

City of Sault Ste. Marie - Fourth Quarter Ended December 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020 Actual Year End	Budget 2020	Percentage
	Actual	2021		Budget-Rem			Budget-Rem
REVENUE							
Taxation	(\$125,895,298.92)	(\$125,248,213.00)	\$647,085.92	(0.52%)	(\$121,262,102.13)	(\$120,985,175.00)	(0.23%)
Payment in Lieu of taxes	(\$4,490,231.86)	(\$4,480,756.00)	\$9,475.86	(0.21%)	(\$4,480,450.89)	(\$4,347,584.00)	(3.06%)
Fees and user charges	(\$26,267,495.03)	(\$27,034,116.00)	(\$766,620.97)	2.84%	(\$22,518,440.64)	(\$29,521,441.00)	23.72%
Government grants	(\$24,928,745.07)	(\$19,331,719.00)	\$5,597,026.07	(28.95%)	(\$23,964,203.79)	(\$18,911,847.00)	(26.72%)
Interest and Investment income	(\$3,426,164.60)	(\$4,320,000.00)	(\$893,835.40)	20.69%	(\$3,385,319.41)	(\$4,320,000.00)	21.64%
Contribution from own funds	(\$1,768,981.92)	(\$2,198,023.00)	(\$429,041.08)	19.52%	(\$1,853,543.93)	(\$195,000.00)	(850.54%)
Other income	(\$2,165,148.99)	(\$1,848,455.00)	\$316,693.99	(17.13%)	(\$1,617,459.19)	(\$2,970,093.00)	45.54%
Change in future employee benefits				0.00%	(\$1,067,678.86)		0.00%
	(\$188,942,066.39)	(\$184,461,282.00)	\$4,480,784.39	(2.43%)	(\$180,149,198.84)	(\$181,251,140.00)	0.61%
EXPENDITURES							
Salaries	\$48,655,030.24	\$49,736,099.00	\$1,081,068.76	2.17%	\$48,103,533.99	\$49,083,838.00	2.00%
Benefits	\$13,403,646.83	\$14,367,459.00	\$963,812.17	6.71%	\$12,879,656.70	\$13,924,105.00	7.50%
TOTAL SALARIES/BENEFITS	\$62,058,677.07	\$64,103,558.00	\$2,044,880.93	3.19%	\$60,983,190.69	\$63,007,943.00	3.21%
Travel and training	\$193,861.29	\$589,683.00	\$395,821.71	67.12%	\$246,226.53	\$592,198.00	58.42%
Vehicle allowance, maintenance and repairs	\$5,082,833.52	\$3,158,485.00	(\$1,924,348.52)	(60.93%)	\$4,878,669.55	\$3,782,681.00	(28.97%)
Utilities and Fuel	\$9,327,247.40	\$10,431,938.00	\$1,104,690.60	10.59%	\$8,700,941.60	\$10,357,453.00	15.99%
Materials and supplies	\$6,039,189.54	\$5,442,758.00	(\$596,431.54)	(10.96%)	\$5,735,409.93	\$5,438,115.00	(5.47%)
Maintenance and repairs	\$2,253,728.90	\$2,429,143.00	\$175,414.10	7.22%	\$1,913,044.27	\$2,203,724.00	13.19%
Program expenses	\$803,994.21	\$575,458.00	(\$228,536.21)	(39.71%)	\$875,992.50	\$930,720.00	5.88%
Goods for resale	\$285,227.45	\$489,160.00	\$203,932.55	41.69%	\$251,782.60	\$576,422.00	56.32%
Rents and leases	\$155,932.99	\$164,557.00	\$8,624.01	5.24%	\$77,190.88	\$163,152.00	52.69%
Taxes and licenses	\$1,752,260.51	\$2,023,010.00	\$270,749.49	13.38%	\$1,555,920.93	\$1,735,579.00	10.35%
Financial expenses	\$3,032,077.60	\$2,710,039.00	(\$322,038.60)	(11.88%)	\$3,365,145.05	\$2,640,058.00	(27.46%)
Purchased and contracted services	\$9,994,937.54	\$10,408,958.00	\$414,020.46	3.98%	\$9,262,495.71	\$10,030,197.00	7.65%
Grants to others	\$56,123,214.09	\$55,613,863.00	(\$509,351.09)	(0.92%)	\$54,401,037.81	\$53,128,569.00	(2.40%)
Long term debt	\$1,795,301.64	\$1,795,301.00	(\$0.64)	(0.00%)	\$2,831,536.14	\$2,875,685.00	1.54%
Transfer to own funds	\$27,440,860.79	\$24,395,400.00	(\$3,045,460.79)	(12.48%)	\$26,207,235.43	\$23,667,785.00	(10.73%)
Capital expense	\$398,540.29	\$350,101.00	(\$48,439.29)	(13.84%)	\$254,587.81	\$340,989.00	25.34%
Depreciation			\$0.00	0.00%	\$16,360,814.58		0.00%
Gain/Loss on Disposal of Capital Assets			\$0.00	0.00%	\$376,218.54		0.00%
Less: recoverable costs	(\$369,457.91)	(\$220,130.00)	\$149,327.91	(67.84%)	(\$467,119.24)	(\$220,130.00)	(112.20%)
TOTAL OTHER EXPENSES	\$124,309,749.85	\$120,357,724.00	(\$3,952,025.85)	(3.28%)	\$136,827,130.62	\$118,243,197.00	(15.72%)
	\$186,368,426.92	\$184,461,282.00	(\$1,907,144.92)	(1.03%)	\$197,810,321.31	\$181,251,140.00	(9.14%)
NET (REVENUE)/EXPENDITURE	(\$2,573,639.47)	\$0.00	\$2,573,639.47	0.00%	\$17,661,122.47	\$0.00	0.00%

