

# City of Sault Ste. Marie - Third Quarter Ended September 30, 2024

<b>FISCAL YEAR REMAINING% :</b>	YTD	Budget	Variance	Percentage	2023	Budget
	Actual	2024		Budget-Rem	Actual To:	2023
				25.00%	September	
<b>REVENUE</b>						
Taxation	(\$143,247,329.65)	(\$143,335,325.00)	(\$87,995.35)	0.06%	(\$136,815,594.69)	(\$136,832,579.00)
Payment in lieu of taxes	(\$3,060,223.17)	(\$4,888,407.00)	(\$1,828,183.83)	37.40%	(\$3,063,272.48)	(\$4,573,680.00)
Fees and user charges	(\$27,705,500.87)	(\$34,645,433.00)	(\$6,939,932.13)	20.03%	(\$25,194,105.08)	(\$30,517,261.00)
Government grants	(\$15,419,313.40)	(\$20,697,425.00)	(\$5,278,111.60)	25.50%	(\$15,884,762.89)	(\$20,330,845.00)
Interest and investment income	(\$5,197,785.78)	(\$6,289,000.00)	(\$1,091,214.22)	17.35%	(\$6,036,813.41)	(\$4,780,000.00)
Contribution from own funds	(\$4,200.00)	(\$1,766,416.00)	(\$1,762,216.00)	99.76%	-33109.04	(\$2,125,143.00)
Other income	(\$2,577,682.43)	(\$2,839,746.00)	(\$262,063.57)	9.23%	(\$2,550,529.31)	(\$2,962,354.00)
	(\$197,212,035.30)	(\$214,461,752.00)	(\$17,249,716.70)	8.04%	(\$189,578,186.90)	(\$202,121,862.00)
<b>EXPENDITURES</b>						
Salaries	\$39,031,756.27	\$55,281,452.00	\$16,249,695.73	29.39%	\$37,166,694.77	\$51,624,164.00
Benefits	\$11,725,765.19	\$16,046,059.00	\$4,320,293.81	26.92%	\$10,812,202.57	\$15,435,563.00
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$50,757,521.46</b>	<b>\$71,327,511.00</b>	<b>\$20,569,989.54</b>	<b>28.84%</b>	<b>\$47,978,897.34</b>	<b>\$67,059,727.00</b>
Travel and training	\$310,081.30	\$554,862.00	\$244,780.70	44.12%	\$286,378.79	\$572,357.00
Vehicle allowance, maintenance and repairs	\$3,804,148.16	\$3,818,192.00	\$14,043.84	0.37%	\$4,062,207.54	\$3,765,223.00
Utilities and fuel	\$6,876,980.26	\$12,266,830.00	\$5,389,849.74	43.94%	\$7,420,953.54	\$11,715,586.00
Materials and supplies	\$6,271,468.89	\$6,763,401.00	\$491,932.11	7.27%	\$5,539,933.73	\$6,452,127.00
Maintenance and repairs	\$2,749,809.69	\$3,377,187.00	\$627,377.31	18.58%	\$2,280,901.64	\$2,737,886.00
Program expenses	\$833,576.98	\$911,192.00	\$77,615.02	8.52%	\$620,511.26	\$916,195.00
Goods for resale	\$662,773.73	\$772,271.00	\$109,497.27	14.18%	\$514,130.67	\$641,171.00
Rents and leases	\$156,096.87	\$172,557.00	\$16,460.13	9.54%	\$151,892.27	\$172,557.00
Taxes and licenses	\$2,618,213.57	\$2,978,736.00	\$360,522.43	12.10%	\$2,252,639.84	\$2,552,803.00
Financial expenses	\$1,613,283.73	\$2,514,688.00	\$901,404.27	35.85%	\$1,425,587.29	\$2,597,621.00
Purchased and contracted services	\$7,136,916.57	\$10,416,009.00	\$3,279,092.43	31.48%	\$8,379,348.66	\$11,060,089.00
Grants to others	\$48,526,169.81	\$66,390,962.00	\$17,864,792.19	26.91%	\$44,800,339.55	\$61,384,243.00
Long term debt	\$663,557.37	\$1,400,000.00	\$736,442.63	52.60%		\$1,866,135.00
Transfer to own funds	\$1,525,873.44	\$30,646,480.00	\$29,120,606.56	95.02%	\$2,143,566.31	\$28,482,578.00
Capital expense	\$304,471.89	\$406,004.00	\$101,532.11	25.01%	\$260,558.16	\$400,694.00
Clearing accounts			\$0.00	0.00%		
Less: recoverable costs	(\$301,653.67)	(\$255,130.00)	\$46,523.67	(18.24%)	(\$227,031.41)	(\$255,130.00)
<b>TOTAL OTHER EXPENSES</b>	<b>\$83,751,768.59</b>	<b>\$143,134,241.00</b>	<b>\$59,382,472.41</b>	<b>41.49%</b>	<b>\$79,911,917.84</b>	<b>\$135,062,135.00</b>
	\$134,509,290.05	\$214,461,752.00	\$79,952,461.95	37.28%	\$127,890,815.18	\$202,121,862.00
<b>NET (REVENUE)/EXPENDITURE</b>	<b>(\$62,702,745.25)</b>	<b>\$0.00</b>	<b>\$62,702,745.25</b>	<b>0.00%</b>	<b>(\$61,687,371.72)</b>	<b>\$0.00</b>
Mayor and Council	502,955.38	700,673.00	197,717.62	28%		
Chief Administrative Officer	385,294.13	436,000.00	50,705.87	12%		
Corporate Services	5,263,792.84	7,506,602.00	2,242,809.16	30%		
Legal	4,150,041.02	5,933,673.00	1,783,631.98	30%		
Fire Services	11,127,457.42	15,996,095.00	4,868,637.58	30%		
Public Works and Engineering	32,122,826.36	49,629,366.00	17,506,539.64	35%		
Community Development and Enterprise	12,360,662.34	20,889,541.00	8,528,878.66	41%		
Levy Board	18,501,924.75	24,794,407.00	6,292,482.25	25%		
Outside Agencies	31,478,958.75	41,995,055.00	10,516,096.25	25%		
Corporate	(179,260,215.61)	(176,674,355.00)	2,585,860.61	-1%		
Capital and Debt	663,557.37	8,792,943.00	8,129,385.63	92%		

