

City of Sault Ste. Marie - First Quarter Ended March 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				75%	March	Year End		YTD 2020
REVENUE								
Taxation	(\$59,720,678.00)	(\$125,248,213.00)	(\$65,527,535.00)	52.32%	(\$57,917,809.05)	(\$121,262,102.13)	(\$120,985,175.00)	52.13%
Payment in lieu of taxes	(\$790,602.92)	(\$4,480,756.00)	(\$3,690,153.08)	82.36%	(\$526,504.15)	(\$4,480,450.89)	(\$4,347,584.00)	87.89%
Fees and user charges	(\$5,806,412.60)	(\$27,034,116.00)	(\$21,227,703.40)	78.52%	(\$6,411,870.09)	(\$22,518,440.64)	(\$29,521,441.00)	78.28%
Government grants	(\$6,661,816.13)	(\$19,331,719.00)	(\$12,669,902.87)	65.54%	(\$4,423,306.58)	(\$24,614,203.79)	(\$18,911,847.00)	76.61%
Interest and Investment income	(\$133,797.22)	(\$4,320,000.00)	(\$4,186,202.78)	96.90%	(\$831,236.95)	(\$3,385,320.41)	(\$4,320,000.00)	80.76%
Contribution from own funds		(\$2,198,023.00)	(\$2,198,023.00)	100.00%		(\$1,853,543.93)	(\$195,000.00)	100.00%
Other income	(\$145,193.36)	(\$1,848,455.00)	(\$1,703,261.64)	92.15%	(\$144,295.58)	(\$1,617,459.19)	(\$2,970,093.00)	95.14%
Change in future employee benefits			\$0.00	0.00%		(\$1,067,679.86)		0.00%
	(\$73,258,500.23)	(\$184,461,282.00)	(\$111,202,781.77)	60.29%	(\$70,255,022.40)	(\$180,799,200.84)	(\$181,251,140.00)	61.24%
EXPENDITURES								
Salaries	\$9,938,873.37	\$49,736,099.00	\$39,797,225.63	80.02%	\$10,845,224.89	\$48,103,533.99	\$49,083,838.00	77.90%
Benefits	\$3,175,673.84	\$14,367,459.00	\$11,191,785.16	77.90%	\$3,074,643.82	\$12,879,656.70	\$13,924,105.00	77.92%
TOTAL SALARIES/BENEFITS	\$13,114,547.21	\$64,103,558.00	\$50,989,010.79	79.54%	\$13,919,868.71	\$60,983,190.69	\$63,007,943.00	77.91%
Travel and training	\$31,958.26	\$596,073.00	\$564,114.74	94.64%	\$75,170.87	\$246,226.53	\$592,198.00	87.31%
Vehicle allowance, maintenance and repairs	\$1,330,180.73	\$3,158,485.00	\$1,828,304.27	57.89%	\$1,319,835.83	\$4,878,669.55	\$3,782,681.00	65.11%
Utilities and Fuel	\$1,833,549.48	\$10,431,938.00	\$8,598,388.52	82.42%	\$2,598,967.01	\$8,700,941.60	\$10,357,453.00	74.91%
Materials and supplies	\$1,048,858.37	\$5,449,668.00	\$4,400,809.63	80.75%	\$1,496,020.24	\$5,735,409.93	\$5,438,115.00	72.49%
Maintenance and repairs	\$765,415.95	\$2,429,143.00	\$1,663,727.05	68.49%	\$508,517.70	\$1,913,044.27	\$2,203,724.00	76.92%
Program expenses		\$575,458.00	\$575,458.00	100.00%	\$223,552.91	\$875,992.50	\$930,720.00	75.98%
Goods for resale	\$7,576.39	\$489,160.00	\$481,583.61	98.45%	\$139,752.70	\$251,782.60	\$576,422.00	75.76%
Rents and leases	\$18,228.09	\$164,557.00	\$146,328.91	88.92%	\$17,384.51	\$77,190.88	\$163,152.00	89.34%
Taxes and licenses	\$189,877.64	\$2,033,010.00	\$1,843,132.36	90.66%	\$48,985.62	\$1,555,920.93	\$1,735,579.00	97.18%
Financial expenses	\$908,102.24	\$2,712,039.00	\$1,803,936.76	66.52%	\$1,271,602.67	\$4,015,145.05	\$2,640,058.00	51.83%
Purchased and contracted services	\$1,634,732.25	\$10,383,658.00	\$8,748,925.75	84.26%	\$1,687,770.91	\$9,262,495.71	\$10,030,197.00	83.17%
Grants to others	\$12,777,891.15	\$55,613,863.00	\$42,835,971.85	77.02%	\$13,065,610.23	\$54,054,334.62	\$53,128,569.00	75.41%
Long term debt	\$599,646.07	\$1,795,301.00	\$1,195,654.93	66.60%	\$1,089,530.07	\$2,831,536.14	\$2,875,685.00	62.11%
Transfer to own funds	\$25,463.38	\$24,395,400.00	\$24,369,936.62	99.90%	\$47,153.66	\$25,086,079.31	\$23,667,785.00	99.80%
Capital expense	\$84,039.84	\$350,101.00	\$266,061.16	76.00%	\$40,491.22	\$254,587.81	\$340,989.00	88.13%
Less: recoverable costs	(\$51,113.50)	(\$220,130.00)	(\$169,016.50)	76.78%	(\$57,851.61)	(\$467,120.24)	(\$220,130.00)	73.72%
TOTAL OTHER EXPENSES	\$21,204,406.34	\$120,357,724.00	\$99,153,317.66	82.38%	\$23,572,494.54	\$119,272,237.19	\$118,243,197.00	80.06%
	\$34,318,953.55	\$184,461,282.00	\$150,142,328.45	81.40%	\$37,492,363.25	\$180,255,427.88	\$181,251,140.00	79.31%
NET (REVENUE)/EXPENDITURE	(\$38,939,546.68)	\$0.00	\$38,939,546.68		(\$32,762,659.15)	(\$543,772.96)	\$0.00	
Mayor and Council	\$168,952.64	\$749,356.00	\$580,403.36					
Chief Administrative Officer	\$86,541.00	\$408,063.00	\$321,522.00					
Corporate Services	\$1,930,596.37	\$8,634,060.00	\$6,703,463.63					
Legal	\$148,610.83	\$1,921,446.00	\$1,772,835.17					
Fire Services	\$3,155,521.37	\$14,985,114.00	\$11,829,592.63					
Public Works and Engineering	\$8,331,964.66	\$43,955,275.00	\$35,623,310.34					
Community Development and Enterprise	\$1,862,125.32	\$17,447,283.00	\$15,585,157.68					
Levy Board	\$5,410,161.00	\$21,653,329.00	\$16,243,168.00					
Outside Agencies	\$7,217,829.75	\$33,458,279.00	\$26,240,449.25					
Outside Agencies - Other	(\$55,610.28)	\$367,890.00	\$423,500.28					
Economic Diversification Fund	\$22,100.76	\$500,000.00	\$477,899.24					
Corporate	(\$67,769,851.45)	(\$151,768,910.00)	(\$83,999,058.55)					
Capital and Debt	\$551,511.35	\$7,688,815.00	\$7,137,303.65					
	(\$38,939,546.68)	\$0.00	\$38,939,546.68					

