



SAULT STE. MARIE

Departmental Budgets

2023 Budget

MAYOR & COUNCIL

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	490,477	497,764	7,287	1.49%
Benefits	71,210	82,524	11,314	15.89%
	561,687	580,288	18,601	3.31%
Travel and training	15,500	20,000	4,500	29.03%
Vehicle allowance, maintenance and repairs	35,675	35,675	0	0.00%
Materials and supplies	62,910	64,996	2,086	3.32%
Purchased and contracted services	2,100	2,100	0	0.00%
Grants to others	35,000	35,000	0	0.00%
	151,185	157,771	6,586	4.36%
	712,872	738,059	25,187	3.53%
TAX LEVY	712,872	738,059	25,187	3.53%
Full Time Positions	2.0	2.0	-	
Summer Students	1.0	1.0	-	

2023 Budget

MAYOR'S OFFICE

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	490,477	497,764	7,287	1.49%
Benefits	71,210	82,524	11,314	15.89%
	561,687	580,288	18,601	3.31%
Travel and training	15,500	20,000	4,500	29.03%
Vehicle allowance, maintenance and repairs	35,675	35,675	-	0.00%
Materials and supplies	62,910	64,996	2,086	3.32%
Purchased and contracted services	2,100	2,100	-	0.00%
	116,185	122,771	6,586	5.67%
	677,872	703,059	25,187	3.72%
TAX LEVY	677,872	703,059	25,187	3.72%

2023 Budget

COUNCIL SPECIAL FUNDS

	2022	2023	\$	%
	BUDGET	BUDGET	Change (2022 to 2023)	Change (2022 to 2023)
REVENUE				
EXPENDITURES				
Grants to others	35,000	35,000	-	0.00%
	35,000	35,000	-	0.00%
	35,000	35,000	0	0.00%
TAX LEVY	35,000	35,000	0	0.00%

2023 Budget

CAO OFFICE

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	317,771	309,986	(7,785)	-2.45%
Benefits	72,565	77,478	4,913	6.77%
	390,336	387,464	(2,872)	-0.74%
Travel and training	4,260	4,260	0	0.00%
Vehicle allowance, maintenance and repairs	4,500	4,500	0	0.00%
Materials and supplies	14,120	13,591	(529)	-3.75%
Purchased and contracted services	30	30	0	0.00%
Capital expense	150	150	0	0.00%
	23,060	22,531	(529)	-2.29%
	413,396	409,995	(3,401)	-0.82%
TAX LEVY	413,396	409,995	(3,401)	-0.82%
Full Time Positions	2.0	2.0	-	
Summer Students	1.0	1.0	-	

2023 Budget

CORPORATE SERVICES

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	119,786	121,840	2,054	1.71%
Contribution from own funds	282,000		(282,000)	-100.00%
Other income	178,782	119,317	(59,465)	-33.26%
	580,568	241,157	(339,411)	-58.46%
EXPENDITURES				
Salaries	4,047,103	3,847,123	(199,980)	-4.94%
Benefits	972,567	1,043,257	70,690	7.27%
	5,019,670	4,890,380	(129,290)	-2.58%
Travel and training	19,564	19,564	0	0.00%
Election	39,500		(39,500)	-100.00%
Vehicle allowance, maintenance and repairs	620	620	0	0.00%
Materials and supplies	31,748	295,519	263,771	830.83%
Maintenance and repairs	939,092	1,004,660	65,568	6.98%
Goods for resale	19,200	19,200	0	0.00%
Rents and leases	138,000	3,000	(135,000)	-97.83%
Financial expenses	60,750	60,500	(250)	-0.41%
Purchased and contracted services	730,622	745,728	15,106	2.07%
Grants to others	2,000	2,000	0	0.00%
Transfer to own funds		85,000	85,000	0.00%
Capital expense	105,350	105,850	500	0.47%
	2,086,446	2,341,641	255,195	12.23%
	7,106,116	7,232,021	125,905	1.77%
TAX LEVY	6,525,548	6,990,864	465,316	7.13%

2023 Budget

CORPORATE SERVICES

	2022 BUDGET	2023 BUDGET	\$	%
			Change (2022 to 2023)	Change (2022 to 2023)
Information Technology	2,740,493	3,170,068	429,575	17.46%
Finance Department	2,683,584	2,654,684	(28,900)	-1.08%
Clerk's Department	1,101,471	1,166,112	64,641	5.87%
	6,525,548	6,990,864	465,316	7.13%
Full Time Positions	46.0	46.0	-	
Part Time Hours	1,269.0	1,170.0	(99.0)	
Summer Students	2.0	2.0	-	

2023 Budget

CORPORATE SERVICES - INFORMATION TECHNOLOGY DEPARTMENT

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	7,800	7,800	0	0.00%
	<u>7,800</u>	<u>7,800</u>	<u>0</u>	<u>0.00%</u>
EXPENDITURES				
Salaries	1,156,083	1,154,838	(1,245)	-0.11%
Benefits	280,365	302,217	21,852	7.79%
	<u>1,436,448</u>	<u>1,457,055</u>	<u>20,607</u>	<u>1.43%</u>
Travel and training	450	450	0	0.00%
Vehicle allowance, maintenance and repairs	350	350	0	0.00%
Materials and supplies	(150,423)	145,827	296,250	-196.94%
Maintenance and repairs	937,362	1,002,930	65,568	6.99%
Purchased and contracted services	434,106	481,256	47,150	10.86%
Capital expense	90,000	90,000	0	0.00%
	<u>1,311,845</u>	<u>1,720,813</u>	<u>408,968</u>	<u>31.18%</u>
	<u>2,748,293</u>	<u>3,177,868</u>	<u>429,575</u>	<u>15.63%</u>
TAX LEVY	2,740,493	3,170,068	429,575	15.68%

2023 Budget

CORPORATE SERVICES - IT

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	7,800	7,800	0	0.00%
	<u>7,800</u>	<u>7,800</u>	<u>0</u>	<u>0.00%</u>
EXPENDITURES				
Salaries	1,156,083	1,154,838	(1,245)	-0.11%
Benefits	280,365	302,217	21,852	7.79%
	<u>1,436,448</u>	<u>1,457,055</u>	<u>20,607</u>	<u>1.43%</u>
Travel and training	450	450	0	0.00%
Vehicle allowance, maintenance and repairs	350	350	0	0.00%
Materials and supplies	86,960	145,827	58,867	67.69%
Maintenance and repairs	937,362	1,002,930	65,568	6.99%
Purchased and contracted services	2,500	285,800	283,300	11332.00%
Capital expense	90,000	90,000	0	0.00%
	<u>1,117,622</u>	<u>1,525,357</u>	<u>407,735</u>	<u>36.48%</u>
	<u>2,554,070</u>	<u>2,982,412</u>	<u>428,342</u>	<u>16.77%</u>
TAX LEVY	2,546,270	2,974,612	428,342	16.82%
Full Time Positions	11.0	11.0	-	
Summer Students	2.0	2.0	-	

2023 Budget

CORPORATE SERVICES - IT GIS SERVICES

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
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EXPENDITURES				
Purchased and contracted services	(237,383)	0	237,383	-100.00%
Capital expense	431,606	195,456	(236,150)	-54.71%
	194,223	195,456	1,233	0.63%
	194,223	195,456	1,233	0.63%
TAX LEVY	194,223	195,456	1,233	0.63%

2023 Budget

CORPORATE SERVICES - FINANCE DEPARTMENT

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	1,000	500	(500)	-50.00%
Other income	118,532	119,067	535	0.45%
	<u>119,532</u>	<u>119,567</u>	<u>35</u>	<u>0.03%</u>
EXPENDITURES				
Salaries	1,954,401	1,930,083	(24,318)	-1.24%
Benefits	527,118	535,067	7,949	1.51%
	<u>2,481,519</u>	<u>2,465,150</u>	<u>(16,369)</u>	<u>-0.66%</u>
Travel and training	11,800	11,800	0	0.00%
Materials and supplies	78,001	59,799	(18,202)	-23.34%
Maintenance and repairs	850	850	0	0.00%
Financial expenses	60,250	60,000	(250)	-0.41%
Purchased and contracted services	156,596	162,052	5,456	3.48%
Capital expense	14,100	14,600	500	3.55%
	<u>321,597</u>	<u>309,101</u>	<u>(12,496)</u>	<u>-3.89%</u>
	<u>2,803,116</u>	<u>2,774,251</u>	<u>(28,865)</u>	<u>-1.03%</u>
TAX LEVY	2,683,584	2,654,684	(28,900)	-1.08%

2023 Budget

CORPORATE SERVICES - FINANCE - ACCOUNTING

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	1,000	500	(500)	-50.00%
Other income	36,532	37,067	535	1.46%
	37,532	37,567	35	0.09%
EXPENDITURES				
Salaries	836,677	823,634	(13,043)	-1.56%
Benefits	215,631	224,905	9,274	4.30%
	1,052,308	1,048,539	(3,769)	-0.36%
Materials and supplies	29,220	18,853	(10,367)	-35.48%
Maintenance and repairs	850	850	0	0.00%
Capital expense	3,500	4,000	500	14.29%
	33,570	23,703	(9,867)	-29.39%
	1,085,878	1,072,242	(13,636)	-1.26%
TAX LEVY	1,048,346	1,034,675	(13,671)	-1.30%
Full Time Positions	13.0	13.0	-	
Summer Students	1.0	1.0	-	

2023 Budget

CORPORATE SERVICES - FINANCE - TAX

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Other income	82,000	82,000	0	0.00%
	82,000	82,000	0	0.00%
EXPENDITURES				
Salaries	343,268	353,671	10,403	3.03%
Benefits	90,102	102,930	12,828	14.24%
	433,370	456,601	23,231	5.36%
Materials and supplies	21,930	20,484	(1,446)	-6.59%
Purchased and contracted services	26,900	26,900	0	0.00%
Capital expense	1,600	1,600	0	0.00%
	50,430	48,984	(1,446)	-2.87%
	483,800	505,585	21,785	4.50%
TAX LEVY	401,800	423,585	21,785	5.42%
Full Time Positions	5.0	5.0	-	

2023 Budget

CORPORATE SERVICES - FINANCE - PURCHASING

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	245,467	234,588	(10,879)	-4.43%
Benefits	61,216	64,587	3,371	5.51%
	306,683	299,175	(7,508)	-2.45%
Materials and supplies	7,970	7,490	(480)	-6.02%
Purchased and contracted services	935	935	0	0.00%
Capital expense	1,000	1,000	0	0.00%
	9,905	9,425	(480)	-4.85%
	316,588	308,600	(7,988)	-2.52%
TAX LEVY	316,588	308,600	(7,988)	-2.52%
Full Time Positions	3.0	3.0	-	

2023 Budget

CORPORATE SERVICES - FINANCE - ADMIN

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	528,989	518,190	(10,799)	-2.04%
Benefits	160,169	142,645	(17,524)	-10.94%
	689,158	660,835	(28,323)	-4.11%
Travel and training	11,800	11,800	0	0.00%
Materials and supplies	18,881	12,972	(5,909)	-31.30%
Purchased and contracted services	30,008	26,872	(3,136)	-10.45%
Capital expense	8,000	8,000	0	0.00%
	68,689	59,644	(9,045)	-13.17%
	757,847	720,479	(37,368)	-4.93%
TAX LEVY	757,847	720,479	(37,368)	-4.93%
Full Time Positions	5.0	5.0	-	

2023 Budget

CORPORATE SERVICES - FINANCE - BANKING EXPENSES

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Financial expenses	60,250	60,000	(250)	-0.41%
	60,250	60,000	(250)	-0.41%
	60,250	60,000	(250)	-0.41%
TAX LEVY	60,250	60,000	(250)	-0.41%

2023 Budget

CORPORATE SERVICES - FINANCE - FINANCIAL FEES

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Purchased and contracted services	98,753	107,345	8,592	8.70%
	98,753	107,345	8,592	8.70%
	98,753	107,345	8,592	8.70%
TAX LEVY	98,753	107,345	8,592	8.70%