Mayor & Council - Third Quarter Ended September 30, 2024

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2023	Budget
	Actual	2024		Budget-Rem	Actual To:	2023
				25%	September	
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
Salaries	\$375,287.24	\$529,844.00	\$154,556.76	29.17%	\$339,708.75	\$497,764.00
Benefits	\$59,838.94	\$74,834.00	\$14,995.06	20.04%	\$52,138.61	\$82,524.00
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$435,126.18</b>	<b>\$604,678.00</b>	<b>\$169,551.82</b>	<b>28.04%</b>	<b>\$391,847.36</b>	<b>\$580,288.00</b>
Travel and training	\$22,397.38	\$20,000.00	(\$2,397.38)	(11.99%)	\$14,953.57	\$20,000.00
Vehicle allowance, maintenance and repairs	\$26,269.40	\$35,675.00	\$9,405.60	26.36%	\$25,691.03	\$35,675.00
Materials and supplies	\$16,489.37	\$23,220.00	\$6,730.63	28.99%	\$58,285.67	\$64,996.00
Purchased and contracted services	\$2,649.01	\$2,100.00	(\$549.01)	(26.14%)	\$1,726.26	\$2,100.00
Grants to others		\$15,000.00	\$15,000.00	100.00%		\$35,000.00
Capital expense	\$24.04		(\$24.04)	0.00%		
<b>TOTAL OTHER EXPENSES</b>	<b>\$67,829.20</b>	<b>\$95,995.00</b>	<b>\$28,165.80</b>	<b>29.34%</b>	<b>\$100,656.53</b>	<b>\$157,771.00</b>
	\$502,955.38	\$700,673.00	\$197,717.62	28.22%	\$492,503.89	\$738,059.00
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$502,955.38</b>	<b>\$700,673.00</b>	<b>\$197,717.62</b>	<b>28.22%</b>	<b>\$492,503.89</b>	<b>\$738,059.00</b>

CAO's Office - Third Quarter Ended September 30, 2024

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2023	Budget
	Actual	2024		Budget-Rem	Actual To:	2023
				25%	September	
<b>REVENUE</b>						
Other income	(\$52,500.00)		\$52,500.00	0.00%		
	(\$52,500.00)	\$0.00	\$52,500.00	0.00%	\$0.00	\$0.00
<b>EXPENDITURES</b>						
Salaries	\$338,026.32	\$332,926.00	(\$5,100.32)	(1.53%)	\$227,941.91	\$309,986.00
Benefits	\$63,205.30	\$80,543.00	\$17,337.70	21.53%	\$57,061.09	\$77,478.00
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$401,231.62</b>	<b>\$413,469.00</b>	<b>\$12,237.38</b>	<b>2.96%</b>	<b>\$285,003.00</b>	<b>\$387,464.00</b>
Travel and training	\$5,118.52	\$4,260.00	(\$858.52)	(20.15%)	\$6,273.82	\$4,260.00
Vehicle allowance, maintenance and repairs	\$3,803.84	\$4,500.00	\$696.16	15.47%	\$3,689.44	\$4,500.00
Materials and supplies	\$9,600.67	\$13,591.00	\$3,990.33	29.36%	\$16,860.62	\$13,591.00
Purchased and contracted services	\$284.93	\$30.00	(\$254.93)	(849.77%)		\$30.00
Grants to others	\$17,591.76		(\$17,591.76)	0.00%		
Capital expense	162.79	\$150.00	(\$12.79)	(8.53%)		\$150.00
<b>TOTAL OTHER EXPENSES</b>	<b>\$36,562.51</b>	<b>\$22,531.00</b>	<b>(\$14,031.51)</b>	<b>(62.28%)</b>	<b>\$26,823.88</b>	<b>\$22,531.00</b>
	\$437,794.13	\$436,000.00	(\$1,794.13)	(0.41%)	\$311,826.88	\$409,995.00
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$385,294.13</b>	<b>\$436,000.00</b>	<b>\$50,705.87</b>	<b>11.63%</b>	<b>\$311,826.88</b>	<b>\$409,995.00</b>

