

City of Sault Ste. Marie - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				50%	June	Year End	2020	YTD 2020
REVENUE								
Taxation	(\$123,832,736.39)	(\$125,248,213.00)	(\$1,415,476.61)	1.13%	(\$119,806,925.58)	(\$121,262,102.13)	(\$120,985,175.00)	0.97%
Payment in Lieu of taxes	(\$2,159,582.75)	(\$4,480,756.00)	(\$2,321,173.25)	51.80%	(\$2,772,979.23)	(\$4,480,450.89)	(\$4,347,584.00)	36.22%
Fees and user charges	(\$12,443,216.98)	(\$27,034,116.00)	(\$14,590,899.02)	53.97%	(\$9,926,478.89)	(\$22,518,440.64)	(\$29,521,441.00)	66.38%
Government grants	(\$12,692,288.57)	(\$19,331,719.00)	(\$6,639,430.43)	34.34%	(\$8,965,944.51)	(\$23,964,203.79)	(\$18,911,847.00)	52.59%
Interest and Investment income	(\$1,294,830.85)	(\$4,320,000.00)	(\$3,025,169.15)	70.03%	(\$1,439,752.96)	(\$3,385,320.41)	(\$4,320,000.00)	66.67%
Contribution from own funds	(173,025.86)	(\$2,198,023.00)	(\$2,024,997.14)	92.13%	(14,712.30)	(\$1,853,543.93)	(\$195,000.00)	92.46%
Other income	(\$463,921.06)	(\$1,848,455.00)	(\$1,384,533.94)	74.90%	(\$724,221.82)	(\$1,617,459.19)	(\$2,970,093.00)	75.62%
Change in future employee benefits			\$0.00	0.00%		(\$1,067,679.86)		0.00%
	(\$153,059,602.46)	(\$184,461,282.00)	(\$31,401,679.54)	17.02%	(\$143,651,015.29)	(\$180,149,200.84)	(\$181,251,140.00)	20.74%
EXPENDITURES								
Salaries	\$23,131,707.14	\$49,736,099.00	\$26,604,391.86	53.49%	\$23,013,169.10	\$48,103,533.99	\$49,083,838.00	53.11%
Benefits	\$6,994,334.65	\$14,367,459.00	\$7,373,124.35	51.32%	\$7,256,374.59	\$12,879,656.70	\$13,924,105.00	47.89%
TOTAL SALARIES/BENEFITS	\$30,126,041.79	\$64,103,558.00	\$33,977,516.21	53.00%	\$30,269,543.69	\$60,983,190.69	\$63,007,943.00	51.96%
Travel and training	\$88,407.47	\$589,683.00	\$501,275.53	85.01%	\$97,343.51	\$246,226.53	\$592,198.00	83.56%
Vehicle allowance, maintenance and repairs	\$2,445,970.86	\$3,158,485.00	\$712,514.14	22.56%	\$2,398,777.46	\$4,878,669.55	\$3,782,681.00	36.59%
Utilities and Fuel	\$4,144,814.97	\$10,431,938.00	\$6,287,123.03	60.27%	\$4,248,667.12	\$8,700,941.60	\$10,357,453.00	58.98%
Materials and supplies	\$2,162,268.71	\$5,442,758.00	\$3,280,489.29	60.27%	\$2,741,253.08	\$5,735,409.93	\$5,438,115.00	49.59%
Maintenance and repairs	\$1,356,670.86	\$2,429,143.00	\$1,072,472.14	44.15%	\$1,130,436.22	\$1,913,044.27	\$2,203,724.00	48.70%
Program expenses	\$198,131.49	\$575,458.00	\$377,326.51	65.57%	\$419,522.13	\$875,992.50	\$930,720.00	54.92%
Goods for resale	\$23,318.96	\$489,160.00	\$465,841.04	95.23%	\$169,686.30	\$251,782.60	\$576,422.00	70.56%
Rents and leases	\$40,370.91	\$164,557.00	\$124,186.09	75.47%	\$44,048.34	\$77,190.88	\$163,152.00	73.00%
Taxes and licenses	\$1,959,619.49	\$2,023,010.00	\$63,390.51	3.13%	\$1,528,265.20	\$1,555,920.93	\$1,735,579.00	11.94%
Financial expenses	\$2,010,011.97	\$2,710,039.00	\$700,027.03	25.83%	\$2,206,101.86	\$3,365,145.05	\$2,640,058.00	16.44%
Purchased and contracted services	\$3,735,466.32	\$10,408,958.00	\$6,673,491.68	64.11%	\$4,216,095.62	\$9,262,495.71	\$10,030,197.00	57.97%
Grants to others	\$27,868,847.71	\$55,613,863.00	\$27,745,015.29	49.89%	\$28,915,579.03	\$54,401,037.81	\$53,128,569.00	45.57%
Long term debt	\$617,411.26	\$1,795,301.00	\$1,177,889.74	65.61%	\$1,089,530.07	\$2,831,536.14	\$2,875,685.00	62.11%
Transfer to own funds	\$728,416.94	\$24,395,400.00	\$23,666,983.06	97.01%	\$896,191.90	\$26,207,235.43	\$23,667,785.00	96.21%
Capital expense	\$217,033.47	\$350,101.00	\$133,067.53	38.01%	\$88,187.57	\$254,587.81	\$340,989.00	74.14%
Depreciation			\$0.00	0.00%		\$16,360,814.58		0.00%
Gain/Loss on Disposal of Capital Assets			\$0.00	0.00%		\$376,218.54		0.00%
Less: recoverable costs	(\$166,293.90)	(\$220,130.00)	(\$53,836.10)	24.46%	(\$196,439.63)	(\$467,120.24)	(\$220,130.00)	10.76%
TOTAL OTHER EXPENSES	\$47,430,467.49	\$120,357,724.00	\$72,927,256.51	60.59%	\$49,993,245.78	\$136,827,129.62	\$118,243,197.00	62.30%
	\$77,556,509.28	\$184,461,282.00	\$106,904,772.72	57.96%	\$80,262,789.47	\$197,810,320.31	\$181,251,140.00	55.72%
NET (REVENUE)/EXPENDITURE	(\$75,503,093.18)	\$0.00	\$75,503,093.18		(\$63,388,225.82)	\$17,661,119.47	\$0.00	
Mayor and Council	\$337,234.95	\$749,356.00	\$412,121.05					
Chief Administrative Officer	\$194,654.66	\$408,063.00	\$213,408.34					
Corporate Services	\$4,154,652.19	\$8,634,060.00	\$4,479,407.81					
Legal	\$1,752,486.26	\$1,921,446.00	\$168,959.74					
Fire Services	\$7,512,360.87	\$14,985,114.00	\$7,472,753.13					
Public Works and Engineering	\$18,406,388.83	\$43,955,275.00	\$25,548,886.17					
Community Development and Enterprise St	\$6,274,881.30	\$17,447,283.00	\$11,172,401.70					
Levy Board	\$10,820,322.00	\$21,653,329.00	\$10,833,007.00					
Outside Agencies	\$16,589,357.60	\$33,458,279.00	\$16,868,921.40					
Outside Agencies - Other	\$178,738.97	\$367,890.00	\$189,151.03					
Economic Diversification Fund	\$30,493.96	\$500,000.00	\$469,506.04					
Corporate	(\$142,321,560.82)	(\$151,768,910.00)	(\$9,447,349.18)					
Capital and Debt	\$566,896.05	\$7,688,815.00	\$7,121,918.95					
	(\$75,503,093.18)	\$0.00	\$75,503,093.18					