Mayor & Council - First Quarter Ended March 31, 2021

	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
				Budget-Rem	Actual To:	Actual	2020	Budget-Rem
<i>FISCAL YEAR REMAINING% :</i>	Actual	2021		75%	March	Year End	2020	YTD 2020
REVENUE								
EXPENDITURES								
Salaries	\$104,376.98	\$487,354.00	\$382,977.02	78.58%	\$97,866.49	\$444,380.54	\$467,925.00	79.09%
Benefits	\$17,840.29	\$72,817.00	\$54,976.71	75.50%	\$16,011.84	\$69,392.04	\$64,726.00	75.26%
TOTAL SALARIES/BENEFITS	\$122,217.27	\$560,171.00	\$437,953.73	78.18%	\$113,878.33	\$513,772.58	\$532,651.00	78.62%
Travel and training		\$53,500.00	\$53,500.00	100.00%	\$6,284.82	\$6,152.28	\$53,500.00	88.25%
Vehicle allowance, maintenance and repairs	\$7,129.19	\$35,675.00	\$28,545.81	80.02%	\$7,481.91	\$29,364.44	\$35,675.00	79.03%
Materials and supplies	\$39,624.36	\$62,910.00	\$23,285.64	37.01%	\$44,960.44	\$55,320.45	\$61,910.00	27.38%
Purchased and contracted services	(\$18.18)	\$2,100.00	\$2,118.18	100.87%	\$306.17	\$1,619.95	\$3,100.00	90.12%
Grants to others		\$35,000.00	\$35,000.00	100.00%	\$1,425.00	\$5,159.52	\$35,000.00	95.93%
TOTAL OTHER EXPENSES	\$46,735.37	\$189,185.00	\$142,449.63	75.30%	\$60,458.34	\$97,616.64	\$189,185.00	68.04%
	\$168,952.64	\$749,356.00	\$580,403.36	77.45%	\$174,336.67	\$611,389.22	\$721,836.00	75.85%
NET (REVENUE)/EXPENDITURE	\$168,952.64	\$749,356.00	\$580,403.36	77.45%	\$174,336.67	\$611,389.22	\$721,836.00	75.85%

CAO's Office - First Quarter Ended March 31, 2021

	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
				Budget-Rem	Actual To:	Actual	Budget	Budget-Rem
<i>FISCAL YEAR REMAINING% :</i>	Actual	2021		75%	March	Year End	2020	YTD 2020
REVENUE								
EXPENDITURES								
Salaries	\$65,204.94	\$312,248.00	\$247,043.06	79.12%	\$69,189.86	\$321,231.22	\$296,395.00	76.66%
Benefits	\$19,347.72	\$72,755.00	\$53,407.28	73.41%	\$20,177.93	\$70,481.43	\$69,220.00	70.85%
TOTAL SALARIES/BENEFITS	\$84,552.66	\$385,003.00	\$300,450.34	78.04%	\$89,367.79	\$391,712.65	\$365,615.00	75.56%
Travel and training		\$4,260.00	\$4,260.00	100.00%	1032.92	\$998.98	\$5,050.00	79.55%
Vehicle allowance, maintenance and repairs	\$1,236.12	\$4,500.00	\$3,263.88	72.53%	\$1,227.54	\$4,424.33	\$4,480.00	72.60%
Materials and supplies	\$752.22	\$14,120.00	\$13,367.78	94.67%	\$3,017.16	\$8,439.54	\$13,290.00	77.30%
Purchased and contracted services		\$30.00	\$30.00	100.00%			\$90.00	100.00%
Capital expense		\$150.00	\$150.00	100.00%			\$150.00	100.00%
TOTAL OTHER EXPENSES	\$1,988.34	\$23,060.00	\$21,071.66	91.38%	\$5,277.62	\$13,862.85	\$23,060.00	77.11%
	\$86,541.00	\$408,063.00	\$321,522.00	78.79%	\$94,645.41	\$405,575.50	\$388,675.00	75.65%
NET (REVENUE)/EXPENDITURE	\$86,541.00	\$408,063.00	\$321,522.00	78.79%	\$94,645.41	\$405,575.50	\$388,675.00	75.65%