Mayor & Council - Fourth Quarter Ended December 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual	2020	Budget-Rem
					Year End		YTD 2020
REVENUE							
EXPENDITURES							
Salaries	\$450,485.11	\$487,354.00	\$36,868.89	7.57%	\$444,380.54	\$467,925.00	5.03%
Benefits	\$77,548.35	\$72,817.00	(\$4,731.35)	(6.50%)	\$69,392.04	\$64,726.00	(7.21%)
TOTAL SALARIES/BENEFITS	\$528,033.46	\$560,171.00	\$32,137.54	5.74%	\$513,772.58	\$532,651.00	3.54%
Travel and training	\$2,697.73	\$53,500.00	\$50,802.27	94.96%	\$6,152.28	\$53,500.00	88.50%
Vehicle allowance, maintenance and repairs	\$29,515.74	\$35,675.00	\$6,159.26	17.26%	\$29,364.44	\$35,675.00	17.69%
Materials and supplies	\$59,006.87	\$62,910.00	\$3,903.13	6.20%	\$55,320.45	\$61,910.00	10.64%
Purchased and contracted services	\$357.76	\$2,100.00	\$1,742.24	82.96%	\$1,619.95	\$3,100.00	47.74%
Grants to others	\$4,462.80	\$35,000.00	\$30,537.20	87.25%	\$5,159.52	\$35,000.00	85.26%
Transfer to own funds	\$1,445.53		(\$1,445.53)	0.00%			0.00%
Depreciation			\$0.00	0.00%	\$343.53		0.00%
TOTAL OTHER EXPENSES	\$97,486.43	\$189,185.00	\$91,698.57	48.47%	\$97,960.17	\$189,185.00	48.22%
	\$625,519.89	\$749,356.00	\$123,836.11	16.53%	\$611,732.75	\$721,836.00	15.25%
NET (REVENUE)/EXPENDITURE	\$625,519.89	\$749,356.00	\$123,836.11	16.53%	\$611,732.75	\$721,836.00	15.25%

CAO's Office - Fourth Quarter Ended December 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual	2020	Budget-Rem
					Year End		YTD 2020
REVENUE							
EXPENDITURES							
Salaries	\$315,013.40	\$312,248.00	(\$2,765.40)	(0.89%)	\$321,231.22	\$296,395.00	(8.38%)
Benefits	\$76,268.50	\$72,755.00	(\$3,513.50)	(4.83%)	\$70,481.43	\$69,220.00	(1.82%)
TOTAL SALARIES/BENEFITS	\$391,281.90	\$385,003.00	(\$6,278.90)	(1.63%)	\$391,712.65	\$365,615.00	(7.14%)
Travel and training	\$1,682.56	\$4,260.00	\$2,577.44	60.50%	\$998.98	\$5,050.00	80.22%
Vehicle allowance, maintenance and repairs	\$4,470.10	\$4,500.00	\$29.90	0.66%	\$4,424.33	\$4,480.00	1.24%
Materials and supplies	\$8,038.77	\$14,120.00	\$6,081.23	43.07%	\$8,439.54	\$13,290.00	36.50%
Purchased and contracted services		\$30.00	\$30.00	100.00%		\$90.00	100.00%
Capital expense	\$234.04	\$150.00	(\$84.04)	(56.03%)		\$150.00	100.00%
TOTAL OTHER EXPENSES	\$14,425.47	\$23,060.00	\$8,634.53	37.44%	\$13,862.85	\$23,060.00	39.88%
	\$405,707.37	\$408,063.00	\$2,355.63	0.58%	\$405,575.50	\$388,675.00	(4.35%)
NET (REVENUE)/EXPENDITURE	\$405,707.37	\$408,063.00	\$2,355.63	0.58%	\$405,575.50	\$388,675.00	(4.35%)

Corporate Services - Fourth Quarter Ended December 31, 2021

<i>FISCAL YEAR REMAINING% :</i>	YTD	Budget	Variance	Budget-Rem	Actual	Budget	Budget-Rem
	Actual	2021			Year End	2020	YTD 2020
REVENUE							
Fees and user charges	(\$101,934.16)	(\$131,891.00)	(\$29,956.84)	22.71%	(\$103,378.25)	(\$152,270.00)	32.11%
Government grants	(\$8,730.52)	(\$1,540.00)	\$7,190.52	(466.92%)	(\$11,139.32)	(\$1,540.00)	(623.33%)
Contribution from own funds	(\$5,882.75)		\$5,882.75	0.00%	(\$8,158.72)		0.00%
Other income	(\$131,868.31)	(\$118,535.00)	\$13,333.31	(11.25%)	(\$118,643.09)	(\$120,293.00)	1.37%
	(\$248,415.74)	(\$251,966.00)	(\$3,550.26)	1.41%	(\$241,319.38)	(\$274,103.00)	11.96%
EXPENDITURES							
Salaries	\$4,293,300.79	\$4,555,085.00	\$261,784.21	5.75%	\$4,255,524.57	\$4,476,419.00	4.93%
Benefits	\$1,835,512.72	\$1,918,204.00	\$82,691.28	4.31%	\$1,756,602.95	\$1,905,077.00	7.79%
TOTAL SALARIES/BENEFITS	\$6,128,813.51	\$6,473,289.00	\$344,475.49	5.32%	\$6,012,127.52	\$6,381,496.00	5.79%
Travel and training	\$47,263.38	\$135,195.00	\$87,931.62	65.04%	\$68,933.29	\$139,445.00	50.57%
Vehicle allowance, maintenance and repairs	\$239.98	\$1,190.00	\$950.02	79.83%	\$643.85	\$1,340.00	51.95%
Materials and supplies	\$15,108.54	\$79,607.00	\$64,498.46	81.02%	\$80,874.51	\$80,496.00	(0.47%)
Maintenance and repairs	\$795,479.50	\$859,537.00	\$64,057.50	7.45%	\$583,259.08	\$670,037.00	12.95%
Goods for resale	\$19,200.00	\$19,200.00	\$0.00	0.00%	\$9,600.00	\$19,200.00	50.00%
Rents and leases	\$5,794.14	\$3,000.00	(\$2,794.14)	(93.14%)	\$1,821.16	\$3,000.00	39.29%
Financial expenses	\$31,172.51	\$60,750.00	\$29,577.49	48.69%	\$12,770.68	\$60,750.00	78.98%
Purchased and contracted services	\$942,287.05	\$1,051,508.00	\$109,220.95	10.39%	\$932,141.37	\$1,040,620.00	10.42%
Grants to others	\$808.46	\$2,000.00	\$1,191.54	59.58%		\$2,000.00	100.00%
Transfer to own funds	\$323,178.61	\$75,000.00	(\$248,178.61)	(330.90%)	\$343,150.15	\$75,000.00	(357.53%)
Capital expense	\$87,896.68	\$125,750.00	\$37,853.32	30.10%	\$97,339.18	\$118,550.00	17.89%
Depreciation			\$0.00	0.00%	\$292,972.99		0.00%
TOTAL OTHER EXPENSES	\$2,268,428.85	\$2,412,737.00	\$144,308.15	5.98%	\$2,423,506.26	\$2,210,438.00	(9.64%)
	\$8,397,242.36	\$8,886,026.00	\$488,783.64	5.50%	\$8,435,633.78	\$8,591,934.00	1.82%
NET (REVENUE)/EXPENDITURE	\$8,148,826.62	\$8,634,060.00	\$485,233.38	5.62%	\$8,194,314.40	\$8,317,831.00	1.48%

