

CAPITAL BUDGET SUMMARY 2025

Project Cost	Funding Source					Other
	Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	
PUBLIC WORKS AND ENGINEERING SERVICES						
<i>Roads/Bridges/Storm Sewer</i>						
Peoples Road - Phase 1						
Sackville Road Extension						
East Street						
Great Northern Road						
Bridges and Aqueducts						
Engineering - 2026						
Resurfacing - Various Roads						
Traffic Signal Upgrades						
\$ 28,741,715	\$ 7,365,802	\$ 3,030,000		\$ 18,345,913		
<i>Miscellaneous Construction</i>						
Rear Yard Drainage						
Bridge Inspection						
Bridge/ Aqueduct Rehabilitation						
Other						
Emergency Repairs						
\$ 530,151			\$ 530,151			
			Miscellaneous Construction Reserve			

CAPITAL BUDGET SUMMARY 2025

	Project Cost	Funding Source				
		Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt
PUBLIC WORKS AND ENGINEERING SERVICES						
<i>Landfill</i>						
Landfill Pump Station	\$ 440,000			\$ 440,000		
Landfill Cell Development	\$ 990,000			\$ 990,000		
BioSolids	\$ 2,051,000			\$ 2,051,000		
Waste EA Completion	\$ 100,000			\$ 100,000		
HHW Depot - Replacement of Three Oil Tanks	\$ 30,000			\$ 30,000		
Flare Painting	\$ 40,000			\$ 40,000		
	\$ 3,651,000			\$ 3,651,000		
				Waste Disposal Site Reserve		
<i>Fleet & Equipment</i>						
Landfill Heavy-Duty Fleet & Equipment	\$ 1,960,000			\$ 1,960,000		
				Waste Disposal Site Reserve		
Public Works Heavy Duty Fleet & Equipment	\$ 1,875,000			\$ 1,875,000		
Public Works Medium Duty Fleet & Equipment	\$ 668,000			\$ 668,000		
				PWT Equipment Reserve		
Engineering Light Duty Equipment	\$ 135,000			\$ 135,000		
				Engineering Equipment Reserve/ Building Permit Reserve Fund		
	\$ 4,638,000			\$ 4,638,000		
<i>Building Capital Maintenance</i>						
Buildings A&G - Weather Stripping / Sprinkler	\$ 50,000			\$ 50,000		
	\$ 50,000			\$ 50,000		

CAPITAL BUDGET SUMMARY 2025

	Project Cost	Funding Source				
		Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt
PUBLIC WORKS AND ENGINEERING SERVICES						
<i>Other</i>						
Building A Wash Bay - Pressure Washer	\$ 15,000			\$ 15,000		
				Asset Management Reserve		
Traffic Cameras	\$ 100,000			\$ 100,000		
Traffic - PCMT-8000 Tester	\$ 20,000			\$ 20,000		
				Engineering Equipment Reserve		
	\$ 135,000			\$ 135,000		

Total PW&ES	\$ 37,745,866	\$ 7,365,802	\$ 3,030,000	\$ 9,004,151	\$ 18,345,913	\$ -	\$ -
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COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES)

<i>Transit</i>						
Electric 40' Bus	\$ 1,700,000			\$ 453,390	\$ 1,246,610	
Electric Parabus	\$ 600,000			\$ 160,020	\$ 439,980	
Bus Shelters	\$ 100,000			\$ 26,670	\$ 73,330	
	\$ 2,400,000			\$ 640,080	\$ 1,759,920	
				Transit Equipment Reserve		