Mayor & Council - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To: June	Actual Year End	2020	Budget-Rem YTD 2020
REVENUE								
EXPENDITURES								
Salaries	\$233,689.18	\$487,354.00	\$253,664.82	52.05%	\$222,928.21	\$444,380.54	\$467,925.00	52.36%
Benefits	\$39,160.23	\$72,817.00	\$33,656.77	46.22%	\$37,770.76	\$69,392.04	\$64,726.00	41.65%
TOTAL SALARIES/BENEFITS	\$272,849.41	\$560,171.00	\$287,321.59	51.29%	\$260,698.97	\$513,772.58	\$532,651.00	51.06%
Travel and training	\$2,625.41	\$53,500.00	\$50,874.59	95.09%	\$7,164.79	\$6,152.28	\$53,500.00	86.61%
Vehicle allowance, maintenance and repairs	\$15,230.51	\$35,675.00	\$20,444.49	57.31%	\$15,526.95	\$29,364.44	\$35,675.00	56.48%
Materials and supplies	\$46,490.04	\$62,910.00	\$16,419.96	26.10%	\$46,141.24	\$55,320.45	\$61,910.00	25.47%
Purchased and contracted services	\$39.58	\$2,100.00	\$2,060.42	98.12%	\$306.17	\$1,619.95	\$3,100.00	90.12%
Grants to others		\$35,000.00	\$35,000.00	100.00%	\$1,425.00	\$5,159.52	\$35,000.00	95.93%
Depreciation			\$0.00	0.00%		\$343.53		0.00%
TOTAL OTHER EXPENSES	\$64,385.54	\$189,185.00	\$124,799.46	65.97%	\$70,564.15	\$97,960.17	\$189,185.00	62.70%
	\$337,234.95	\$749,356.00	\$412,121.05	55.00%	\$331,263.12	\$611,732.75	\$721,836.00	54.11%
NET (REVENUE)/EXPENDITURE	\$337,234.95	\$749,356.00	\$412,121.05	55.00%	\$331,263.12	\$611,732.75	\$721,836.00	54.11%

CAO's Office - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To: June	Actual Year End	2020	Budget-Rem YTD 2020
REVENUE								
EXPENDITURES								
Salaries	\$149,458.53	\$312,248.00	\$162,789.47	52.13%	\$147,166.25	\$321,231.22	\$296,395.00	50.35%
Benefits	\$38,747.84	\$72,755.00	\$34,007.16	46.74%	\$38,654.03	\$70,481.43	\$69,220.00	44.16%
TOTAL SALARIES/BENEFITS	\$188,206.37	\$385,003.00	\$196,796.63	51.12%	\$185,820.28	\$391,712.65	\$365,615.00	49.18%
Travel and training	\$1,300.96	\$4,260.00	\$2,959.04	69.46%	\$1,032.92	\$998.98	\$5,050.00	79.55%
Vehicle allowance, maintenance and repairs	\$2,472.24	\$4,500.00	\$2,027.76	45.06%	\$2,455.08	\$4,424.33	\$4,480.00	45.20%
Materials and supplies	\$2,675.09	\$14,120.00	\$11,444.91	81.05%	\$3,984.66	\$8,439.54	\$13,290.00	70.02%
Purchased and contracted services		\$30.00	\$30.00	100.00%			\$90.00	100.00%
Capital expense		\$150.00	\$150.00	100.00%			\$150.00	100.00%
TOTAL OTHER EXPENSES	\$6,448.29	\$23,060.00	\$16,611.71	72.04%	\$7,472.66	\$13,862.85	\$23,060.00	67.59%
	\$194,654.66	\$408,063.00	\$213,408.34	52.30%	\$193,292.94	\$405,575.50	\$388,675.00	50.27%
NET (REVENUE)/EXPENDITURE	\$194,654.66	\$408,063.00	\$213,408.34	52.30%	\$193,292.94	\$405,575.50	\$388,675.00	50.27%