2023 Budget

CORPORATE SERVICES - CLERK'S DEPARTMENT

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	110,986	113,540	2,554	2.30%
Contribution from own funds	282,000	0	(282,000)	-100.00%
Other income	60,250	250	(60,000)	-99.59%
	453,236	113,790	(339,446)	-74.89%
EXPENDITURES				
Salaries	936,619	762,202	(174,417)	-18.62%
Benefits	165,084	205,973	40,889	24.77%
	1,101,703	968,175	(133,528)	-12.12%
Travel and training	7,314	7,314	0	0.00%
Election	39,500	0	(39,500)	-100.00%
Vehicle allowance, maintenance and repairs	270	270	0	0.00%
Materials and supplies	104,170	89,893	(14,277)	-13.71%
Maintenance and repairs	880	880	0	0.00%
Goods for resale	19,200	19,200	0	0.00%
Rents and leases	138,000	3,000	(135,000)	-97.83%
Financial expenses	500	500	0	0.00%
Purchased and contracted services	139,920	102,420	(37,500)	-26.80%
Grants to others	2,000	2,000	0	0.00%
Transfer to own funds	0	85,000	85,000	0.00%
Capital expense	1,250	1,250	0	0.00%
	453,004	311,727	(141,277)	-31.19%
	1,554,707	1,279,902	(274,805)	-17.68%
TAX LEVY	1,101,471	1,166,112	64,641	5.87%

2023 Budget

CORPORATE SERVICES - CLERK'S - ADMINISTRATION

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	110,986	113,540	2,554	2.30%
Other income	250	250	0	0.00%
	111,236	113,790	2,554	2.30%
EXPENDITURES				
Salaries	661,431	667,304	5,873	0.89%
Benefits	150,605	183,287	32,682	21.70%
	812,036	850,591	38,555	4.75%
Travel and training	7,314	7,314	0	0.00%
Materials and supplies	50,000	51,723	1,723	3.45%
Maintenance and repairs	30	30	0	0.00%
Goods for resale	19,200	19,200	0	0.00%
Financial expenses	500	500	0	0.00%
Purchased and contracted services	7,000	7,000	0	0.00%
Capital expense	1,250	1,250	0	0.00%
	85,294	87,017	1,723	2.02%
	897,330	937,608	40,278	4.49%
TAX LEVY	786,094	823,818	37,724	4.80%
Full Time Positions	8.0	8.0	-	
Part Time Hours	99.0	-	(99.0)	
Summer Students	1.0	1.0	-	

2023 Budget

CORPORATE SERVICES - CLERK'S - OFFICE SERVICES

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	94,188	94,898	710	0.75%
Benefits	14,479	22,686	8,207	56.68%
	108,667	117,584	8,917	8.21%
Vehicle allowance, maintenance and repairs	270	270	0	0.00%
Materials and supplies	1,020	1,020	0	0.00%
Maintenance and repairs	850	850	0	0.00%
Rents and leases	3,000	3,000	0	0.00%
Purchased and contracted services	83,170	91,170	8,000	9.62%
	88,310	96,310	8,000	9.06%
	196,977	213,894	16,917	8.59%
TAX LEVY	196,977	213,894	16,917	8.59%
Full Time Positions	1.0	1.0	-	
Part Time Hours	1,170.0	1,170.0	-	

2023 Budget

CORPORATE SERVICES - CLERK'S - QUALITY MANAGEMENT

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Materials and supplies	2,500	2,500	0	0.00%
Purchased and contracted services	4,250	4,250	0	0.00%
	6,750	6,750	0	0.00%
	6,750	6,750	0	0.00%
TAX LEVY	6,750	6,750	0	0.00%

2023 Budget

CORPORATE SERVICES - CLERK'S - COUNCIL MEETINGS

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Purchased and contracted services	9,000	9,000	0	0.00%
	9,000	9,000	0	0.00%
	9,000	9,000	0	0.00%
TAX LEVY	9,000	9,000	0	0.00%

2023 Budget

CORPORATE SERVICES - CLERK'S - ELECTION EXPENSE

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Contribution from own funds	282,000	0	(282,000)	-100.00%
Other income	60,000	0	(60,000)	-100.00%
	<u>342,000</u>	<u>0</u>	<u>(342,000)</u>	<u>-100.00%</u>
EXPENDITURES				
Salaries	181,000	0	(181,000)	-100.00%
	<u>181,000</u>	<u>0</u>	<u>(181,000)</u>	<u>-100.00%</u>
Election	39,500	0	(39,500)	-100.00%
Materials and supplies	16,000	0	(16,000)	-100.00%
Rents and leases	135,000	0	(135,000)	-100.00%
Purchased and contracted services	45,500	0	(45,500)	-100.00%
Transfer to own funds	0	85,000	85,000	0.00%
	<u>236,000</u>	<u>85,000</u>	<u>(151,000)</u>	<u>-63.98%</u>
	<u>417,000</u>	<u>85,000</u>	<u>(332,000)</u>	<u>-79.62%</u>
TAX LEVY	75,000	85,000	10,000	13.33%

2023 Budget

CORPORATE SERVICES - CLERK'S - WALK OF FAME

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Grants to others	2,000	2,000	0	0.00%
	2,000	2,000	0	0.00%
	2,000	2,000	0	0.00%
TAX LEVY	2,000	2,000	0	0.00%

2023 Budget

CORPORATE SERVICES - CLERK'S - RECEPTIONS

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Materials and supplies	25,650	25,650	0	0.00%
	25,650	25,650	0	0.00%
	25,650	25,650	0	0.00%
TAX LEVY	25,650	25,650	0	0.00%

2023 Budget

LEGAL DEPARTMENT

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	1,527,069	1,535,037	7,968	0.52%
Government grants (including OMPF)	1,540	1,540	0	0.00%
	1,528,609	1,536,577	7,968	0.52%
EXPENDITURES				
Salaries	2,101,697	2,091,978	(9,719)	-0.46%
Benefits	1,231,482	1,321,950	90,468	7.35%
	3,333,179	3,413,928	80,749	2.42%
Travel and training	137,305	136,305	(1,000)	-0.73%
Vehicle allowance, maintenance and repairs	550	300	(250)	-45.45%
Materials and supplies	119,680	116,934	(2,746)	-2.29%
Maintenance and repairs	5,270	5,389	119	2.26%
Rents and leases	79,302	79,302	0	0.00%
Taxes and licenses	2,052,955	2,289,098	236,143	11.50%
Purchased and contracted services	562,207	562,207	0	0.00%
Capital expense	26,400	28,400	2,000	7.58%
	2,983,669	3,217,935	234,266	7.85%
	6,316,848	6,631,863	315,015	4.99%
TAX LEVY	4,788,239	5,095,286	307,047	6.41%

2023 Budget

LEGAL DEPARTMENT

	2022 BUDGET	2023 BUDGET	Change	
			\$ (2022 to 2023)	% (2022 to 2023)
Legal Departmental	847,138	844,960	(2,178)	-0.26%
Insurance	2,052,835	2,288,978	236,143	11.50%
Provincial Offences Act	(329,959)	(300,099)	29,860	-9.05%
Human Resources Department	2,218,225	2,261,447	43,222	1.95%
	4,788,239	5,095,286	307,047	6.41%
Full Time Positions	24.0	24.0	-	
Summer Students	3.0	3.0	-	

2023 Budget

LEGAL - ADMINISTRATION

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	177,069	185,037	7,968	4.50%
	<u>177,069</u>	<u>185,037</u>	<u>7,968</u>	<u>4.50%</u>
EXPENDITURES				
Salaries	792,139	771,044	(21,095)	-2.66%
Benefits	162,783	188,806	26,023	15.99%
	<u>954,922</u>	<u>959,850</u>	<u>4,928</u>	<u>0.52%</u>
Travel and training	11,000	11,000	0	0.00%
Materials and supplies	27,445	28,188	743	2.71%
Purchased and contracted services	12,050	12,050	0	0.00%
Capital expense	2,500	2,500	0	0.00%
	<u>52,995</u>	<u>53,738</u>	<u>743</u>	<u>1.40%</u>
	<u>1,007,917</u>	<u>1,013,588</u>	<u>5,671</u>	<u>0.56%</u>
TAX LEVY	830,848	828,551	2,297	-0.28%
Full Time Positions	8.0	8.0	-	
Summer Students	1.0	1.0	-	

2023 Budget

LEGAL - CITY OWNED LAND

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Maintenance and repairs	2,170	2,289	119	5.48%
Rents and leases	14,000	14,000	0	0.00%
Taxes and licenses	120	120	0	0.00%
	16,290	16,409	119	0.73%
	16,290	16,409	119	0.73%
TAX LEVY	16,290	16,409	119	0.73%

2023 Budget

LEGAL - INSURANCE

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Taxes and licenses	2,052,835	2,288,978	236,143	11.50%
	2,052,835	2,288,978	236,143	11.50%
	2,052,835	2,288,978	236,143	11.50%
TAX LEVY	2,052,835	2,288,978	236,143	11.50%

2023 Budget

LEGAL - PROVINCIAL OFFENCES ACT

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	1,350,000	1,350,000	0	0.00%
	<u>1,350,000</u>	<u>1,350,000</u>	<u>0</u>	<u>0.00%</u>
EXPENDITURES				
Salaries	465,557	489,629	24,072	5.17%
Benefits	120,725	127,513	6,788	5.62%
	<u>586,282</u>	<u>617,142</u>	<u>30,860</u>	<u>5.26%</u>
Travel and training	14,335	14,335	0	0.00%
Materials and supplies	52,285	51,285	(1,000)	-1.91%
Rents and leases	65,302	65,302	0	0.00%
Purchased and contracted services	296,337	296,337	0	0.00%
Capital expense	5,500	5,500	0	0.00%
	<u>433,759</u>	<u>432,759</u>	<u>(1,000)</u>	<u>-0.23%</u>
	<u>1,020,041</u>	<u>1,049,901</u>	<u>29,860</u>	<u>2.93%</u>
TAX LEVY	(329,959)	(300,099)	29,860	-9.05%
Full Time Positions	7.0	7.0	-	
Summer Students	1.0	1.0	-	

2023 Budget

LEGAL DEPARTMENT - HUMAN RESOURCES DEPARTMENT

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Government grants (including OMPF)	1,540	1,540	0	0.00%
	<u>1,540</u>	<u>1,540</u>	<u>0</u>	<u>0.00%</u>
EXPENDITURES				
Salaries	844,001	831,305	(12,696)	-1.50%
Benefits	947,974	1,005,631	57,657	6.08%
	<u>1,791,975</u>	<u>1,836,936</u>	<u>44,961</u>	<u>2.51%</u>
Travel and training	111,970	110,970	(1,000)	-0.89%
Vehicle allowance, maintenance and repairs	550	300	(250)	-45.45%
Materials and supplies	39,950	37,461	(2,489)	-6.23%
Maintenance and repairs	3,100	3,100	0	0.00%
Purchased and contracted services	253,820	253,820	0	0.00%
Capital expense	18,400	20,400	2,000	10.87%
	<u>427,790</u>	<u>426,051</u>	<u>(1,739)</u>	<u>-0.41%</u>
	<u>2,219,765</u>	<u>2,262,987</u>	<u>43,222</u>	<u>1.95%</u>
TAX LEVY	2,218,225	2,261,447	43,222	1.95%

2023 Budget

LEGAL DEPARTMENT - HUMAN RESOURCES - ADMIN

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Government grants (including OMPF)	1,540	1,540	0	0.00%
	<u>1,540</u>	<u>1,540</u>	<u>0</u>	<u>0.00%</u>
EXPENDITURES				
Salaries	563,586	621,085	57,499	10.20%
Benefits	146,671	198,192	51,521	35.13%
	<u>710,257</u>	<u>819,277</u>	<u>109,020</u>	<u>15.35%</u>
Travel and training	14,420	13,420	(1,000)	-6.93%
Materials and supplies	25,500	23,131	(2,369)	-9.29%
Purchased and contracted services	102,000	102,000	0	0.00%
Capital expense	1,200	3,200	2,000	166.67%
	<u>143,120</u>	<u>141,751</u>	<u>(1,369)</u>	<u>-0.96%</u>
	<u>853,377</u>	<u>961,028</u>	<u>107,651</u>	<u>12.61%</u>
TAX LEVY	851,837	959,488	107,651	12.64%
Full Time Positions	6.0	7.0	1.0	
Summer Students	1.0	1.0	-	