Information Technology	2,614,309.87	2,679,066.00	64,756.13	2.4%
Finance	2,390,732.17	2,682,057.00	291,324.83	10.9%
Clerk's	1,067,583.39	1,135,369.00	67,785.61	6.0%
Human Resources	2,076,201.19	2,137,568.00	61,366.81	2.9%
	8,148,826.62	8,634,060.00	485,233.38	5.62%

Legal Department - Fourth Quarter Ended December 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual	2020	Budget-Rem
					Year End		YTD 2020
REVENUE							
Fees and user charges	(\$1,378,846.79)	(\$1,770,434.00)	(\$391,587.21)	22.12%	(\$1,150,613.37)	(\$1,767,019.00)	34.88%
Government grants	(\$214,107.17)		\$214,107.17	0.00%	(\$296,547.11)	(\$27,518.00)	(977.65%)
Interest and Investment income	(\$2,160.28)		\$2,160.28	0.00%	(\$4,480.61)		0.00%
	(\$1,595,114.24)	(\$1,770,434.00)	(\$175,319.76)	9.90%	(\$1,451,641.09)	(\$1,794,537.00)	19.11%
EXPENDITURES							
Salaries	\$1,101,553.61	\$1,112,443.00	\$10,889.39	0.98%	\$1,068,820.19	\$1,135,535.00	5.88%
Benefits	\$278,411.65	\$284,197.00	\$5,785.35	2.04%	\$259,918.22	\$292,617.00	11.17%
TOTAL SALARIES/BENEFITS	\$1,379,965.26	\$1,396,640.00	\$16,674.74	1.19%	\$1,328,738.41	\$1,428,152.00	6.96%
Travel and training	\$2,349.07	\$25,335.00	\$22,985.93	90.73%	\$8,716.09	\$25,335.00	65.60%
Materials and supplies	\$65,675.57	\$79,730.00	\$14,054.43	17.63%	\$53,704.95	\$79,730.00	32.64%
Maintenance and repairs		\$2,170.00	\$2,170.00	100.00%		\$2,146.00	100.00%
Rents and leases	\$63,390.24	\$79,302.00	\$15,911.76	20.06%	\$73,528.08	\$78,802.00	6.69%
Taxes and licenses	\$1,462,486.63	\$1,753,305.00	\$290,818.37	16.59%	\$1,308,043.21	\$1,438,464.00	9.07%
Purchased and contracted services	\$277,589.45	\$347,398.00	\$69,808.55	20.09%	\$145,300.06	\$322,370.00	54.93%
Capital expense	\$6,969.60	\$8,000.00	\$1,030.40	12.88%	\$5,634.19	\$8,000.00	29.57%
Gain/Loss on Disposal of Capital Assets			\$0.00	0.00%	\$91,416.36		0.00%
TOTAL OTHER EXPENSES	\$1,878,460.56	\$2,295,240.00	\$416,779.44	18.16%	\$1,686,342.94	\$1,954,847.00	13.74%
	\$3,258,425.82	\$3,691,880.00	\$433,454.18	11.74%	\$3,015,081.35	\$3,382,999.00	10.88%
NET (REVENUE)/EXPENDITURE	\$1,663,311.58	\$1,921,446.00	\$258,134.42	13.43%	\$1,563,440.26	\$1,588,462.00	1.58%

