

# 2024 Budget

## CAPITAL BUDGET SUMMARY 2024

Project Cost	Funding Source							
	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other	
<b>PUBLIC WORKS AND ENGINEERING SERVICES</b>								
<i>Roads/Bridges/Storm Sewer</i>								
Queen Street Phase 1								
Stanley Street								
Spruce Street								
Lower Lake Street								
Connecting Link								
Bridges and Aqueducts								
Engineering - 2025								
Various Roads								
Traffic Signal Upgrades								
South Market - Additional								
AM Plan - Phase III								
<b>\$ 22,033,450</b>	<b>\$ 7,392,943</b>		<b>\$ 1,225,000</b>	<b>\$ 200,000</b>	<b>\$ 13,215,507</b>			
			Asset Management Reserve					

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	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
<b>PUBLIC WORKS AND ENGINEERING SERVICES</b>							
<i>Miscellaneous Construction</i>							
Rear Yard Drainage							
Bridge Inspection							
Bridge/Aqueduct Rehabilitation							
Other							
Emergency Repairs							
<b>\$ 519,756</b>	<b>\$ 519,756</b>						
<i>Landfill</i>							
Upgrade/Replacement							
<b>\$ 407,040</b>							
Biosolids							
<b>\$ 642,139</b>							
<b>\$ 1,049,179</b>				<b>\$ 1,049,179</b>			
				Waste Disposal Site Reserve			

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Project Cost	Funding Source						Other
	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	
<b>PUBLIC WORKS AND ENGINEERING SERVICES</b>							
<i>Landfill Fleet &amp; Equipment</i>							
Refuse Packers	\$ 1,250,000						
40 Yd. Roll-off Containers	\$ 45,000						
Bunker Waste Collection	\$ 50,000						
Flare Stack & Piping	\$ 62,000						
Insulation Repairs							
<b>\$ 1,407,000</b>				<b>\$ 1,407,000</b>			
				Waste Disposal Site Reserve			

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<b>PUBLIC WORKS AND ENGINEERING SERVICES</b>							
<i>Public Works Fleet</i>							
Fleet Mgmt Info System	\$ 105,000			\$ 105,000			
Tandem Axle Street Plow and Sander Combo	\$ 382,000			Asset Management Reserve			
Ashpalt Recycler	\$ 219,000						
Factory Rebuild Trackless	\$ 176,500						
9 Ton Asphalt Spreader	\$ 447,500						
1/2 Ton Pick-up Truck	\$ 86,500						
Loader	\$ 495,000						
Motor Grader	\$ 555,000						
Trackless Mounted Concrete Grinder	\$ 35,000						
Tandem Axle	\$ 621,000						
Parks Refuse Truck	\$ 260,000						
3/4 Ton 4-Door 4x4 Truck	\$ 99,500						
60 Inch Deck Rider Mower	\$ 27,000						
<b>\$ 3,509,000</b>				<b>\$ 3,404,000</b>			
				PWT Equipment Reserve			

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<b>PUBLIC WORKS AND ENGINEERING SERVICES</b>								
<i>Engineering Fleet</i>								
Engineering Vehicles	\$ 55,000				\$ 55,000			
				Engineering Equipment Reserve				
Building Inspection Vehicles	\$ 100,000				\$ 100,000			
				Building Permit Reserve Fund				
	<b>\$ 155,000</b>				<b>\$ 155,000</b>			
<i>Building Capital Maintenance</i>								
Building G - Sprinkler System	\$ 125,000				\$ 125,000			
	<b>\$ 125,000</b>				<b>\$ 125,000</b>			
				Asset Management Reserve				
<i>Other</i>								
Parks Upgrades	\$ 300,000				\$ 300,000			
	<b>\$ 300,000</b>				<b>\$ 300,000</b>			
				5% Subdividers General Reserve Fund				
<b>Total PWES</b>	<b>\$ 29,098,386</b>	<b>\$ 7,912,699</b>	<b>\$ -</b>	<b>\$ 1,225,000</b>	<b>\$ 6,745,179</b>	<b>\$ 13,215,507</b>	<b>\$ -</b>	<b>\$ -</b>