2023 Budget

LEGAL DEPARTMENT - HR - HEALTH & SAFETY

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	105,005	105,110	105	0.10%
Benefits	26,119	29,187	3,068	11.75%
	131,124	134,297	3,173	2.42%
Travel and training	21,000	21,000	0	0.00%
Vehicle allowance, maintenance and repairs	300	150	(150)	-50.00%
Materials and supplies	150	150	0	0.00%
Maintenance and repairs	3,100	3,100	0	0.00%
	24,550	24,400	(150)	-0.61%
	155,674	158,697	3,023	1.94%
TAX LEVY	155,674	158,697	3,023	1.94%
Full Time Positions	1.0	1.0	-	

2023 Budget

LEGAL DEPARTMENT - HR - DISABILTY MANAGEMENT

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	175,410	105,110	(70,300)	-40.08%
Benefits	26,119	29,187	3,068	11.75%
	201,529	134,297	(67,232)	-33.36%
Vehicle allowance, maintenance and repairs	250	150	(100)	-40.00%
Materials and supplies	4,300	4,180	(120)	-2.79%
Purchased and contracted services	113,820	113,820	0	0.00%
	118,370	118,150	(220)	-0.19%
	319,899	252,447	(67,452)	-21.09%
TAX LEVY	319,899	252,447	(67,452)	-21.09%
Full Time Positions	2.0	1.0	(1.0)	

2023 Budget

LEGAL DEPARTMENT - HR - CORPORATE RECRUITMENT & TRAINING

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Travel and training	66,000	66,000	0	0.00%
	66,000	66,000	0	0.00%
	66,000	66,000	0	0.00%
TAX LEVY	66,000	66,000	0	0.00%

2023 Budget

LEGAL DEPARTMENT - HR - RETIREE BENEFITS

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Benefits	745,500	745,500	0	0.00%
	745,500	745,500	0	0.00%
	745,500	745,500	0	0.00%
TAX LEVY	745,500	745,500	0	0.00%

2023 Budget

LEGAL DEPARTMENT - HR - EMPLOYEE ASSISTANCE PROGRAM

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Purchased and contracted services	18,000	18,000	0	0.00%
	18,000	18,000	0	0.00%
	18,000	18,000	0	0.00%
TAX LEVY	18,000	18,000	0	0.00%

2023 Budget

LEGAL DEPARTMENT - HR - DISABLED PREMIUMS

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Benefits	3,565	3,565	0	0.00%
	3,565	3,565	0	0.00%
	3,565	3,565	0	0.00%
TAX LEVY	3,565	3,565	0	0.00%

2023 Budget

LEGAL DEPARTMENT - HR - LEADERSHIP PERFORMANCE

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Travel and training	2,550	2,550	0	0.00%
Purchased and contracted services	20,000	20,000	0	0.00%
	22,550	22,550	0	0.00%
	22,550	22,550	0	0.00%
TAX LEVY	22,550	22,550	0	0.00%

2023 Budget

LEGAL DEPARTMENT - HR - GENERAL HEALTH & SAFETY

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Travel and training	8,000	8,000	0	0.00%
Materials and supplies	10,000	10,000	0	0.00%
Capital expense	17,200	17,200	0	0.00%
	35,200	35,200	0	0.00%
	35,200	35,200	0	0.00%
TAX LEVY	35,200	35,200	0	0.00%

2023 Budget

FIRE SERVICES

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	493,803	802,615	308,812	62.54%
Other income	3,000	3,375	375	12.50%
	<u>496,803</u>	<u>805,990</u>	<u>309,187</u>	<u>62.24%</u>
EXPENDITURES				
Salaries	10,833,853	11,467,822	633,969	5.85%
Benefits	3,423,380	3,586,837	163,457	4.77%
	<u>14,257,233</u>	<u>15,054,659</u>	<u>797,426</u>	<u>5.59%</u>
Travel and training	141,220	141,220	0	0.00%
Vehicle allowance, maintenance and repairs	162,440	220,100	57,660	35.50%
Utilities and Fuel	249,100	337,000	87,900	35.29%
Materials and supplies	129,200	284,633	157,908	122.22%
Maintenance and repairs	143,789	150,319	6,530	4.54%
Financial expenses	2,500	2,500	0	0.00%
Purchased and contracted services	18,200	19,300	1,100	6.04%
Transfer to own funds	312,151	273,841	(38,310)	-12.27%
Capital expense	60,566	60,566	0	0.00%
	<u>1,219,166</u>	<u>1,491,954</u>	<u>272,788</u>	<u>22.37%</u>
	<u>15,476,399</u>	<u>16,546,613</u>	<u>1,070,214</u>	<u>6.92%</u>
TAX LEVY	14,979,596	15,740,623	761,027	5.08%

2023 Budget

FIRE SERVICES

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
Community Emergency Management	124,838	133,919	9,081	7.27%
Administration	2,086,794	1,690,521	(396,273)	-18.99%
Suppression	11,000,572	11,690,328	689,756	6.27%
Prevention	868,783	886,796	18,013	2.07%
Support Services	762,022	1,039,059	277,037	36.36%
Other - EMS WSIB	136,587	300,000	163,413	119.64%
	14,979,596	15,740,623	761,027	5.08%
Full Time Positions	95.0	95.0	-	
Summer Students	2.0	2.0	-	

2023 Budget

FIRE - COMMUNITY EMERGENCY MANAGEMENT

	2022 BUDGET	2023 BUDGET	\$	%
			Change (2022 to 2023)	Change (2022 to 2023)
REVENUE				
Other income	2,000	2,000	0	0.00%
	<u>2,000</u>	<u>2,000</u>	<u>0</u>	<u>0.00%</u>
EXPENDITURES				
Salaries	89,329	94,955	5,626	6.30%
Benefits	23,724	27,179	3,455	14.56%
	<u>113,053</u>	<u>122,134</u>	<u>9,081</u>	<u>8.03%</u>
Travel and training	2,000	2,000	0	0.00%
Vehicle allowance, maintenance and repairs	100	100	0	0.00%
Materials and supplies	8,685	8,685	0	0.00%
Purchased and contracted services	3,000	3,000	0	0.00%
	<u>13,785</u>	<u>13,785</u>	<u>0</u>	<u>0.00%</u>
	<u>126,838</u>	<u>135,919</u>	<u>9,081</u>	<u>7.16%</u>
TAX LEVY	124,838	133,919	9,081	7.27%
Full Time Positions	1.0	1.0	-	

2023 Budget

FIRE - ADMINISTRATION

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	493,803	802,615	308,812	62.54%
Other income	1,000	1,375	375	37.50%
	494,803	803,990	309,187	62.49%
EXPENDITURES				
Salaries	749,271	755,349	6,078	0.81%
Benefits	923,754	794,962	(128,792)	-13.94%
	1,673,025	1,550,311	(122,714)	-7.33%
Travel and training	139,220	139,220	0	0.00%
Utilities and Fuel	175,100	174,000	(1,100)	-0.63%
Materials and supplies	98,435	154,368	55,933	56.82%
Maintenance and repairs	119,400	134,930	15,530	13.01%
Financial expenses	2,500	2,500	0	0.00%
Purchased and contracted services	1,200	2,300	1,100	91.67%
Transfer to own funds	312,151	273,841	(38,310)	-12.27%
Capital expense	60,566	60,566	0	0.00%
	908,572	944,200	35,628	3.92%
	2,581,597	2,494,511	(87,086)	-3.37%
TAX LEVY	2,086,794	1,690,521	(396,273)	-18.99%
Full Time Positions	7.0	7.0	-	

2023 Budget

FIRE - SUPPRESSION

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	8,871,479	9,452,474	580,995	6.55%
Benefits	2,067,713	2,173,474	105,761	5.11%
	10,939,192	11,625,948	686,756	6.28%
Materials and supplies	61,380	64,380	3,000	4.89%
	61,380	64,380	3,000	4.89%
	11,000,572	11,690,328	689,756	6.27%
TAX LEVY	11,000,572	11,690,328	689,756	6.27%
Full Time Positions	77.0	77.0	-	

2023 Budget

FIRE - PREVENTION

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	677,818	687,901	10,083	1.49%
Benefits	162,565	170,495	7,930	4.88%
	840,383	858,396	18,013	2.14%
Materials and supplies	14,400	14,400	0	0.00%
Purchased and contracted services	14,000	14,000	0	0.00%
	28,400	28,400	0	0.00%
	868,783	886,796	18,013	2.07%
TAX LEVY	868,783	886,796	18,013	2.07%
Full Time Positions	6.0	6.0	-	

2023 Budget

FIRE - SUPPORT SERVICES

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	445,956	477,143	31,187	6.99%
Benefits	109,037	120,727	11,690	10.72%
	554,993	597,870	42,877	7.73%
Vehicle allowance, maintenance and repairs	162,340	220,000	57,660	35.52%
Utilities and Fuel	74,000	163,000	89,000	120.27%
Materials and supplies	(53,700)	42,800	96,500	-179.70%
Maintenance and repairs	24,389	15,389	(9,000)	-36.90%
	207,029	441,189	234,160	113.10%
	762,022	1,039,059	277,037	36.36%
TAX LEVY	762,022	1,039,059	277,037	36.36%
Full Time Positions	4.0	4.0	-	
Summer Students	2.0	2.0	-	

2023 Budget

FIRE - OTHER (EMS WSIB)

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Benefits	136,587	300,000	163,413	119.64%
	136,587	300,000	163,413	119.64%
	136,587	300,000	163,413	119.64%
TAX LEVY	136,587	300,000	163,413	119.64%

2023 Budget

PUBLIC WORKS

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	2,383,216	2,337,007	(46,209)	-1.94%
Government grants (including OMPF)	705,269	568,703	(136,566)	-19.36%
Contribution from own funds	5,000	5,000	0	0.00%
Other income	75,000	90,000	15,000	20.00%
	3,168,485	3,000,710	(167,775)	-5.30%
EXPENDITURES				
Salaries	15,863,502	15,616,472	(247,030)	-1.56%
Benefits	4,317,247	4,505,969	188,722	4.37%
	20,180,749	20,122,441	(58,308)	-0.29%
Travel and training	88,990	88,990	0	0.00%
Vehicle allowance, maintenance and repairs	2,291,040	2,383,958	92,918	4.06%
Utilities and Fuel	1,851,410	2,249,104	397,694	21.48%
Materials and supplies	3,226,353	3,785,212	558,859	17.32%
Taxes and licenses	85,455	90,455	5,000	5.85%
Financial expenses	5,000	5,000	0	0.00%
Purchased and contracted services	3,451,589	3,369,405	(82,184)	-2.38%
Transfer to own funds	3,086,587	3,458,487	371,900	12.05%
Capital expense	46,600	76,600	30,000	64.38%
Less: recoverable costs	(255,130)	(255,130)	0	0.00%
	13,877,894	15,252,081	1,374,187	9.90%
	34,058,643	35,374,522	1,315,879	3.86%
TAX LEVY	30,890,158	32,373,812	1,483,654	4.80%

2023 Budget

PUBLIC WORKS

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
Operations				
Works	3,181,860	2,951,305	(230,555)	-7.25%
Roadways	3,404,463	3,665,551	261,088	7.67%
Sidewalks	1,013,668	1,147,274	133,606	13.18%
Winter Control	6,498,821	6,694,764	195,943	3.02%
Sanitary Sewers	2,062,118	2,362,382	300,264	14.56%
Storm Sewers	622,488	691,920	69,432	11.15%
Traffic & Communications	1,852,734	1,932,451	79,717	4.30%
Carpentry	681,042	793,286	112,244	16.48%
Administration	1,679,652	1,679,322	(330)	-0.02%
Buildings & Equipment	2,243,634	2,242,048	(1,586)	-0.07%
Waste Management	3,982,211	4,278,886	296,675	7.45%
Parks	3,667,467	3,934,623	267,156	7.28%
	30,890,158	32,373,812	1,483,654	4.80%
Full Time Positions	219.0	219.0	-	
Summer Students	63.0	63.0	-	

2023 Budget

PUBLIC WORKS - OPERATIONS (ADMINISTRATION/SUPERVISION/OVERHEAD)