Corporate Services - Third Quarter Ended September 30, 2024

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2023	Budget
	Actual	2024		Budget-Rem	Actual To:	2023
				25%	September	
<b>REVENUE</b>						
Fees and user charges	(\$109,233.39)	(\$126,643.00)	(\$17,409.61)	13.75%	(\$111,947.56)	(\$121,840.00)
Government grants		(\$150,000.00)	(\$150,000.00)	100.00%		
Contribution from own funds			\$0.00	0.00%	(\$33,109.04)	(\$50,000.00)
Other income	(\$144,236.09)	(\$119,666.00)	\$24,570.09	(20.53%)	(\$151,955.34)	(\$119,317.00)
	<u>(\$253,469.48)</u>	<u>(\$396,309.00)</u>	<u>(\$142,839.52)</u>	<u>36.04%</u>	<u>(\$297,011.94)</u>	<u>(\$291,157.00)</u>
<b>EXPENDITURES</b>						
Salaries	\$2,719,251.65	\$3,935,596.00	\$1,216,344.35	30.91%	\$2,599,635.21	\$3,847,123.00
Benefits	\$738,246.69	\$1,026,156.00	\$287,909.31	28.06%	\$696,274.42	\$1,043,257.00
<b>TOTAL SALARIES/BENEFITS</b>	<u>\$3,457,498.34</u>	<u>\$4,961,752.00</u>	<u>\$1,504,253.66</u>	<u>30.32%</u>	<u>\$3,295,909.63</u>	<u>\$4,890,380.00</u>
Travel and training	\$14,512.07	\$19,564.00	\$5,051.93	25.82%	\$14,924.16	\$19,564.00
Vehicle allowance, maintenance and repairs		\$620.00	\$620.00	100.00%	\$58.04	\$620.00
Materials and supplies	\$269,203.61	\$400,874.00	\$131,670.39	32.85%	\$243,780.96	\$295,519.00
Maintenance and repairs	\$1,237,371.74	\$1,523,520.00	\$286,148.26	18.78%	\$861,522.36	\$1,004,660.00
Goods for resale	\$9,600.00	\$19,200.00	\$9,600.00	50.00%	\$9,600.00	\$19,200.00
Rents and leases	\$8,930.23	\$3,000.00	(\$5,930.23)	(197.67%)	\$24,931.25	\$3,000.00
Financial expenses	\$20,396.74	\$30,500.00	\$10,103.26	33.13%	\$23,870.44	\$60,500.00
Purchased and contracted services	\$415,976.95	\$751,031.00	\$335,054.05	44.61%	\$239,518.00	\$795,728.00
Grants to others	\$508.80	\$2,000.00	\$1,491.20	74.56%		\$2,000.00
Transfer to own funds		\$85,000.00	\$85,000.00	100.00%		\$85,000.00
Capital expense	\$83,263.84	\$105,850.00	\$22,586.16	21.34%	\$93,671.19	\$105,850.00
<b>TOTAL OTHER EXPENSES</b>	<u>\$2,059,763.98</u>	<u>\$2,941,159.00</u>	<u>\$881,395.02</u>	<u>29.97%</u>	<u>\$1,511,876.40</u>	<u>\$2,391,641.00</u>
	<u>\$5,517,262.32</u>	<u>\$7,902,911.00</u>	<u>\$2,385,648.68</u>	<u>30.19%</u>	<u>\$4,807,786.03</u>	<u>\$7,282,021.00</u>
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$5,263,792.84</b>	<b>\$7,506,602.00</b>	<b>\$2,242,809.16</b>	<b>29.88%</b>	<b>\$4,510,774.09</b>	<b>\$6,990,864.00</b>
IT	2,657,223.14	3,452,449.00	795,225.86	23.0%		
Finance	1,781,586.78	2,765,837.00	984,250.22	35.6%		
Clerk's	824,982.92	1,288,316.00	463,333.08	36.0%		

Legal Department - Third Quarter Ended September 30, 2024

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2023	Budget
	Actual	2024		Budget-Rem	Actual To:	
				25%	September	2023
<b>REVENUE</b>						
Fees and user charges	(\$1,329,049.27)	(\$1,535,037.00)	(\$205,987.73)	13.42%	(\$1,019,472.12)	(\$1,535,037.00)
Government grants		(\$1,540.00)	(\$1,540.00)	100.00%		(\$1,540.00)
Interest and investment income	(\$15,032.64)		\$15,032.64	0.00%	(\$9,457.15)	
	<u>(\$1,344,081.91)</u>	<u>(\$1,536,577.00)</u>	<u>(\$192,495.09)</u>	<u>12.53%</u>	<u>(\$1,028,929.27)</u>	<u>(\$1,536,577.00)</u>
<b>EXPENDITURES</b>						
Salaries	\$1,526,451.17	\$2,228,104.00	\$701,652.83	31.49%	\$1,587,157.28	\$2,091,978.00
Benefits	\$1,189,797.78	\$1,643,904.00	\$454,106.22	27.62%	\$1,349,376.84	\$1,621,950.00
<b>TOTAL SALARIES/BENEFITS</b>	<u>\$2,716,248.95</u>	<u>\$3,872,008.00</u>	<u>\$1,155,759.05</u>	<u>29.85%</u>	<u>\$2,936,534.12</u>	<u>\$3,713,928.00</u>
Travel and training	\$39,498.95	\$117,706.00	\$78,207.05	66.44%	\$22,552.46	\$106,306.00
Vehicle allowance, maintenance and repairs	\$112.70	\$950.00	\$837.30	88.14%	\$249.57	\$300.00
Materials and supplies	\$69,490.18	\$111,766.00	\$42,275.82	37.83%	\$72,835.40	\$116,934.00
Maintenance and repairs	\$2,162.83	\$5,389.00	\$3,226.17	59.87%	\$5,471.73	\$5,389.00
Rents and leases	\$51,962.14	\$79,302.00	\$27,339.86	34.48%	\$54,722.64	\$79,302.00
Taxes and licenses	\$2,348,084.42	\$2,703,222.00	\$355,137.58	13.14%	\$1,989,298.40	\$2,289,098.00
Purchased and contracted services	\$257,010.85	\$551,507.00	\$294,496.15	53.40%	\$221,495.16	\$562,207.00
Capital expense	\$9,551.91	\$28,400.00	\$18,848.09	66.37%	\$6,647.70	\$28,400.00
<b>TOTAL OTHER EXPENSES</b>	<u>\$2,777,873.98</u>	<u>\$3,598,242.00</u>	<u>\$820,368.02</u>	<u>22.80%</u>	<u>\$2,373,273.06</u>	<u>\$3,187,936.00</u>
	<u>\$5,494,122.93</u>	<u>\$7,470,250.00</u>	<u>\$1,976,127.07</u>	<u>26.45%</u>	<u>\$5,309,807.18</u>	<u>\$6,901,864.00</u>
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$4,150,041.02</b>	<b>\$5,933,673.00</b>	<b>\$1,783,631.98</b>	<b>30.06%</b>	<b>\$4,280,877.91</b>	<b>\$5,365,287.00</b>
Legal	2,436,101.82	3,362,271.00	926,169.18	27.5%		
Human Resources	1,713,939.20	2,571,402.00	857,462.80	33.3%		