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Project Cost	Funding Source						Other
	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	
<b>COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES)</b>							
<i>Transit</i>							
Electric Supervisor Vehicle with Charger	\$ 175,000						
Electrical Upgrades and Charging Unit	\$ 825,000						
Solar Panels for Roof	\$ 3,100,000						
Ticket Vending Machines	\$ 300,000						
Relocation of Downtown Terminal	\$ 5,530,000						
	<b>\$ 9,930,000</b>			\$ 1,170,000	\$ 3,230,000		
				Transit Equipment Reserve			
<i>Equipment</i>							
Bondar Pavilion - Chairs	\$ 58,000	\$ 58,000					
John Rhodes - Electric Ice Resurfacer & Charger	\$ 180,000			\$ 180,000			
				John Rhodes Community Centre Reserve			
Cemetery - Mower, Snow Blower, & Truck	\$ 158,500			\$ 158,500			
				Cemetery Reserve Fund			
	<b>\$ 396,500</b>	\$ 58,000		\$ 338,500			

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Project Cost	Funding Source						
	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
<b>COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES)</b>							
<i>Building Capital Maintenance</i>							
Bondar Park - Windows,	\$ 73,600			\$ 73,600			
Walls, Doors, Hot Water Tank							
GFL - Foundation Work	\$ 100,000			\$ 100,000			
JRCC - Roof Condensers	\$ 400,000			\$ 400,000			
OSH - Roof	\$ 160,000			\$ 160,000			
Seniors Drop-In - Windows	\$ 25,000			\$ 25,000			
Cemetery Mausoleum G Roof	\$ 75,000			\$ 75,000			
Greco Pool - Windows	\$ 15,000			\$ 15,000			
				Asset Management Reserve			
Cemetery Columbariums	\$ 155,000			\$ 155,000			
				Cemetery Reserve Fund			
Hub Trail Signage	\$ 175,000	\$ 175,000					
Bondar - Cruise Ship Fender	\$ 182,000	\$ 182,000					
JRCC - Design of Interactive	\$ 100,000			\$ 100,000			
Water Play Area				John Rhodes Community Centre Reserve			
John Rhodes - Roof Replacement	\$ 4,000,000					\$ 4,000,000	
<b>\$ 5,460,600</b>		<b>\$ 357,000</b>		<b>\$ 1,103,600</b>		<b>\$ 4,000,000</b>	

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## CAPITAL BUDGET SUMMARY 2024

	Project Cost	Funding Source					
		Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt
<b>COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES)</b>							
<i>Other</i>							
Mausoleum Master Plan	\$ 50,000				\$ 50,000		
	\$ 50,000				\$ 50,000		
					Cemetery Reserve Fund		
<b>Total CDES</b>	<b>\$ 15,837,100</b>	<b>\$ -</b>	<b>\$ 415,000</b>	<b>\$ -</b>	<b>\$ 2,662,100</b>	<b>\$ 3,230,000</b>	<b>\$ 4,000,000</b>
							<b>\$ -</b>



# 2024 Budget

## CAPITAL BUDGET SUMMARY 2024

Project Cost	Funding Source						
	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
<b>FIRE SERVICES</b>							
<i>Building Capital Maintenance</i>							
Fire Hall #1 - Replace Carpet	\$ 45,000			\$ 45,000			
Fire Hall #2 - Air Makeup Unit	\$ 22,000			\$ 22,000			
Fire Hall #3 - Air Makeup Unit	\$ 22,000			\$ 22,000			
Fire Hall #4 - HVAC Units	\$ 60,000			\$ 60,000			
	<b>\$ 149,000</b>			<b>\$ 149,000</b>			
				Asset Management Reserve			
<i>Fleet &amp; Equipment</i>							
Pumper	\$ 1,650,000					\$ 1,650,000	
CAD System	\$ 1,500,000				\$ 1,500,000		
	<b>\$ 3,150,000</b>				<b>\$ 1,500,000</b>	<b>\$ 1,650,000</b>	
<b>Total Fire</b>	<b>\$ 3,299,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 149,000</b>	<b>\$ 1,500,000</b>	<b>\$ 1,650,000</b>
							<b>\$ -</b>