CAPITAL BUDGET SUMMARY 2025

	Project Cost	Funding Source					Other
		Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	
<i>Equipment</i>							
JRCC - Pool Pumps	\$ 60,000			\$ 60,000			
Bondar Marina - Security Gates	\$ 20,000			\$ 20,000			
				Asset Management Reserve			
Rocky DiPietro Field - Scoreboard & Upgrades	\$ 75,000			\$ 75,000			
				Parks & Recreation Reserve			
Cemetery - Backhoe	\$ 155,000			\$ 155,000			
				Cemetery Reserve Fund			
	\$ 310,000			\$ 310,000			
<i>Other</i>							
EV Charger Allocation	\$ 167,475	\$ 167,475					
Strathclair Dog Park - Solar Lighting	\$ 27,500				\$ 27,500		
Additional Dog Park	\$ 50,000			\$ 5,000	\$ 45,000		
				Asset Management Reserve			
Parks Upgrades	\$ 180,000			\$ 180,000			
				Asset Management Reserve/ 5% Subdividers Reserve Fund			
	\$ 424,975	\$ 167,475	\$ -	\$ 185,000	\$ 72,500	\$ -	\$ -
Growth Related Initiatives							

CAPITAL BUDGET SUMMARY 2025

	Project Cost	Funding Source				
		Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt
COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES)						
<i>Building Capital Maintenance</i>						
GFL - Parking Lot Lighting	\$ 16,650			\$ 16,650		
				Facilities Maintenance Reserve		
GFL - Suite Level Engineering	\$ 50,000			\$ 50,000		
				GFL Capital Reserve		
GFL - Seating Replacement	\$ 350,000			\$ 350,000		
GFL - Chiller	\$ 100,000			\$ 100,000		
JRCC - Lighting	\$ 175,000			\$ 175,000		
Seniors Drop-In Centre - Windows	\$ 100,000			\$ 100,000		
Bondar Park - Tent Membrane	\$ 55,000			\$ 55,000		
Bondar Park - Windows & Doors	\$ 55,000			\$ 55,000		
Bondar Marina - Flooring	\$ 20,000			\$ 20,000		
Manzo Pool - Windows	\$ 12,000			\$ 12,000		
Manzo - Accessible Washrooms/ Change Area	\$ 60,000			\$ 60,000		
Greco - Accessible Washrooms/ Change Area	\$ 35,000			\$ 35,000		
				Asset Management Reserve		
	\$ 1,028,650			\$ 1,028,650	\$ -	
Total CDES	\$ 4,163,625	\$ 167,475	\$ -	\$ 2,163,730	\$ 1,832,420	\$ -

CAPITAL BUDGET SUMMARY 2025

Project Cost	Funding Source					
	Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
FIRE SERVICES						
<i>Building Capital Maintenance</i>						
Fire Hall # 1 - Windows	\$ 50,000		\$ 50,000			
Fire Hall # 4 - Air Handling Units	\$ 65,000		\$ 65,000			
Fire Hall # 4 - Lighting	\$ 35,000		\$ 35,000			
Fire Hall # 4 - Fence	\$ 30,000		\$ 30,000			
\$ 180,000			\$ 180,000			
Asset Management Reserve						
<i>Fleet & Equipment</i>						
Pumper	\$ 1,650,000				\$ 1,650,000	
Cascade System	\$ 12,000		\$ 12,000			
\$ 1,662,000			\$ 12,000	\$ -	\$ 1,650,000	
Fire Capital Equipment Reserve						
Total Fire	\$ 1,842,000	\$ -	\$ -	\$ 192,000	\$ -	\$ 1,650,000

CAPITAL BUDGET SUMMARY 2025

Project Cost	Funding Source					
	Current Levy/Other	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
CORPORATE / OUTSIDE AGENCIES						
<i>Building Capital Maintenance</i>						
Civic Centre - Sprinkler System	\$ 300,000		\$ 300,000			
Civic Centre	\$ 70,000		\$ 70,000			
Emergency Repair/ Contingency - All City Buildings	\$ 275,000		\$ 275,000			
SSM Museum - Windows	\$ 200,000		\$ 200,000			
Police - HVAC Replacement	\$ 150,000		\$ 150,000			
Police - Parking Lot	\$ 50,000		\$ 50,000			
Library - Pneumatic Controls Study	\$ 5,000		\$ 5,000			
\$ 1,050,000			\$ 1,050,000			
			Asset Management Reserve			
Total Corporate / Outside Agencies	\$ 1,050,000	\$ -	\$ -	\$ 1,050,000	\$ -	\$ -
TOTAL 2025 CAPITAL BUDGET	\$ 44,801,491	\$ 7,533,277	\$ 3,030,000	\$ 12,409,881	\$ 20,178,333	\$ 1,650,000