Fire Services - Third Quarter Ended September 30, 2024

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2023	Budget
	Actual	2024		Budget-Rem 25%	Actual To: September	2023
<b>REVENUE</b>						
Fees and user charges	(\$561,824.98)	(\$912,613.00)	(\$350,788.02)	38.44%	(\$822,863.37)	(\$802,615.00)
Other income	(\$53,693.15)	(\$3,375.00)	\$50,318.15	(1,490.91%)	(\$1,665.06)	(\$3,375.00)
	<u>(\$615,518.13)</u>	<u>(\$915,988.00)</u>	<u>(\$300,469.87)</u>	<u>32.80%</u>	<u>(\$824,528.43)</u>	<u>(\$805,990.00)</u>
<b>EXPENDITURES</b>						
Salaries	\$8,314,222.73	\$11,877,407.00	\$3,563,184.27	30.00%	\$8,261,899.77	\$11,304,060.00
Benefits	\$2,416,202.41	\$3,421,007.00	\$1,004,804.59	29.37%	\$2,273,618.50	\$3,344,939.00
<b>TOTAL SALARIES/BENEFITS</b>	<u>\$10,730,425.14</u>	<u>\$15,298,414.00</u>	<u>\$4,567,988.86</u>	<u>29.86%</u>	<u>\$10,535,518.27</u>	<u>\$14,648,999.00</u>
Travel and training	\$62,221.41	\$71,566.00	\$9,344.59	13.06%	\$73,422.66	\$121,220.00
Vehicle allowance, maintenance and repairs	\$271,726.18	\$244,600.00	(\$27,126.18)	(11.09%)	\$282,874.73	\$220,100.00
Utilities and fuel	\$164,430.86	\$363,000.00	\$198,569.14	54.70%	\$229,394.79	\$337,000.00
Materials and supplies	\$301,740.27	\$293,228.00	(\$8,512.27)	(2.90%)	\$282,344.60	\$285,920.00
Maintenance and repairs	\$160,963.57	\$165,636.00	\$4,672.43	2.82%	\$185,369.73	\$150,319.00
Financial expenses	\$4,081.06	\$4,000.00	(\$81.06)	(2.03%)	\$3,751.34	\$2,500.00
Purchased and contracted services	\$11,395.49	\$20,800.00	\$9,404.51	45.21%	\$14,792.03	\$19,300.00
Transfer to own funds		\$390,273.00	\$390,273.00	100.00%		\$380,689.00
Capital expense	\$35,991.57	\$60,566.00	\$24,574.43	40.57%	\$36,998.45	\$60,566.00
<b>TOTAL OTHER EXPENSES</b>	<u>\$1,012,550.41</u>	<u>\$1,613,669.00</u>	<u>\$601,118.59</u>	<u>37.25%</u>	<u>\$1,108,948.33</u>	<u>\$1,577,614.00</u>
	<u>\$11,742,975.55</u>	<u>\$16,912,083.00</u>	<u>\$5,169,107.45</u>	<u>30.56%</u>	<u>\$11,644,466.60</u>	<u>\$16,226,613.00</u>
<b>NET (REVENUE)/EXPENDITURE</b>	<u>\$11,127,457.42</u>	<u>\$15,996,095.00</u>	<u>\$4,868,637.58</u>	<u>30.44%</u>	<u>\$10,819,938.17</u>	<u>\$15,420,623.00</u>

Public Works & Engineering - Third Quarter Ended September 30, 2024

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2023	Budget
	Actual	2024		Budget-Rem 25%	Actual To: September	2023
<b>REVENUE</b>						
Fees and user charges	(\$3,148,302.66)	(\$3,726,999.00)	(\$578,696.34)	15.53%	(\$3,043,706.95)	(\$3,683,547.00)
Government grants	(\$129,555.54)	(\$238,721.00)	(\$109,165.46)	45.73%	(\$1,340,641.25)	(\$743,424.00)
Contribution from own funds		(\$247,122.00)	(\$247,122.00)	100.00%		(\$165,878.00)
Other income	(\$211,528.99)	(\$90,000.00)	\$121,528.99	(135.03%)	(\$375,539.12)	(\$90,000.00)
	<u>(\$3,489,387.19)</u>	<u>(\$4,302,842.00)</u>	<u>(\$813,454.81)</u>	<u>18.91%</u>	<u>(\$4,759,887.32)</u>	<u>(\$4,682,849.00)</u>
<b>EXPENDITURES</b>						
Salaries	\$14,704,113.09	\$20,750,724.00	\$6,046,610.91	29.14%	\$13,721,426.94	\$18,970,390.00
Benefits	\$4,418,833.05	\$5,660,716.00	\$1,241,882.95	21.94%	\$3,768,758.76	\$5,385,469.00
<b>TOTAL SALARIES/BENEFITS</b>	<u>\$19,122,946.14</u>	<u>\$26,411,440.00</u>	<u>\$7,288,493.86</u>	<u>27.60%</u>	<u>\$17,490,185.70</u>	<u>\$24,355,859.00</u>
Travel and training	\$104,915.25	\$131,640.00	\$26,724.75	20.30%	\$91,424.58	\$114,440.00
Vehicle allowance, maintenance and repairs	\$2,538,975.81	\$2,411,938.00	(\$127,037.81)	(5.27%)	\$2,931,790.33	\$2,413,810.00
Utilities and fuel	\$4,000,867.92	\$7,882,884.00	\$3,882,016.08	49.25%	\$4,472,884.61	\$7,508,296.00
Materials and supplies	\$3,434,135.39	\$4,275,146.00	\$841,010.61	19.67%	\$3,443,462.97	\$3,994,167.00
Maintenance and repairs	\$192,374.83	\$247,725.00	\$55,350.17	22.34%	\$164,433.36	\$233,400.00
Taxes and licenses	\$83,770.48	\$95,544.00	\$11,773.52	12.32%	\$87,565.77	\$90,455.00
Financial expenses	\$11,908.79	\$6,400.00	(\$5,508.79)	(86.07%)	\$8,899.29	\$6,428.00
Purchased and contracted services	\$4,833,550.86	\$7,051,634.00	\$2,218,083.14	31.45%	\$5,448,537.64	\$7,476,266.00
Transfer to own funds	\$1,525,873.44	\$5,536,528.00	\$4,010,654.56	72.44%	\$1,306,966.09	\$4,342,829.00
Capital expense	\$64,548.31	\$136,459.00	\$71,910.69	52.70%	\$40,438.33	\$137,159.00
Less: recoverable costs	(\$301,653.67)	(\$255,130.00)	\$46,523.67	(18.24%)	(\$227,031.41)	(\$255,130.00)
<b>TOTAL OTHER EXPENSES</b>	<u>\$16,489,267.41</u>	<u>\$27,520,768.00</u>	<u>\$11,031,500.59</u>	<u>40.08%</u>	<u>\$17,769,371.56</u>	<u>\$26,062,120.00</u>
	<u>\$35,612,213.55</u>	<u>\$53,932,208.00</u>	<u>\$18,319,994.45</u>	<u>33.97%</u>	<u>\$35,259,557.26</u>	<u>\$50,417,979.00</u>
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$32,122,826.36</b>	<b>\$49,629,366.00</b>	<b>\$17,506,539.64</b>	<b>35.27%</b>	<b>\$30,499,669.94</b>	<b>\$45,735,130.00</b>
Public Works	24,168,904.86	35,289,302.00	11,120,397.14	31.51%		
Engineering	7,953,921.50	14,340,064.00	6,386,142.50	44.53%		