Corporate Services - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				50%	June	Year End		YTD 2020
REVENUE								
Fees and user charges	(\$36,845.83)	(\$131,891.00)	(\$95,045.17)	72.06%	(\$48,161.19)	(\$103,378.25)	(\$152,270.00)	68.37%
Government grants		(\$1,540.00)	(\$1,540.00)	100.00%	\$50.88	(\$11,139.32)	(\$1,540.00)	103.30%
Contribution from own funds			\$0.00	0.00%		(\$8,158.72)		0.00%
Other income	(\$66,913.73)	(\$118,535.00)	(\$51,621.27)	43.55%	(\$60,721.80)	(\$118,643.09)	(\$120,293.00)	49.52%
	(\$103,759.56)	(\$251,966.00)	(\$148,206.44)	58.82%	(\$108,832.11)	(\$241,319.38)	(\$274,103.00)	60.30%
EXPENDITURES								
Salaries	\$2,084,948.36	\$4,555,085.00	\$2,470,136.64	54.23%	\$2,075,609.07	\$4,255,524.57	\$4,476,419.00	53.63%
Benefits	\$1,036,314.73	\$1,918,204.00	\$881,889.27	45.97%	\$1,059,985.23	\$1,756,602.95	\$1,905,077.00	44.36%
TOTAL SALARIES/BENEFITS	\$3,121,263.09	\$6,473,289.00	\$3,352,025.91	51.78%	\$3,135,594.30	\$6,012,127.52	\$6,381,496.00	50.86%
Travel and training	\$21,744.30	\$135,195.00	\$113,450.70	83.92%	\$14,178.20	\$68,933.29	\$139,445.00	89.83%
Vehicle allowance, maintenance and repairs	\$54.27	\$1,190.00	\$1,135.73	95.44%	\$324.52	\$643.85	\$1,340.00	75.78%
Materials and supplies	\$119,218.49	\$79,607.00	(\$39,611.49)	(49.76%)	\$170,104.32	\$80,874.51	\$80,496.00	(111.32%)
Maintenance and repairs	\$648,996.09	\$859,537.00	\$210,540.91	24.49%	\$459,742.97	\$583,259.08	\$670,037.00	31.39%
Goods for resale		\$19,200.00	\$19,200.00	100.00%	\$9,600.00	\$9,600.00	\$19,200.00	50.00%
Rents and leases	\$5,419.43	\$3,000.00	(\$2,419.43)	(80.65%)	\$4,745.54	\$1,821.16	\$3,000.00	(58.18%)
Financial expenses	\$12,429.58	\$60,750.00	\$48,320.42	79.54%	\$14,476.53	\$12,770.68	\$60,750.00	76.17%
Purchased and contracted services	\$261,406.06	\$1,051,508.00	\$790,101.94	75.14%	\$510,336.99	\$932,141.37	\$1,040,620.00	50.96%
Grants to others		\$2,000.00	\$2,000.00	100.00%			\$2,000.00	100.00%
Transfer to own funds		\$75,000.00	\$75,000.00	100.00%		\$343,150.15	\$75,000.00	100.00%
Capital expense	\$67,880.44	\$125,750.00	\$57,869.56	46.02%	\$16,275.62	\$97,339.18	\$118,550.00	86.27%
Depreciation			\$0.00	0.00%		\$292,972.99		0.00%
TOTAL OTHER EXPENSES	\$1,137,148.66	\$2,412,737.00	\$1,275,588.34	52.87%	\$1,199,784.69	\$2,423,506.26	\$2,210,438.00	45.72%
	\$4,258,411.75	\$8,886,026.00	\$4,627,614.25	52.08%	\$4,335,378.99	\$8,435,633.78	\$8,591,934.00	49.54%
NET (REVENUE)/EXPENDITURE	\$4,154,652.19	\$8,634,060.00	\$4,479,407.81	51.88%	\$4,226,546.88	\$8,194,314.40	\$8,317,831.00	49.19%
HR	1,092,763.31	2,137,568.00	1,044,804.69	48.88%				
IT	1,445,169.97	2,679,066.00	1,233,896.03	46.06%				
Clerks	484,412.52	1,135,369.00	650,956.48	57.33%				
Finance	1,132,306.39	2,682,057.00	1,549,750.61	57.78%				
	4,154,652.19	8,634,060.00	4,479,407.81					

Legal Department - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				50%	June	Year End	2020	YTD 2020
REVENUE								
Fees and user charges	(\$804,802.65)	(\$1,770,434.00)	(\$965,631.35)	54.54%	(\$700,569.27)	(\$1,150,613.37)	(\$1,767,019.00)	60.35%
Government grants			\$0.00	0.00%		(\$296,547.11)	(\$27,518.00)	100.00%
Interest and Investment income	(\$308.13)		\$308.13	0.00%	(\$3,400.19)	(\$4,480.61)		0.00%
	(\$805,110.78)	(\$1,770,434.00)	(\$965,323.22)	54.52%	(\$703,969.46)	(\$1,451,641.09)	(\$1,794,537.00)	60.77%
EXPENDITURES								
Salaries	\$525,663.62	\$1,112,443.00	\$586,779.38	52.75%	\$536,382.35	\$1,068,820.19	\$1,135,535.00	52.76%
Benefits	\$143,748.26	\$284,197.00	\$140,448.74	49.42%	\$152,001.64	\$259,918.22	\$292,617.00	48.05%
TOTAL SALARIES/BENEFITS	\$669,411.88	\$1,396,640.00	\$727,228.12	52.07%	\$688,383.99	\$1,328,738.41	\$1,428,152.00	51.80%
Travel and training	\$213.70	\$25,335.00	\$25,121.30	99.16%	\$6,557.74	\$8,716.09	\$25,335.00	74.12%
Materials and supplies	\$33,352.94	\$79,730.00	\$46,377.06	58.17%	\$26,188.63	\$53,704.95	\$79,730.00	67.15%
Maintenance and repairs		\$2,170.00	\$2,170.00	100.00%			\$2,146.00	100.00%
Rents and leases	\$34,316.50	\$79,302.00	\$44,985.50	56.73%	\$37,461.16	\$73,528.08	\$78,802.00	52.46%
Taxes and licenses	\$1,700,132.90	\$1,753,305.00	\$53,172.10	3.03%	\$1,297,491.59	\$1,308,043.21	\$1,438,464.00	9.80%
Purchased and contracted services	\$115,122.76	\$347,398.00	\$232,275.24	66.86%	\$85,582.00	\$145,300.06	\$322,370.00	73.45%
Capital expense	\$5,046.36	\$8,000.00	\$2,953.64	36.92%	\$2,598.69	\$5,634.19	\$8,000.00	67.52%
Gain/Loss on Disposal of Capital Assets			\$0.00	0.00%		\$91,416.36		0.00%
TOTAL OTHER EXPENSES	\$1,888,185.16	\$2,295,240.00	\$407,054.84	17.73%	\$1,455,879.81	\$1,686,342.94	\$1,954,847.00	25.52%
	\$2,557,597.04	\$3,691,880.00	\$1,134,282.96	30.72%	\$2,144,263.80	\$3,015,081.35	\$3,382,999.00	36.62%
NET (REVENUE)/EXPENDITURE	\$1,752,486.26	\$1,921,446.00	\$168,959.74	8.79%	\$1,440,294.34	\$1,563,440.26	\$1,588,462.00	9.33%