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	2,484,356	2,272,720	(211,636)	-8.52%
Benefits	608,584	589,665	(18,919)	-3.11%
	3,092,940	2,862,385	(230,555)	-7.45%
Travel and training	33,920	33,920	0	0.00%
Vehicle allowance, maintenance and repairs	55,000	55,000	0	0.00%
	88,920	88,920	0	0.00%
	3,181,860	2,951,305	(230,555)	-7.25%
TAX LEVY	3,181,860	2,951,305	(230,555)	-7.25%
Full Time Positions	116.0	117.0	1.0	
Summer Students	10.0	10.0	-	

2023 Budget

PUBLIC WORKS - ROADWAYS

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	50,342	53,127	2,785	5.53%
	<u>50,342</u>	<u>53,127</u>	<u>2,785</u>	<u>5.53%</u>
EXPENDITURES				
Salaries	1,298,423	1,277,401	(21,022)	-1.62%
Benefits	331,704	340,087	8,383	2.53%
	<u>1,630,127</u>	<u>1,617,488</u>	<u>(12,639)</u>	<u>-0.78%</u>
Vehicle allowance, maintenance and repairs	845,200	900,446	55,246	6.54%
Materials and supplies	919,644	1,114,244	194,600	21.16%
Purchased and contracted services	11,500	11,500	0	0.00%
Transfer to own funds	53,334	80,000	26,666	50.00%
Less: recoverable costs	(5,000)	(5,000)	0	0.00%
	<u>1,824,678</u>	<u>2,101,190</u>	<u>276,512</u>	<u>15.15%</u>
	<u>3,454,805</u>	<u>3,718,678</u>	<u>263,873</u>	<u>7.64%</u>
TAX LEVY	3,404,463	3,665,551	261,088	7.67%

2023 Budget

PUBLIC WORKS - SIDEWALKS (INCLUDING WINTER CONTROL)

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	441,675	434,201	(7,474)	-1.69%
Benefits	112,833	115,381	2,548	2.26%
	554,508	549,582	(4,926)	-0.89%
Vehicle allowance, maintenance and repairs	375,910	484,910	109,000	29.00%
Materials and supplies	82,400	111,932	29,532	35.84%
Purchased and contracted services	850	850	0	0.00%
	459,160	597,692	138,532	30.17%
	1,013,668	1,147,274	133,606	13.18%
TAX LEVY	1,013,668	1,147,274	133,606	13.18%

2023 Budget

PUBLIC WORKS - WINTER CONTROL - ROADWAYS

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	175,000	175,000	0	0.00%
	<u>175,000</u>	<u>175,000</u>	<u>0</u>	<u>0.00%</u>
EXPENDITURES				
Salaries	2,405,048	2,365,921	(39,127)	-1.63%
Benefits	614,409	630,019	15,610	2.54%
	<u>3,019,457</u>	<u>2,995,940</u>	<u>(23,517)</u>	<u>-0.78%</u>
Vehicle allowance, maintenance and repairs	2,807,334	2,869,794	62,460	2.22%
Materials and supplies	922,030	1,079,030	157,000	17.03%
Less: recoverable costs	(75,000)	(75,000)	0	0.00%
	<u>3,654,364</u>	<u>3,873,824</u>	<u>219,460</u>	<u>6.01%</u>
	<u>6,673,821</u>	<u>6,869,764</u>	<u>195,943</u>	<u>2.94%</u>
TAX LEVY	6,498,821	6,694,764	195,943	3.02%

2023 Budget

PUBLIC WORKS - SANITARY SEWERS

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	37,874	38,880	1,006	2.66%
	<u>37,874</u>	<u>38,880</u>	<u>1,006</u>	<u>2.66%</u>
EXPENDITURES				
Salaries	838,204	962,517	124,313	14.83%
Benefits	214,125	259,032	44,907	20.97%
	<u>1,052,329</u>	<u>1,221,549</u>	<u>169,220</u>	<u>16.08%</u>
Travel and training	20,000	20,000	0	0.00%
Vehicle allowance, maintenance and repairs	434,309	541,874	107,565	24.77%
Utilities and Fuel	41,659	41,659	0	0.00%
Materials and supplies	403,195	432,495	29,300	7.27%
Purchased and contracted services	148,500	143,685	(4,815)	-3.24%
	<u>1,047,663</u>	<u>1,179,713</u>	<u>132,050</u>	<u>12.60%</u>
	<u>2,099,992</u>	<u>2,401,262</u>	<u>301,270</u>	<u>14.35%</u>
TAX LEVY	2,062,118	2,362,382	300,264	14.56%

2023 Budget

PUBLIC WORKS - STORM SEWERS

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	267,525	309,238	41,713	15.59%
Benefits	68,341	83,314	14,973	21.91%
	335,866	392,552	56,686	16.88%
Vehicle allowance, maintenance and repairs	175,350	182,413	7,063	4.03%
Utilities and Fuel	920	920	0	0.00%
Materials and supplies	103,330	109,013	5,683	5.50%
Purchased and contracted services	7,022	7,022	0	0.00%
	286,622	299,368	12,746	4.45%
	622,488	691,920	69,432	11.15%
TAX LEVY	622,488	691,920	69,432	11.15%

2023 Budget

PUBLIC WORKS - TRAFFIC & COMMUNICATIONS

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	789,219	781,611	(7,608)	-0.96%
Benefits	174,793	202,430	27,637	15.81%
	964,012	984,041	20,029	2.08%
Travel and training	5,000	5,000	0	0.00%
Vehicle allowance, maintenance and repairs	107,440	107,440	0	0.00%
Utilities and Fuel	50,272	40,272	(10,000)	-19.89%
Materials and supplies	162,910	182,910	20,000	12.28%
Taxes and licenses	33,000	33,000	0	0.00%
Purchased and contracted services	435,000	451,883	16,883	3.88%
Transfer to own funds	51,000	53,805	2,805	5.50%
Capital expense	44,100	74,100	30,000	68.03%
	888,722	948,410	59,688	6.72%
	1,852,734	1,932,451	79,717	4.30%
TAX LEVY	1,852,734	1,932,451	79,717	4.30%
Full Time Positions	10.0	10.0	-	

2023 Budget

PUBLIC WORKS - CARPENTRY

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	626,303	627,086	783	0.13%
Benefits	153,479	170,340	16,861	10.99%
	<u>779,782</u>	<u>797,426</u>	<u>17,644</u>	<u>2.26%</u>
Travel and training	500	500	0	0.00%
Vehicle allowance, maintenance and repairs	15,490	30,490	15,000	96.84%
Materials and supplies	20,400	100,000	79,600	390.20%
Less: recoverable costs	(135,130)	(135,130)	0	0.00%
	<u>(98,740)</u>	<u>(4,140)</u>	<u>94,600</u>	<u>-95.81%</u>
	<u>681,042</u>	<u>793,286</u>	<u>112,244</u>	<u>16.48%</u>
TAX LEVY	681,042	793,286	112,244	16.48%
Full Time Positions	8.0	8.0	-	

2023 Budget

PUBLIC WORKS - ADMINISTRATION

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	873,761	860,768	(12,993)	-1.49%
Benefits	661,461	674,491	13,030	1.97%
	1,535,222	1,535,259	37	0.00%
Travel and training	4,500	4,500	0	0.00%
Vehicle allowance, maintenance and repairs	14,700	14,700	0	0.00%
Materials and supplies	101,130	100,763	(367)	-0.36%
Purchased and contracted services	21,600	21,600	0	0.00%
Capital expense	2,500	2,500	0	0.00%
	144,430	144,063	(367)	-0.25%
	1,679,652	1,679,322	(330)	-0.02%
TAX LEVY	1,679,652	1,679,322	(330)	-0.02%
Full Time Positions	9.0	9.0	-	

2023 Budget

PUBLIC WORKS - BUILDINGS & EQUIPMENT

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	2,186,342	2,126,678	(59,664)	-2.73%
Benefits	536,651	566,729	30,078	5.60%
	<u>2,722,993</u>	<u>2,693,407</u>	<u>(29,586)</u>	<u>-1.09%</u>
Travel and training	12,600	12,600	0	0.00%
Vehicle allowance, maintenance and repairs	(3,868,883)	(4,340,299)	(471,416)	12.18%
Utilities and Fuel	1,530,519	1,933,790	403,271	26.35%
Materials and supplies	160,200	169,011	8,811	5.50%
Purchased and contracted services	155,422	158,563	3,141	2.02%
Transfer to own funds	1,530,783	1,614,976	84,193	5.50%
	<u>(479,359)</u>	<u>(451,359)</u>	<u>28,000</u>	<u>-5.84%</u>
	<u>2,243,634</u>	<u>2,242,048</u>	<u>(1,586)</u>	<u>-0.07%</u>
TAX LEVY	2,243,634	2,242,048	(1,586)	-0.07%
Full Time Positions	31.0	31.0	-	

2023 Budget

PUBLIC WORKS - WASTE MANAGEMENT

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	2,120,000	2,070,000	(50,000)	-2.36%
Government grants (including OMPF)	705,269	568,703	(136,566)	-19.36%
Contribution from own funds	5,000	5,000	0	0.00%
Other income	75,000	90,000	15,000	20.00%
	2,905,269	2,733,703	(171,566)	-5.91%
EXPENDITURES				
Salaries	1,448,286	1,352,163	(96,123)	-6.64%
Benefits	360,742	352,879	(7,863)	-2.18%
	1,809,028	1,705,042	(103,986)	-5.75%
Travel and training	3,000	3,000	0	0.00%
Vehicle allowance, maintenance and repairs	985,671	1,085,671	100,000	10.15%
Utilities and Fuel	51,721	51,721	0	0.00%
Materials and supplies	76,000	76,000	0	0.00%
Taxes and licenses	52,455	57,455	5,000	9.53%
Financial expenses	5,000	5,000	0	0.00%
Purchased and contracted services	2,453,135	2,327,242	(125,893)	-5.13%
Transfer to own funds	1,451,470	1,701,458	249,988	17.22%
	5,078,452	5,307,547	229,095	4.51%
	6,887,480	7,012,589	125,109	1.82%
TAX LEVY	3,982,211	4,278,886	296,675	7.45%
Full Time Positions	20.0	19.04	(1.0)	
Summer Students	1.0	1.0	-	

2023 Budget

PUBLIC WORKS - PARKS OPERATIONS

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	2,204,360	2,253,297	48,937	2.22%
Benefits	480,125	522,721	42,596	8.87%
	<u>2,684,485</u>	<u>2,776,018</u>	<u>91,533</u>	<u>3.41%</u>
Travel and training	9,470	9,470	0	0.00%
Vehicle allowance, maintenance and repairs	343,519	451,519	108,000	31.44%
Utilities and Fuel	176,319	180,742	4,423	2.51%
Materials and supplies	275,114	309,814	34,700	12.61%
Purchased and contracted services	218,560	247,060	28,500	13.04%
Less: recoverable costs	(40,000)	(40,000)	0	0.00%
	<u>982,982</u>	<u>1,158,605</u>	<u>175,623</u>	<u>17.87%</u>
	<u>3,667,467</u>	<u>3,934,623</u>	<u>267,156</u>	<u>7.28%</u>
TAX LEVY	3,667,467	3,934,623	267,156	7.28%
Full Time Positions	25.0	25.0	-	
Summer Students	52.0	52.0	-	

2023 Budget

ENGINEERING

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	1,264,299	1,346,540	82,241	6.50%
Government grants (including OMPF)	32,160	81,270	49,110	152.71%
	<u>1,296,459</u>	<u>1,427,810</u>	<u>131,351</u>	<u>10.13%</u>
EXPENDITURES				
Salaries	3,201,551	3,128,153	(73,398)	-2.29%
Benefits	755,379	811,351	55,972	7.41%
	<u>3,956,930</u>	<u>3,939,504</u>	<u>(17,426)</u>	<u>-0.44%</u>
Travel and training	25,153	25,450	297	1.18%
Vehicle allowance, maintenance and repairs	31,099	29,852	(1,247)	-4.01%
Utilities and Fuel	5,597,687	5,259,192	(338,495)	-6.05%
Materials and supplies	227,294	212,737	(14,557)	-6.40%
Maintenance and repairs	230,400	233,400	3,000	1.30%
Financial expenses	528	1,428	900	170.45%
Purchased and contracted services	3,898,664	4,106,861	208,197	5.34%
Transfer to own funds	1,424,455	638,535	(785,920)	-55.17%
Capital expense	51,158	60,559	9,401	18.38%
	<u>11,486,438</u>	<u>10,568,014</u>	<u>(918,424)</u>	<u>-8.00%</u>
	<u>15,443,368</u>	<u>14,507,518</u>	<u>(935,850)</u>	<u>-6.06%</u>
TAX LEVY	14,146,909	13,079,708	(1,067,201)	-7.54%