Fire Services - Fourth Quarter Ended December 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual	2020	Budget-Rem
					Year End		YTD 2020
REVENUE							
Fees and user charges	(\$292,605.33)	(\$250,438.00)	\$42,167.33	(16.84%)	(\$298,287.28)	(\$252,142.00)	(18.30%)
Government grants	(\$406,322.97)		\$406,322.97	0.00%			0.00%
Other income	(\$2,259.64)	(\$3,000.00)	(\$740.36)	24.68%	(\$381.81)	(\$2,700.00)	85.86%
	(\$701,187.94)	(\$253,438.00)	\$447,749.94	(176.67%)	(\$298,669.09)	(\$254,842.00)	(17.20%)
EXPENDITURES							
Salaries	\$10,955,083.27	\$10,745,671.00	(\$209,412.27)	(1.95%)	\$10,675,777.25	\$10,298,901.00	(3.66%)
Benefits	\$3,085,943.48	\$3,322,916.00	\$236,972.52	7.13%	\$3,051,576.21	\$3,061,275.00	0.32%
TOTAL SALARIES/BENEFITS	\$14,041,026.75	\$14,068,587.00	\$27,560.25	0.20%	\$13,727,353.46	\$13,360,176.00	(2.75%)
Travel and training	\$75,794.48	\$116,220.00	\$40,425.52	34.78%	\$53,031.99	\$116,220.00	54.37%
Vehicle allowance, maintenance and repairs	\$229,571.32	\$162,440.00	(\$67,131.32)	(41.33%)	\$217,091.27	\$145,929.00	(48.76%)
Utilities and Fuel	\$206,101.87	\$249,100.00	\$42,998.13	17.26%	\$185,037.43	\$264,989.00	30.17%
Materials and supplies	\$447,052.28	\$119,200.00	(\$327,852.28)	(275.04%)	\$67,125.38	\$80,600.00	16.72%
Maintenance and repairs	\$165,404.06	\$135,709.00	(\$29,695.06)	(21.88%)	\$154,733.90	\$110,771.00	(39.69%)
Financial expenses	\$5,172.36	\$2,500.00	(\$2,672.36)	(106.89%)	\$4,922.79	\$2,500.00	(96.91%)
Purchased and contracted services	\$20,567.26	\$18,200.00	(\$2,367.26)	(13.01%)	\$18,381.17	\$18,400.00	0.10%
Transfer to own funds	\$367,990.58	\$306,030.00	(\$61,960.58)	(20.25%)	\$345,327.19	\$303,000.00	(13.97%)
Capital expense	\$54,802.77	\$60,566.00	\$5,763.23	9.52%	\$38,728.60	\$60,566.00	36.06%
Depreciation			\$0.00	0.00%	\$430,737.19		0.00%
TOTAL OTHER EXPENSES	\$1,572,456.98	\$1,169,965.00	(\$402,491.98)	(34.40%)	\$1,515,116.91	\$1,102,975.00	(37.37%)
	\$15,613,483.73	\$15,238,552.00	(\$374,931.73)	(2.46%)	\$15,242,470.37	\$14,463,151.00	(5.39%)
NET (REVENUE)/EXPENDITURE	\$14,912,295.79	\$14,985,114.00	\$72,818.21	0.49%	\$14,943,801.28	\$14,208,309.00	(5.18%)

Public Works & Engineering - Fourth Quarter Ended December 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual	2020	Budget-Rem
					Year End		YTD 2020
REVENUE							
Fees and user charges	(\$4,678,260.16)	(\$3,443,387.00)	\$1,234,873.16	(35.86%)	(\$3,689,182.35)	(\$3,455,659.00)	(6.76%)
Government grants	(\$821,264.51)	(\$698,769.00)	\$122,495.51	(17.53%)	(\$736,743.26)	(\$664,013.00)	(10.95%)
Contribution from own funds	(\$4,688.64)	(\$5,000.00)	(\$311.36)	6.23%	(\$4,222.71)	(\$5,000.00)	15.55%
Other income	(\$201,355.95)	(\$75,000.00)	\$126,355.95	(168.47%)	(\$104,481.45)	(\$75,000.00)	(39.31%)
	(\$5,705,569.26)	(\$4,222,156.00)	\$1,483,413.26	(35.13%)	(\$4,534,629.77)	(\$4,199,672.00)	(7.98%)
EXPENDITURES							
Salaries	\$18,050,648.78	\$18,655,428.00	\$604,779.22	3.24%	\$17,759,667.66	\$18,508,964.00	4.05%
Benefits	\$4,797,467.54	\$5,200,177.00	\$402,709.46	7.74%	\$4,540,143.92	\$5,116,965.00	11.27%
TOTAL SALARIES/BENEFITS	\$22,848,116.32	\$23,855,605.00	\$1,007,488.68	4.22%	\$22,299,811.58	\$23,625,929.00	5.61%
Travel and training	\$39,602.70	\$117,846.00	\$78,243.30	66.39%	\$64,294.08	\$85,926.00	25.18%
Vehicle allowance, maintenance and repairs	\$3,410,426.06	\$1,967,120.00	(\$1,443,306.06)	(73.37%)	\$3,633,375.20	\$2,632,188.00	(38.04%)
Utilities and Fuel	\$6,326,053.97	\$7,089,400.00	\$763,346.03	10.77%	\$5,990,215.50	\$6,987,530.00	14.27%
Materials and supplies	\$3,798,477.41	\$3,663,105.00	(\$135,372.41)	(3.70%)	\$4,227,547.86	\$3,658,299.00	(15.56%)
Maintenance and repairs	\$198,177.48	\$201,940.00	\$3,762.52	1.86%	\$209,784.66	\$199,140.00	(5.35%)
Taxes and licenses	\$85,339.05	\$97,455.00	\$12,115.95	12.43%	\$84,189.74	\$124,715.00	32.49%
Financial expenses	\$12,696.64	\$5,518.00	(\$7,178.64)	(130.09%)	\$14,436.75	\$5,518.00	(161.63%)
Purchased and contracted services	\$7,063,415.63	\$7,247,102.00	\$183,686.37	2.53%	\$7,024,035.09	\$7,050,675.00	0.38%
Transfer to own funds	\$5,950,160.21	\$4,055,452.00	(\$1,894,708.21)	(46.72%)	\$4,924,636.93	\$3,732,846.00	(31.93%)
Capital expense	\$107,042.27	\$97,018.00	(\$10,024.27)	(10.33%)	\$47,043.06	\$94,618.00	50.28%
Depreciation			\$0.00	0.00%	\$13,052,242.46		0.00%
Gain/Loss on Disposal of Capital Assets			\$0.00	0.00%	\$35,029.08		0.00%
Less: recoverable costs	(\$369,457.91)	(\$220,130.00)	\$149,327.91	(67.84%)	(\$467,120.24)	(\$220,130.00)	(112.20%)
TOTAL OTHER EXPENSES	\$26,621,933.51	\$24,321,826.00	(\$2,300,107.51)	(9.46%)	\$38,839,710.17	\$24,351,325.00	(59.50%)
	\$49,470,049.83	\$48,177,431.00	(\$1,292,618.83)	(2.68%)	\$61,139,521.75	\$47,977,254.00	(27.43%)
NET (REVENUE)/EXPENDITURE	\$43,764,480.57	\$43,955,275.00	\$190,794.43	0.43%	\$56,604,891.98	\$43,777,582.00	(29.30%)
Public Works	30,664,298.53	30,098,862.00	(565,436.53)	-1.88%			
Engineering	13,100,182.04	13,856,413.00	756,230.96	5.46%			