Public Works - Third Quarter Ended September 30, 2024

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2023	
	Actual	2024		Budget-Rem 25%	Actual To: September	Budget 2023
<b>REVENUE</b>						
Fees and user charges	(\$1,692,472.50)	(\$2,340,246.00)	(\$647,773.50)	27.68%	(\$1,866,670.60)	(\$2,337,007.00)
Government grants	(\$51,674.00)	(\$64,000.00)	(\$12,326.00)	19.26%	(\$370,987.90)	(\$568,703.00)
Contribution from own funds		(\$5,000.00)	(\$5,000.00)	100.00%		(\$5,000.00)
Other income	(\$229,987.53)	(\$90,000.00)	\$139,987.53	(155.54%)	(\$375,539.12)	(\$90,000.00)
	<u>(\$1,974,134.03)</u>	<u>(\$2,499,246.00)</u>	<u>(\$525,111.97)</u>	<u>21.01%</u>	<u>(\$2,613,197.62)</u>	<u>(\$3,000,710.00)</u>
<b>EXPENDITURES</b>						
Salaries	\$12,156,538.06	\$17,010,846.00	\$4,854,307.94	28.54%	\$11,427,919.91	\$15,616,472.00
Benefits	\$3,743,281.26	\$4,706,732.00	\$963,450.74	20.47%	\$3,163,835.42	\$4,505,969.00
<b>TOTAL SALARIES/BENEFITS</b>	<u>\$15,899,819.32</u>	<u>\$21,717,578.00</u>	<u>\$5,817,758.68</u>	<u>26.79%</u>	<u>\$14,591,755.33</u>	<u>\$20,122,441.00</u>
Travel and training	\$80,380.95	\$88,990.00	\$8,609.05	9.67%	\$68,847.78	\$88,990.00
Vehicle allowance, maintenance and repairs	\$2,516,614.09	\$2,381,045.00	(\$135,569.09)	(5.69%)	\$2,896,529.81	\$2,383,958.00
Utilities and fuel	\$1,256,281.27	\$2,303,897.00	\$1,047,615.73	45.47%	\$1,582,515.94	\$2,249,104.00
Materials and supplies	\$3,295,580.25	\$4,055,460.00	\$759,879.75	18.74%	\$3,281,815.55	\$3,785,212.00
Taxes and licenses	\$83,770.48	\$95,544.00	\$11,773.52	12.32%	\$87,565.77	\$90,455.00
Financial expenses	\$11,121.46	\$5,000.00	(\$6,121.46)	(122.43%)	\$7,992.22	\$5,000.00
Purchased and contracted services	\$1,731,183.31	\$2,342,792.00	\$611,608.69	26.11%	\$2,482,458.37	\$3,369,405.00
Transfer to own funds	\$1,525,873.44	\$4,976,772.00	\$3,450,898.56	69.34%	\$1,306,966.09	\$3,704,294.00
Capital expense	\$44,067.99	\$76,600.00	\$32,532.01	42.47%	\$4,780.98	\$76,600.00
Less: recoverable costs	(\$301,653.67)	(\$255,130.00)	\$46,523.67	(18.24%)	(\$227,031.41)	(\$255,130.00)
<b>TOTAL OTHER EXPENSES</b>	<u>\$10,243,219.57</u>	<u>\$16,070,970.00</u>	<u>\$5,827,750.43</u>	<u>36.26%</u>	<u>\$11,492,441.10</u>	<u>\$15,497,888.00</u>
	<u>\$26,143,038.89</u>	<u>\$37,788,548.00</u>	<u>\$11,645,509.11</u>	<u>30.82%</u>	<u>\$26,084,196.43</u>	<u>\$35,620,329.00</u>
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$24,168,904.86</b>	<b>\$35,289,302.00</b>	<b>\$11,120,397.14</b>	<b>31.51%</b>	<b>\$23,470,998.81</b>	<b>\$32,619,619.00</b>