2023 Budget

ENGINEERING

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
Building Permit/Inspection	198,156	142,259	(55,897)	-15.50%
Design	2,102,707	2,072,341	(30,366)	-1.44%
Administration	167,528	117,471	(50,057)	-29.88%
Building Services	1,388,532	1,413,054	24,522	1.77%
Other				
Hydrants	1,365,000	1,440,000	75,000	5.49%
Street Lighting	1,915,780	1,502,500	(413,280)	-21.57%
Sewage Disposal System	5,663,206	5,869,903	206,697	3.65%
Environmental Clean Up	20,000	20,000	0	0.00%
Miscellaneous Construction	1,326,000	502,180	(823,820)	-62.13%
	14,146,909	13,079,708	(1,067,201)	-7.54%
Full Time Positions	42.0	42.0	-	
Part Time Hours	910.0	910.0	-	
Summer Students	9.0	9.0	-	

2023 Budget

ENGINEERING - BUILDING INSPECTION

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	1,237,091	1,306,164	69,073	5.58%
Government grants (including OMPF)	890	0	(890)	-100.00%
	<u>1,237,981</u>	<u>1,306,164</u>	<u>68,183</u>	<u>5.51%</u>
EXPENDITURES				
Salaries	775,432	779,844	4,412	0.57%
Benefits	177,423	203,417	25,994	14.65%
	<u>952,855</u>	<u>983,261</u>	<u>30,406</u>	<u>3.19%</u>
Travel and training	15,153	15,150	(3)	-0.02%
Vehicle allowance, maintenance and repairs	11,230	11,000	(230)	-2.05%
Utilities and Fuel	7,415	7,000	(415)	-5.60%
Materials and supplies	72,742	70,267	(2,475)	-3.40%
Financial expenses	528	1,428	900	170.45%
Transfer to own funds	58,455	96,355	37,900	64.84%
Capital expense	7,158	7,200	42	0.59%
	<u>172,681</u>	<u>208,400</u>	<u>35,719</u>	<u>20.68%</u>
	<u>1,125,536</u>	<u>1,191,661</u>	<u>66,125</u>	<u>5.87%</u>
TAX LEVY	(112,445)	(114,503)	(2,058)	1.83%
Full Time Positions	10.0	10.5	0.5	
Summer Students	1.0	1.0	-	

2023 Budget

ENGINEERING - BY-LAW ENFORCEMENT

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
	17,000	30,000	13,000	76.47%
	1,270	1,270	0	0.00%
	18,270	31,270	13,000	71.15%
EXPENDITURES				
Salaries	260,570	217,042	(43,528)	-16.70%
Benefits	49,712	52,401	2,689	5.41%
	310,282	269,443	(40,839)	-13.16%
Travel and training	2,000	2,300	300	15.00%
Vehicle allowance, maintenance and repairs	4,289	3,200	(1,089)	-25.39%
Utilities and Fuel	2,000	2,200	200	10.00%
Materials and supplies	8,300	8,700	400	4.82%
Capital expense	2,000	2,189	189	9.45%
	18,589	18,589	0	0.00%
	328,871	288,032	(40,839)	-12.42%
TAX LEVY	310,601	256,762	(53,839)	-17.33%
Full Time Positions	3.0	2.5	(0.5)	
Summer Students	1.0	1.0	-	
Part Time Hours	910.0	910.0	-	

2023 Budget

ENGINEERING - DESIGN

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	1,572,786	1,534,912	(37,874)	-2.41%
Benefits	358,371	365,807	7,436	2.07%
	1,931,157	1,900,719	(30,438)	-1.58%
Vehicle allowance, maintenance and repairs	15,480	15,552	72	0.47%
Utilities and Fuel	13,500	13,500	0	0.00%
Materials and supplies	36,070	26,900	(9,170)	-25.42%
Purchased and contracted services	30,000	30,000	0	0.00%
Transfer to own funds	40,000	40,000	0	0.00%
Capital expense	36,500	45,670	9,170	25.12%
	171,550	171,622	72	0.04%
	2,102,707	2,072,341	(30,366)	-1.44%
TAX LEVY	2,102,707	2,072,341	(30,366)	-1.44%
Full Time Positions	18.0	18.0	-	
Summer Students	5.0	5.0	-	

2023 Budget

ENGINEERING - ADMINISTRATION

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	10,208	10,376	168	1.65%
Government grants (including OMPF)	30,000	80,000	50,000	166.67%
	40,208	90,376	50,168	124.77%
EXPENDITURES				
Salaries	126,402	127,518	1,116	0.88%
Benefits	42,822	46,373	3,551	8.29%
	169,224	173,891	4,667	2.76%
Travel and training	8,000	8,000	0	0.00%
Vehicle allowance, maintenance and repairs	100	100	0	0.00%
Materials and supplies	26,812	22,256	(4,556)	-16.99%
Purchased and contracted services	100	100	0	0.00%
Capital expense	3,500	3,500	0	0.00%
	38,512	33,956	(4,556)	-11.83%
	207,736	207,847	111	0.05%
TAX LEVY	167,528	117,471	(50,057)	-29.88%
Full Time Positions	2.0	2.0	-	
Summer Students	1.0	1.0	-	

2023 Budget

ENGINEERING - BUILDING SERVICES

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	466,361	468,837	2,476	0.53%
Benefits	127,051	143,353	16,302	12.83%
	593,412	612,190	18,778	3.16%
Utilities and Fuel	393,992	393,992	0	0.00%
Materials and supplies	47,370	48,614	1,244	2.63%
Maintenance and repairs	176,400	179,400	3,000	1.70%
Purchased and contracted services	175,358	176,858	1,500	0.86%
Capital expense	2,000	2,000	0	0.00%
	795,120	800,864	5,744	0.72%
	1,388,532	1,413,054	24,522	1.77%
TAX LEVY	1,388,532	1,413,054	24,522	1.77%
Full Time Positions	9.0	9.0	-	
Summer Students	1.0	1.0	-	

2023 Budget

ENGINEERING - HYDRANTS

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Utilities and Fuel	1,365,000	1,440,000	75,000	5.49%
	1,365,000	1,440,000	75,000	5.49%
	1,365,000	1,440,000	75,000	5.49%
TAX LEVY	1,365,000	1,440,000	75,000	5.49%

2023 Budget

ENGINEERING - STREET LIGHTING

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Utilities and Fuel	1,915,780	1,502,500	(413,280)	-21.57%
	1,915,780	1,502,500	(413,280)	-21.57%
	1,915,780	1,502,500	(413,280)	-21.57%
TAX LEVY	1,915,780	1,502,500	(413,280)	-21.57%

2023 Budget

ENGINEERING - SEWAGE DISPOSAL SYSTEM

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Utilities and Fuel	1,900,000	1,900,000	0	0.00%
Materials and supplies	36,000	36,000	0	0.00%
Maintenance and repairs	54,000	54,000	0	0.00%
Purchased and contracted services	3,673,206	3,879,903	206,697	5.63%
	<u>5,663,206</u>	<u>5,869,903</u>	<u>206,697</u>	<u>3.65%</u>
	<u>5,663,206</u>	<u>5,869,903</u>	<u>206,697</u>	<u>3.65%</u>
TAX LEVY	5,663,206	5,869,903	206,697	3.65%

2023 Budget

ENGINEERING - ENVIRONMENTAL CLEANUP

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Purchased and contracted services	20,000	20,000	0	0.00%
	20,000	20,000	0	0.00%
	20,000	20,000	0	0.00%
TAX LEVY	20,000	20,000	0	0.00%

2023 Budget

ENGINEERING - MISCELLANEOUS CONSTRUCTION

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
<hr/>				
<hr/>				
EXPENDITURES				
Transfer to own funds	1,326,000	502,180	(823,820)	-62.13%
	1,326,000	502,180	(823,820)	-62.13%
	1,326,000	502,180	(823,820)	-62.13%
TAX LEVY	1,326,000	502,180	(823,820)	-62.13%

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES

	2022 BUDGET	2023 BUDGET	\$	%
			Change (2022 to 2023)	Change (2022 to 2023)
REVENUE				
Fees and user charges	8,184,517	8,628,283	443,766	5.42%
Government grants (including OMPF)	1,666,196	2,123,705	457,509	27.46%
Contribution from own funds	465,454	537,323	71,869	15.44%
Other income	119,205	225,005	105,800	88.75%
	10,435,372	11,514,316	1,078,944	10.34%
EXPENDITURES				
Salaries	14,469,395	14,581,364	111,969	0.77%
Benefits	3,522,107	3,876,788	354,681	10.07%
	17,991,502	18,458,152	466,650	0.62%
Travel and training	111,507	186,567	75,060	67.31%
Vehicle allowance, maintenance and repairs	1,044,745	1,090,218	45,473	4.35%
Utilities and Fuel	3,193,436	3,991,957	798,521	25.01%
Materials and supplies	932,001	1,105,722	173,721	56.54%
Maintenance and repairs	1,325,039	1,333,118	8,079	0.61%
Program expenses	169,540	169,540	0	0.00%
Goods for resale	537,796	621,971	84,175	15.65%
Rents and leases	90,255	90,255	0	0.00%
Taxes and licenses	173,250	173,250	0	0.00%
Financial expenses	99,287	97,187	(2,100)	-2.12%
Purchased and contracted services	1,650,693	2,193,458	542,765	32.88%
Grants to others	66,500	66,500	0	0.00%
Transfer to own funds	1,413,196	1,593,512	180,316	12.76%
Capital expense	60,769	68,569	7,800	12.84%
	10,868,014	12,781,824	1,913,810	20.86%
	28,859,516	31,239,976	2,380,460	8.24%
TAX LEVY	18,424,144	19,725,660	1,301,516	7.06%

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES

	2022	2023	\$	%
	BUDGET	BUDGET	Change (2022 to 2023)	Change (2022 to 2023)
Humane Society	622,327	656,554	34,227	5.50%
Local Immigration Partnership	0	0	0	0.00%
Economic Development	727,759	731,678	3,919	0.54%
Tourism and Community Development	941,403	946,146	4,743	0.50%
Planning	1,019,931	995,184	(24,747)	-2.43%
Parking	210,565	211,770	1,205	0.57%
Cemetery Operations	78,898	466,913	388,015	491.79%
Transit	7,968,460	8,435,467	467,007	5.86%
School Guards	291,329	302,735	11,406	3.92%
Recreation and Culture	1,846,610	1,899,288	52,678	2.85%
Locks Operations	30,321	37,554	7,233	23.85%
Community Centres:				
John Rhodes Community Centre	1,806,584	1,652,061	(154,523)	-8.55%
McMeeken Centre	210,975	258,548	47,573	22.55%
GFL Memorial Gardens	761,979	921,366	159,387	20.92%
Northern Community Centre	46,174	23,815	(22,359)	-48.42%
Downtown Plaza	41,667	180,000	138,333	332.00%
Mill Market	0	20,000	20,000	0.00%
Outdoor Pools/Miscellaneous Concessions	143,515	274,483	130,968	91.26%
Facility Administration	829,488	849,127	19,639	2.37%
CSD Administration	846,159	862,971	16,812	1.99%
	18,424,144	19,725,660	1,301,516	7.06%
Full Time Positions	159.9	169.0	9.2	
Part Time Hours	143,150.9	151,605.9	8,455.0	
Summer Students	50.0	50.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - LOCAL IMMIGRATION PROGRAM