Corporate Services - First Quarter Ended March 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				75%	March	Year End	2020	YTD 2020
REVENUE								
Fees and user charges	(\$21,836.55)	(\$131,891.00)	(\$110,054.45)	83.44%	(\$35,625.45)	(\$103,378.25)	(\$152,270.00)	76.60%
Government grants		(\$1,540.00)	(\$1,540.00)	100.00%	123689.28	(\$11,139.32)	(\$1,540.00)	8,131.77%
Contribution from own funds			\$0.00	0.00%		(\$8,158.72)		0.00%
Other income	(\$24,941.51)	(\$118,535.00)	(\$93,593.49)	78.96%	(\$36,915.66)	(\$118,643.09)	(\$120,293.00)	69.31%
	(\$46,778.06)	(\$251,966.00)	(\$205,187.94)	81.43%	\$51,148.17	(\$241,319.38)	(\$274,103.00)	118.66%
EXPENDITURES								
Salaries	\$911,044.90	\$4,555,085.00	\$3,644,040.10	80.00%	\$966,778.52	\$4,255,524.57	\$4,476,419.00	78.40%
Benefits	\$484,758.79	\$1,918,204.00	\$1,433,445.21	74.73%	\$510,661.07	\$1,756,602.95	\$1,905,077.00	73.19%
TOTAL SALARIES/BENEFITS	\$1,395,803.69	\$6,473,289.00	\$5,077,485.31	78.44%	\$1,477,439.59	\$6,012,127.52	\$6,381,496.00	76.85%
Travel and training	\$6,037.55	\$135,195.00	\$129,157.45	95.53%	\$10,761.93	\$68,933.29	\$139,445.00	92.28%
Vehicle allowance, maintenance and repairs	\$54.27	\$1,190.00	\$1,135.73	95.44%	\$98.58	\$643.85	\$1,340.00	92.64%
Materials and supplies	\$43,647.89	\$79,607.00	\$35,959.11	45.17%	\$57,976.41	\$80,874.51	\$80,496.00	27.98%
Maintenance and repairs	\$420,934.38	\$859,537.00	\$438,602.62	51.03%	\$124,608.15	\$583,259.08	\$670,037.00	81.40%
Goods for resale		\$19,200.00	\$19,200.00	100.00%		\$9,600.00	\$19,200.00	100.00%
Rents and leases	\$3,943.20	\$3,000.00	(\$943.20)	(31.44%)	4552.34	\$1,821.16	\$3,000.00	(51.74%)
Financial expenses	\$4,611.92	\$60,750.00	\$56,138.08	92.41%	\$8,095.98	\$12,770.68	\$60,750.00	86.67%
Purchased and contracted services	\$96,850.59	\$1,051,508.00	\$954,657.41	90.79%	\$236,581.28	\$932,141.37	\$1,040,620.00	77.27%
Grants to others		\$2,000.00	\$2,000.00	100.00%			\$2,000.00	100.00%
Transfer to own funds		\$75,000.00	\$75,000.00	100.00%		\$343,150.15	\$75,000.00	100.00%
Capital expense	\$5,490.94	\$125,750.00	\$120,259.06	95.63%	\$5,328.90	\$97,339.18	\$118,550.00	95.50%
TOTAL OTHER EXPENSES	\$581,570.74	\$2,412,737.00	\$1,831,166.26	75.90%	\$448,003.57	\$2,130,533.27	\$2,210,438.00	79.73%
	\$1,977,374.43	\$8,886,026.00	\$6,908,651.57	77.75%	\$1,925,443.16	\$8,142,660.79	\$8,591,934.00	77.59%
NET (REVENUE)/EXPENDITURE	\$1,930,596.37	\$8,634,060.00	\$6,703,463.63	77.64%	\$1,976,591.33	\$7,901,341.41	\$8,317,831.00	76.24%
HR	475,772.73	2,137,568.00	1,661,795.27	77.74%				
IT	774,587.91	2,679,066.00	1,904,478.09	71.09%				
Clerks	212,325.45	1,135,369.00	923,043.55	81.30%				
Finance	467,910.28	2,682,057.00	2,214,146.72	82.55%				
	1,930,596.37	8,634,060.00	6,703,463.63					

Legal Department - First Quarter Ended March 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				75%	March	Year End		YTD 2020
REVENUE								
Fees and user charges	(\$387,099.29)	(\$1,770,434.00)	(\$1,383,334.71)	78.14%	(\$498,559.35)	(\$1,150,613.37)	(\$1,767,019.00)	71.79%
Government grants			\$0.00	0.00%		(\$296,547.11)	(\$27,518.00)	100.00%
Interest and Investment income	(\$67.15)		\$67.15	0.00%	(\$3,070.55)	(\$4,480.61)		0.00%
	(\$387,166.44)	(\$1,770,434.00)	(\$1,383,267.56)	78.13%	(\$501,629.90)	(\$1,451,641.09)	(\$1,794,537.00)	72.05%
EXPENDITURES								
Salaries	\$229,772.04	\$1,112,443.00	\$882,670.96	79.35%	\$247,764.53	\$1,068,820.19	\$1,135,535.00	78.18%
Benefits	\$66,531.13	\$284,197.00	\$217,665.87	76.59%	\$74,133.41	\$259,918.22	\$292,617.00	74.67%
TOTAL SALARIES/BENEFITS	\$296,303.17	\$1,396,640.00	\$1,100,336.83	78.78%	\$321,897.94	\$1,328,738.41	\$1,428,152.00	77.46%
Travel and training		\$25,335.00	\$25,335.00	100.00%	\$6,303.09	\$8,716.09	\$25,335.00	75.12%
Materials and supplies	\$17,735.13	\$79,730.00	\$61,994.87	77.76%	\$16,800.75	\$53,704.95	\$79,730.00	78.93%
Maintenance and repairs		\$2,170.00	\$2,170.00	100.00%			\$2,146.00	100.00%
Rents and leases	\$14,284.89	\$79,302.00	\$65,017.11	81.99%	\$10,990.53	\$73,528.08	\$78,802.00	86.05%
Taxes and licenses	\$160,795.16	\$1,753,305.00	\$1,592,509.84	90.83%	\$40,981.54	\$1,308,043.21	\$1,438,464.00	97.15%
Purchased and contracted services	\$46,658.92	\$347,398.00	\$300,739.08	86.57%	\$44,692.69	\$145,300.06	\$322,370.00	86.14%
Capital expense		\$8,000.00	\$8,000.00	100.00%	\$2,598.69	\$5,634.19	\$8,000.00	67.52%
TOTAL OTHER EXPENSES	\$239,474.10	\$2,295,240.00	\$2,055,765.90	89.57%	\$122,367.29	\$1,594,926.58	\$1,954,847.00	93.74%
	\$535,777.27	\$3,691,880.00	\$3,156,102.73	85.49%	\$444,265.23	\$2,923,664.99	\$3,382,999.00	86.87%
NET (REVENUE)/EXPENDITURE	\$148,610.83	\$1,921,446.00	\$1,772,835.17	92.27%	(\$57,364.67)	\$1,472,023.90	\$1,588,462.00	103.61%