Operations					
Winter Control: Roadways and Sic	5,100,866.77	8,049,638.00	2,948,771.23	36.63%	
Sanitary Sewers	1,699,990.47	2,571,481.00	871,490.53	33.89%	
Storm Sewers	513,610.24	736,343.00	222,732.76	30.25%	
Roadways and Sidewalks	2,882,508.48	4,486,662.00	1,604,153.52	35.75%	
Supervision and Overhead	2,587,582.52	3,512,069.00	924,486.48	26.32%	
Traffic & Communications	1,528,008.74	2,039,896.00	511,887.26	25.09%	
Carpentry	787,403.24	825,844.00	38,440.76	4.65%	
Administration	1,623,705.91	1,732,524.00	108,818.09	6.28%	
Buildings & Equipment	2,661,551.19	2,446,975.00	(214,576.19)	-8.77%	
Waste Management	1,557,803.80	4,639,097.00	3,081,293.20	66.42%	
Parks	3,225,873.50	4,248,773.00	1,022,899.50	24.08%	



Engineering - Third Quarter Ended September 30, 2024

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2023	Budget
	Actual	2024		Budget-Rem	Actual To:	2023
				25%	September	
<b>REVENUE</b>						
Fees and user charges	(\$1,455,830.16)	(\$1,386,753.00)	\$69,077.16	(4.98%)	(\$1,177,036.35)	(\$1,346,540.00)
Government grants	(\$77,881.54)	(\$174,721.00)	(\$96,839.46)	55.43%	(\$969,653.35)	(\$174,721.00)
Contribution from own funds		(\$242,122.00)	(\$242,122.00)	100.00%		(\$160,878.00)
Other income	\$18,458.54		(\$18,458.54)	0.00%		
	(\$1,515,253.16)	(\$1,803,596.00)	(\$288,342.84)	15.99%	(\$2,146,689.70)	(\$1,682,139.00)
<b>EXPENDITURES</b>						
Salaries	\$2,547,575.03	\$3,739,878.00	\$1,192,302.97	31.88%	\$2,293,507.03	\$3,353,918.00
Benefits	\$675,551.79	\$953,984.00	\$278,432.21	29.19%	\$604,923.34	\$879,500.00
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$3,223,126.82</b>	<b>\$4,693,862.00</b>	<b>\$1,470,735.18</b>	<b>31.33%</b>	<b>\$2,898,430.37</b>	<b>\$4,233,418.00</b>
Travel and training	\$24,534.30	\$42,650.00	\$18,115.70	42.48%	\$22,576.80	\$25,450.00
Vehicle allowance, maintenance and repairs	\$22,361.72	\$30,893.00	\$8,531.28	27.62%	\$35,260.52	\$29,852.00
Utilities and fuel	\$2,744,586.65	\$5,578,987.00	\$2,834,400.35	50.80%	\$2,890,368.67	\$5,259,192.00
Materials and supplies	\$138,555.14	\$219,686.00	\$81,130.86	36.93%	\$161,647.42	\$208,955.00
Maintenance and repairs	\$192,374.83	\$247,725.00	\$55,350.17	22.34%	\$164,433.36	\$233,400.00
Financial expenses	\$787.33	\$1,400.00	\$612.67	43.76%	\$907.07	\$1,428.00
Purchased and contracted services	\$3,102,367.55	\$4,708,842.00	\$1,606,474.45	34.12%	\$2,966,079.27	\$4,106,861.00
Transfer to own funds		\$559,756.00	\$559,756.00	100.00%		\$638,535.00
Capital expense	\$20,480.32	\$59,859.00	\$39,378.68	65.79%	\$35,657.35	\$60,559.00
<b>TOTAL OTHER EXPENSES</b>	<b>\$6,246,047.84</b>	<b>\$11,449,798.00</b>	<b>\$5,203,750.16</b>	<b>45.45%</b>	<b>\$6,276,930.46</b>	<b>\$10,564,232.00</b>
	\$9,469,174.66	\$16,143,660.00	\$6,674,485.34	41.34%	\$9,175,360.83	\$14,797,650.00
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$7,953,921.50</b>	<b>\$14,340,064.00</b>	<b>\$6,386,142.50</b>	<b>44.53%</b>	<b>\$7,028,671.13</b>	<b>\$13,115,511.00</b>