Fire Services - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD Actual	Budget 2021	Variance	Percentage	2020	2020	Budget	Percentage
				Budget-Rem 50%	Actual To: June	Actual Year End	2020	Budget-Rem YTD 2020
REVENUE								
Fees and user charges	(\$178,134.87)	(\$250,438.00)	(\$72,303.13)	28.87%	(\$176,553.08)	(\$298,287.28)	(\$252,142.00)	29.98%
Government grants	(\$22,600.00)		\$22,600.00	0.00%				0.00%
Other income	(\$326.29)	(\$3,000.00)	(\$2,673.71)	89.12%		(\$381.81)	(\$2,700.00)	100.00%
	(\$201,061.16)	(\$253,438.00)	(\$52,376.84)	20.67%	(\$176,553.08)	(\$298,669.09)	(\$254,842.00)	30.72%
EXPENDITURES								
Salaries	\$5,665,633.23	\$10,745,671.00	\$5,080,037.77	47.28%	\$5,140,537.20	\$10,675,777.25	\$10,298,901.00	50.09%
Benefits	\$1,705,453.80	\$3,322,916.00	\$1,617,462.20	48.68%	\$1,729,570.48	\$3,051,576.21	\$3,061,275.00	43.50%
TOTAL SALARIES/BENEFITS	\$7,371,087.03	\$14,068,587.00	\$6,697,499.97	47.61%	\$6,870,107.68	\$13,727,353.46	\$13,360,176.00	48.58%
Travel and training	\$28,832.21	\$116,220.00	\$87,387.79	75.19%	\$31,890.23	\$53,031.99	\$116,220.00	72.56%
Vehicle allowance, maintenance and repairs	\$81,746.13	\$162,440.00	\$80,693.87	49.68%	\$67,246.92	\$217,091.27	\$145,929.00	53.92%
Utilities and Fuel	\$88,864.04	\$249,100.00	\$160,235.96	64.33%	\$86,917.41	\$185,037.43	\$264,989.00	67.20%
Materials and supplies	\$24,346.40	\$119,200.00	\$94,853.60	79.58%	\$29,023.10	\$67,125.38	\$80,600.00	63.99%
Maintenance and repairs	\$80,144.47	\$135,709.00	\$55,564.53	40.94%	\$75,023.10	\$154,733.90	\$110,771.00	32.27%
Financial expenses	\$3,380.15	\$2,500.00	(\$880.15)	(35.21%)	\$1,745.28	\$4,922.79	\$2,500.00	30.19%
Purchased and contracted services	\$3,641.94	\$18,200.00	\$14,558.06	79.99%	\$311.70	\$18,381.17	\$18,400.00	98.31%
Transfer to own funds		\$306,030.00	\$306,030.00	100.00%		\$345,327.19	\$303,000.00	100.00%
Capital expense	\$31,379.66	\$60,566.00	\$29,186.34	48.19%	\$9,525.01	\$38,728.60	\$60,566.00	84.27%
Depreciation			\$0.00	0.00%		\$430,737.19		0.00%
TOTAL OTHER EXPENSES	\$342,335.00	\$1,169,965.00	\$827,630.00	70.74%	\$301,682.75	\$1,515,116.91	\$1,102,975.00	72.65%
	\$7,713,422.03	\$15,238,552.00	\$7,525,129.97	49.38%	\$7,171,790.43	\$15,242,470.37	\$14,463,151.00	50.41%
NET (REVENUE)/EXPENDITURE	\$7,512,360.87	\$14,985,114.00	\$7,472,753.13	49.87%	\$6,995,237.35	\$14,943,801.28	\$14,208,309.00	50.77%

Public Works & Engineering - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				50%	June	Year End		YTD 2020
REVENUE								
Fees and user charges	(\$2,346,257.10)	(\$3,443,387.00)	(\$1,097,129.90)	31.86%	(\$1,566,540.64)	(\$3,689,182.35)	(\$3,455,659.00)	54.67%
Government grants	(\$7,101.76)	(\$698,769.00)	(\$691,667.24)	98.98%	(\$166,705.09)	(\$736,743.26)	(\$664,013.00)	74.89%
Contribution from own funds		(\$5,000.00)	(\$5,000.00)	100.00%		(\$4,222.71)	(\$5,000.00)	100.00%
Other income	(\$83,626.08)	(\$75,000.00)	\$8,626.08	(11.50%)	(\$25,312.93)	(\$104,481.45)	(\$75,000.00)	66.25%
	(\$2,436,984.94)	(\$4,222,156.00)	(\$1,785,171.06)	42.28%	(\$1,758,558.66)	(\$4,534,629.77)	(\$4,199,672.00)	58.13%
EXPENDITURES								
Salaries	\$8,742,083.02	\$18,655,428.00	\$9,913,344.98	53.14%	\$8,744,993.72	\$17,759,667.66	\$18,508,964.00	52.75%
Benefits	\$2,438,583.70	\$5,200,177.00	\$2,761,593.30	53.11%	\$2,415,522.92	\$4,540,143.92	\$5,116,965.00	52.79%
TOTAL SALARIES/BENEFITS	\$11,180,666.72	\$23,855,605.00	\$12,674,938.28	53.13%	\$11,160,516.64	\$22,299,811.58	\$23,625,929.00	52.76%
Travel and training	\$22,729.80	\$117,846.00	\$95,116.20	80.71%	\$18,957.77	\$64,294.08	\$85,926.00	77.94%
Vehicle allowance, maintenance and repairs	\$1,699,060.27	\$1,967,120.00	\$268,059.73	13.63%	\$1,832,163.57	\$3,633,375.20	\$2,632,188.00	30.39%
Utilities and Fuel	\$2,874,603.23	\$7,089,400.00	\$4,214,796.77	59.45%	\$2,938,467.35	\$5,990,215.50	\$6,987,530.00	57.95%
Materials and supplies	\$1,529,589.48	\$3,663,105.00	\$2,133,515.52	58.24%	\$1,920,893.49	\$4,227,547.86	\$3,658,299.00	47.49%
Maintenance and repairs	\$122,425.06	\$201,940.00	\$79,514.94	39.38%	\$135,703.96	\$209,784.66	\$199,140.00	31.85%
Taxes and licenses	\$69,298.01	\$97,455.00	\$28,156.99	28.89%	\$68,343.63	\$84,189.74	\$124,715.00	45.20%
Financial expenses	\$5,964.29	\$5,518.00	(\$446.29)	(8.09%)	\$3,686.28	\$14,436.75	\$5,518.00	33.20%
Purchased and contracted services	\$2,788,464.11	\$7,247,102.00	\$4,458,637.89	61.52%	\$3,210,843.82	\$7,024,035.09	\$7,050,675.00	54.46%
Transfer to own funds	692416	\$4,055,452.00	\$3,363,036.00	82.93%	\$692,415.00	\$4,924,636.93	\$3,732,846.00	81.45%
Capital expense	\$24,450.70	\$97,018.00	\$72,567.30	74.80%	\$27,424.90	\$47,043.06	\$94,618.00	71.02%
Depreciation			\$0.00	0.00%		\$13,813,991.56		0.00%
Gain/Loss on Disposal of Capital Assets			\$0.00	0.00%		\$35,029.08		0.00%
Less: recoverable costs	(\$166,293.90)	(\$220,130.00)	(\$53,836.10)	24.46%	(\$196,439.63)	(\$467,120.24)	(\$220,130.00)	10.76%
TOTAL OTHER EXPENSES	\$9,662,707.05	\$24,321,826.00	\$14,659,118.95	60.27%	\$10,652,460.14	\$39,601,459.27	\$24,351,325.00	56.26%
	\$20,843,373.77	\$48,177,431.00	\$27,334,057.23	56.74%	\$21,812,976.78	\$61,901,270.85	\$47,977,254.00	54.53%
NET (REVENUE)/EXPENDITURE	\$18,406,388.83	\$43,955,275.00	\$25,548,886.17	58.12%	\$20,054,418.12	\$57,366,641.08	\$43,777,582.00	54.19%
Public Works	13,790,334.99	30,098,862.00	16,308,527.01	54.18%				
Engineering	4,616,053.84	13,856,413.00	9,240,359.16	66.69%				
	18,406,388.83	43,955,275.00	25,548,886.17					

