	2018
Development charges act	\$ -	\$ 19,072
Provincial Gas Tax	7,504	38,722
Federal Gas Tax	4,629,070	391,957
Parkland	391,141	315,704
Building permits Bill 124	256,625	109,421
Other programs	601,238	-
	<u>\$ 5,885,578</u>	<u>\$ 874,876</u>

Continuity of deferred revenue is as follows:

	2019	2018
Balance, beginning of year:		
Development charges act	\$ 19,072	\$ 12,922
Provincial Gas Tax	38,722	37,228
Federal Gas Tax	391,957	1,333,138
Parkland	315,704	464,470
Building permits Bill 124	109,421	191,725
	<u>874,876</u>	<u>2,039,483</u>
Other revenue	51,061	83,816
Interest earned	121,169	125,111
Total revenue	<u>172,230</u>	<u>208,927</u>
Contributions deferred	4,947,410	-
Contributions used	(108,938)	(1,373,534)
Balance, end of year	<u>\$ 5,885,578</u>	<u>\$ 874,876</u>

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

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#### 4. Net long-term liabilities:

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	2019	2018
Net long-term liabilities incurred by:		
The Corporation of the City of Sault Ste. Marie	\$ 3,285,928	\$ 4,870,508

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Principal repayments recoverable over the next three years are as follows:

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2020	\$ 1,612,297
2021	636,337
2022	23,527

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The annual principal and interest payments required to service the long-term obligations of the City are within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs and Housing.

The long-term obligations issued in the name of the City have received approval of the Ontario Municipal board for those approved on or before December 31, 1992. Those approved after January 1, 1993 have been approved by by-law.

The above long-term debt has various maturity dates and interest rates ranging from due on demand to 2022 and 0% to 7.74% respectively. Interest paid in the year and included in current expenses is \$202,583 (2018 - \$287,471).

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

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## 5. Net long-term liabilities:

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	2019	2018
Net long-term liabilities incurred by:		
Public Utilities Commission of the City of Sault Ste. Marie	5,158,807	5,917,394

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Principal repayments recoverable over the next five years are as follows:

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2020	\$	782,518
2021		807,205
2022		832,670
2023		858,938
2024		886,035

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The loan is repayable \$77,660 monthly including interest at 3.11% and matures on January 12, 2026.

The Corporation of the City of Sault Ste. Marie (the "Guarantor") guarantees payment to the Bank of all present and future debts and liabilities, including interest due at any time by the Commission to the Bank. The Guarantor shall be limited to the sum of \$8,000,000 together with interest from the date of demand for repayment.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

## 6. Investment in government business enterprises:

PUC Inc. is incorporated under the laws of the Province of Ontario and provides municipal electrical distribution and other services to the residents of Sault Ste. Marie as well as other communities in Northern Ontario. The City owns 100% of the outstanding shares of PUC Inc. PUC Services Inc. is incorporated under the laws of the Province of Ontario and provides management, operations and maintenance services related to water, wastewater and electrical services to its related entities and other organizations. The City owns 100% of the outstanding shares of PUC Services Inc.

The following schedule reflects the combined financial information of PUC Inc. and PUC Services Inc. as at December 31:

	2019	2018
Financial Position:		
Current assets	\$ 36,351,182	\$ 37,413,970
Notes receivable	8,515,331	8,315,331
Future income tax assets	580,000	780,000
Capital assets	116,348,287	112,424,721
Goodwill	3,627,340	–
Regulatory assets	3,563,593	505,380
<b>Total assets</b>	<b>\$ 168,985,733</b>	<b>\$ 159,439,402</b>
Current liabilities	\$ 27,106,479	\$ 20,986,017
Employee future benefit obligations	2,095,366	1,796,238
Notes payable	75,703,158	77,101,493
Long-term debt	2,097,174	–
Deferred revenue	10,766,518	10,887,407
Regulatory liabilities	5,772,585	6,739,588
<b>Total liabilities</b>	<b>123,541,280</b>	<b>117,510,743</b>
Shareholder's equity	45,444,453	41,928,659
<b>Total liabilities and equity</b>	<b>\$ 168,985,733</b>	<b>\$ 159,439,402</b>