Fire Services - First Quarter Ended March 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				75%	March	Year End	2020	YTD 2020
REVENUE								
Fees and user charges	(\$51,822.65)	(\$250,438.00)	(\$198,615.35)	79.31%	(\$37,710.71)	(\$298,287.28)	(\$252,142.00)	85.04%
Other income	(\$326.29)	(\$3,000.00)	(\$2,673.71)	89.12%		(\$381.81)	(\$2,700.00)	100.00%
	(\$52,148.94)	(\$253,438.00)	(\$201,289.06)	79.42%	(\$37,710.71)	(\$298,669.09)	(\$254,842.00)	85.20%
EXPENDITURES								
Salaries	\$2,260,119.58	\$10,745,671.00	\$8,485,551.42	78.97%	\$2,373,759.74	\$10,675,777.25	\$10,298,901.00	76.95%
Benefits	\$772,632.77	\$3,322,916.00	\$2,550,283.23	76.75%	\$648,883.83	\$3,051,576.21	\$3,061,275.00	78.80%
TOTAL SALARIES/BENEFITS	\$3,032,752.35	\$14,068,587.00	\$11,035,834.65	78.44%	\$3,022,643.57	\$13,727,353.46	\$13,360,176.00	77.38%
Travel and training	\$18,265.94	\$116,220.00	\$97,954.06	84.28%	\$21,668.10	\$53,031.99	\$116,220.00	81.36%
Vehicle allowance, maintenance and repairs	\$39,910.92	\$162,440.00	\$122,529.08	75.43%	\$37,694.41	\$217,091.27	\$145,929.00	74.17%
Utilities and Fuel	\$46,655.61	\$249,100.00	\$202,444.39	81.27%	\$52,047.17	\$185,037.43	\$264,989.00	80.36%
Materials and supplies	\$9,691.26	\$119,200.00	\$109,508.74	91.87%	\$21,441.25	\$67,125.38	\$80,600.00	73.40%
Maintenance and repairs	\$48,365.81	\$135,709.00	\$87,343.19	64.36%	\$42,597.18	\$154,733.90	\$110,771.00	61.54%
Financial expenses	\$699.53	\$2,500.00	\$1,800.47	72.02%	\$296.49	\$4,922.79	\$2,500.00	88.14%
Purchased and contracted services	\$259.96	\$18,200.00	\$17,940.04	98.57%	\$128.87	\$18,381.17	\$18,400.00	99.30%
Transfer to own funds		\$306,030.00	\$306,030.00	100.00%		\$345,327.19	\$303,000.00	100.00%
Capital expense	\$11,068.93	\$60,566.00	\$49,497.07	81.72%	3936.36	\$38,728.60	\$60,566.00	93.50%
TOTAL OTHER EXPENSES	\$174,917.96	\$1,169,965.00	\$995,047.04	85.05%	\$179,809.83	\$1,084,379.72	\$1,102,975.00	83.70%
	\$3,207,670.31	\$15,238,552.00	\$12,030,881.69	78.95%	\$3,202,453.40	\$14,811,733.18	\$14,463,151.00	77.86%
NET (REVENUE)/EXPENDITURE	\$3,155,521.37	\$14,985,114.00	\$11,829,592.63	78.94%	\$3,164,742.69	\$14,513,064.09	\$14,208,309.00	77.73%

Public Works & Engineering - First Quarter Ended March 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem 75%	Actual To: March	Actual Year End	2020	Budget-Rem YTD 2020
REVENUE								
Fees and user charges	(\$742,694.49)	(\$3,443,387.00)	(\$2,700,692.51)	78.43%	(\$515,627.41)	(\$3,689,182.35)	(\$3,455,659.00)	85.08%
Government grants	\$9,931.18	(\$698,769.00)	(\$708,700.18)	101.42%	(\$9,241.31)	(\$736,743.26)	(\$664,013.00)	98.61%
Contribution from own funds		(\$5,000.00)	(\$5,000.00)	100.00%		(\$4,222.71)	(\$5,000.00)	100.00%
Other income	(\$34,784.04)	(\$75,000.00)	(\$40,215.96)	53.62%	(\$14,892.07)	(\$104,481.45)	(\$75,000.00)	80.14%
	(\$767,547.35)	(\$4,222,156.00)	(\$3,454,608.65)	81.82%	(\$539,760.79)	(\$4,534,629.77)	(\$4,199,672.00)	87.15%
EXPENDITURES								
Salaries	\$3,822,133.23	\$18,655,428.00	\$14,833,294.77	79.51%	\$4,071,963.97	\$17,759,667.66	\$18,508,964.00	78.00%
Benefits	\$1,094,073.05	\$5,200,177.00	\$4,106,103.95	78.96%	\$1,037,734.85	\$4,540,143.92	\$5,116,965.00	79.72%
TOTAL SALARIES/BENEFITS	\$4,916,206.28	\$23,855,605.00	\$18,939,398.72	79.39%	\$5,109,698.82	\$22,299,811.58	\$23,625,929.00	78.37%
Travel and training	\$5,742.84	\$117,846.00	\$112,103.16	95.13%	\$16,806.71	\$64,294.08	\$85,926.00	80.44%
Vehicle allowance, maintenance and repairs	\$969,601.77	\$1,967,120.00	\$997,518.23	50.71%	\$1,038,057.38	\$3,633,375.20	\$2,632,188.00	60.56%
Utilities and Fuel	\$1,227,995.89	\$7,089,400.00	\$5,861,404.11	82.68%	\$1,752,390.29	\$5,990,215.50	\$6,987,530.00	74.92%
Materials and supplies	\$694,135.97	\$3,663,105.00	\$2,968,969.03	81.05%	\$1,120,106.42	\$4,227,547.86	\$3,658,299.00	69.38%
Maintenance and repairs	\$37,122.79	\$201,940.00	\$164,817.21	81.62%	\$47,256.90	\$209,784.66	\$199,140.00	76.27%
Taxes and licenses	\$7,882.35	\$97,455.00	\$89,572.65	91.91%	\$8,004.08	\$84,189.74	\$124,715.00	93.58%
Financial expenses	\$1,368.22	\$5,518.00	\$4,149.78	75.20%	\$653.48	\$14,436.75	\$5,518.00	88.16%
Purchased and contracted services	\$1,268,102.27	\$7,247,102.00	\$5,978,999.73	82.50%	\$1,188,245.00	\$7,024,035.09	\$7,050,675.00	83.15%
Transfer to own funds		\$4,055,452.00	\$4,055,452.00	100.00%		\$4,924,636.93	\$3,732,846.00	100.00%
Capital expense	\$22,467.13	\$97,018.00	\$74,550.87	76.84%	\$2,438.88	\$47,043.06	\$94,618.00	97.42%
Less: recoverable costs	(\$51,113.50)	(\$220,130.00)	(\$169,016.50)	76.78%	(\$57,851.61)	(\$467,120.24)	(\$220,130.00)	73.72%
TOTAL OTHER EXPENSES	\$4,183,305.73	\$24,321,826.00	\$20,138,520.27	82.80%	\$5,116,107.53	\$25,752,438.63	\$24,351,325.00	78.99%
	\$9,099,512.01	\$48,177,431.00	\$39,077,918.99	81.11%	\$10,225,806.35	\$48,052,250.21	\$47,977,254.00	78.69%
NET (REVENUE)/EXPENDITURE	\$8,331,964.66	\$43,955,275.00	\$35,623,310.34	81.04%	\$9,686,045.56	\$43,517,620.44	\$43,777,582.00	77.87%
Public Works	6,154,983.19	30,098,862.00	23,943,878.81	79.55%				
Engineering	2,176,981.47	13,856,413.00	11,679,431.53	84.29%				
	8,331,964.66	43,955,275.00	35,623,310.34					