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2025 TO 2029

	2025	2026	2027	2028	2029	Total
Community Development & Enterprise Services	4,163,625	12,959,051	4,048,392	1,822,871	1,556,033	24,549,972
Fire Services	1,842,000	1,940,000	1,400,000	-	1,467,274	6,649,274
Public Works & Engineering Services	37,745,866	43,779,167	28,005,952	27,299,311	29,471,233	166,301,529
Corporate Services	645,000	710,000	622,110	638,332	1,152,269	3,767,711
Outside Agencies	405,000	163,909	478,362	173,891	350,214	1,571,376
Total Capital Requirements	44,801,491	59,552,127	34,554,816	29,934,405	33,997,023	202,839,862

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2025 TO 2029

	2025	2026	2027	2028	2029	Total
Funding						
Capital Levy Overall	2,575,802	4,016,618	6,470,450	5,267,359	7,487,406	25,817,634
Capital Levy Urban Only	4,790,000	3,500,000	1,200,000	2,560,000	500,000	12,550,000
Capital Levy Miscellaneous Construction	530,151	562,437	590,897	652,208	645,942	2,981,635
Sewer Surcharge	3,030,000	1,840,000	1,050,000	1,680,000	112,310	7,712,310
Canada Community-Building Fund	4,928,592	4,856,092	4,856,092	4,856,092	4,856,092	24,352,960
Reserves	9,162,730	19,535,072	10,466,910	4,821,662	10,587,341	54,573,716
Reserve Funds	301,057	323,000	108,000	829,199	331,847	1,893,103
Infrastructure Maintenance Requirements from Reserve	2,415,943	1,477,572	1,687,472	1,219,223	3,143,757	9,943,967
OCIF Funding-formula based funding	6,077,661	4,518,000	2,015,000	2,015,000	2,015,000	16,640,661
Connecting Link (90%)	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Government Grants	6,172,080	7,173,336	109,995	113,662	117,328	13,686,401
Long Term Debt	-	7,000,000	-	-	-	7,000,000
Growth Related Initiatives	167,475	-	-	-	-	167,475
Internally Financed Debt	1,650,000	1,750,000	3,000,000	2,920,000	1,200,000	10,520,000
Funding Available	2,615,963	2,616,989	2,622,779	2,739,203	2,799,191	13,394,125
Funding Shortfall/(excess)	(200,020)	(1,139,417)	(935,307)	(1,519,980)	344,566	(3,450,158)
Other Unfinanced	-	-	-	-	-	-
Total Capital Funding Requirements	44,801,491	59,552,127	34,554,816	29,934,405	33,997,023	202,839,862

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2025 TO 2029

FUNDING AVAILABILITY

	2025	2026	2027	2028	2029	Total
Infrastructure						
Casino Revenue	431,580	431,580	431,580	431,580	431,580	2,157,900
LTD - Debt Reduction	1,167,630	1,167,630	1,167,630	1,167,630	1,167,630	5,838,150
SAH Levy	693,000	693,000	693,000	693,000	693,000	3,465,000
Inflation on Asset Management Reserve	51,293	52,319	53,365	54,433	55,521	266,931
Retired Debt	272,460	272,460	277,204	392,560	451,460	1,666,144
Available Funding	2,615,963	2,616,989	2,622,779	2,739,203	2,799,191	13,394,125
Growth Related Initiatives	167,475	170,825	174,241	177,726	181,280	871,547