The note payable to the City of \$6,720,000 is unsecured, bears interest at 6.1% per annum, and is payable one year after demand. The note payable to the City of \$25,000,000 is unsecured, bears interest at rates negotiated periodically, currently 6.1%, and is payable one year after demand.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

## 6. Investment in government business enterprises (continued):

	2019	2018
Results of operations:		
Revenues	\$ 129,033,195	\$ 106,618,157
Expenses	(123,661,766)	(104,105,613)
Provision for payment in lieu of taxes	(693,354)	(74,907)
Other comprehensive income (loss)	(402,202)	409,232
<b>Net income for the year</b>	<b>\$ 4,275,873</b>	<b>\$ 2,846,869</b>

The City's investment in government business enterprises is comprised of:

Common shares	\$ 15,668,248	\$ 15,668,248
Special shares	15,513,300	15,513,300
Accumulated other comprehensive income	251,025	653,228
Retained earnings	14,011,880	10,343,884
<b>Equity, end of year</b>	<b>45,444,453</b>	<b>42,178,660</b>
Notes receivable	31,720,000	31,720,000
<b>Investment in government business enterprises</b>	<b>\$ 77,164,453</b>	<b>\$ 73,898,660</b>

### *Related Party Transactions*

Related party transactions between the City and its government business enterprises are as follows:

- (i) At December 31, 2019, the City has the following amounts included in the consolidated statement of financial position:

A receivable of \$3,638,662 (2018 - \$1,083,879) for sewer surcharges, interest and dividends.

A payable of \$1,043,588 (2018 - \$1,514,543) for street lighting and various electricity and water invoices

- (ii) Revenues included in the Consolidated Statement of Operations and Accumulated Surplus of the City are:

	2019	2018
Interest on note receivable	\$ 1,934,920	\$ 1,934,920
Other interest	102,122	45,682
Dividends	1,010,080	1,220,160
Property taxes	315,231	352,057
<b>Total</b>	<b>\$ 3,362,353</b>	<b>\$ 3,552,819</b>

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

## 6. Investment in government business enterprises (continued):

### *Related Party Transactions (continued)*

- (iii) Expenses included in the Consolidated Statement of Operations and Accumulated Surplus of the City are:

	2019	2018
Management fees charged to Commission	\$ 5,088,197	\$ 5,143,447
Electricity and electricity services	4,277,141	4,019,843
Water and wastewater services	3,519,733	3,386,282
Electricity charged for streetlights	635,219	811,058
Streetlight maintenance	438,079	433,344
	<u>\$ 13,958,369</u>	<u>\$ 13,793,974</u>

Transactions with related parties are in the normal course of operations and are recorded at the exchange amount, which is the amount agreed to by the related parties. It is management's opinion that the exchange amount represents fair market value for these services.

## 7. Budget figures:

The Budget By-law adopted by Council for the 2019 year was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget was prepared on a modified accrual basis while Public Sector Accounting Standards now require a full accrual basis. The budget figures anticipated use of reserves to reduce current year expenses in excess of current year revenues to \$Nil. In addition, the budget expensed all tangible capital expenditures rather than including amortization expense. As a result, the budget figures presented in the consolidated statements of operations and accumulated surplus and change in net financial assets represent the financial plan adopted by Council with adjustments as follows:

	2019	2018
Adopted budget by-law for the year	\$ -	\$ -
Adjustments to adopted budget:		
Debt principal repayments	3,423,071	3,691,789
Investment in tangible capital assets	64,867,477	56,172,844
Amortization of tangible capital assets	(19,636,975)	(19,319,744)
Net transfer to/from reserves and other	(18,661,309)	(14,197,148)
Budget surplus per consolidated statement of operations and accumulated surplus	<u>\$ 29,992,264</u>	<u>\$ 26,347,741</u>

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

## 8. Pension agreements:

The City makes contributions to the Ontario Municipal Employees Retirement Fund ("OMERS"), which is a multi-employer plan, on behalf of all permanent, full-time members of its staff. This plan is a defined benefit plan which specifies the amount of the retirement to be received by the employees based on the length of service and rates of pay.