Public Works - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem 50%	Actual To: June	Actual Year End	2020	Budget-Rem YTD 2020
REVENUE								
Fees and user charges	(\$1,231,814.91)	(\$2,226,181.00)	(\$994,366.09)	44.67%	(\$1,190,308.75)	(\$2,547,800.56)	(\$2,249,886.00)	47.09%
Government grants	(\$7,101.76)	(\$668,769.00)	(\$661,667.24)	98.94%	(\$166,705.09)	(\$659,906.26)	(\$634,013.00)	73.71%
Contribution from own funds		(\$5,000.00)	(\$5,000.00)	100.00%		(\$4,222.71)	(\$5,000.00)	100.00%
Other income	(\$83,626.08)	(\$75,000.00)	\$8,626.08	(11.50%)	(\$25,251.70)	(\$104,420.22)	(\$75,000.00)	66.33%
	(\$1,322,542.75)	(\$2,974,950.00)	(\$1,652,407.25)	55.54%	(\$1,382,265.54)	(\$3,316,349.75)	(\$2,963,899.00)	53.36%
EXPENDITURES								
Salaries	\$7,357,456.26	\$15,555,454.00	\$8,197,997.74	52.70%	\$7,311,578.34	\$14,815,293.73	\$15,437,391.00	52.64%
Benefits	\$2,063,005.53	\$4,430,910.00	\$2,367,904.47	53.44%	\$2,033,508.28	\$3,863,082.39	\$4,374,324.00	53.51%
TOTAL SALARIES/BENEFITS	\$9,420,461.79	\$19,986,364.00	\$10,565,902.21	52.87%	\$9,345,086.62	\$18,678,376.12	\$19,811,715.00	52.83%
Travel and training	\$22,073.64	\$88,990.00	\$66,916.36	75.20%	\$13,462.11	\$57,334.59	\$58,070.00	76.82%
Vehicle allowance, maintenance and repairs	\$1,690,144.79	\$1,937,520.00	\$247,375.21	12.77%	\$1,819,803.10	\$3,610,354.54	\$2,605,677.00	30.16%
Utilities and Fuel	\$750,576.01	\$1,626,188.00	\$875,611.99	53.84%	\$770,856.66	\$1,466,581.32	\$1,626,188.00	52.60%
Materials and supplies	\$1,452,988.80	\$3,437,858.00	\$1,984,869.20	57.74%	\$1,843,390.66	\$4,069,945.34	\$3,428,283.00	46.23%
Taxes and licenses	\$69,298.01	\$97,455.00	\$28,156.99	28.89%	\$68,343.63	\$84,189.74	\$124,715.00	45.20%
Financial expenses	\$5,902.53	\$5,000.00	(\$902.53)	(18.05%)	\$3,383.42	\$13,958.83	\$5,000.00	32.33%
Purchased and contracted services	\$1,155,254.38	\$3,422,794.00	\$2,267,539.62	66.25%	\$1,410,503.63	\$3,324,693.90	\$3,348,217.00	57.87%
Transfer to own funds	692416	\$2,645,173.00	\$1,952,757.00	73.82%	\$692,415.00	\$2,842,017.99	\$2,307,149.00	69.99%
Capital expense	\$20,055.69	\$46,600.00	\$26,544.31	56.96%	\$24,356.27	35,800.71	\$46,600.00	47.73%
Depreciation			\$0.00	0.00%		2,955,002.90		0.00%
Gain/Loss on Disposal of Capital Assets			\$0.00	0.00%		35,042.20		0.00%
Less: recoverable costs	(\$166,293.90)	(\$220,130.00)	(\$53,836.10)	24.46%	(\$196,439.63)	(\$467,120.24)	(\$220,130.00)	10.76%
TOTAL OTHER EXPENSES	\$5,692,415.95	\$13,087,448.00	\$7,395,032.05	56.50%	\$6,450,074.85	\$18,027,801.82	\$13,329,769.00	51.61%
	\$15,112,877.74	\$33,073,812.00	\$17,960,934.26	54.31%	\$15,795,161.47	\$36,706,177.94	\$33,141,484.00	52.34%
NET (REVENUE)/EXPENDITURE	\$13,790,334.99	\$30,098,862.00	\$16,308,527.01	54.18%	\$14,412,895.93	\$33,389,828.19	\$30,177,585.00	52.24%
Operations								
Winter Control: Roadways and Sidewalks	4,323,498.40	7,207,612.00	2,884,113.60	40.01%				
Sanitary Sewers	702,870.85	2,007,040.00	1,304,169.15	64.98%				
Storm Sewers	167,902.78	618,984.00	451,081.22	72.87%				
Roadways and Sidewalks	954,603.04	3,642,993.00	2,688,389.96	73.80%				
Supervision and Overhead	1,581,233.66	3,166,933.00	1,585,699.34	50.07%				
Traffic & Communications	733,163.06	1,693,599.00	960,435.94	56.71%				
Carpentry	338,841.14	747,403.00	408,561.86	54.66%				
Administration	832,693.04	1,672,085.00	839,391.96	50.20%				
Buildings & Equipment	1,384,088.17	2,210,177.00	826,088.83	37.38%				
Waste Management	1,037,842.24	3,697,513.00	2,659,670.76	71.93%				
Parks	1,733,598.61	3,434,523.00	1,700,924.39	49.52%				
	13,790,334.99	30,098,862.00	16,308,527.01					