Public Works - First Quarter Ended March 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				75%	March	Year End		YTD 2020
REVENUE								
Fees and user charges	(\$506,236.05)	(\$2,226,181.00)	(\$1,719,944.95)	77.26%	(\$406,816.64)	(\$2,547,800.56)	(\$2,249,886.00)	81.92%
Government grants	\$9,931.18	(\$668,769.00)	(\$678,700.18)	101.48%	(\$9,241.31)	(\$659,906.26)	(\$634,013.00)	98.54%
Contribution from own funds		(\$5,000.00)	(\$5,000.00)	100.00%		(\$4,222.71)	(\$5,000.00)	100.00%
Other income	(\$34,784.04)	(\$75,000.00)	(\$40,215.96)	53.62%	(\$14,830.84)	(\$104,420.22)	(\$75,000.00)	80.23%
	(\$531,088.91)	(\$2,974,950.00)	(\$2,443,861.09)	82.15%	(\$430,888.79)	(\$3,316,349.75)	(\$2,963,899.00)	85.46%
EXPENDITURES								
Salaries	\$3,226,749.66	\$15,555,454.00	\$12,328,704.34	79.26%	\$3,447,488.28	\$14,815,293.73	\$15,437,391.00	77.67%
Benefits	\$927,002.63	\$4,430,910.00	\$3,503,907.37	79.08%	\$862,327.57	\$3,863,082.39	\$4,374,324.00	80.29%
TOTAL SALARIES/BENEFITS	\$4,153,752.29	\$19,986,364.00	\$15,832,611.71	79.22%	\$4,309,815.85	\$18,678,376.12	\$19,811,715.00	78.25%
Travel and training	\$5,236.68	\$88,990.00	\$83,753.32	94.12%	\$9,889.73	\$57,334.59	\$58,070.00	82.97%
Vehicle allowance, maintenance and repairs	\$969,457.43	\$1,937,520.00	\$968,062.57	49.96%	\$1,032,275.53	\$3,610,354.54	\$2,605,677.00	60.38%
Utilities and Fuel	\$358,552.44	\$1,626,188.00	\$1,267,635.56	77.95%	\$513,803.20	\$1,466,581.32	\$1,626,188.00	68.40%
Materials and supplies	\$649,392.05	\$3,437,858.00	\$2,788,465.95	81.11%	\$1,075,763.73	\$4,069,945.34	\$3,428,283.00	68.62%
Taxes and licenses	\$7,882.35	\$97,455.00	\$89,572.65	91.91%	\$8,004.08	\$84,189.74	\$124,715.00	93.58%
Financial expenses	\$1,667.71	\$5,000.00	\$3,332.29	66.65%	\$519.43	\$13,958.83	\$5,000.00	89.61%
Purchased and contracted services	\$571,357.87	\$3,422,794.00	\$2,851,436.13	83.31%	\$516,076.22	\$3,324,693.90	\$3,348,217.00	84.59%
Transfer to own funds		\$2,645,173.00	\$2,645,173.00	100.00%		\$2,842,017.99	\$2,307,149.00	100.00%
Capital expense	\$19,886.78	\$46,600.00	\$26,713.22	57.32%	431.46	35800.71	\$46,600.00	99.07%
Less: recoverable costs	(\$51,113.50)	(\$220,130.00)	(\$169,016.50)	76.78%	(\$57,851.61)	(\$467,120.24)	(\$220,130.00)	73.72%
TOTAL OTHER EXPENSES	\$2,532,319.81	\$13,087,448.00	\$10,555,128.19	80.65%	\$3,098,911.77	\$15,037,756.72	\$13,329,769.00	76.75%
	\$6,686,072.10	\$33,073,812.00	\$26,387,739.90	79.78%	\$7,408,727.62	\$33,716,132.84	\$33,141,484.00	77.65%
NET (REVENUE)/EXPENDITURE	\$6,154,983.19	\$30,098,862.00	\$23,943,878.81	79.55%	\$6,977,838.83	\$30,399,783.09	\$30,177,585.00	76.88%

Operations

Winter Control: Roadways and Sidewalks	2,960,306.08	7,207,612.00	4,247,305.92	58.93%
Sanitary Sewers	132,868.92	2,007,040.00	1,874,171.08	93.38%
Storm Sewers	6,545.51	618,984.00	612,438.49	98.94%
Roadways and Sidewalks	(13,903.13)	3,642,993.00	3,656,896.13	100.38%
Supervision and Overhead	658,756.15	3,166,933.00	2,508,176.85	79.20%
Traffic & Communications	342,873.37	1,693,599.00	1,350,725.63	79.75%
Carpentry	178,835.81	747,403.00	568,567.19	76.07%
Administration	372,717.32	1,672,085.00	1,299,367.68	77.71%
Buildings & Equipment	435,169.50	2,210,177.00	1,775,007.50	80.31%
Waste Management	438,829.13	3,697,513.00	3,258,683.87	88.13%
Parks	641,984.53	3,434,523.00	2,792,538.47	81.31%
	6,154,983.19	30,098,862.00	23,943,878.81	