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
Government grants (including OMPF)	239,973	239,649	(324)	-0.14%
	<u>239,973</u>	<u>239,649</u>	<u>(324)</u>	<u>-0.14%</u>
EXPENDITURES				
Salaries	135,728	136,897	1,169	0.86%
Benefits	37,658	35,572	(2,086)	-5.54%
	<u>173,386</u>	<u>172,469</u>	<u>(917)</u>	<u>-0.53%</u>
Travel and training	5,000	5,000	0	0.00%
Materials and supplies	38,587	39,180	593	1.54%
Purchased and contracted services	23,000	23,000	0	0.00%
	<u>66,587</u>	<u>67,180</u>	<u>593</u>	<u>0.89%</u>
	<u>239,973</u>	<u>239,649</u>	<u>(324)</u>	<u>-0.14%</u>
TAX LEVY				
	0	0	0	0.00%
Full Time Positions	2.0	2.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - HUMANE SOCIETY

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Purchased and contracted services	622,327	656,554	34,227	5.50%
	622,327	656,554	34,227	5.50%
	622,327	656,554	34,227	5.50%
TAX LEVY	622,327	656,554	34,227	5.50%

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - ECONOMIC DEVELOPMENT

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Government grants (including OMPF)	190,167	187,500	(2,667)	-1.40%
Other income	57,470	57,470	0	0.00%
	247,637	244,970	(2,667)	-1.08%
EXPENDITURES				
Salaries	542,580	530,347	(12,233)	-2.25%
Benefits	138,169	151,654	13,485	9.76%
	680,749	682,001	1,252	0.18%
Travel and training	53,527	53,527	0	0.00%
Materials and supplies	113,115	113,115	0	0.00%
Rents and leases	80,005	80,005	0	0.00%
Purchased and contracted services	48,000	48,000	0	0.00%
	294,647	294,647	0	0.00%
	975,396	976,648	1,252	0.13%
TAX LEVY	727,759	731,678	3,919	0.54%
Full Time Positions	6.0	6.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - TOURISM AND COMMUNITY DEVELOPMENT

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
Government grants (including OMPF)		460,500	460,500	0.00%
Contribution from own funds	365,454	417,323	51,869	14.19%
Other income		100,000	100,000	0.00%
	365,454	977,823	612,369	167.56%
EXPENDITURES				
Salaries	769,583	705,074	(64,509)	-8.38%
Benefits	175,845	191,451	15,606	8.87%
	945,428	896,525	(48,903)	-5.17%
Travel and training		75,000	75,000	0.00%
Materials and supplies	7,882	102,500	94,618	1200.43%
Purchased and contracted services	303,547	799,944	496,397	163.53%
Grants to others	50,000	50,000	0	0.00%
	361,429	1,027,444	666,015	66.54%
	1,306,857	1,923,969	666,015	184.27%
TAX LEVY	941,403	946,146	4,743	0.50%
Full Time Positions	9.0	9.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - PLANNING

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	119,762	126,520	6,758	5.64%
Other Income	7,680	7,680	-	-
	127,442	134,200	6,758	5.30%
EXPENDITURES				
Salaries	798,609	773,580	(25,029)	-3.13%
Benefits	196,857	205,567	8,710	4.42%
	995,466	979,147	(16,319)	-1.64%
Travel and training	7,165	7,165	0	0.00%
Vehicle allowance, maintenance and repairs	300	300	0	0.00%
Materials and supplies	110,970	111,900	930	0.84%
Purchased and contracted services	31,350	28,750	(2,600)	-8.29%
Capital expense	2,122	2,122	0	0.00%
	151,907	150,237	(1,670)	-1.10%
	1,147,373	1,129,384	(17,989)	-1.57%
TAX LEVY	1,019,931	995,184	(24,747)	-2.43%
Full Time Positions	9.0	9.0	-	
Summer Students	1.0	1.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - PARKING

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	331,758	337,583	5,825	1.76%
	<u>331,758</u>	<u>337,583</u>	<u>5,825</u>	<u>1.76%</u>
EXPENDITURES				
Salaries	69,150	72,356	3,206	4.64%
Benefits	15,908	19,063	3,155	19.83%
	<u>85,058</u>	<u>91,419</u>	<u>6,361</u>	<u>7.48%</u>
Utilities and Fuel	6,294	6,294	0	0.00%
Materials and supplies	18,900	15,295	(3,605)	-19.07%
Maintenance and repairs	115,150	125,184	10,034	8.71%
Taxes and licenses	37,545	37,545	0	0.00%
Financial expenses	2,225	2,225	0	0.00%
Purchased and contracted services	235,151	229,391	(5,760)	-2.45%
Transfer to own funds	40,000	40,000	0	0.00%
Capital expense	2,000	2,000	0	0.00%
	<u>457,265</u>	<u>457,934</u>	<u>669</u>	<u>0.15%</u>
	<u>542,323</u>	<u>549,353</u>	<u>7,030</u>	<u>1.30%</u>
TAX LEVY	210,565	211,770	1,205	0.57%
Full Time Positions	1.0	1.0	-	
Summer Students	2.0	2.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - CEMETERY OPERATIONS

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	1,388,675	1,156,178	(232,497)	-16.74%
Government grants (including OMPF)	2,709	2,709	0	0.00%
Contribution from own funds	100,000	120,000	20,000	20.00%
	1,491,384	1,278,887	(212,497)	-14.25%
EXPENDITURES				
Salaries	716,233	730,708	14,475	2.02%
Benefits	171,081	184,431	13,350	7.80%
	887,314	915,139	27,825	3.14%
Travel and training	2,000	2,000	0	0.00%
Vehicle allowance, maintenance and repairs	51,000	53,717	2,717	5.33%
Utilities and Fuel	91,159	95,038	3,879	4.26%
Materials and supplies	73,251	74,348	1,097	1.50%
Financial expenses	2,851	2,851	0	0.00%
Purchased and contracted services	62,707	62,707	0	0.00%
Transfer to own funds	400,000	540,000	140,000	35.00%
	682,968	830,661	147,693	21.63%
	1,570,282	1,745,800	175,518	11.18%
TAX LEVY	78,898	466,913	388,015	491.79%
Full Time Positions	9.0	9.0	-	
Summer Students	13.0	13.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - TRANSIT

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	2,071,315	1,998,590	(72,725)	-3.51%
Government grants (including OMPF)	1,129,167	1,129,167	0	0.00%
Other income	1,000	1,000	0	0.00%
	3,201,482	3,128,757	(72,725)	-2.27%
Salaries	5,605,115	5,569,396	(35,719)	-0.64%
Benefits	1,784,815	1,808,299	23,484	1.32%
	7,389,930	7,377,695	(12,235)	-0.17%
Travel and training	19,045	18,805	(240)	-1.26%
Vehicle allowance, maintenance and repairs	988,125	1,026,106	37,981	3.84%
Utilities and Fuel	1,429,001	1,724,378	295,377	20.67%
Materials and supplies	182,570	229,136	46,566	25.51%
Maintenance and repairs	370,195	369,912	(283)	-0.08%
Taxes and licenses	134,965	134,965	0	0.00%
Financial expenses	4,250	4,250	0	0.00%
Purchased and contracted services	57,915	52,915	(5,000)	-8.63%
Transfer to own funds	583,926	616,042	32,116	5.50%
Capital expense	10,020	10,020	0	0.00%
	3,780,012	4,186,529	406,517	10.75%
	11,169,942	11,564,224	394,282	3.53%
TAX LEVY	7,968,460	8,435,467	467,007	5.86%
Full Time Positions	88.9	96.0	7.2	
Summer Students	1.0	1.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - SCHOOL GUARDS

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	262,493	281,596	19,103	7.28%
Benefits	25,231	17,534	(7,697)	-30.51%
	287,724	299,130	11,406	3.96%
Vehicle allowance, maintenance and repairs	1,200	1,200	0	0.00%
Materials and supplies	2,405	2,405	0	0.00%
	3,605	3,605	0	0.00%
	291,329	302,735	11,406	3.92%
TAX LEVY	291,329	302,735	11,406	3.92%
Part Time Hours	16,918.0	16,918.0	-	

Note: FTE calculation is based on service hours

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - SPORTS ADMINISTRATION

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	8,428	9,406	978	11.60%
Benefits	777	1,381	608	77.73%
	9,205	10,787	1,582	17.19%
Materials and supplies	1,860	1,860	0	0.00%
Capital expense	4,575	4,575	0	0.00%
	6,435	6,435	0	0.00%
	15,640	17,222	1,582	10.12%
TAX LEVY	15,640	17,222	1,582	10.12%
Summer Students	1.0	1.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - RECREATION AND CULTURE ADMINISTRATION

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	65,279	68,906	3,627	5.56%
	<u>65,279</u>	<u>68,906</u>	<u>3,627</u>	<u>5.56%</u>
EXPENDITURES				
Salaries	464,946	459,442	(5,504)	-1.18%
Benefits	100,750	110,490	9,740	9.67%
	<u>565,696</u>	<u>569,932</u>	<u>4,236</u>	<u>0.75%</u>
Travel and training	4,330	4,330	0	0.00%
Vehicle allowance, maintenance and repairs	650	1,050	400	61.54%
Utilities and Fuel	460	485	25	5.43%
Materials and supplies	4,262	4,262	0	0.00%
Purchased and contracted services	5,400	5,000	(400)	-7.41%
Transfer to own funds	7,240	7,240	0	0.00%
	<u>22,342</u>	<u>22,367</u>	<u>25</u>	<u>0.11%</u>
	<u>588,038</u>	<u>592,299</u>	<u>4,261</u>	<u>0.72%</u>
TAX LEVY	522,759	523,393	634	0.12%
Full Time Positions	4.0	4.0	-	
Part Time Hours	2,964.0	2,964.0	-	
Summer Students	4.0	4.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - CANADA DAY

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
Other income	9,500	8,000	(1,500)	-15.79%
	<u>9,500</u>	<u>8,000</u>	<u>(1,500)</u>	<u>-15.79%</u>
EXPENDITURES				
Materials and supplies	20,000	20,000	0	0.00%
	<u>20,000</u>	<u>20,000</u>	<u>0</u>	<u>0.00%</u>
	<u>20,000</u>	<u>20,000</u>	<u>0</u>	<u>0.00%</u>
TAX LEVY	10,500	12,000	1,500	14.29%

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - MAYOR'S YOUTH ADVISORY COMMITTEE

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Materials and supplies	27,500	27,500	0	0.00%
	27,500	27,500	0	0.00%
	27,500	27,500	0	0.00%
TAX LEVY	27,500	27,500	0	0.00%

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - MISCELLANEOUS PROGRAMS

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	7,639	7,632	(7)	-0.09%
Benefits	705	1,121	416	59.01%
	8,344	8,753	409	4.90%
Materials and supplies	3,510	3,510	0	0.00%
Purchased and contracted services	11,200	14,455	3,255	29.06%
Grants to others	4,500	4,500	0	0.00%
	19,210	22,465	3,255	16.94%
	27,554	31,218	3,664	13.30%
TAX LEVY	27,554	31,218	3,664	13.30%
Part Time Hours	441.0	441.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - PARKS & RECREATION ADVISORY COMMITTEE

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Materials and supplies	1,465	1,465	0	0.00%
	1,465	1,465	0	0.00%
	1,465	1,465	0	0.00%
TAX LEVY	1,465	1,465	0	0.00%

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - ROBERTA BONDAR PARK

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	17,800	17,800	0	0.00%
	<u>17,800</u>	<u>17,800</u>	<u>0</u>	<u>0.00%</u>
EXPENDITURES				
Salaries	79,341	86,345	7,004	8.83%
Benefits	7,325	12,682	5,357	73.13%
	<u>86,666</u>	<u>99,027</u>	<u>12,361</u>	<u>14.26%</u>
Utilities and Fuel	12,740	12,740	0	0.00%
Materials and supplies	8,355	8,355	0	0.00%
Goods for resale	500	500	0	0.00%
Purchased and contracted services	100,050	100,050	0	0.00%
Capital expense	2,900	2,900	0	0.00%
	<u>124,545</u>	<u>124,545</u>	<u>0</u>	<u>0.00%</u>
	<u>211,211</u>	<u>223,572</u>	<u>12,361</u>	<u>5.85%</u>
TAX LEVY	193,411	205,772	12,361	6.39%
Part Time Hours	1,350.0	1,350.0	-	
Summer Students	6.0	6.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - BELLEVUE PARK MARINA