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2025 TO 2029

FUNDING AVAILABILITY

	2025	2026	2027	2028	2029	Total
Capital Works - Road / Bridges / Sewers						
Overall Capital	2,575,802	4,016,618	6,470,450	5,267,359	7,487,406	25,817,635
Urban Only Capital	4,790,000	3,500,000	1,200,000	2,560,000	500,000	12,550,000
Sewer Surcharge	3,030,000	1,840,000	1,050,000	1,680,000	112,310	7,712,310
OCIF Funding	6,077,661	4,518,000	2,015,000	2,015,000	2,015,000	16,640,661
Connecting Link (90%)	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Canada Community-Building Fund	4,928,592	4,856,092	4,856,092	4,856,092	4,856,092	24,352,960
Northern Ontario Resource Development Support (NORDS)	400,000	-	-	-	-	400,000
Housing-Enabling Water Systems Fund	3,712,160	3,712,160	-	-	-	7,424,320
Building Faster Fund	300,000	-	-	-	-	300,000
Investing in Canada Infrastructure Program: Transit (note 1)	1,759,920	3,461,176	109,995	113,662	117,328	5,562,081
Available funding	30,574,135	28,904,046	18,701,537	19,492,113	18,088,136	115,759,967

Notes:

1) The City's share of eligible costs is 27% for Public Transit Infrastructure Funds. The 2025 Capital Budget requires \$640,080 of City funding towards eligible Transit projects for 2025.

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2025 TO 2029

FUNDING AVAILABILITY (continued)

	2025	2026	2027	2028	2029	Total
Reserves (annual allocation)						
Miscellaneous Construction	530,151	562,437	590,897	652,208	645,942	2,981,635
Fire	289,093	294,875	300,772	306,788	312,924	1,504,452
Police	165,000	165,000	165,000	165,000	165,000	825,000
Public Works and Transportation-Works	2,557,071	2,608,212	2,660,377	2,713,584	2,767,856	13,307,100
Public Works and Transportation-Waste Collection	165,000	165,000	165,000	165,000	165,000	825,000
Public Works and Transportation-Railway	56,802	57,938	59,097	60,279	61,484	295,600
CDES-Transit	1,193,400	1,217,268	1,241,613	1,266,446	1,291,775	6,210,502
Engineering Equipment	40,000	40,000	40,000	40,000	40,000	200,000
Landfill (note 1)	3,049,498	3,110,488	3,172,698	3,236,152	3,300,875	15,869,710
Library (note 2)	80,000	80,000	80,000	80,000	80,000	400,000
	<u>8,126,015</u>	<u>8,301,218</u>	<u>8,475,454</u>	<u>8,685,456</u>	<u>8,830,855</u>	<u>42,418,998</u>
Total Funding	41,483,588	39,993,078	29,974,011	31,094,497	29,899,463	172,444,637

Notes:

1) The Landfill Business and Implementation (B&I) Plan was approved by Council on October 22, 2019. There will be a 20% increase in user fees every five years, in addition to a waste management system levy increase annually. An allowance for capital expenditures has been incorporated into the business plan, and fee/levy structure. Increases to the levy are required each year over a 15 year period, with average annual levy increases from 2020 to 2035 of 8.08%. The Plan was updated in 2024 and continues to be updated on an as need basis.

2) The Centennial Branch of the library is a City-owned building. Annual allocation for maintenance.

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2025 TO 2029

ENGINEERING

	2025	2026	2027	2028	2029	Total
Aqueducts and Bridges	1,500,000	1,500,000	1,500,000	1,500,000	-	6,000,000
Roads (Note 1)	27,241,715	23,942,870	17,091,542	17,878,451	17,970,808	104,125,386
Miscellaneous Construction	530,151	562,437	590,897	652,208	645,942	2,981,635
<u>Fleet & Equipment</u>						
Engineering Vehicles	95,000	-	187,776	-	76,858	359,634
Building Inspection Vehicles	40,000	-	-	-	-	40,000
Total	29,406,866	26,005,307	19,370,215	20,030,659	18,693,608	113,506,655

Notes:

1) Capital budget for roads is based upon current funding levels and not road assessment requirements. The City currently does not have the funding resources to address all roads that are assessed as immediate priority repair.

2) Council has previously approved \$36.7 million for the West End Plant. Construction is underway.