## Community Development & Enterprise Services - Third Quarter Ended September 30, 2024

<b>FISCAL YEAR REMAINING% :</b>	YTD	Budget	Variance	Percentage	2023	Budget
	Actual	2024		Budget-Rem 25%	Actual To: September	2023
<b>REVENUE</b>						
Fees and user charges	(\$7,807,775.28)	(\$9,449,683.00)	(\$1,641,907.72)	17.38%	(\$7,362,229.27)	(\$8,681,283.00)
Government grants	(\$1,385,018.93)	(\$2,209,915.00)	(\$824,896.07)	37.33%	(\$1,066,341.95)	(\$2,123,705.00)
Contribution from own funds	(\$4,200.00)	(\$519,294.00)	(\$515,094.00)	99.19%		(\$609,265.00)
Other income	(\$316,313.85)	(\$126,705.00)	\$189,608.85	(149.65%)	(\$293,459.80)	(\$249,662.00)
	<u>(\$9,513,308.06)</u>	<u>(\$12,305,597.00)</u>	<u>(\$2,792,288.94)</u>	<u>22.69%</u>	<u>(\$8,722,031.02)</u>	<u>(\$11,663,915.00)</u>
<b>EXPENDITURES</b>						
Salaries	\$11,054,104.07	\$15,626,851.00	\$4,572,746.93	29.26%	\$10,428,815.43	\$14,602,863.00
Benefits	\$2,839,641.02	\$4,138,899.00	\$1,299,257.98	31.39%	\$2,623,338.98	\$3,879,946.00
<b>TOTAL SALARIES/BENEFITS</b>	<u>\$13,893,745.09</u>	<u>\$19,765,750.00</u>	<u>\$5,872,004.91</u>	<u>29.71%</u>	<u>\$13,052,154.41</u>	<u>\$18,482,809.00</u>
Travel and training	\$61,417.72	\$190,126.00	\$128,708.28	67.70%	\$62,827.54	\$186,567.00
Vehicle allowance, maintenance and repairs	\$963,260.23	\$1,119,909.00	\$156,648.77	13.99%	\$817,854.40	\$1,090,218.00
Utilities and fuel	\$2,711,681.48	\$4,020,946.00	\$1,309,264.52	32.56%	\$2,718,674.14	\$3,870,290.00
Materials and supplies	\$766,834.68	\$1,081,211.00	\$314,376.32	29.08%	\$928,656.00	\$1,166,635.00
Maintenance and repairs	\$1,156,936.72	\$1,434,917.00	\$277,980.28	19.37%	\$1,064,104.46	\$1,344,118.00
Program expenses	\$213,358.48	\$169,540.00	(\$43,818.48)	(25.85%)	\$60,519.80	\$169,540.00
Goods for resale	\$653,173.73	\$753,071.00	\$99,897.27	13.27%	\$504,530.67	\$621,971.00
Rents and leases	\$95,204.50	\$90,255.00	(\$4,949.50)	(5.48%)	\$72,238.38	\$90,255.00
Taxes and licenses	\$186,358.67	\$179,970.00	(\$6,388.67)	(3.55%)	\$175,775.67	\$173,250.00
Financial expenses	\$176,647.62	\$101,187.00	(\$75,460.62)	(74.58%)	\$114,547.43	\$97,187.00
Purchased and contracted services	\$1,329,102.73	\$2,027,907.00	\$698,804.27	34.46%	\$1,290,943.11	\$2,193,458.00
Grants to others	(\$444,680.68)	\$104,500.00	\$549,180.68	525.53%	\$30,325.58	\$66,500.00
Transfer to own funds		\$2,081,270.00	\$2,081,270.00	100.00%		\$1,576,913.00
Capital expense	\$110,929.43	\$74,579.00	(\$36,350.43)	(48.74%)	\$82,802.49	\$68,569.00
<b>TOTAL OTHER EXPENSES</b>	<u>\$7,980,225.31</u>	<u>\$13,429,388.00</u>	<u>\$5,449,162.69</u>	<u>40.58%</u>	<u>\$7,923,799.67</u>	<u>\$12,715,471.00</u>
	<u>\$21,873,970.40</u>	<u>\$33,195,138.00</u>	<u>\$11,321,167.60</u>	<u>34.10%</u>	<u>\$20,975,954.08</u>	<u>\$31,198,280.00</u>
<b>NET (REVENUE)/EXPENDITURE</b>	<u>\$12,360,662.34</u>	<u>\$20,889,541.00</u>	<u>\$8,528,878.66</u>	<u>40.83%</u>	<u>\$12,253,923.06</u>	<u>\$19,534,365.00</u>

Humane Society	516,280.50	688,374.00	172,093.50	25.00%
LIP	(498,502.75)	-	498,502.75	0.00%
Economic Development	491,497.97	778,358.00	286,860.03	36.85%
Tourism and Community Development	416,011.89	956,048.00	540,036.11	56.49%
Planning	519,711.97	936,247.00	416,535.03	44.49%
Parking	79,760.17	254,800.00	175,039.83	68.70%
Cemetery	241,110.12	306,817.00	65,706.88	21.42%
Transit	6,353,959.57	9,198,917.00	2,844,957.43	30.93%
School Guards	228,537.96	304,455.00	75,917.04	24.94%
Recreation & Culture	1,188,419.10	2,002,983.00	814,563.90	40.67%
Locks	(14,177.69)	42,367.00	56,544.69	133.46%
Community Centres				
John Rhodes Community Centre	798,568.23	1,756,142.00	957,573.77	54.53%
Northern Community Centre	238,599.07	306,441.00	67,841.93	22.14%
GFL Memorial Gardens	395,737.77	984,266.00	588,528.23	59.79%
Outdoor Pools/Misc. Concessions	235,302.99	323,325.00	88,022.01	27.22%
Facility Administration	555,776.19	868,370.00	312,593.81	36.00%
Downtown Plaza	177,307.08	296,049.00	118,741.92	40.11%
Downtown Ambassador Program	(88,730.80)	63,942.00	152,672.80	238.77%
Mill Market	4,388.59	-	(4,388.59)	0.00%
Administration	521,104.41	821,640.00	300,535.59	36.58%

Levy Boards - Third Quarter Ended September 30, 2024

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2023	Budget
	Actual	2024		Budget-Rem	Actual To:	
				25%	September	2023
REVENUE						
EXPENDITURES						
Grants to others	\$18,501,924.75	\$24,794,407.00	\$6,292,482.25	25.38%	\$17,359,441.58	\$23,509,890.00
<b>TOTAL OTHER EXPENSES</b>	\$18,501,924.75	\$24,794,407.00	\$6,292,482.25	25.38%	\$17,359,441.58	\$23,509,890.00
	\$18,501,924.75	\$24,794,407.00	\$6,292,482.25	25.38%	\$17,359,441.58	\$23,509,890.00
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$18,501,924.75</b>	<b>\$24,794,407.00</b>	<b>\$6,292,482.25</b>	<b>25.38%</b>	<b>\$17,359,441.58</b>	<b>\$23,509,890.00</b>