Engineering - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem 50%	Actual To: June	Actual Year End	2020	Budget-Rem YTD 2020
REVENUE								
Fees and user charges	(\$1,114,442.19)	(\$1,217,206.00)	(\$102,763.81)	8.44%	(\$376,231.89)	(\$1,141,381.79)	(\$1,205,773.00)	68.80%
Government grants		(\$30,000.00)	(\$30,000.00)	100.00%		(\$76,837.00)	(\$30,000.00)	100.00%
Other income			\$0.00	0.00%	(\$61.23)	(\$61.23)		0.00%
	(\$1,114,442.19)	(\$1,247,206.00)	(\$132,763.81)	10.64%	(\$376,293.12)	(\$1,218,280.02)	(\$1,235,773.00)	69.55%
EXPENDITURES								
Salaries	\$1,384,626.76	\$3,099,974.00	\$1,715,347.24	55.33%	\$1,433,415.38	\$2,944,373.93	\$3,071,573.00	53.33%
Benefits	\$375,578.17	\$769,267.00	\$393,688.83	51.18%	\$382,014.64	\$677,061.53	\$742,641.00	48.56%
TOTAL SALARIES/BENEFITS	\$1,760,204.93	\$3,869,241.00	\$2,109,036.07	54.51%	\$1,815,430.02	\$3,621,435.46	\$3,814,214.00	52.40%
Travel and training	\$656.16	\$28,856.00	\$28,199.84	97.73%	\$5,495.66	\$6,959.49	\$27,856.00	80.27%
Vehicle allowance, maintenance and repairs	\$8,915.48	\$29,600.00	\$20,684.52	69.88%	\$12,360.47	\$23,020.66	\$26,511.00	53.38%
Utilities and Fuel	\$2,124,027.22	\$5,463,212.00	\$3,339,184.78	61.12%	\$2,167,610.69	\$4,523,634.18	\$5,361,342.00	59.57%
Materials and supplies	\$76,600.68	\$225,247.00	\$148,646.32	65.99%	\$77,502.83	\$157,602.52	\$230,016.00	66.31%
Maintenance and repairs	\$122,425.06	\$201,940.00	\$79,514.94	39.38%	\$135,703.96	\$209,784.66	\$199,140.00	31.85%
Financial expenses	\$61.76	\$518.00	\$456.24	88.08%	\$302.86	\$477.92	\$518.00	41.53%
Purchased and contracted services	\$1,633,209.73	\$3,824,308.00	\$2,191,098.27	57.29%	\$1,800,340.19	\$3,699,341.19	\$3,702,458.00	51.37%
Transfer to own funds		\$1,410,279.00	\$1,410,279.00	100.00%		\$2,082,618.94	\$1,425,697.00	100.00%
Capital expense	\$4,395.01	\$50,418.00	\$46,022.99	91.28%	\$3,068.63	\$11,242.35	\$48,018.00	93.61%
Depreciation			\$0.00	0.00%		\$10,858,988.66		0.00%
Gain/Loss on Disposal of Capital Assets			\$0.00	0.00%		(\$13.12)		0.00%
TOTAL OTHER EXPENSES	\$3,970,291.10	\$11,234,378.00	\$7,264,086.90	64.66%	\$4,202,385.29	\$21,573,657.45	\$11,021,556.00	61.87%
	\$5,730,496.03	\$15,103,619.00	\$9,373,122.97	62.06%	\$6,017,815.31	\$25,195,092.91	\$14,835,770.00	59.44%
NET (REVENUE)/EXPENDITURE	\$4,616,053.84	\$13,856,413.00	\$9,240,359.16	66.69%	\$5,641,522.19	\$23,976,812.89	\$13,599,997.00	58.52%

Community Development & Enterprise Services - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				50%	June	Year End		YTD 2020
REVENUE								
Fees and user charges	(\$2,073,722.61)	(\$6,841,922.00)	(\$4,768,199.39)	69.69%	(\$2,643,343.04)	(\$5,558,292.41)	(\$8,412,655.00)	68.58%
Government grants	(\$2,342,085.64)	(\$2,018,792.00)	\$323,293.64	(16.01%)	(\$446,562.77)	(\$3,364,398.21)	(\$2,058,376.00)	78.31%
Contribution from own funds	(173,025.86)	(\$278,715.00)	(\$105,689.14)	37.92%		(\$248,505.73)	(\$100,000.00)	100.00%
Other income	(\$51,908.73)	(\$111,920.00)	(\$60,011.27)	53.62%	(\$183,890.99)	(\$187,323.24)	(\$242,100.00)	24.04%
	(\$4,640,742.84)	(\$9,251,349.00)	(\$4,610,606.16)	49.84%	(\$3,273,796.80)	(\$9,358,519.59)	(\$10,813,131.00)	69.72%
EXPENDITURES								
Salaries	\$5,730,231.20	\$13,867,870.00	\$8,137,638.80	58.68%	\$6,145,442.82	\$12,465,988.93	\$13,899,699.00	55.79%
Benefits	\$1,582,326.09	\$3,476,393.00	\$1,894,066.91	54.48%	\$1,808,869.53	\$3,115,541.93	\$3,394,225.00	46.71%
TOTAL SALARIES/BENEFITS	\$7,312,557.29	\$17,344,263.00	\$10,031,705.71	57.84%	\$7,954,312.35	\$15,581,530.86	\$17,293,924.00	54.01%
Travel and training	\$10,961.09	\$137,327.00	\$126,365.91	92.02%	\$17,561.86	\$44,099.82	\$166,722.00	89.47%
Vehicle allowance, maintenance and repairs	\$647,407.44	\$987,560.00	\$340,152.56	34.44%	\$481,060.42	\$993,770.46	\$963,069.00	50.05%
Utilities and Fuel	\$1,181,347.70	\$3,093,438.00	\$1,912,090.30	61.81%	\$1,223,282.36	\$2,525,688.67	\$3,104,934.00	60.60%
Materials and supplies	\$264,195.10	\$894,030.00	\$629,834.90	70.45%	\$232,003.67	\$596,887.43	\$935,363.00	75.20%
Maintenance and repairs	\$505,105.24	\$1,229,787.00	\$724,681.76	58.93%	\$459,966.19	\$965,266.63	\$1,221,630.00	62.35%
Program expenses	(\$6.51)	\$102,470.00	\$102,476.51	100.01%	\$39,474.63	\$115,897.50	\$170,625.00	76.86%
Goods for resale	\$23,318.96	\$469,960.00	\$446,641.04	95.04%	\$160,086.30	\$242,182.60	\$557,222.00	71.27%
Rents and leases	\$634.98	\$82,255.00	\$81,620.02	99.23%	\$1,841.64	\$1,841.64	\$81,350.00	97.74%
Taxes and licenses	190188.58	\$172,250.00	(\$17,938.58)	(10.41%)	\$162,429.98	\$163,687.98	\$172,400.00	5.78%
Financial expenses	\$24,164.20	\$110,515.00	\$86,350.80	78.13%	\$39,778.51	\$68,473.30	\$91,960.00	56.74%
Purchased and contracted services	\$531,771.63	\$1,731,620.00	\$1,199,848.37	69.29%	\$400,738.66	\$1,114,131.68	\$1,583,942.00	74.70%
Grants to others	\$135,702.13	\$66,500.00	(\$69,202.13)	(104.06%)	\$111,173.46	\$154,039.44	\$16,500.00	(573.78%)
Transfer to own funds		\$218,040.00	\$218,040.00	100.00%		\$1,442,759.93	\$224,510.00	100.00%
Capital expense	\$88,276.31	\$58,617.00	(\$29,659.31)	(50.60%)	\$32,363.35	\$65,842.78	\$59,105.00	45.24%
Depreciation		\$0.00	\$0.00	0.00%		\$1,822,769.31		0.00%
Gain/Loss on Disposal of Capital Assets			\$0.00	0.00%		\$249,773.10		0.00%
TOTAL OTHER EXPENSES	\$3,603,066.85	\$9,354,369.00	\$5,751,302.15	61.48%	\$3,361,761.03	\$10,567,112.27	\$9,349,332.00	64.04%
	\$10,915,624.14	\$26,698,632.00	\$15,783,007.86	59.12%	\$11,316,073.38	\$26,148,643.13	\$26,643,256.00	57.53%
NET (REVENUE)/EXPENDITURE	\$6,274,881.30	\$17,447,283.00	\$11,172,401.70	64.04%	\$8,042,276.58	\$16,790,123.54	\$15,830,125.00	49.20%
Planning	540,744.45	1,024,281.00	483,536.55	47.21%				
LIP	(236,650.30)	0.00	236,650.30	.00%				
Humane Society	299,767.24	600,122.00	300,354.76	50.05%				
Recreation & Culture	509,320.82	1,622,971.00	1,113,650.18	68.62%				
Community Centres								
John Rhodes Community Centre	668,979.92	1,718,765.00	1,049,785.08	61.08%				
McMeeken Centre	78,531.89	189,516.00	110,984.11	58.56%				
Northern Community Centre	53,300.11	44,580.00	(8,720.11)	(19.56%)				
Outdoor Pools/Misc Concessions	42,135.16	169,022.00	126,886.84	75.07%				
Administration	348,249.94	793,250.00	445,000.06	56.10%				
GFL Memorial Gardens	389,064.32	922,968.00	533,903.68	57.85%				
Locks	(24,213.53)	28,263.00	52,476.53	185.67%				
Cemetery	(91,629.07)	53,874.00	145,503.07	270.08%				
Transit	2,657,598.89	7,279,960.00	4,622,361.11	63.49%				
School Guards	101,794.47	294,233.00	192,438.53	65.40%				
Tourism and Community Development	26,718.38	502,416.00	475,697.62	94.68%				
Economic Development	285,193.44	711,750.00	426,556.56	59.93%				
Future SSM	152,208.62	444,656.00	292,447.38					
Parking	111,469.55	209,523.00	98,053.45	46.80%				
Administration	362,297.00	837,133.00	474,836.00	56.72%				
	6,274,881.30	17,447,283.00	11,172,401.70					