Public Works - Fourth Quarter Ended December 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual	2020	Budget-Rem
					Year End		YTD 2020
REVENUE							
Fees and user charges	(\$2,655,946.15)	(\$2,226,181.00)	\$429,765.15	(19.31%)	(\$2,547,800.56)	(\$2,249,886.00)	(13.24%)
Government grants	(\$729,726.11)	(\$668,769.00)	\$60,957.11	(9.11%)	(\$659,906.26)	(\$634,013.00)	(4.08%)
Contribution from own funds	(\$4,688.64)	(\$5,000.00)	(\$311.36)	6.23%	(\$4,222.71)	(\$5,000.00)	15.55%
Other income	(\$201,355.95)	(\$75,000.00)	\$126,355.95	(168.47%)	(\$104,420.22)	(\$75,000.00)	(39.23%)
	(\$3,591,716.85)	(\$2,974,950.00)	\$616,766.85	(20.73%)	(\$3,316,349.75)	(\$2,963,899.00)	(11.89%)
EXPENDITURES							
Salaries	\$15,140,587.57	\$15,555,454.00	\$414,866.43	2.67%	\$14,815,293.73	\$15,437,391.00	4.03%
Benefits	\$4,055,041.82	\$4,430,910.00	\$375,868.18	8.48%	\$3,863,082.39	\$4,374,324.00	11.69%
TOTAL SALARIES/BENEFITS	\$19,195,629.39	\$19,986,364.00	\$790,734.61	3.96%	\$18,678,376.12	\$19,811,715.00	5.72%
Travel and training	\$33,341.38	\$88,990.00	\$55,648.62	62.53%	\$57,334.59	\$58,070.00	1.27%
Vehicle allowance, maintenance and repairs	\$3,384,052.09	\$1,937,520.00	(\$1,446,532.09)	(74.66%)	\$3,610,354.54	\$2,605,677.00	(38.56%)
Utilities and Fuel	\$1,777,906.64	\$1,626,188.00	(\$151,718.64)	(9.33%)	\$1,466,581.32	\$1,626,188.00	9.81%
Materials and supplies	\$3,392,772.69	\$3,437,858.00	\$45,085.31	1.31%	\$4,069,945.34	\$3,428,283.00	(18.72%)
Taxes and licenses	\$85,339.05	\$97,455.00	\$12,115.95	12.43%	\$84,189.74	\$124,715.00	32.49%
Financial expenses	\$13,300.66	\$5,000.00	(\$8,300.66)	(166.01%)	\$13,958.83	\$5,000.00	(179.18%)
Purchased and contracted services	\$3,323,822.22	\$3,422,794.00	\$98,971.78	2.89%	\$3,324,693.90	\$3,348,217.00	0.70%
Transfer to own funds	\$3,324,161.62	\$2,645,173.00	(\$678,988.62)	(25.67%)	\$2,842,017.99	\$2,307,149.00	(23.18%)
Capital expense	\$95,147.55	\$46,600.00	(\$48,547.55)	(104.18%)	\$35,800.71	\$46,600.00	23.17%
Depreciation			\$0.00	0.00%	\$2,193,253.80		0.00%
Gain/Loss on Disposal of Capital Assets			\$0.00	0.00%	\$35,042.20		0.00%
Less: recoverable costs	(\$369,457.91)	(\$220,130.00)	\$149,327.91	(67.84%)	(\$467,120.24)	(\$220,130.00)	(112.20%)
TOTAL OTHER EXPENSES	\$15,060,385.99	\$13,087,448.00	(\$1,972,937.99)	(15.08%)	\$17,266,052.72	\$13,329,769.00	(29.53%)
	\$34,256,015.38	\$33,073,812.00	(\$1,182,203.38)	(3.57%)	\$35,944,428.84	\$33,141,484.00	(8.46%)
NET (REVENUE)/EXPENDITURE	\$30,664,298.53	\$30,098,862.00	(\$565,436.53)	(1.88%)	\$32,628,079.09	\$30,177,585.00	(8.12%)

Operations				
Winter Control: Roadways and Sidewalks	7,235,710.27	7,207,612.00	(28,098.27)	-0.39%
Sanitary Sewers	2,097,162.45	2,007,040.00	(90,122.45)	-4.49%
Storm Sewers	425,155.86	618,984.00	193,828.14	31.31%
Roadways and Sidewalks	3,535,145.02	3,642,993.00	107,847.98	2.96%
Supervision and Overhead	3,499,854.06	3,166,933.00	(332,921.06)	-10.51%
Traffic & Communications	1,840,276.54	1,693,599.00	(146,677.54)	-8.66%
Carpentry	696,739.41	747,403.00	50,663.59	6.78%
Administration	1,651,759.54	1,672,085.00	20,325.46	1.22%
Buildings & Equipment	2,102,280.26	2,210,177.00	107,896.74	4.88%
Waste Management	3,692,885.58	3,697,513.00	4,627.42	0.13%
Parks	3,887,329.54	3,434,523.00	(452,806.54)	-13.18%
	30,664,298.53	30,098,862.00	(565,436.53)	-1.88%