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	166,800	176,575	9,775	5.86%
	<u>166,800</u>	<u>176,575</u>	<u>9,775</u>	<u>5.86%</u>
EXPENDITURES				
Salaries	38,528	42,998	4,470	11.60%
Benefits	3,556	6,315	2,759	77.59%
	<u>42,084</u>	<u>49,313</u>	<u>7,229</u>	<u>17.18%</u>
Vehicle allowance, maintenance and repairs	75	75	0	0.00%
Utilities and Fuel	16,475	16,475	0	0.00%
Materials and supplies	3,930	3,930	0	0.00%
Maintenance and repairs	30,200	31,861	1,661	5.50%
Goods for resale	65,450	65,450	0	0.00%
Rents and leases	2,000	2,000	0	0.00%
Taxes and licenses	275	275	0	0.00%
Financial expenses	2,000	2,000	0	0.00%
Purchased and contracted services	4,600	4,600	0	0.00%
Capital expense	1,500	1,500	0	0.00%
	<u>126,505</u>	<u>128,166</u>	<u>1,661</u>	<u>1.31%</u>
	<u>168,589</u>	<u>177,479</u>	<u>8,890</u>	<u>5.27%</u>
TAX LEVY	1,789	904	(885)	-49.47%
Summer Students	4.0	4.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - BONDAR MARINA

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	86,164	82,214	(3,950)	-4.58%
Other income	1,900	1,900	0	0.00%
	88,064	84,114	(3,950)	-4.49%
EXPENDITURES				
Salaries	19,264	21,499	2,235	11.60%
Benefits	1,778	3,157	1,379	77.56%
	21,042	24,656	3,614	17.18%
Utilities and Fuel	16,085	16,970	885	5.50%
Materials and supplies	3,519	3,519	0	0.00%
Maintenance and repairs	12,300	12,977	677	5.50%
Goods for resale	41,000	41,000	0	0.00%
Taxes and licenses	465	465	0	0.00%
Financial expenses	2,015	2,015	0	0.00%
Purchased and contracted services	7,599	9,040	1,441	18.96%
Capital expense	1,000	1,000	0	0.00%
	83,983	86,986	3,003	3.58%
	105,025	111,642	6,617	6.30%
TAX LEVY	16,961	27,528	10,567	62.30%
Summer Students	2.0	2.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - SENIORS DROP IN CENTRE

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	38,000	38,000	0	0.00%
Government grants (including OMPF)	42,700	42,700	0	0.00%
	80,700	80,700	0	0.00%
EXPENDITURES				
Salaries	275,450	269,557	(5,893)	-2.14%
Benefits	46,877	55,464	8,587	18.32%
	322,327	325,021	2,694	0.84%
Vehicle allowance, maintenance and repairs	400	400	0	0.00%
Utilities and Fuel	27,450	27,450	0	0.00%
Materials and supplies	52,869	45,669	(7,200)	-13.62%
Maintenance and repairs	30,800	32,274	1,474	4.79%
Rents and leases	8,250	8,250	0	0.00%
Financial expenses	1,250	1,250	0	0.00%
Purchased and contracted services	4,000	3,000	(1,000)	-25.00%
Capital expense	2,000	4,000	2,000	100.00%
	127,019	122,293	(4,726)	-3.72%
	449,346	447,314	(2,032)	-0.45%
TAX LEVY	368,646	366,614	(2,032)	-0.55%
Full Time Positions	1.7	1.7	-	
Part Time Hours	7,150.0	7,150.0	-	
Summer Students	2.0	2.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - NCC 55+ PROGRAMMING

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	14,700	11,000	(3,700)	-25.17%
Government grants (including OMPF)	42,700	42,700	0	0.00%
	57,400	53,700	(3,700)	-6.45%
EXPENDITURES				
Salaries	147,523	150,420	2,897	1.96%
Benefits	31,894	38,570	6,676	20.93%
	179,417	188,990	9,573	5.34%
Materials and supplies	20,600	18,500	(2,100)	-10.19%
Maintenance and repairs	4,100	2,800	(1,300)	-31.71%
Financial expenses	325	325	0	0.00%
Purchased and contracted services	600	600	0	0.00%
Capital expense	2,500	2,500	0	0.00%
	28,125	24,725	(3,400)	-12.09%
	207,542	213,715	6,173	2.97%
TAX LEVY	150,142	160,015	9,873	6.58%
Full Time Positions	1.3	1.3	-	
Part Time Hours	1,373.0	1,373.0	-	
Summer Students	2.0	2.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - NCC COMMUNITY SPACE

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	3,500	7,418	3,918	111.94%
	<u>3,500</u>	<u>7,418</u>	<u>3,918</u>	<u>111.94%</u>
EXPENDITURES				
Salaries	38,047	44,046	5,999	15.77%
Benefits	3,512	6,470	2,958	84.23%
	<u>41,559</u>	<u>50,516</u>	<u>8,957</u>	<u>21.55%</u>
Travel and training	1,200	1,200	0	0.00%
Vehicle allowance, maintenance and repairs	500	500	0	0.00%
Materials and supplies	10,400	7,550	(2,850)	-27.40%
Goods for resale	750	0	(750)	-100.00%
Purchased and contracted services	2,750	1,600	(1,150)	-41.82%
Capital expense	3,000	3,000	0	0.00%
	<u>18,600</u>	<u>13,850</u>	<u>(4,750)</u>	<u>-25.54%</u>
	<u>60,159</u>	<u>64,366</u>	<u>4,207</u>	<u>6.99%</u>
TAX LEVY	56,659	56,948	289	0.51%
Part Time Hours	1,752.4	1,752.4	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - ARTS AND CULTURE

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	77,410	74,394	(3,016)	-3.90%
Benefits	20,907	15,673	(5,234)	-25.03%
	98,317	90,067	(8,250)	-8.39%
Travel and training	1,440	1,440	0	0.00%
Vehicle allowance, maintenance and repairs	800	800	0	0.00%
Materials and supplies	10,120	10,120	0	0.00%
Purchased and contracted services	4,200	4,200	0	0.00%
	16,560	16,560	0	0.00%
	114,877	106,627	(8,250)	-7.18%
TAX LEVY	114,877	106,627	(8,250)	-7.18%
Full Time Positions	1.0	1.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - HISTORIC SITES BOARD

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	87,959	88,176	217	0.25%
Government grants (including OMPF)	18,780	18,780	0	0.00%
	<u>106,739</u>	<u>106,956</u>	<u>217</u>	<u>0.20%</u>
EXPENDITURES				
Salaries	263,759	278,757	14,998	5.69%
Benefits	53,050	62,004	8,954	16.88%
	<u>316,809</u>	<u>4,400</u>	<u>23,952</u>	<u>7.56%</u>
Travel and training	4,400	4,400	0	0.00%
Vehicle allowance, maintenance and repairs	100	100	0	0.00%
Utilities and Fuel	35,270	35,270	0	0.00%
Materials and supplies	36,535	36,175	(360)	-0.99%
Maintenance and repairs	19,670	19,670	0	0.00%
Goods for resale	9,000	9,000	0	0.00%
Financial expenses	1,750	1,750	0	0.00%
Purchased and contracted services	9,912	9,912	0	0.00%
Grants to others	12,000	12,000	0	0.00%
	<u>128,637</u>	<u>128,277</u>	<u>(360)</u>	<u>-0.28%</u>
	<u>445,446</u>	<u>469,038</u>	<u>23,592</u>	<u>5.30%</u>
TAX LEVY	338,707	362,082	23,375	6.90%
Full Time Positions	2.0	2.0	-	
Part Time Hours	6,460.0	6,460.0	-	
Summer Students	1.0	1.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - LOCKS OPERATIONS

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	77,256	81,257	4,001	5.18%
Benefits	14,490	17,892	3,402	23.48%
	91,746	99,149	7,403	8.07%
Materials and supplies	(62,305)	(62,505)	(200)	0.32%
Capital expense	1,000	1,200	200	20.00%
	(61,305)	(61,305)	0	0.00%
	30,321	37,554	7,233	23.85%
TAX LEVY	30,321	37,554	7,233	23.85%
Full Time Positions	0.75	0.75	-	
Part Time Hours	450.0	450.0	-	
Summer Students	2.0	2.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - JOHN RHODES COMMUNITY CENTRE

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	1,528,324	1,531,623	3,299	0.22%
Other income	11,379	11,379	0	0.00%
	1,539,703	1,543,002	3,299	0.21%
EXPENDITURES				
Salaries	1,519,237	1,384,688	(134,549)	-8.86%
Benefits	208,843	269,900	61,057	29.24%
	1,728,080	1,654,588	(73,492)	-4.25%
Travel and training	3,700	4,000	300	8.11%
Vehicle allowance, maintenance and repairs	410	610	200	48.78%
Utilities and Fuel	812,295	731,790	(80,505)	-9.91%
Materials and supplies	45,095	41,543	(3,552)	-7.88%
Maintenance and repairs	302,449	304,974	2,525	0.83%
Program expenses	165	165	0	0.00%
Goods for resale	52,238	52,238	0	0.00%
Financial expenses	22,050	22,050	0	0.00%
Purchased and contracted services	23,955	26,455	2,500	10.44%
Transfer to own funds	350,000	350,000	0	0.00%
Capital expense	5,850	6,650	800	13.68%
	1,618,207	1,540,475	(77,732)	-4.80%
	3,346,287	3,195,063	(151,224)	-4.52%
TAX LEVY	1,806,584	1,652,061	(154,523)	-8.55%
Full Time Positions	7.0	7.0	-	
Part Time Hours	47,670.0	47,670.0	-	
Summer Students	5.0	5.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - MCMEEKEN CENTRE / TWIN PAD

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	148,421	856,943	708,522	477.37%
Other income	900		(900)	-100.00%
	<u>149,321</u>	<u>856,943</u>	<u>707,622</u>	<u>473.89%</u>
EXPENDITURES				
Salaries	146,996	435,441	288,445	196.23%
Benefits	23,484	93,609	70,125	298.61%
	<u>170,480</u>	<u>529,050</u>	<u>358,570</u>	<u>210.33%</u>
Vehicle allowance, maintenance and repairs		175	175	0.00%
Utilities and Fuel	86,500	474,750	388,250	448.84%
Materials and supplies	1,515	11,085	362,848	23950.36%
Maintenance and repairs	82,300	53,030	(29,270)	-35.57%
Goods for resale	3,266	40,191	36,925	1130.59%
Financial expenses	2,310	210	(2,100)	-90.91%
Purchased and contracted services	13,925	2,000	(11,925)	-85.64%
Capital expense		5,000	5,000	0.00%
	<u>189,816</u>	<u>586,441</u>	<u>396,625</u>	<u>208.95%</u>
	<u>360,296</u>	<u>1,115,491</u>	<u>755,195</u>	<u>209.60%</u>
TAX LEVY	210,975	258,548	47,573	22.55%
Full Time Positions	1.0	3.0	2.0	
Part Time Hours	3,390.0	11,845.0	8,455.0	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - GFL MEMORIAL GARDENS

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	1,741,921	1,746,138	4,217	0.24%
Other income	29,376	29,376	0	0.00%
	1,771,297	1,775,514	4,217	0.24%
EXPENDITURES				
Salaries	903,365	939,697	36,332	4.02%
Benefits	99,487	165,620	66,133	66.47%
	1,002,852	1,105,317	102,465	10.22%
Vehicle allowance, maintenance and repairs	75	75	0	0.00%
Utilities and Fuel	516,241	532,389	16,148	3.13%
Materials and supplies	68,745	65,763	(2,982)	-4.34%
Maintenance and repairs	297,000	297,743	743	0.25%
Program expenses	169,375	169,375	0	0.00%
Goods for resale	321,550	369,550	48,000	14.93%
Financial expenses	51,571	51,571	0	0.00%
Purchased and contracted services	67,565	66,795	(770)	-1.14%
Transfer to own funds	20,000	20,000	0	0.00%
Capital expense	18,302	18,302	0	0.00%
	1,530,424	1,591,563	61,139	3.99%
	2,533,276	2,696,880	163,604	6.46%
TAX LEVY	761,979	921,366	159,387	20.92%
Full Time Positions	2.0	2.0	-	
Part Time Hours	42,719.0	42,719.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - NORTHERN COMMUNITY CENTRE