The amount contributed to OMERS for 2019 was \$6,726,547 (2018 - \$6,388,210) is included as an expense on the consolidated statement of operations and accumulated surplus.

## 9. Operations of school boards:

During 2019, the City collected and transferred property taxes totaling \$19,634,158 (2018 - \$20,045,813) on behalf of area school boards.

## 10. Trust funds:

The trust funds administered by the City amounting to \$8,494,107 (2018 - \$8,205,182) are presented in a separate financial statement of trust fund balances and operations. As such balances are held in trust by the City for the benefit of others; they are not presented as part of the City's financial position or financial activities. At December 31, 2019, the trust fund balances are comprised of:

	2019	2018
Cemetery Care and Maintenance funds	\$ 5,832,001	\$ 5,703,229
Pre-need assurance	2,436,878	2,295,658
Transit employees' pension	79,645	77,954
Historic Sites	99,153	82,261
Heritage Sault Ste. Marie	29,529	28,901
Ontario Home Renewal Program	2,916	3,565
Cultural Endowment	13,985	13,614
	<u>\$ 8,494,107</u>	<u>\$ 8,205,182</u>

## 11. Contingent liabilities:

The City has been named in litigation matters, the outcome of which is not determinable and accordingly, no provision has been made for them in these consolidated financial statements. Should any loss result from these claims, such loss would be charged to operations in the year of resolution.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

## 12. Employee future benefit obligations:

Employee future benefits are liabilities of the City to its employees and early retirees for the following benefits earned but not taken as at December 31, 2019 are as follows:

	2019	2018
Future payments required to W.S.I.B.	\$ 13,688,183	\$ 13,402,821
Post-employment and post-retirement benefits	16,702,240	16,026,042
Vacation pay	7,145,921	7,487,585
Non-vesting sick leave benefits	2,485,124	2,153,846
<b>Employee future benefit obligations</b>	<b>\$ 40,021,468</b>	<b>\$ 39,070,294</b>

### *Post employment and post retirement benefits*

The City provides non-pension benefits to employees and retirees until they reach 65 years of age. The values that follow have been estimated based upon employee data available during the actuarial review which was completed as at December 31, 2019.

The benefit liability continuity is as follows:

	2019	2018
Accrued benefit liability, January 1	\$ 16,026,042	\$ 15,375,038
Expense	2,116,602	1,513,974
Payments	(1,440,404)	(862,970)
<b>Accrued benefit liability, December 31</b>	<b>\$ 16,702,240</b>	<b>\$ 16,026,042</b>

### *Significant assumptions*

Discount rate	3.00%
Health cost increase	5.0% - 6.25%

### *Non-vesting sick leave benefits*

Sick leave benefits accrue to City employees at a rate of one and a half days per month. Unused sick days are banked and may be used in the future if sick leave is beyond yearly allocation. No cash payments are made for unused sick time upon termination or retirement.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

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## 12. Employee future benefit obligations (continued):

### *Accrued vacation pay*

Accrued vacation pay represents the liability for vacation entitlements earned by employees but not taken as at December 31, 2019.

### *Future payments for Worker's Safety and Insurance Board (WSIB)*

Under the provisions of the Workplace Safety and Insurance Board Act, the City has elected to be treated as a Schedule 2 employer and remits payments to the WSIB as required, to fund current disability payments. An actuarial estimate of future liabilities has been completed and forms the basis for the estimated liability.

## 13. Landfill closure and post-closure liability:

The Environmental Protection Act sets out the regulatory requirements to properly close and maintain all active and inactive landfill sites. Under environmental law, there is a requirement for closure and post-closure care of solid waste landfill sites. This requirement is to be provided for over the estimated life of the landfill site based on usage.

Landfill closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, pumping of ground water and leachates from the site, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a sixty year period using the best information available to management. Future events may result in significant changes to the estimated total expenditures capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

The City operates one primary landfill site, the 5th Line Landfill. The site has capacity of approximately 3,000,000 metric tons with approximately 390,000 metric tons of remaining capacity. At current average fill rates, the site has a remaining operating life of approximately 6.5 years.