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2025 TO 2029

PUBLIC WORKS

	2025	2026	2027	2028	2029	Total
<u>Infrastructure Maintenance</u>						
PW Admin	-	-	55,000	-	725,000	780,000
PW Garage A	50,000	-	-	2,920,000	-	2,970,000
PW Lab	-	10,000	-	-	-	10,000
PW Storage G	-	20,000	20,000	-	-	40,000
	50,000	30,000	75,000	2,920,000	725,000	3,800,000
<u>Landfill</u>						
Landfill Cell Development	990,000	6,650,000	2,200,000	650,000	6,800,000	17,290,000
Landfill Pump Station	440,000	1,200,000	115,000	-	-	1,755,000
Waste EA Completion	100,000	-	-	-	-	100,000
Landfill BioSolids / SSO (Note 1)	2,051,000	6,000,000	1,800,000	-	-	9,851,000
Landfill Fleet/Equipment (Note 1)	1,960,000	1,300,000	1,800,000	1,000,000	500,000	6,560,000
Landfill Site Maintenance	70,000	-	-	-	-	70,000
PWT Works - Fleet/Equipment	2,543,000	2,593,860	2,645,737	2,698,652	2,752,625	13,233,874
PWT Works - Traffic Equipment	120,000	-	-	-	-	120,000
PWT - Other Equipment	15,000	-	-	-	-	15,000
Total	8,339,000	17,773,860	8,635,737	7,268,652	10,777,625	52,794,874

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2025 TO 2029

PUBLIC WORKS

	2025	2026	2027	2028	2029	Total
<u>Designated Funding</u>						
Capital Levy Overall	-	-	-	-	-	-
Capital Levy Urban Only	-	-	-	-	-	-
Sewer Surcharge	-	-	-	-	-	-
Canada Community-Building Fund	-	-	-	-	-	-
Asset Management Reserve	65,000	30,000	75,000	-	725,000	895,000
Other Reserves	8,274,000	17,743,860	8,560,737	4,348,652	10,052,625	48,979,874
Reserve Funds	-	-	-	-	-	-
Growth Related Initiatives	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-
Short Term Debt	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-
Other	-	-	-	-	-	-
Internally Financed Debt	-	-	-	2,920,000	-	2,920,000
Total	8,339,000	17,773,860	8,635,737	7,268,652	10,777,625	52,794,874
Unfinanced	-	-	-	-	-	-

Notes:

1) Council has previously approved \$25.7 million for the BioSolids Management Facility. Costs and recommended solution are being further delineated. It is expected that with the proposed new SSO solution, funding will be 1/3 Landfill Reserve and 2/3 Sanitary Revenue. The Landfill Business and Implementation (B&I) Plan was approved by Council on October 22, 2019. There will be a 20% increase in user fees every five years, in addition to a waste management system levy increase annually. An allowance for capital expenditures has been incorporated into the business plan, and fee/levy structure. Increases to the levy are required each year over a 15 year period, with average annual levy increases from 2020 to 2035 of 8.08%. The Plan was updated in 2024 and continues to be updated on an as need basis.

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2025 TO 2029

COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2025	2026	2027	2028	2029	Total
<u>Infrastructure Maintenance</u>						
GFL Memorial Gardens	516,650	7,350,000	350,000	350,000	550,000	9,116,650
John Rhodes Community Centre	175,000	150,000	3,000,000	15,000	200,000	3,540,000
Ermatinger Old Stone House	-	25,663	-	35,000	-	60,663
Seniors Drop-In	100,000	50,000	335,000	-	30,000	515,000
Bondar Park	110,000	46,000	-	185,000	22,000	363,000
Bondar Marina	40,000	-	-	-	15,000	55,000
Manzo Pool	72,000	-	-	-	10,000	82,000
Greco Pool	35,000	-	-	-	10,000	45,000
EV Charger Allocation	167,475	-	-	-	-	167,475
Strathclair Dog Park - Solar Lighting	27,500	-	-	-	-	27,500
Additional Dog Park	50,000	-	-	-	-	50,000
Parks Upgrades	180,000	180,000	180,000	180,000	180,000	900,000
	1,473,625	7,801,663	3,865,000	765,000	1,017,000	14,922,288
<u>Transit</u>						
Transit Building Capital	-	220,000	150,000	155,000	160,000	685,000
	-	220,000	150,000	155,000	160,000	685,000
<u>Cemetery</u>						
Cemetery Site	-	-	-	721,199	223,847	945,046
	-	-	-	721,199	223,847	945,046