Engineering - First Quarter Ended March 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem 75%	Actual To: March	Actual Year End	2020	Budget-Rem YTD 2020
REVENUE								
Fees and user charges	(\$236,458.44)	(\$1,217,206.00)	(\$980,747.56)	80.57%	(\$108,810.77)	(\$1,141,381.79)	(\$1,205,773.00)	90.98%
Government grants		(\$30,000.00)	(\$30,000.00)	100.00%		(\$76,837.00)	(\$30,000.00)	100.00%
Other income			\$0.00	0.00%	(\$61.23)	(\$61.23)		0.00%
	(\$236,458.44)	(\$1,247,206.00)	(\$1,010,747.56)	81.04%	(\$108,872.00)	(\$1,218,280.02)	(\$1,235,773.00)	91.19%
EXPENDITURES								
Salaries	\$595,383.57	\$3,099,974.00	\$2,504,590.43	80.79%	\$624,475.69	\$2,944,373.93	\$3,071,573.00	79.67%
Benefits	\$167,070.42	\$769,267.00	\$602,196.58	78.28%	\$175,407.28	\$677,061.53	\$742,641.00	76.38%
TOTAL SALARIES/BENEFITS	\$762,453.99	\$3,869,241.00	\$3,106,787.01	80.29%	\$799,882.97	\$3,621,435.46	\$3,814,214.00	79.03%
Travel and training	\$506.16	\$28,856.00	\$28,349.84	98.25%	\$6,916.98	\$6,959.49	\$27,856.00	75.17%
Vehicle allowance, maintenance and repairs	\$144.34	\$29,600.00	\$29,455.66	99.51%	\$5,781.85	\$23,020.66	\$26,511.00	78.19%
Utilities and Fuel	\$869,443.45	\$5,463,212.00	\$4,593,768.55	84.09%	\$1,238,587.09	\$4,523,634.18	\$5,361,342.00	76.90%
Materials and supplies	\$44,743.92	\$225,247.00	\$180,503.08	80.14%	\$44,342.69	\$157,602.52	\$230,016.00	80.72%
Maintenance and repairs	\$37,122.79	\$201,940.00	\$164,817.21	81.62%	\$47,256.90	\$209,784.66	\$199,140.00	76.27%
Financial expenses	(\$299.49)	\$518.00	\$817.49	157.82%	\$134.05	\$477.92	\$518.00	74.12%
Purchased and contracted services	\$696,744.40	\$3,824,308.00	\$3,127,563.60	81.78%	\$672,168.78	\$3,699,341.19	\$3,702,458.00	81.85%
Transfer to own funds		\$1,410,279.00	\$1,410,279.00	100.00%		\$2,082,618.94	\$1,425,697.00	100.00%
Capital expense	\$2,580.35	\$50,418.00	\$47,837.65	94.88%	\$2,007.42	\$11,242.35	\$48,018.00	95.82%
TOTAL OTHER EXPENSES	\$1,650,985.92	\$11,234,378.00	\$9,583,392.08	85.30%	\$2,017,195.76	\$10,714,681.91	\$11,021,556.00	81.70%
	\$2,413,439.91	\$15,103,619.00	\$12,690,179.09	84.02%	\$2,817,078.73	\$14,336,117.37	\$14,835,770.00	81.01%
NET (REVENUE)/EXPENDITURE	\$2,176,981.47	\$13,856,413.00	\$11,679,431.53	84.29%	\$2,708,206.73	\$13,117,837.35	\$13,599,997.00	80.09%

Community Development & Enterprise Services - First Quarter Ended March 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem 75%	Actual To: March	Actual Year End	2020	Budget-Rem YTD 2020
REVENUE								
Fees and user charges	(\$1,347,526.81)	(\$6,841,922.00)	(\$5,494,395.19)	80.30%	(\$1,867,279.39)	(\$5,558,292.41)	(\$8,412,655.00)	77.80%
Government grants	(\$1,715,260.64)	(\$2,018,792.00)	(\$303,531.36)	15.04%	(\$175,127.02)	(\$3,364,398.21)	(\$2,058,376.00)	91.49%
Contribution from own funds		(\$278,715.00)	(\$278,715.00)	100.00%		(\$248,505.73)	(\$100,000.00)	100.00%
Other income	(\$47,227.57)	(\$111,920.00)	(\$64,692.43)	57.80%	\$5,348.38	(\$187,323.24)	(\$242,100.00)	102.21%
	(\$3,110,015.02)	(\$9,251,349.00)	(\$6,141,333.98)	66.38%	(\$2,037,058.03)	(\$9,358,519.59)	(\$10,813,131.00)	81.16%
EXPENDITURES								
Salaries	\$2,546,221.70	\$13,867,870.00	\$11,321,648.30	81.64%	\$3,017,792.30	\$12,465,988.93	\$13,899,699.00	78.29%
Benefits	\$714,490.09	\$3,476,393.00	\$2,761,902.91	79.45%	\$759,040.89	\$3,115,541.93	\$3,394,225.00	77.64%
TOTAL SALARIES/BENEFITS	\$3,260,711.79	\$17,344,263.00	\$14,083,551.21	81.20%	\$3,776,833.19	\$15,581,530.86	\$17,293,924.00	78.16%
Travel and training	\$1,911.93	\$143,717.00	\$141,805.07	98.67%	\$12,313.30	\$44,099.82	\$166,722.00	92.61%
Vehicle allowance, maintenance and repairs	\$312,248.46	\$987,560.00	\$675,311.54	68.38%	\$235,276.01	\$993,770.46	\$963,069.00	75.57%
Utilities and Fuel	\$558,897.98	\$3,093,438.00	\$2,534,540.02	81.93%	\$794,529.55	\$2,525,688.67	\$3,104,934.00	74.41%
Materials and supplies	\$156,266.91	\$900,940.00	\$744,673.09	82.66%	\$179,985.50	\$596,887.43	\$935,363.00	80.76%
Maintenance and repairs	\$258,992.97	\$1,229,787.00	\$970,794.03	78.94%	\$294,055.47	\$965,266.63	\$1,221,630.00	75.93%
Program expenses		\$102,470.00	\$102,470.00	100.00%	\$33,529.16	\$115,897.50	\$170,625.00	80.35%
Goods for resale	\$7,576.39	\$469,960.00	\$462,383.61	98.39%	\$139,752.70	\$242,182.60	\$557,222.00	74.92%
Rents and leases		\$82,255.00	\$82,255.00	100.00%	1841.64	\$1,841.64	\$81,350.00	97.74%
Taxes and licenses	21200.13	\$182,250.00	\$161,049.87	88.37%		\$163,687.98	\$172,400.00	100.00%
Financial expenses	\$13,684.93	\$112,515.00	\$98,830.07	87.84%	\$35,606.26	\$68,473.30	\$91,960.00	61.28%
Purchased and contracted services	\$200,499.59	\$1,706,320.00	\$1,505,820.41	88.25%	\$213,260.90	\$1,114,131.68	\$1,583,942.00	86.54%
Grants to others	\$135,136.42	\$66,500.00	(\$68,636.42)	(103.21%)	\$110,932.65	\$154,039.44	\$16,500.00	(572.32%)
Transfer to own funds		\$218,040.00	\$218,040.00	100.00%		\$1,442,759.93	\$224,510.00	100.00%
Capital expense	\$45,012.84	\$58,617.00	\$13,604.16	23.21%	\$26,188.39	\$65,842.78	\$59,105.00	55.69%
TOTAL OTHER EXPENSES	\$1,711,428.55	\$9,354,369.00	\$7,642,940.45	81.70%	\$2,077,271.53	\$8,494,569.86	\$9,349,332.00	77.78%
	\$4,972,140.34	\$26,698,632.00	\$21,726,491.66	81.38%	\$5,854,104.72	\$24,076,100.72	\$26,643,256.00	78.03%
NET (REVENUE)/EXPENDITURE	\$1,862,125.32	\$17,447,283.00	\$15,585,157.68	89.33%	\$3,817,046.69	\$14,717,581.13	\$15,830,125.00	75.89%
Planning	295,154.09	1,024,281.00	729,126.91	71.18%				
LIP	(28,077.11)	0.00	28,077.11	.00%				
Humane Society	149,883.64	600,122.00	450,238.36	75.02%				
Recreation & Culture	169,247.66	1,622,971.00	1,453,723.34	89.57%				
Community Centres								
John Rhodes Community Centre	218,208.25	1,718,765.00	1,500,556.75	87.30%				
McMeeken Centre	60,760.79	192,735.00	131,974.21	68.47%				
Northern Community Centre	(9,911.42)	44,580.00	54,491.42	122.23%				
Outdoor Pools/Misc Concessions	19,624.66	165,803.00	146,178.34	88.16%				
Administration	148,653.37	793,250.00	644,596.63	81.26%				
GFL Memorial Gardens	192,673.32	922,968.00	730,294.68	79.12%				
Locks	58.14	28,263.00	28,204.86	99.79%				
Cemetery	(105,986.15)	53,874.00	159,860.15	296.73%				
Transit	338,477.52	7,279,960.00	6,941,482.48	95.35%				
School Guards	78,301.52	294,233.00	215,931.48	73.39%				
Tourism and Community Development	(19,577.51)	947,072.00	966,649.51	102.07%				
Economic Development	177,936.24	711,750.00	533,813.76	75.00%				
Parking	8,996.97	209,523.00	200,526.03	95.71%				
Administration	167,701.34	837,133.00	669,431.66	79.97%				
	1,862,125.32	17,447,283.00	15,585,157.68					