It is estimated that the total net present value of the cost to close and maintain the 5th Line Landfill site is approximately \$28,585,363 (2018 - \$28,162,149). At December 31, 2019, an amount of \$24,869,266 (2018 - \$24,050,475) with respect to landfill closure and post-closure liability has been accrued and will be funded from future taxation revenues. The City has established a reserve to contribute to the cost of closing and maintaining the landfill site of \$10,859,160 (2018 - \$12,183,147).

The City is undertaking a full Environmental Assessment of the landfill site to determine future options which may extend the operating life of the landfill.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

## 14. Tangible capital assets:

	2019							
	Land	Landfill and Land Improvements	Buildings and Building Improvements	Infrastructure	Machinery and Equipment	Vehicles	Assets under Construction	Total
Cost								
Balance, beginning of the year	\$ 25,768,832	13,584,278	96,726,843	577,656,182	29,162,493	31,629,589	23,670,875	\$ 798,199,092
Additions	796,338	-	1,177,698	11,267,929	4,171,522	3,209,087	19,253,609	39,876,183
Disposals	(155,912)	-	-	(5,914,457)	(861,792)	(802,984)	(2,605,567)	(10,340,712)
Balance, end of year	26,409,258	13,584,278	97,904,541	583,009,654	32,472,223	34,035,692	40,318,917	827,734,563
Accumulated Amortization								
Balance, beginning of the year	-	(9,145,644)	(40,304,475)	(242,596,457)	(17,989,727)	(19,154,470)	-	(329,190,773)
Disposals/transfers	-	-	-	5,914,457	845,522	786,132	-	7,546,111
Amortization expense	-	(529,663)	(2,140,296)	(12,904,259)	(1,865,478)	(2,204,368)	-	(19,644,064)
Balance, end of year	-	(9,675,307)	(42,444,771)	(249,586,259)	(19,009,683)	(20,572,706)	-	(341,288,726)
Net book value, end of year	\$ 26,409,258	3,908,971	55,459,770	333,423,395	13,462,540	13,462,986	40,318,917	\$ 486,445,837
Net book value, beginning of year	\$ 25,768,832	4,438,634	56,422,368	335,059,725	11,172,766	12,475,119	23,670,875	\$ 469,008,319

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

## 14. Tangible capital assets (continued):

	2018							
	Land	Landfill and Land Improvements	Buildings and Building Improvements	Infrastructure	Machinery and Equipment	Vehicles	Assets under Construction	Total
Cost								
Balance, beginning of the year	\$ 25,467,797	13,075,375	97,154,296	563,476,303	27,252,340	30,756,293	15,898,576	\$ 773,080,980
Additions	498,383	508,903	-	17,130,884	2,647,539	2,043,375	11,727,117	34,556,201
Disposals	(197,348)	-	(427,453)	(2,951,005)	(737,386)	(1,170,079)	(3,954,818)	(9,438,089)
Balance, end of year	25,768,832	13,584,278	96,726,843	577,656,182	29,162,493	31,629,589	23,670,875	798,199,092
Accumulated Amortization								
Balance, beginning of the year	-	(8,539,120)	(38,399,619)	(232,788,985)	(16,846,255)	(18,248,620)	-	(314,822,599)
Disposals/transfers	-	-	247,682	2,951,005	702,658	1,162,942	-	5,064,287
Amortization expense	-	(606,524)	(2,152,538)	(12,758,477)	(1,846,130)	(2,068,792)	-	(19,432,461)
Balance, end of year	-	(9,145,644)	(40,304,475)	(242,596,457)	(17,989,727)	(19,154,470)	-	(329,190,773)
Net book value, end of year	\$ 25,768,832	4,438,634	56,422,368	335,059,725	11,172,766	12,475,119	23,670,875	\$ 469,008,319
Net book value, beginning of year	\$ 25,467,797	4,536,255	58,754,677	330,687,318	10,406,085	12,507,673	15,898,576	\$ 458,258,381

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

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## 14. Tangible capital assets (continued):

a) Assets under construction:

Assets under construction having a value of \$40,318,917 (2018 - \$23,670,875) have not been amortized. Amortization of these assets will commence when the asset is put into service.

b) Developer contributions:

Contributed capital assets have been recognized at fair market value at the date of contribution. The value of contributed assets received during the year was \$628,287 (2018 - \$146,070) comprised of water infrastructure, land and roads infrastructure.

c) Tangible capital assets disclosed at nominal values:

Where an estimate of fair value could not be made, the tangible capital asset was recognized at a nominal value.

d) Works of art and historical treasures:

The City manages and controls various works of art and non-operational historical cultural assets including buildings, artifacts, paintings and sculptures located at City sites and public display areas. These assets are not recorded as tangible capital assets and are not amortized.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

## 15. Accumulated surplus:

Accumulated surplus consists of individual fund surplus and reserves and reserve funds as follows:

	2019	2018
Surplus:		
Invested in tangible capital assets	\$ 486,445,837	\$ 469,008,319
Invested in government business enterprises	77,164,453	73,898,660
Sanitary sewer	40,407,403	37,816,365
Operating fund	11,861,808	11,585,502
Unfunded		
Net long-term liabilities	(8,444,735)	(10,787,902)
Landfill closure costs	(24,869,266)	(24,050,475)
Employee benefits	(40,021,468)	(39,070,294)
Total surplus	542,544,032	518,400,175
Reserves set aside for specific purpose by Council:		
Acquisition of tangible capital assets	2,455,326	2,652,398
Planning and development	519,391	547,601
Other programs	19,130,984	20,191,225
Waste disposal site	10,859,160	12,183,147
Total reserves	32,964,861	35,574,371
Reserve funds set aside for specific purpose by Council:		
Cemetery development	1,026,199	1,044,640
Industrial land	580,921	571,425
Property purchases	1,200,592	1,299,720
Hospital development	138,830	210,625
Other programs	–	588,461
Total reserve funds	2,946,542	3,714,871
	\$ 578,455,435	\$ 557,689,417

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

## 16. Government grants:

The City recognizes the transfer of government funding as expenses or revenues in the period that the events giving rise to the transfer occurred. The transfers reported on the consolidated statement of operations and accumulated surplus are:

	2019	2018
Provincial grants	\$ 19,817,081	\$ 25,966,092
Federal grants	12,312,684	8,539,537
Total	\$ 32,129,765	\$ 34,505,629

## 17. Comparative amounts:

Certain 2018 comparative amounts have been reclassified to conform to the financial statement presentation of 2019.

## 18. Commitments:

The Sault Ste. Marie Public Library has commitments for the lease of one of their branch locations beginning in 2019. The Sault Ste. Marie Public Library has committed to minimum monthly lease payments of \$16,275 plus harmonized sales tax for the first 10 years and \$9,925 plus harmonized sales tax for the final 10 years, expiring in March 2039 with options for renewal. Future annual minimum lease payments to the expiry date are \$195,300 and \$119,100 respectively.

## 19. Subsequent event and contingencies:

Subsequent to December 31, 2019, the COVID-19 outbreak was declared a pandemic by the World Health Organization and has had a significant financial, market and social dislocating impact.

At the time of approval of these financial statements, the City has experienced the following indicators of financial implications and undertaken the following activities in relation to the COVID-19 pandemic.

- The closure of a number of indoor and outdoor facilities to the general public;
- Revisions to the delivery of a number of municipal services in order to contribute toward social distancing;
- The implementation of working from home requirements for certain municipal employees;
- In certain instances, the City has deferred payment timeframes and has waived interest charges, penalties and other fees.

As a result of these measures, the City has experienced a decrease in operating revenues during the subsequent period.

At this time these factors present uncertainty over future cashflows, may cause significant changes to the assets or liabilities and may have significant impact on future operations. An estimate of the financial effect is not practicable at this time.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

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## 20. Segmented information:

The City is a diversified municipal government institution that provides a wide range of services to its citizens. City services are provided by departments and certain departments have been separately disclosed in the segmented information, along with the services they provide. These departments are:

### General Government

General Government is comprised of City Council, the Mayor's Office, and the Chief Administrators' Office (CAO).