Engineering - Fourth Quarter Ended December 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual	2020	Budget-Rem
					Year End		YTD 2020
REVENUE							
Fees and user charges	(\$2,022,314.01)	(\$1,217,206.00)	\$805,108.01	(66.14%)	(\$1,141,381.79)	(\$1,205,773.00)	5.34%
Government grants	(\$91,538.40)	(\$30,000.00)	\$61,538.40	(205.13%)	(\$76,837.00)	(\$30,000.00)	(156.12%)
Other income			\$0.00	0.00%	(\$61.23)		0.00%
	(\$2,113,852.41)	(\$1,247,206.00)	\$866,646.41	(69.49%)	(\$1,218,280.02)	(\$1,235,773.00)	1.42%
EXPENDITURES							
Salaries	\$2,910,061.21	\$3,099,974.00	\$189,912.79	6.13%	\$2,944,373.93	\$3,071,573.00	4.14%
Benefits	\$742,425.72	\$769,267.00	\$26,841.28	3.49%	\$677,061.53	\$742,641.00	8.83%
TOTAL SALARIES/BENEFITS	\$3,652,486.93	\$3,869,241.00	\$216,754.07	5.60%	\$3,621,435.46	\$3,814,214.00	5.05%
Travel and training	\$6,261.32	\$28,856.00	\$22,594.68	78.30%	\$6,959.49	\$27,856.00	75.02%
Vehicle allowance, maintenance and repairs	\$26,373.97	\$29,600.00	\$3,226.03	10.90%	\$23,020.66	\$26,511.00	13.17%
Utilities and Fuel	\$4,548,147.33	\$5,463,212.00	\$915,064.67	16.75%	\$4,523,634.18	\$5,361,342.00	15.62%
Materials and supplies	\$405,704.72	\$225,247.00	(\$180,457.72)	(80.12%)	\$157,602.52	\$230,016.00	31.48%
Maintenance and repairs	\$198,177.48	\$201,940.00	\$3,762.52	1.86%	\$209,784.66	\$199,140.00	(5.35%)
Financial expenses	(\$604.02)	\$518.00	\$1,122.02	216.61%	\$477.92	\$518.00	7.74%
Purchased and contracted services	\$3,739,593.41	\$3,824,308.00	\$84,714.59	2.22%	\$3,699,341.19	\$3,702,458.00	0.08%
Transfer to own funds	\$2,625,998.59	\$1,410,279.00	(\$1,215,719.59)	(86.20%)	\$2,082,618.94	\$1,425,697.00	(46.08%)
Capital expense	\$11,894.72	\$50,418.00	\$38,523.28	76.41%	\$11,242.35	\$48,018.00	76.59%
Depreciation			\$0.00	0.00%	\$10,858,988.66		0.00%
Gain/Loss on Disposal of Capital Assets			\$0.00	0.00%	(\$13.12)		0.00%
TOTAL OTHER EXPENSES	\$11,561,547.52	\$11,234,378.00	(\$327,169.52)	(2.91%)	\$21,573,657.45	\$11,021,556.00	(95.74%)
	\$15,214,034.45	\$15,103,619.00	(\$110,415.45)	(0.73%)	\$25,195,092.91	\$14,835,770.00	(69.83%)
NET (REVENUE)/EXPENDITURE	\$13,100,182.04	\$13,856,413.00	\$756,230.96	5.46%	\$23,976,812.89	\$13,599,997.00	(76.30%)

Community Development & Enterprise Services - Fourth Quarter Ended December 31, 2021

FISCAL YEAR REMAINING% :							
	YTD Actual	Budget 2021	Variance	Percentage Budget-Rem	2020 Actual Year End	Budget 2020	Percentage Budget-Rem YTD 2020
REVENUE							
Fees and user charges	(\$4,675,816.79)	(\$6,841,922.00)	(\$2,166,105.21)	31.66%	(\$5,558,292.41)	(\$8,412,655.00)	33.93%
Government grants	(\$4,535,966.66)	(\$2,018,792.00)	\$2,517,174.66	(124.69%)	(\$3,364,398.21)	(\$2,058,376.00)	(63.45%)
Contribution from own funds	(\$645,638.73)	(\$278,715.00)	\$366,923.73	(131.65%)	(\$248,505.73)	(\$100,000.00)	(148.51%)
Other income	(\$83,639.06)	(\$111,920.00)	(\$28,280.94)	25.27%	(\$187,323.24)	(\$242,100.00)	22.63%
	(\$9,941,061.24)	(\$9,251,349.00)	\$689,712.24	(7.46%)	(\$9,358,519.59)	(\$10,813,131.00)	13.45%
EXPENDITURES							
Salaries	\$12,454,040.10	\$13,867,870.00	\$1,413,829.90	10.20%	\$12,465,988.93	\$13,899,699.00	10.31%
Benefits	\$3,238,494.59	\$3,476,393.00	\$237,898.41	6.84%	\$3,115,541.93	\$3,394,225.00	8.21%
TOTAL SALARIES/BENEFITS	\$15,692,534.69	\$17,344,263.00	\$1,651,728.31	9.52%	\$15,581,530.86	\$17,293,924.00	9.90%
Travel and training	\$24,471.37	\$137,327.00	\$112,855.63	82.18%	\$44,099.82	\$166,722.00	73.55%
Vehicle allowance, maintenance and repairs	\$1,408,610.32	\$987,560.00	(\$421,050.32)	(42.64%)	\$993,770.46	\$963,069.00	(3.19%)
Utilities and Fuel	\$2,795,091.56	\$3,093,438.00	\$298,346.44	9.64%	\$2,525,688.67	\$3,104,934.00	18.66%
Materials and supplies	\$1,088,557.03	\$894,030.00	(\$194,527.03)	(21.76%)	\$596,887.43	\$935,363.00	36.19%
Maintenance and repairs	\$1,094,667.86	\$1,229,787.00	\$135,119.14	10.99%	\$965,266.63	\$1,221,630.00	20.99%
Program expenses	\$22,730.66	\$102,470.00	\$79,739.34	77.82%	\$115,897.50	\$170,625.00	32.07%
Goods for resale	\$266,027.45	\$469,960.00	\$203,932.55	43.39%	\$242,182.60	\$557,222.00	56.54%
Rents and leases	\$86,748.61	\$82,255.00	(\$4,493.61)	(5.46%)	\$1,841.64	\$81,350.00	97.74%
Taxes and licenses	\$204,434.83	\$172,250.00	(\$32,184.83)	(18.68%)	\$163,687.98	\$172,400.00	5.05%
Financial expenses	\$70,716.87	\$110,515.00	\$39,798.13	36.01%	\$68,473.30	\$91,960.00	25.54%
Purchased and contracted services	\$1,653,534.84	\$1,731,620.00	\$78,085.16	4.51%	\$1,114,131.68	\$1,583,942.00	29.66%
Grants to others	\$225,457.32	\$66,500.00	(\$158,957.32)	(239.03%)	\$154,039.44	\$16,500.00	(833.57%)
Transfer to own funds	\$510,464.29	\$218,040.00	(\$292,424.29)	(134.11%)	\$1,442,759.93	\$224,510.00	(542.63%)
Capital expense	\$141,594.93	\$58,617.00	(\$82,977.93)	(141.56%)	\$65,842.78	\$59,105.00	(11.40%)
Depreciation			\$0.00	0.00%	\$2,584,518.41		0.00%
Gain/Loss on Disposal of Capital Assets			\$0.00	0.00%	\$249,773.10		0.00%
TOTAL OTHER EXPENSES	\$9,593,107.94	\$9,354,369.00	(\$238,738.94)	(2.55%)	\$11,328,861.37	\$9,349,332.00	(21.17%)
	\$25,285,642.63	\$26,698,632.00	\$1,412,989.37	5.29%	\$26,910,392.23	\$26,643,256.00	(1.00%)
NET (REVENUE)/EXPENDITURE	\$15,344,581.39	\$17,447,283.00	\$2,102,701.61	12.05%	\$17,551,872.64	\$15,830,125.00	(10.88%)