Levy Boards - First Quarter Ended March 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To: March	Actual Year End	2020	Budget-Rem YTD 2020
REVENUE								
EXPENDITURES								
Grants to others	\$5,410,161.00	\$21,653,329.00	\$16,243,168.00	75.01%	\$5,329,804.50	\$21,157,677.65	\$21,319,218.00	75.00%
TOTAL OTHER EXPENSES	\$5,410,161.00	\$21,653,329.00	\$16,243,168.00	75.01%	\$5,329,804.50	\$21,157,677.65	\$21,319,218.00	75.00%
	\$5,410,161.00	\$21,653,329.00	\$16,243,168.00	75.01%	\$5,329,804.50	\$21,157,677.65	\$21,319,218.00	75.00%
NET (REVENUE)/EXPENDITURE	\$5,410,161.00	\$21,653,329.00	\$16,243,168.00	75.01%	\$5,329,804.50	\$21,157,677.65	\$21,319,218.00	75.00%

Outside Agencies (Main) - First Quarter Ended March 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				75%	March	Year End		YTD 2020
REVENUE								
Government grants	(\$14,763.98)	(\$200,000.00)	(\$185,236.02)	92.62%	\$110,321.16	(\$140,624.86)	(\$200,000.00)	155.16%
	(\$14,763.98)	(\$200,000.00)	(\$185,236.02)	92.62%	\$110,321.16	(\$140,624.86)	(\$200,000.00)	155.16%
EXPENDITURES								
Grants to others	\$940,857.98	\$4,007,382.00	\$3,066,524.02	76.52%	\$1,059,767.62	\$3,835,687.11	\$3,937,951.00	73.09%
Transfer to own funds		\$80,000.00	\$80,000.00	100.00%		\$80,000.00	\$80,000.00	100.00%
TOTAL OTHER EXPENSES	\$940,857.98	\$4,087,382.00	\$3,146,524.02	76.98%	\$1,059,767.62	\$3,915,687.11	\$4,017,951.00	73.62%
	\$940,857.98	\$4,087,382.00	\$3,146,524.02	76.98%	\$1,059,767.62	\$3,915,687.11	\$4,017,951.00	73.62%
NET (REVENUE)EXPENDITURE	\$926,094.00	\$3,887,382.00	\$2,961,288.00	76.18%	\$1,170,088.78	\$3,775,062.25	\$3,817,951.00	69.35%

Outside Agencies (Other) - First Quarter Ended March 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
					March	Year End		YTD 2020
REVENUE								
Fees and user charges	(\$55,610.28)	(\$130,000.00)	(\$74,389.72)	57.22%	(\$48,213.00)	(\$122,602.72)	(\$130,000.00)	62.91%
Contribution from own funds			\$0.00	0.00%		(\$84,878.82)	(\$90,000.00)	100.00%
	(\$55,610.28)	(\$130,000.00)	(\$74,389.72)	57.22%	(\$48,213.00)	(\$207,481.54)	(\$220,000.00)	78.09%
EXPENDITURES								
Materials and supplies		\$220,000.00	\$220,000.00	100.00%		\$207,481.55	\$220,000.00	100.00%
Grants to others		\$277,890.00	\$277,890.00	100.00%		\$277,890.00	\$277,890.00	100.00%
TOTAL OTHER EXPENSES	\$0.00	\$497,890.00	\$497,890.00	100.00%	\$0.00	\$485,371.55	\$497,890.00	100.00%
	\$0.00	\$497,890.00	\$497,890.00	100.00%	\$0.00	\$485,371.55	\$497,890.00	100.00%
NET (REVENUE)/EXPENDITURE	(\$55,610.28)	\$367,890.00	\$423,500.28	115.12%	(\$48,213.00)	\$277,890.01	\$277,890.00	117.35%