Levy Boards - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				50%	June	Year End	2020	YTD 2020
REVENUE								
EXPENDITURES								
Grants to others	\$10,820,322.00	\$21,653,329.00	\$10,833,007.00	50.03%	\$10,659,609.00	\$21,157,677.65	\$21,319,218.00	50.00%
TOTAL OTHER EXPENSES	\$10,820,322.00	\$21,653,329.00	\$10,833,007.00	50.03%	\$10,659,609.00	\$21,157,677.65	\$21,319,218.00	50.00%
	\$10,820,322.00	\$21,653,329.00	\$10,833,007.00	50.03%	\$10,659,609.00	\$21,157,677.65	\$21,319,218.00	50.00%
NET (REVENUE)/EXPENDITURE	\$10,820,322.00	\$21,653,329.00	\$10,833,007.00	50.03%	\$10,659,609.00	\$21,157,677.65	\$21,319,218.00	50.00%

Outside Agencies (Main) - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				50%	June	Year End		YTD 2020
REVENUE								
Government grants	(\$45,575.98)	(\$200,000.00)	(\$154,424.02)	77.21%	\$110,321.16	(\$140,624.86)	(\$200,000.00)	155.16%
	(\$45,575.98)	(\$200,000.00)	(\$154,424.02)	77.21%	\$110,321.16	(\$140,624.86)	(\$200,000.00)	155.16%
EXPENDITURES								
Grants to others	\$16,634,933.58	\$33,578,279.00	\$16,943,345.42	50.46%	\$17,865,481.57	\$32,805,407.48	\$31,477,096.00	43.24%
Transfer to own funds		\$80,000.00	\$80,000.00	100.00%		\$80,000.00	\$80,000.00	100.00%
TOTAL OTHER EXPENSES	\$16,634,933.58	\$33,658,279.00	\$17,023,345.42	50.58%	\$17,865,481.57	\$32,885,407.48	\$31,557,096.00	43.39%
	\$16,634,933.58	\$33,658,279.00	\$17,023,345.42	50.58%	\$17,865,481.57	\$32,885,407.48	\$31,557,096.00	43.39%
NET (REVENUE)/EXPENDITURE	\$16,589,357.60	\$33,458,279.00	\$16,868,921.40	50.42%	\$17,975,802.73	\$32,744,782.62	\$31,357,096.00	42.67%

Outside Agencies (Other) - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				50%	June	Year End		YTD 2020
REVENUE								
Fees and user charges	(\$136,860.28)	(\$130,000.00)	\$6,860.28	(5.28%)	(\$88,213.00)	(\$122,602.72)	(\$130,000.00)	32.14%
Contribution from own funds			\$0.00	0.00%		(\$84,878.82)	(\$90,000.00)	100.00%
	(\$136,860.28)	(\$130,000.00)	\$6,860.28	(5.28%)	(\$88,213.00)	(\$207,481.54)	(\$220,000.00)	59.90%
EXPENDITURES								
Materials and supplies	37709.25	\$220,000.00	\$182,290.75	82.86%	\$53,014.03	\$207,481.55	\$220,000.00	75.90%
Grants to others	277890	\$277,890.00	\$0.00	0.00%	\$277,890.00	\$277,890.00	\$277,890.00	0.00%
TOTAL OTHER EXPENSES	\$315,599.25	\$497,890.00	\$182,290.75	36.61%	\$330,904.03	\$485,371.55	\$497,890.00	33.54%
	\$315,599.25	\$497,890.00	\$182,290.75	36.61%	\$330,904.03	\$485,371.55	\$497,890.00	33.54%
NET (REVENUE)/EXPENDITURE	\$178,738.97	\$367,890.00	\$189,151.03	51.42%	\$242,691.03	\$277,890.01	\$277,890.00	12.67%