The Chief Administrators' Office is charged with the responsibility of coordinating the work of all municipal departments and ensuring that those departments carry out the policies and directions given by City Council.

### Corporate Services

Corporate Services is comprised of the Clerks Department, Human Resources Department, the Finance Department and the Information Technology Department. Each of these departments provides program support to various other areas.

The Clerks Department's primary task is to function as the corporate secretary to City Council, ensuring that all Council Agendas, Minutes of proceedings, resolutions, decisions, voting, records, and accounts are recorded, documented and certified.

The Human Resources Department is charged with negotiation and administration of all collective agreements as well as all facets of employment and employee benefits.

The Finance Department is responsible for the City's general financial management and budget preparation. The department is comprised of financial administration, accounting, tax and licensing, and purchasing activities.

### Legal Services

The Legal Department is responsible for the preparation of by-laws, deeds, leases, agreements and other legal documents, as well as property management for the City in regards to purchases, sales, leasing, easements and related agreements. Prosecutions and administration of Provincial Offences Act is also part of their responsibility.

### Fire Services

Fire Services is responsible to provide fire suppression service; fire prevention programs; training and education related to prevention, detection or extinguishment of fires. It is also responsible, through its Emergency Medical Services, for pre-hospital emergency paramedical care and the transport of the sick and injured.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

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## 20. Segmented information (continued):

### Public Works and Engineering

The Public Works Department is responsible for maintenance of municipal infrastructure, such as streets, sewers, and parks. The department provides solid waste management through refuse collection, recycling programs, and sanitary landfill management. The department is also responsible for traffic control, including signage, signals and pavement markings.

The Engineering Department is comprised of Building Services and Engineering and Construction. Building Services provides maintenance, janitorial services and security for the Civic Centre and Ontario Works. The Engineering and Construction Division provides services associated with engineering design, construction, technical services, and special project initiatives.

### Community Development and Enterprise Services

Community Development & Enterprise Services includes: Building, Community Services, and Planning & Enterprise Services. The Building Department is responsible for administration and enforcement of construction codes, building standards, and by-law for the protection of occupants. The Community Services Department provides public services for Cemeteries & Crematorium, Central Administration, Community Centres, Recreation and Culture, and Transit. The Planning & Enterprise Services Department facilitates economic development by providing services for the approval of all land development plans and the application of enforcement of zoning by-laws.

### Outside Agencies

These agencies are approved by Council through grant agreements or Memorandums of Agreement. This segment includes grants to the Art Gallery of Algoma, Sault Ste. Marie Museum, Canadian Bushplane Heritage Museum, Algoma University, Pee Wee Arena, Economic Development Corporation (and related entities), and Sault Ste. Marie Innovation Centre. The Sault Ste. Marie Police Service and Sault Ste. Marie Public Library report to City Council through their Boards.

### Levy Boards

These Boards provide the City amounts to be collected on their behalf. Levy Boards include Algoma Public Health, the Sault Ste. Marie Region Conservation Authority, and the Sault Ste. Marie District Social Services Administration Board (DSSAB).

For each reported segment, revenues and expenses include both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the summary of significant accounting policies.