Planning	933,921.99	1,024,281.00	90,359.01	8.82%
LIP	(983.57)	-	983.57	0.00%
Humane Society	599,534.44	600,122.00	587.56	0.10%
Recreation & Culture	1,268,500.44	1,622,971.00	354,470.56	21.84%
Community Centres				
John Rhodes Community Centre	1,449,688.57	1,718,765.00	269,076.43	15.66%
McMeeken Centre	163,003.61	192,735.00	29,731.39	15.43%
Northern Community Centre	97,102.10	44,580.00	(52,522.10)	-117.82%
GFL Memorial Gardens	1,101,564.21	922,968.00	(178,596.21)	-19.35%
Outdoor Pools/Misc Concessions	109,275.61	165,803.00	56,527.39	34.09%
Administration	731,659.59	793,250.00	61,590.41	7.76%
Downtown Plaza	14,921.40	-	(14,921.40)	100.00%
Locks	17,724.66	28,263.00	10,538.34	37.29%
Cemetery	50,352.87	53,874.00	3,521.13	6.54%
Parking	296,373.46	209,523.00	(86,850.46)	-41.45%
Transit	5,977,668.86	7,279,960.00	1,302,291.14	17.89%
School Guards	218,717.70	294,233.00	75,515.30	25.67%
Tourism and Community Development	844,398.92	947,072.00	102,673.08	10.84%
Economic Development	701,944.32	711,750.00	9,805.68	1.38%
Administration	769,212.21	837,133.00	67,920.79	8.11%
	15,344,581.39	17,447,283.00	2,102,701.61	12.05%

Levy Boards - Fourth Quarter Ended December 31, 2021

	YTD	Budget	Variance	Percentage	2020	Budget	Percentage
				Budget-Rem			Budget-Rem
<i>FISCAL YEAR REMAINING% :</i>	Actual	2021			Year End	2020	YTD 2020
REVENUE							
EXPENDITURES							
Grants to others	\$21,640,644.00	\$21,653,329.00	\$12,685.00	0.06%	\$21,157,677.65	\$21,319,218.00	0.76%
TOTAL OTHER EXPENSES	\$21,640,644.00	\$21,653,329.00	\$12,685.00	0.06%	\$21,157,677.65	\$21,319,218.00	0.76%
	\$21,640,644.00	\$21,653,329.00	\$12,685.00	0.06%	\$21,157,677.65	\$21,319,218.00	0.76%
NET (REVENUE)/EXPENDITURE	\$21,640,644.00	\$21,653,329.00	\$12,685.00	0.06%	\$21,157,677.65	\$21,319,218.00	0.76%

Outside Agencies (Main) - Fourth Quarter Ended December 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual	2020	Budget-Rem
					Year End		YTD 2020
REVENUE							
Fees and user charges	(\$127,563.48)	(\$130,000.00)	(\$2,436.52)	1.87%	(\$122,602.72)	(\$130,000.00)	5.69%
Government grants	(\$212,733.98)	(\$200,000.00)	\$12,733.98	(6.37%)	(\$140,624.86)	(\$200,000.00)	29.69%
Contribution from own funds	(\$78,126.10)		\$78,126.10	0.00%	(\$291,495.54)	(\$90,000.00)	(223.88%)
Other income	\$0.00	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	0.00%
	(\$418,423.56)	(\$330,000.00)	\$88,423.56	(26.80%)	(\$554,723.12)	(\$420,000.00)	(32.08%)
EXPENDITURES							
Materials and supplies	\$294,002.77	\$220,000.00	(\$74,002.77)	(33.64%)	\$414,098.27	\$220,000.00	(88.23%)
Grants to others	\$34,250,977.79	\$33,856,169.00	(\$394,808.79)	(1.17%)	\$33,083,297.48	\$31,754,986.00	(4.18%)
Transfer to own funds	\$620,936.81	\$580,000.00	(\$40,936.81)	(7.06%)	\$580,000.00	\$580,000.00	0.00%
TOTAL OTHER EXPENSES	\$35,165,917.37	\$34,656,169.00	(\$509,748.37)	(1.47%)	\$34,077,395.75	\$32,554,986.00	(4.68%)
	\$35,165,917.37	\$34,656,169.00	(\$509,748.37)	(1.47%)	\$34,077,395.75	\$32,554,986.00	(4.68%)
NET (REVENUE)/EXPENDITURE	\$34,747,493.81	\$34,326,169.00	(\$421,324.81)	(1.23%)	\$33,522,672.63	\$32,134,986.00	(4.32%)
Police	30,016,611.39	29,570,897.00	(445,714.39)	-1.51%			
Other	4,730,882.42	4,755,272.00	24,389.58	0.28%			
	34,747,493.81	34,326,169.00	(421,324.81)	-1.23%			