Economic Diversification Fund - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				50%	June	Year End		YTD 2020
REVENUE								
Contribution from own funds			\$0.00	0.00%		(\$206,616.72)		0.00%
	\$0.00	\$0.00	\$0.00	0.00%	\$0.00	(\$206,616.72)	\$0.00	0.00%
EXPENDITURES								
Materials and supplies	\$30,493.96		(\$30,493.96)	0.00%	\$206,616.72	\$206,616.72		0.00%
Transfer to own funds		\$500,000.00	\$500,000.00	100.00%		\$500,000.00	\$500,000.00	100.00%
TOTAL OTHER EXPENSES	\$30,493.96	\$500,000.00	\$469,506.04	93.90%	\$206,616.72	\$706,616.72	\$500,000.00	58.68%
	\$30,493.96	\$500,000.00	\$469,506.04	93.90%	\$206,616.72	\$706,616.72	\$500,000.00	58.68%
NET (REVENUE)/EXPENDITURE	\$30,493.96	\$500,000.00	\$469,506.04	93.90%	\$206,616.72	\$500,000.00	\$500,000.00	58.68%

Corporate Financials - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				50%	June	Year End		YTD 2020
REVENUE								
Taxation	(\$123,832,736.39)	(\$125,248,213.00)	(\$1,415,476.61)	1.13%	(\$119,806,925.58)	(\$121,262,102.13)	(\$120,985,175.00)	0.97%
Payment in Lieu of taxes	(\$2,159,582.75)	(\$4,480,756.00)	(\$2,321,173.25)	51.80%	(\$2,772,979.23)	(\$4,480,450.89)	(\$4,347,584.00)	36.22%
Fees and user charges	(\$6,816,078.43)	(\$14,116,044.00)	(\$7,299,965.57)	51.71%	(\$4,606,789.52)	(\$11,373,563.84)	(\$15,001,696.00)	69.29%
Government grants	(\$10,274,925.19)	(\$16,412,618.00)	(\$6,137,692.81)	37.40%	(\$8,463,048.69)	(\$19,414,751.03)	(\$15,960,400.00)	46.97%
Interest and Investment income	(\$1,294,522.72)	(\$4,320,000.00)	(\$3,025,477.28)	70.03%	(\$1,436,352.77)	(\$3,380,839.80)	(\$4,320,000.00)	66.75%
Contribution from own funds		(\$1,914,308.00)	(\$1,914,308.00)	100.00%	(14,712.30)	(\$1,301,161.23)		0.00%
Other income	(\$261,146.23)	(\$1,540,000.00)	(\$1,278,853.77)	83.04%	(\$454,296.10)	(\$1,206,629.60)	(\$2,530,000.00)	82.04%
Change in future employee benefits			\$0.00	0.00%		(\$1,067,679.86)		0.00%
	(\$144,638,991.71)	(\$168,031,939.00)	(\$23,392,947.29)	13.92%	(\$137,555,104.19)	(\$163,487,178.38)	(\$163,144,855.00)	15.69%
EXPENDITURES								
Salaries			\$0.00	0.00%	\$109.48	\$1,112,143.63		0.00%
Benefits	\$10,000.00	\$20,000.00	\$10,000.00	50.00%	\$14,000.00	\$16,000.00	\$20,000.00	30.00%
TOTAL SALARIES/BENEFITS	\$10,000.00	\$20,000.00	\$10,000.00	50.00%	\$14,109.48	\$1,128,143.63	\$20,000.00	29.45%
Materials and supplies	\$74,197.96	\$310,056.00	\$235,858.04	76.07%	\$53,283.22	\$231,411.54	\$308,427.00	82.72%
Program expenses	\$198,138.00	\$472,988.00	\$274,850.00	58.11%	\$380,047.50	\$760,095.00	\$760,095.00	50.00%
Financial expenses	\$1,964,073.75	\$2,530,756.00	\$566,682.25	22.39%	\$2,146,415.26	\$3,264,541.53	\$2,479,330.00	13.43%
Purchased and contracted services	\$35,020.24	\$11,000.00	(\$24,020.24)	(218.37%)	\$7,976.28	\$26,886.39	\$11,000.00	27.49%
Grants to others		\$865.00	\$865.00	100.00%		\$863.72	\$865.00	100.00%
Transfer to own funds	\$36,000.94	\$12,917,364.00	\$12,881,363.06	99.72%		\$12,408,764.23	\$12,509,849.00	98.37%
TOTAL OTHER EXPENSES	\$2,307,430.89	\$16,243,029.00	\$13,935,598.11	85.79%	\$2,791,499.16	\$16,692,562.41	\$16,069,566.00	82.63%
	\$2,317,430.89	\$16,263,029.00	\$13,945,598.11	85.75%	\$2,805,608.64	\$17,820,706.04	\$16,089,566.00	82.56%
NET (REVENUE)/EXPENDITURE	(\$142,321,560.82)	(\$151,768,910.00)	(\$9,447,349.18)	6.22%	(\$134,749,495.55)	(\$145,666,472.34)	(\$147,055,289.00)	8.37%

Capital Levy & Debenture Debt - Second Quarter Ended June 30, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				50%	June	Year End		YTD 2020
REVENUE								
Fees and user charges	(\$50,515.21)	(\$350,000.00)	(\$299,484.79)	85.57%	(\$96,309.15)	(\$222,520.42)	(\$350,000.00)	72.48%
	(\$50,515.21)	(\$350,000.00)	(\$299,484.79)	85.57%	(\$96,309.15)	(\$222,520.42)	(\$350,000.00)	72.48%
EXPENDITURES								
Long term debt	\$617,411.26	\$1,795,301.00	\$1,177,889.74	65.61%	\$1,089,530.07	\$2,831,536.14	\$2,875,685.00	62.11%
Transfer to own funds		\$6,243,514.00	\$6,243,514.00	100.00%		\$6,162,597.00	\$6,242,580.00	100.00%
TOTAL OTHER EXPENSES	\$617,411.26	\$8,038,815.00	\$7,421,403.74	92.32%	\$1,089,530.07	\$8,994,133.14	\$9,118,265.00	88.05%
	\$617,411.26	\$8,038,815.00	\$7,421,403.74	92.32%	\$1,089,530.07	\$8,994,133.14	\$9,118,265.00	88.05%
NET (REVENUE)/EXPENDITURE	\$566,896.05	\$7,688,815.00	\$7,121,918.95	92.63%	\$993,220.92	\$8,771,612.72	\$8,768,265.00	88.67%