Economic Diversification Fund - First Quarter Ended March 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				75%	March	Year End	2020	YTD 2020
REVENUE								
Contribution from own funds			\$0.00	0.00%		(\$206,616.72)		0.00%
	\$0.00	\$0.00	\$0.00	0.00%	\$0.00	(\$206,616.72)	\$0.00	0.00%
EXPENDITURES								
Materials and supplies	\$22,100.76		(\$22,100.76)	0.00%	\$46,132.98	\$206,616.72		0.00%
Transfer to own funds		\$500,000.00	\$500,000.00	100.00%		\$500,000.00	\$500,000.00	100.00%
TOTAL OTHER EXPENSES	\$22,100.76	\$500,000.00	\$477,899.24	95.58%	\$46,132.98	\$706,616.72	\$500,000.00	90.77%
	\$22,100.76	\$500,000.00	\$477,899.24	95.58%	\$46,132.98	\$706,616.72	\$500,000.00	90.77%
NET (REVENUE)EXPENDITURE	\$22,100.76	\$500,000.00	\$477,899.24	95.58%	\$46,132.98	\$500,000.00	\$500,000.00	90.77%

Corporate Financials - First Quarter Ended March 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				75%	March	Year End		YTD 2020
REVENUE								
Taxation	(\$59,720,678.00)	(\$125,248,213.00)	(\$65,527,535.00)	52.32%	(\$57,917,809.05)	(\$121,262,102.13)	(\$120,985,175.00)	52.13%
Payment in lieu of taxes	(\$790,602.92)	(\$4,480,756.00)	(\$3,690,153.08)	82.36%	(\$526,504.15)	(\$4,480,450.89)	(\$4,347,584.00)	87.89%
Fees and user charges	(\$3,151,687.81)	(\$14,116,044.00)	(\$10,964,356.19)	77.67%	(\$3,307,412.98)	(\$11,373,563.84)	(\$15,001,696.00)	77.95%
Government grants	(\$4,941,722.69)	(\$16,412,618.00)	(\$11,470,895.31)	69.89%	(\$4,472,948.69)	(\$20,064,751.03)	(\$15,960,400.00)	71.97%
Interest and Investment income	(\$133,730.07)	(\$4,320,000.00)	(\$4,186,269.93)	96.90%	(\$828,166.40)	(\$3,380,839.80)	(\$4,320,000.00)	80.83%
Contribution from own funds		(\$1,914,308.00)	(\$1,914,308.00)	100.00%		(\$1,301,161.23)		0.00%
Other income	(\$37,913.95)	(\$1,540,000.00)	(\$1,502,086.05)	97.54%	(\$97,836.23)	(\$1,206,629.60)	(\$2,530,000.00)	96.13%
Change in future employee benefits			\$0.00	0.00%		(\$1,067,679.86)		0.00%
	(\$68,776,335.44)	(\$168,031,939.00)	(\$99,255,603.56)	59.07%	(\$67,150,677.50)	(\$164,137,178.38)	(\$163,144,855.00)	58.84%
EXPENDITURES								
Salaries			\$0.00	0.00%	109.48	\$1,112,143.63		0.00%
Benefits	\$6,000.00	\$20,000.00	\$14,000.00	70.00%	\$8,000.00	\$16,000.00	\$20,000.00	60.00%
TOTAL SALARIES/BENEFITS	\$6,000.00	\$20,000.00	\$14,000.00	70.00%	\$8,109.48	\$1,128,143.63	\$20,000.00	59.45%
Materials and supplies	\$64,903.87	\$310,056.00	\$245,152.13	79.07%	\$5,599.33	\$231,411.54	\$308,427.00	98.18%
Program expenses		\$472,988.00	\$472,988.00	100.00%	190023.75	\$760,095.00	\$760,095.00	75.00%
Financial expenses	\$887,737.64	\$2,530,756.00	\$1,643,018.36	64.92%	\$1,226,950.46	\$3,914,541.53	\$2,479,330.00	50.51%
Purchased and contracted services	\$22,379.10	\$11,000.00	(\$11,379.10)	(103.45%)	\$4,556.00	\$26,886.39	\$11,000.00	58.58%
Grants to others		\$865.00	\$865.00	100.00%		\$863.72	\$865.00	100.00%
Transfer to own funds	\$25,463.38	\$12,917,364.00	\$12,891,900.62	99.80%	47153.66	\$11,287,608.11	\$12,509,849.00	99.62%
TOTAL OTHER EXPENSES	\$1,000,483.99	\$16,243,029.00	\$15,242,545.01	93.84%	\$1,474,283.20	\$16,221,406.29	\$16,069,566.00	90.83%
	\$1,006,483.99	\$16,263,029.00	\$15,256,545.01	93.81%	\$1,482,392.68	\$17,349,549.92	\$16,089,566.00	90.79%
NET (REVENUE)/EXPENDITURE	(\$67,769,851.45)	(\$151,768,910.00)	(\$83,999,058.55)	55.35%	(\$65,668,284.82)	(\$146,787,628.46)	(\$147,055,289.00)	55.34%

Capital Levy & Debenture Debt - First Quarter Ended March 31, 2021

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2020	2020	Budget	Percentage
	Actual	2021		Budget-Rem	Actual To:	Actual	2020	Budget-Rem
				75%	March	Year End	2020	YTD 2020
REVENUE								
Fees and user charges	(\$48,134.72)	(\$350,000.00)	(\$301,865.28)	86.25%	(\$101,441.80)	(\$222,520.42)	(\$350,000.00)	71.02%
	(\$48,134.72)	(\$350,000.00)	(\$301,865.28)	86.25%	(\$101,441.80)	(\$222,520.42)	(\$350,000.00)	71.02%
EXPENDITURES								
Long term debt	\$599,646.07	\$1,795,301.00	\$1,195,654.93	66.60%	\$1,089,530.07	\$2,831,536.14	\$2,875,685.00	62.11%
Transfer to own funds		\$6,243,514.00	\$6,243,514.00	100.00%		\$6,162,597.00	\$6,242,580.00	100.00%
TOTAL OTHER EXPENSES	\$599,646.07	\$8,038,815.00	\$7,439,168.93	92.54%	\$1,089,530.07	\$8,994,133.14	\$9,118,265.00	88.05%
	\$599,646.07	\$8,038,815.00	\$7,439,168.93	92.54%	\$1,089,530.07	\$8,994,133.14	\$9,118,265.00	88.05%
NET (REVENUE)EXPENDITURE	\$551,511.35	\$7,688,815.00	\$7,137,303.65	92.83%	\$988,088.27	\$8,771,612.72	\$8,768,265.00	88.73%