Corporate Financials - Fourth Quarter Ended December 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual	2020	Budget-Rem
					Year End		YTD 2020
REVENUE							
Taxation	(\$125,895,298.92)	(\$125,248,213.00)	\$647,085.92	(0.52%)	(\$121,262,102.13)	(\$120,985,175.00)	(0.23%)
Payment in Lieu of taxes	(\$4,490,231.86)	(\$4,480,756.00)	\$9,475.86	(0.21%)	(\$4,480,450.89)	(\$4,347,584.00)	(3.06%)
Fees and user charges	(\$14,825,090.23)	(\$14,116,044.00)	\$709,046.23	(5.02%)	(\$11,373,563.84)	(\$15,001,696.00)	24.18%
Government grants	(\$18,729,619.26)	(\$16,412,618.00)	\$2,317,001.26	(14.12%)	(\$19,414,751.03)	(\$15,960,400.00)	(21.64%)
Interest and Investment income	(\$3,424,004.32)	(\$4,320,000.00)	(\$895,995.68)	20.74%	(\$3,380,839.80)	(\$4,320,000.00)	21.74%
Contribution from own funds	(\$1,034,645.70)	(\$1,914,308.00)	(\$879,662.30)	45.95%	(\$1,301,161.23)		0.00%
Other income	(\$1,746,026.03)	(\$1,540,000.00)	\$206,026.03	(13.38%)	(\$1,206,629.60)	(\$2,530,000.00)	52.31%
Change in future employee benefits			\$0.00	0.00%	(\$1,067,679.86)		0.00%
	(\$170,144,916.32)	(\$168,031,939.00)	\$2,112,977.32	(1.26%)	(\$163,487,178.38)	(\$163,144,855.00)	(0.21%)
EXPENDITURES							
Salaries	\$1,034,905.18		(\$1,034,905.18)	0.00%	\$1,112,143.63		0.00%
Benefits	\$14,000.00	\$20,000.00	\$6,000.00	30.00%	\$16,000.00	\$20,000.00	20.00%
TOTAL SALARIES/BENEFITS	\$1,048,905.18	\$20,000.00	(\$1,028,905.18)	(5,144.53%)	\$1,128,143.63	\$20,000.00	(5,540.72%)
Materials and supplies	\$263,270.30	\$310,056.00	\$46,785.70	15.09%	\$231,411.54	\$308,427.00	24.97%
Program expenses	\$781,263.55	\$472,988.00	(\$308,275.55)	(65.18%)	\$760,095.00	\$760,095.00	0.00%
Financial expenses	\$2,912,319.22	\$2,530,756.00	(\$381,563.22)	(15.08%)	\$3,264,541.53	\$2,479,330.00	(31.67%)
Purchased and contracted services	\$37,185.55	\$11,000.00	(\$26,185.55)	(238.05%)	\$26,886.39	\$11,000.00	(144.42%)
Grants to others	\$863.72	\$865.00	\$1.28	0.15%	\$863.72	\$865.00	0.15%
Transfer to own funds	\$13,612,638.76	\$12,917,364.00	(\$695,274.76)	(5.38%)	\$12,408,764.23	\$12,509,849.00	0.81%
TOTAL OTHER EXPENSES	\$17,607,541.10	\$16,243,029.00	(\$1,364,512.10)	(8.40%)	\$16,692,562.41	\$16,069,566.00	(3.88%)
	\$18,656,446.28	\$16,263,029.00	(\$2,393,417.28)	(14.72%)	\$17,820,706.04	\$16,089,566.00	(10.76%)
NET (REVENUE)/EXPENDITURE	(\$151,488,470.04)	(\$151,768,910.00)	(\$280,439.96)	0.18%	(\$145,666,472.34)	(\$147,055,289.00)	0.94%

Capital Levy & Debenture Debt - Fourth Quarter Ended December 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual	2020	Budget-Rem
					Year End		YTD 2020
REVENUE							
Fees and user charges	(\$187,378.09)	(\$350,000.00)	(\$162,621.91)	46.46%	(\$222,520.42)	(\$350,000.00)	36.42%
	(\$187,378.09)	(\$350,000.00)	(\$162,621.91)	46.46%	(\$222,520.42)	(\$350,000.00)	36.42%
EXPENDITURES							
Long term debt	\$1,795,301.64	\$1,795,301.00	(\$0.64)	(0.00%)	\$2,831,536.14	\$2,875,685.00	1.54%
Transfer to own funds	\$6,054,046.00	\$6,243,514.00	\$189,468.00	3.03%	\$6,162,597.00	\$6,242,580.00	1.28%
TOTAL OTHER EXPENSES	\$7,849,347.64	\$8,038,815.00	\$189,467.36	2.36%	\$8,994,133.14	\$9,118,265.00	1.36%
	\$7,849,347.64	\$8,038,815.00	\$189,467.36	2.36%	\$8,994,133.14	\$9,118,265.00	1.36%
NET (REVENUE)/EXPENDITURE	\$7,661,969.55	\$7,688,815.00	\$26,845.45	0.35%	\$8,771,612.72	\$8,768,265.00	(0.04%)