## Outside Agencies - Third Quarter Ended September 30, 2024

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2023	Budget
	Actual	2024		Budget-Rem	Actual To:	2023
				25%	September	
<b>REVENUE</b>						
Fees and user charges	(\$170,000.00)	(\$130,000.00)	\$40,000.00	(30.77%)	(\$198,086.70)	(\$130,000.00)
Government grants	(\$166,071.00)	(\$200,000.00)	(\$33,929.00)	16.96%	(\$60,881.00)	(\$200,000.00)
	(\$336,071.00)	(\$330,000.00)	\$6,071.00	(1.84%)	(\$258,967.70)	(\$330,000.00)
<b>EXPENDITURES</b>						
<b>TOTAL SALARIES/BENEFITS</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>0.00%</b>	<b>\$0.00</b>	<b>\$0.00</b>
Materials and supplies	\$1,364,204.57	\$270,000.00	(\$1,094,204.57)	(405.26%)	\$330,387.61	\$220,000.00
Grants to others	\$30,450,825.18	\$41,475,055.00	\$11,024,229.82	26.58%	\$27,410,572.39	\$37,770,853.00
Transfer to own funds		\$580,000.00	\$580,000.00	100.00%		\$580,000.00
<b>TOTAL OTHER EXPENSES</b>	<b>\$31,815,029.75</b>	<b>\$42,325,055.00</b>	<b>\$10,510,025.25</b>	<b>24.83%</b>	<b>\$27,740,960.00</b>	<b>\$38,570,853.00</b>
	\$31,815,029.75	\$42,325,055.00	\$10,510,025.25	24.83%	\$27,740,960.00	\$38,570,853.00
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$31,478,958.75</b>	<b>\$41,995,055.00</b>	<b>\$10,516,096.25</b>	<b>25.04%</b>	<b>\$27,481,992.30</b>	<b>\$38,240,853.00</b>
Outside Agencies - Main	3,155,262.03	4,225,332.00	1,070,069.97	25.3%		
Outside Agencies - Other	221,928.88	140,000.00	(81,928.88)	-58.5%		
Economic Diversification	1,250,165.69	500,000.00	(750,165.69)	-150.0%		
Police	26,851,602.15	37,129,723.00	10,278,120.85	27.7%		

Corporate Financials - Third Quarter Ended September 30, 2024

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2023	Budget
	Actual	2024		Budget-Rem 25%	Actual To: September	2023
<b>REVENUE</b>						
Taxation	(\$143,247,329.65)	(\$143,335,325.00)	(\$87,995.35)	0.06%	(\$136,815,594.69)	(\$136,832,579.00)
Payment in lieu of taxes	(\$3,060,223.17)	(\$4,888,407.00)	(\$1,828,183.83)	37.40%	(\$3,063,272.48)	(\$4,573,680.00)
Fees and user charges	(\$14,579,315.29)	(\$18,764,458.00)	(\$4,185,142.71)	22.30%	(\$12,635,799.11)	(\$15,562,939.00)
Government grants	(\$13,738,667.93)	(\$17,897,249.00)	(\$4,158,581.07)	23.24%	(\$13,416,898.69)	(\$17,262,176.00)
Interest and investment income	(\$5,182,753.14)	(\$6,289,000.00)	(\$1,106,246.86)	17.59%	(\$6,027,356.26)	(\$4,780,000.00)
Contribution from own funds		(\$1,000,000.00)	(\$1,000,000.00)	100.00%		(\$1,300,000.00)
Other income	(\$1,799,410.35)	(\$2,500,000.00)	(\$700,589.65)	28.02%	(\$1,727,909.99)	(\$2,500,000.00)
	(\$181,607,699.53)	(\$194,674,439.00)	(\$13,066,739.47)	6.71%	(\$173,686,831.22)	(\$182,811,374.00)
<b>EXPENDITURES</b>						
Salaries	\$300.00		(\$300.00)	0.00%	\$109.48	
Benefits			\$0.00	0.00%	(\$8,364.63)	
<b>TOTAL SALARIES/BENEFITS</b>	\$300.00	\$0.00	(\$300.00)	0.00%	(\$8,255.15)	\$0.00
Materials and supplies	\$39,770.15	\$294,365.00	\$254,594.85	86.49%	\$163,319.90	\$294,365.00
Program expenses	\$620,218.50	\$741,652.00	\$121,433.50	16.37%	\$559,991.46	\$746,655.00
Financial expenses	\$1,400,249.52	\$2,372,601.00	\$972,351.48	40.98%	\$1,274,518.79	\$2,431,006.00
Purchased and contracted services	\$286,945.75	\$11,000.00	(\$275,945.75)	(2,508.60%)	\$1,162,336.46	\$11,000.00
Grants to others			\$0.00	0.00%		
Transfer to own funds		\$14,580,466.00	\$14,580,466.00	100.00%	\$836,600.22	\$14,324,943.00
<b>TOTAL OTHER EXPENSES</b>	\$2,347,183.92	\$18,000,084.00	\$15,652,900.08	86.96%	\$3,996,766.83	\$17,807,969.00
	\$2,347,483.92	\$18,000,084.00	\$15,652,600.08	86.96%	\$3,988,511.68	\$17,807,969.00
<b>NET (REVENUE)/EXPENDITURE</b>	<b>(\$179,260,215.61)</b>	<b>(\$176,674,355.00)</b>	<b>\$2,585,860.61</b>	<b>(1.46%)</b>	<b>(\$169,698,319.54)</b>	<b>(\$165,003,405.00)</b>



Capital Levy & Debenture Debt - Third Quarter Ended September 30, 2024

FISCAL YEAR REMAINING% :	YTD	Budget	Variance	Percentage	2023	Budget
	Actual	2024		Budget-Rem	Actual To:	
				25%	September	2023
<b>REVENUE</b>						
<b>EXPENDITURES</b>						
Long term debt	\$663,557.37	\$1,400,000.00	\$736,442.63	52.60%		\$1,866,135.00
Transfer to own funds		\$7,392,943.00	\$7,392,943.00	100.00%		\$7,192,204.00
<b>TOTAL OTHER EXPENSES</b>	\$663,557.37	\$8,792,943.00	\$8,129,385.63	92.45%	\$0.00	\$9,058,339.00
	\$663,557.37	\$8,792,943.00	\$8,129,385.63	92.45%	\$0.00	\$9,058,339.00
<b>NET (REVENUE)/EXPENDITURE</b>	<b>\$663,557.37</b>	<b>\$8,792,943.00</b>	<b>\$8,129,385.63</b>	<b>92.45%</b>	<b>\$0.00</b>	<b>\$9,058,339.00</b>