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2025 TO 2029

COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2025	2026	2027	2028	2029	Total
<u>Fleet & Equipment</u>						
Transit (Note 1)	2,400,000	4,500,000	-	-	-	6,900,000
Community Centres	75,000	222,388	33,392	181,672	155,186	667,638
John Rhodes - Pool Pumps	60,000	-	-	-	-	60,000
Cemetery	155,000	215,000	-	-	-	370,000
	2,690,000	4,937,388	33,392	181,672	155,186	7,997,638
Total	4,163,625	12,959,051	4,048,392	1,822,871	1,556,033	24,549,972

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2025 TO 2029

COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2025	2026	2027	2028	2029	Total
Designated Funding						
Capital Levy Overall	-	-	-	-	-	-
Capital Levy Urban Only	-	-	-	-	-	-
Sewer Surcharge	-	-	-	-	-	-
Canada Community-Building Fund	72,500	-	-	-	-	72,500
Asset Management Reserve	1,120,943	693,663	757,000	657,000	909,000	4,137,606
Other Reserves	781,730	1,481,212	73,397	223,011	197,858	2,757,208
Reserve Funds	261,057	323,000	108,000	829,199	331,847	1,853,103
Growth Related Initiatives	167,475	-	-	-	-	167,475
Government Grants	1,759,920	3,461,176	109,995	113,662	117,328	5,562,081
Long Term Debt	-	7,000,000	-	-	-	7,000,000
Other	-	-	-	-	-	-
Other - Expired Debt	-	-	-	-	-	-
Internally Financed Debt	-	-	3,000,000	-	-	3,000,000
Total	4,163,625	12,959,051	4,048,392	1,822,871	1,556,033	24,549,972
Unfinanced	-	-	-	-	-	-

Notes:

1) The first round of Public Transit Infrastructure Funds were announced August 2016, with the City's share being 50% of total eligible costs. The City's share for the new round of funding announced in 2019 is 27%.

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2025 TO 2029

FIRE SERVICES

	2025	2026	2027	2028	2029	Total
<u>Infrastructure Maintenance</u>						
Central Fire Station #1	50,000	120,000	1,400,000	-	-	1,570,000
Fire Hall #4/EMS Complex	130,000		-	-	267,274	397,274
	180,000	120,000	1,400,000	-	267,274	1,967,274
<u>Fleet/Equipment</u>						
Pumper	1,650,000	1,750,000	-	-	-	3,400,000
Cascade System	12,000	-	-	-	-	12,000
Equipment	-	70,000	-	-	1,200,000	1,270,000
	1,662,000	1,820,000	-	-	1,200,000	4,682,000
Total	1,842,000	1,940,000	1,400,000	-	1,467,274	6,649,274

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2025 TO 2029

FIRE SERVICES

	2025	2026	2027	2028	2029	Total
Designated Funding						
Capital Levy Overall	-	-	-	-	-	-
Capital Levy Urban Only	-	-	-	-	-	-
Sewer Surcharge	-	-	-	-	-	-
Canada Community-Building Fund	-	-	-	-	-	-
Asset Management Reserve	180,000	120,000	-	-	267,274	567,274
Other Reserves	12,000	70,000	1,400,000	-	-	1,482,000
Reserve Funds	-	-	-	-	-	-
Growth Related Initiatives	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-
Internally Financed Debt	1,650,000	1,750,000	-	-	1,200,000	4,600,000
Total	1,842,000	1,940,000	1,400,000	-	1,467,274	6,649,274
Unfinanced	-	-	-	-	-	-

Notes:

1) The City currently does not have sufficient funding allocated to the Fire Equipment Reserve to cover all of the upcoming equipment replacement costs. It was recommended to fund 2023 fleet requirements with savings as a result of reduced overtime costs. Additional funds may need to be allocated to the Fire Equipment Reserve in order to fund future asset requirements.