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	254,392	266,372	11,980	4.71%
	<u>254,392</u>	<u>266,372</u>	<u>11,980</u>	<u>4.71%</u>
EXPENDITURES				
Salaries	102,975	87,685	(15,290)	-14.85%
Benefits	16,191	18,819	2,628	16.23%
	<u>119,166</u>	<u>106,504</u>	<u>(12,662)</u>	<u>-10.63%</u>
Utilities and Fuel	131,950	131,950	0	0.00%
Materials and supplies	2,200	2,200	0	0.00%
Maintenance and repairs	41,500	43,783	2,283	5.50%
Financial expenses	3,050	3,050	0	0.00%
Purchased and contracted services	2,700	2,700	0	0.00%
	<u>181,400</u>	<u>183,683</u>	<u>2,283</u>	<u>1.26%</u>
	<u>300,566</u>	<u>290,187</u>	<u>(10,379)</u>	<u>1.26%</u>
TAX LEVY	46,174	23,815	(22,359)	-48.42%
Full Time Positions	0.75	0.75	-	
Part Time Hours	1,575.0	1,575.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - DOWNTOWN PLAZA

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
<hr/>				
EXPENDITURES				
<hr/>				
Vehicle allowance, maintenance and repairs	0	4,000	4,000	0.00%
Utilities and Fuel	0	84,000	84,000	0.00%
Materials and supplies	41,667	51,950	10,283	24.68%
Maintenance and repairs	0	6,500	6,500	0.00%
Purchased and contracted services	0	33,550	33,550	0.00%
	41,667	180,000	138,333	332.00%
	41,667	180,000	138,333	332.00%
TAX LEVY	41,667	180,000	138,333	332.00%

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - MILL MARKET

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Other income	0	8,200	8,200	0.00%
	0	8,200	8,200	0.00%
EXPENDITURES				
Utilities and Fuel	0	10,000	10,000	0.00%
Maintenance and repairs	0	10,000	10,000	0.00%
Transfer to own funds	0	8,200	8,200	0.00%
	0	28,200	28,200	0.00%
	0	28,200	28,200	0.00%
TAX LEVY	0	20,000	20,000	0.00%

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - MISCELLANEOUS CONCESSION

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	93,000	91,500	(1,500)	-1.61%
	<u>93,000</u>	<u>91,500</u>	<u>(1,500)</u>	<u>-1.61%</u>
EXPENDITURES				
Salaries	94,084	94,699	615	0.65%
Benefits	8,683	13,910	5,227	60.20%
	<u>102,767</u>	<u>108,609</u>	<u>5,842</u>	<u>5.68%</u>
Materials and supplies	(39,971)	(39,971)	0	0.00%
Goods for resale	44,042	44,042	0	0.00%
Financial expenses	(360)	-360	0	0.00%
Purchased and contracted services	1,910	1,910	0	0.00%
	<u>5,621</u>	<u>5,621</u>	<u>0</u>	<u>0.00%</u>
	<u>108,388</u>	<u>114,230</u>	<u>5,842</u>	<u>5.39%</u>
TAX LEVY	15,388	22,730	7,342	47.71%
Part Time Hours	5,744.5	5,744.5	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - FACILITIES - SUMMER STUDENTS

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	25,284	29,561	4,277	16.92%
Benefits	2,333	4,315	1,982	84.95%
	<u>27,617</u>	<u>33,876</u>	<u>6,259</u>	<u>22.66%</u>
	<u>27,617</u>	<u>33,876</u>	<u>6,259</u>	<u>22.66%</u>
TAX LEVY	27,617	33,876	6,259	22.66%
Summer Students	3.0	3.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - FACILITY ADMINISTRATION

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	26,747	26,747	0	0.00%
	<u>26,747</u>	<u>26,747</u>	<u>0</u>	<u>0.00%</u>
EXPENDITURES				
Salaries	618,945	619,586	641	0.10%
Benefits	159,148	171,866	12,718	7.99%
	<u>778,093</u>	<u>791,452</u>	<u>13,359</u>	<u>1.72%</u>
Travel and training	700	700	0	0.00%
Vehicle allowance, maintenance and repairs	950	950	0	0.00%
Materials and supplies	19,240	19,240	0	0.00%
Maintenance and repairs	8,375	8,396	21	0.25%
Purchased and contracted services	5,730	5,730	0	0.00%
Transfer to own funds	12,030	12,030	0	0.00%
Capital expense	3,500	3,500	0	0.00%
	<u>50,525</u>	<u>50,546</u>	<u>21</u>	<u>0.04%</u>
	<u>828,618</u>	<u>841,998</u>	<u>13,380</u>	<u>1.61%</u>
TAX LEVY	801,871	815,251	13,380	1.67%
Full Time Positions	7.0	7.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - GRECO POOL

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	53,481	54,130	649	1.21%
Benefits	7,769	9,925	2,156	27.75%
	61,250	64,055	2,805	4.58%
Utilities and Fuel	7,556	7,800	244	3.23%
Materials and supplies	2,160	2,756	596	27.59%
Maintenance and repairs	5,300	8,000	2,700	50.94%
	15,016	18,556	3,540	23.57%
	76,266	82,611	6,345	8.32%
TAX LEVY	76,266	82,611	6,345	8.32%
Full Time Positions	0.3	0.3	-	
Part Time Hours	2,084.0	2,084.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - MANZO POOL

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	34,704	35,325	621	1.79%
Benefits	6,037	7,165	1,128	18.68%
	40,741	42,490	1,749	4.29%
Utilities and Fuel	3,960	84,178	80,218	2025.71%
Materials and supplies	1,460	36,460	35,000	2397.26%
Maintenance and repairs	5,700	6,014	314	5.51%
	11,120	126,652	115,532	1038.96%
	51,861	169,142	117,281	226.14%
TAX LEVY	51,861	169,142	117,281	226.14%
Full Time Positions	0.3	0.3	-	
Part Time Hours	1,025.0	1,025.0	-	

2023 Budget

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES - CSD ADMINISTRATION

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Salaries	573,242	574,845	1,603	0.28%
Benefits	158,947	176,869	17,922	11.28%
	732,189	751,714	19,525	2.67%
Travel and training	9,000	9,000	0	0.00%
Vehicle allowance, maintenance and repairs	160	160	0	0.00%
Materials and supplies	99,910	97,197	(2,713)	-2.72%
Financial expenses	4,000	4,000	0	0.00%
Purchased and contracted services	600	600	0	0.00%
Capital expense	300	300	0	0.00%
	113,970	111,257	(2,713)	-2.38%
	846,159	862,971	16,812	1.99%
TAX LEVY	846,159	862,971	16,812	1.99%
Full Time Positions	6.0	6.0	-	
Part Time Hours	85.0	85.0	-	
Summer Students	1.0	1.0	-	

2023 Budget

LEVY BOARDS

	2022	2023	\$	%
			Change	Change
	BUDGET	BUDGET	(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Grants to others	22,506,858	23,509,890	1,003,032	4.46%
	22,506,858	23,509,890	1,003,032	4.46%
	22,506,858	23,509,890	1,003,032	4.46%
TAX LEVY	22,506,858	23,509,890	1,003,032	4.46%
Public Health Operations	2,951,725	2,913,655	(38,070)	-1.29%
Conservation Authority	560,597	557,001	(3,596)	-0.64%
Sault Ste. Marie District Social Services Administration Board	18,994,536	20,039,234	1,044,698	5.50%
	22,506,858	23,509,890	1,003,032	4.46%

2023 Budget

LEVY BOARDS - PUBLIC HEALTH OPERATIONS

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Grants to others	2,951,725	2,913,655	(38,070)	-1.29%
	2,951,725	2,913,655	(38,070)	-1.29%
	2,951,725	2,913,655	(38,070)	-1.29%
TAX LEVY	2,951,725	2,913,655	(38,070)	-1.29%

2023 Budget

LEVY BOARDS - CONSERVATION AUTHORITY

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Grants to others	560,597	557,001	(3,596)	-0.64%
	560,597	557,001	(3,596)	-0.64%
	560,597	557,001	(3,596)	-0.64%
TAX LEVY	560,597	557,001	(3,596)	-0.64%

2023 Budget

LEVY BOARDS - SAULT STE. MARIE DISTRICT SOCIAL SERVICES ADMINISTRATION BOARD

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
EXPENDITURES				
Grants to others	18,994,536	20,039,234	1,044,698	5.50%
	18,994,536	20,039,234	1,044,698	5.50%
	18,994,536	20,039,234	1,044,698	5.50%
TAX LEVY	18,994,536	20,039,234	1,044,698	5.50%

2023 Budget

OUTSIDE AGENCIES & GRANTS TO OTHERS

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges	130,000	130,000	0	0.00%
Government grants (including OMPF)	200,000	200,000	0	0.00%
	330,000	330,000	0	0.00%
EXPENDITURES				
Grants to others				
Police Services Board	32,001,283	33,468,837	1,467,554	4.59%
Library Board	2,879,932	3,003,089	123,157	4.28%
Art Gallery of Algoma	280,785	280,785	0	0.00%
SSM Museum	260,000	260,000	0	0.00%
Bush Plane Museum	175,000	175,000	0	0.00%
Cultural Recognition	1,500	1,500	0	0.00%
Crime Stoppers	25,000	25,000	0	0.00%
Algoma University	40,000	40,000	0	0.00%
Pee Wee Arena	21,077	23,488	2,411	11.44%
Other Sports	5,000	5,000	0	0.00%
Red Cross Grant	250,000	250,000	0	0.00%
Cultural Grants	144,500	144,500	0	0.00%
Innovation Centre	277,890	277,890	0	0.00%
Physician Recruitment	220,000	220,000	0	0.00%
Transfer to own funds	580,000	580,000	0	0.00%
	37,161,967	38,755,089	1,593,122	4.29%
	37,161,967	38,755,089	1,593,122	4.29%
TAX LEVY	36,831,967	38,425,089	1,593,122	4.33%

2023 Budget

CORPORATE - FINANCIALS

	2022 BUDGET	2023 BUDGET	\$	%
			Change (2022 to 2023)	Change (2022 to 2023)
REVENUE				
Taxation (excluding levy)	2,178,438	2,528,438	350,000	16.07%
Payment in Lieu of taxes	4,501,741	4,573,680	71,939	1.60%
Fees and user charges	14,821,847	15,562,939	741,092	5.00%
Government grants (including OMPF)	16,838,798	17,262,176	423,378	2.51%
Investment income	4,320,000	4,780,000	460,000	10.65%
Contribution from own funds	944,690	1,300,000	355,310	37.61%
Other income	2,500,000	2,400,000	(100,000)	-4.00%
	46,105,514	48,407,233	2,301,719	4.99%
EXPENDITURES				
Benefits	20,000		(20,000)	-100.00%
	20,000	0	(20,000)	-100.00%
Materials and supplies	300,878	294,365	(6,513)	-2.16%
Program expenses	763,788	780,872	17,084	2.24%
Financial expenses	2,531,006	2,431,006	(100,000)	-3.95%
Purchased and contracted services	11,000	11,000	0	0.00%
Grants to others	865		(865)	-100.00%
Transfer to own funds	12,465,551	15,049,946	2,584,395	20.73%
	16,073,088	18,567,189	2,494,101	15.52%
	16,093,088	18,567,189	2,474,101	15.37%
TAX LEVY	(30,012,426)	(29,840,044)	172,382	-0.57%

2023 Budget

CAPITAL LEVY & DEBENTURE DEBT

	2022	2023	\$	%
	BUDGET	BUDGET	Change	Change
			(2022 to 2023)	(2022 to 2023)
REVENUE				
Fees and user charges				
EXPENDITURES				
Long term debt	1,502,314	1,866,135	363,821	24.22%
Transfer to own funds	6,368,384	7,615,395	1,247,011	19.58%
	7,870,698	9,481,530	1,610,832	20.47%
	7,870,698	9,481,530	1,610,832	20.47%
TAX LEVY	7,870,698	9,481,530	1,610,832	20.47%