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

## 20. Segmented disclosure (continued):

	2019									
	General Government	Corporate Services	Legal Services	Fire Services	Public Works and Engineering	Community Development & Enterprise Services	Outside Agencies	Levy Boards	Government Business Enterprises	Total
Revenue:										
Taxation	\$ 931,821	9,732,569	560,430	13,807,726	34,097,128	12,362,391	29,425,102	21,088,928	-	\$ 122,006,095
Fees and user charges	-	152,391	2,160,552	7,802,352	34,725,851	10,067,439	682,283	-	-	55,590,868
Government grants	762,166	1,723,452	286,478	2,264,415	16,763,123	4,360,831	5,969,300	-	-	32,129,765
Interest income	6,420,619	-	15,384	-	171,699	139,822	-	-	-	6,747,524
Other	1,515,872	139,197	-	14,712	1,040,209	92,419	301,626	-	-	3,104,035
Loss (gain) on disposal of tangible capital assets	-	-	7,588	-	91,433	5,000	-	-	-	104,021
Net income of government business enterprise (note 5)	-	-	-	-	-	-	-	-	4,275,873	4,275,873
	9,630,478	11,747,609	3,030,432	23,889,205	86,889,443	27,027,902	36,378,311	21,088,928	4,275,873	223,958,181
Expenses:										
Salaries, wages and employee benefits	1,324,959	6,116,083	1,310,019	23,136,876	25,884,548	16,289,345	28,755,557	-	-	102,817,387
Materials	1,241,546	214,444	1,272,970	1,149,026	24,358,958	5,337,165	2,861,563	-	-	36,435,672
Contracted services	5,945	1,671,738	293,585	264,903	10,890,884	2,537,599	904,651	-	-	16,569,305
Rents and financial	-	3,438,841	79,670	2,636	5,402	338,699	77,987	-	-	3,943,235
Grants to others	13,675	583	-	-	-	68,731	2,610,583	21,088,928	-	23,782,500
Amortization of tangible capital assets	687	290,996	-	442,751	16,080,057	1,833,898	995,675	-	-	19,644,064
	2,586,812	11,732,685	2,956,244	24,996,192	77,219,849	26,405,437	36,206,016	21,088,928	-	203,192,163
Annual surplus (deficit)	\$ 7,043,666	14,924	74,188	(1,106,987)	9,669,594	622,465	172,295	-	4,275,873	\$ 20,766,018

# THE CORPORATION OF THE CITY OF SAULT STE. MARIE

Notes to Consolidated Financial Statements

Year ended December 31, 2019

## 20. Segmented disclosure (continued):

	2018									
	General Government	Corporate Services	Legal Services	Fire Services	Public Works and Engineering	Community Development & Enterprise Services	Outside Agencies	Levy Boards	Government Business Enterprises	Total
Revenue:										
Taxation	\$ 543,395	10,321,903	640,302	11,675,001	33,151,171	11,633,384	29,441,520	20,823,472	-	\$ 118,230,148
Fees and user charges	-	143,768	2,282,301	7,356,191	33,768,254	10,075,216	671,736	-	-	54,297,466
Government grants	716,595	1,694,892	371,843	2,062,572	19,282,080	4,147,262	6,230,385	-	-	34,505,629
Interest income	7,416,019	-	12,452	-	128,122	178,692	-	-	-	7,735,285
Other	901,951	178,533	-	3,689	556,969	711,961	509,650	-	-	2,862,753
Net income of government business enterprise (note 5)	-	-	-	-	-	-	-	-	2,846,869	2,846,869
	9,577,960	12,339,096	3,306,898	21,097,453	86,886,596	26,746,515	36,853,291	20,823,472	2,846,869	220,478,150
Expenses:										
Salaries, wages and employee benefits	1,379,419	6,137,388	1,241,256	19,595,215	25,230,790	15,646,940	27,510,791	-	-	96,741,799
Materials	390,202	287,835	1,620,247	1,220,351	24,296,915	6,033,531	3,319,781	-	-	37,168,862
Contracted services	21,633	1,318,489	286,288	504,217	11,211,102	2,218,374	469,319	-	-	16,029,422
Rents and financial	-	4,064,317	67,408	2,557	11,097	479,900	140,824	-	-	4,766,103
Grants to others	7,274	960	-	-	-	155,874	2,718,189	20,823,472	-	23,705,769
Amortization of tangible capital assets	2,707	359,394	1,750	441,511	15,869,273	1,814,047	943,779	-	-	19,432,461
Loss (gain) on disposal of tangible capital assets	-	-	(253,261)	23,471	286,768	120,194	4,078	-	-	181,250
	1,801,235	12,168,383	2,963,688	21,787,322	76,905,945	26,468,860	35,106,761	20,823,472	-	198,025,666
Annual surplus (deficit)	\$ 7,776,725	170,713	343,210	(689,869)	9,980,651	277,655	1,746,530	-	2,846,869	\$ 22,452,484