# 2024 Budget

## CAPITAL BUDGET SUMMARY 2024

Project Cost	Funding Source						Other
	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	
<b>CORPORATE / OUTSIDE AGENCIES</b>							
<i>Building Capital Maintenance</i>							
Civic Centre - Sprinkler	\$	<b>300,000</b>		\$	300,000		
SSM Library - Chillers	\$	<b>35,000</b>		\$	35,000		
SSM Museum - Air Handling Units, Walls, Chimney	\$	<b>67,000</b>		\$	67,000		
Police - HVAC, Parking Lot	\$	<b>150,000</b>		\$	150,000		
EV Charging Stations - Phased Approach	\$	<b>60,000</b>		\$	60,000		
<b>\$</b>	<b>\$</b>	<b>612,000</b>		<b>\$</b>	<b>612,000</b>		
				Asset Management Reserve			

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## CAPITAL BUDGET SUMMARY 2024

Project Cost	Funding Source						
	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other

### CORPORATE / OUTSIDE AGENCIES

#### Equipment

Laptops for Election Workers	\$ 92,000				\$ 92,000				
	\$ 92,000				\$ 92,000				

50% Computer Software Reserve / 50% Election Expense Reserve

### Total CORPORATE / OUTSIDE AGENCIES

\$ 704,000	\$ -	\$ -	\$ -	\$ -	\$ 704,000	\$ -	\$ -	\$ -	\$ -
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### TOTAL 2024 CAPITAL BUDGET

\$ 48,938,486	\$ 7,912,699	\$ 415,000	\$ 1,225,000	\$ 10,260,279	\$ 17,945,507	\$ 5,650,000	\$ -	\$ -	\$ -
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### TOTAL UNFUNDED

\$ 5,530,000	Transit Terminal Relocation
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# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

	2024	2025	2026	2027	2028	Total
Community Development & Enterprise Services	10,307,100	13,611,205	8,857,567	5,523,947	6,149,054	44,448,873
Fire Services	3,299,000	2,277,715	2,023,662	1,248,735	-	8,849,112
Public Works & Engineering Services	29,098,386	28,434,307	29,662,007	28,902,419	28,538,961	144,636,079
Corporate Services	727,000	2,001,198	430,114	335,000	335,000	3,828,312
Outside Agencies	252,000	394,011	-	310,945	-	956,956
<b>Total Capital Requirements</b>	<b>43,683,486</b>	<b>46,718,437</b>	<b>40,973,349</b>	<b>36,321,046</b>	<b>35,023,015</b>	<b>202,719,332</b>

# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

	2024	2025	2026	2027	2028	Total
<b>Funding:</b>						
Capital Levy Overall	4,667,943	5,846,730	5,418,678	5,914,439	7,234,497	29,082,286
Capital Levy Urban Only	2,725,000	1,695,092	2,275,000	1,875,471	1,875,471	10,446,034
Capital Levy Miscellaneous Construction	519,756	530,151	540,754	551,569	562,601	2,704,831
Sewer Surcharge	1,225,000	1,042,335	865,000	980,701	515,343	4,628,378
Federal Gas Tax	4,530,584	4,856,092	4,856,092	4,856,092	4,856,092	23,954,952
Reserves	7,120,040	7,286,108	8,462,583	10,240,485	8,985,331	42,094,548
Reserve Funds	763,500	-	140,233	29,668	156,712	1,090,113
OCIF Funding-formula based funding	5,284,923	4,518,000	4,518,000	2,015,000	2,015,000	18,350,923
Connecting Link (90%)	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Government Grants	5,130,000	3,846,510	5,129,785	3,800,938	3,800,938	21,708,172
Long Term Debt	642,139	7,642,139	642,139	642,139	642,139	10,210,697
Capital from Current	415,000	-	-	-	-	415,000
Infrastructure Maintenance Requirements from reserve	2,009,600	4,645,189	2,772,138	2,273,761	1,262,942	12,963,629
Internally Financed Debt	1,650,000	1,750,000	1,850,000	-	-	5,250,000
Expired Debt	4,000,000	-	-	-	-	4,000,000
Funding Available	2,537,178	2,138,894	2,140,644	2,142,430	2,144,251	11,103,396
Funding Shortfall/(excess)	(527,578)	2,506,295	631,494	131,331	(881,309)	1,860,233
Other Unfinanced	-	60,090	502,947	140,782	115,949	819,768
<b>Total Capital Funding Requirements</b>	<b>43,683,486</b>	<b>46,718,437</b>	<b>40,973,349</b>	<b>36,321,046</b>	<b>35,023,015</b>	<b>202,719,332</b>

# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### FUNDING AVAILABILITY

	2024	2025	2026	2027	2028	Total
<b>Infrastructure</b>						
Casino Revenue	431,580	431,580	431,580	431,580	431,580	2,157,900
LTD - Debt Reduction	1,167,630	1,167,630	1,167,630	1,167,630	1,167,630	5,838,150
SAH Levy	693,000	693,000	693,000	693,000	693,000	3,465,000
Inflation on Asset Management Reserve	85,799	87,515	89,265	91,051	92,872	446,501
Retired Debt (new)	625,304	225,304	225,304	225,304	225,304	1,526,520
Available Funding	<u>3,003,313</u>	<u>2,605,029</u>	<u>2,606,779</u>	<u>2,608,565</u>	<u>2,610,386</u>	<u>13,434,071</u>
Allocated to LTD Repayment	<u>466,135</u>	<u>466,135</u>	<u>466,135</u>	<u>466,135</u>	<u>466,135</u>	
Net Available	<u>2,537,178</u>	<u>2,138,894</u>	<u>2,140,644</u>	<u>2,142,430</u>	<u>2,144,251</u>	
<b>Capital from Current</b>	<u>415,000</u>	<u>415,000</u>	<u>415,000</u>	<u>415,000</u>	<u>415,000</u>	<u>2,075,000</u>

# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### FUNDING AVAILABILITY

	2024	2025	2026	2027	2028	Total
<b>Capital Works-Road/Bridges/Sewers</b>						
Overall Capital	4,667,943	5,846,730	5,418,678	5,914,439	7,234,497	29,082,286
Urban Only Capital	2,725,000	1,695,092	2,275,000	1,875,471	1,875,471	10,446,034
Sewer Surcharge	1,225,000	1,042,335	865,000	980,701	515,343	4,628,378
Miscellaneous Construction	519,756	530,151	540,754	551,569	562,601	2,704,831
OCIF Funding	5,284,923	4,518,000	4,518,000	2,015,000	2,015,000	18,350,923
Connecting Link (90%)	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Federal Gas Tax	4,530,584	4,856,092	4,856,092	4,856,092	4,856,092	23,954,952
Investing in Canada Infrastructure Program: Transit (note 3)	3,230,000	3,446,510	4,729,785	3,800,938	3,800,938	19,008,172
Northern Ontario Resource Development Support	400,000	400,000	400,000	-	-	1,200,000
Available funding	25,583,206	25,334,909	26,603,309	22,994,210	23,859,941	100,515,635



# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### FUNDING AVAILABILITY

	2024	2025	2026	2027	2028	Total
<b>Reserves (annual allocation)</b>						
Fire	283,425	289,094	294,875	300,773	306,788	1,474,955
Police	165,000	165,000	165,000	165,000	165,000	825,000
Public Works and Transportation-Works	2,134,360	2,738,047	2,792,808	2,848,664	2,905,638	13,419,517
Public Works and Transportation-Waste Collection	165,000	165,000	165,000	165,000	165,000	825,000
Public Works and Transportation-Railway	55,688	56,802	57,938	59,097	60,278	289,803
CDES-Transit	1,170,000	1,193,400	1,217,268	1,241,613	1,266,446	6,088,727
Engineering Equipment	40,000	40,000	40,000	40,000	40,000	200,000
Landfill (note 1)	2,394,724	2,544,724	2,694,724	2,844,724	2,994,724	13,473,620
Library (note 2)	80,000	80,000	80,000	80,000	80,000	400,000
	<b>6,488,197</b>	<b>7,272,066</b>	<b>7,507,613</b>	<b>7,744,871</b>	<b>7,983,874</b>	<b>36,996,622</b>
Total Funding	35,489,716	35,627,005	37,132,702	33,762,646	34,869,201	153,021,328

### Notes:

1) The Landfill Business and Implementation (B&I) Plan was approved by Council on October 22, 2019. There will be a 10% increase in user fees every five years, in addition to a waste management system annual levy increases. An allowance for capital expenditures has been incorporated into the business plan, and fee/levy structure. Increases to the levy are required each year over a 15 year period, with average annual increases from 2020 to 2035 of 7.45%. The plan was updated in 2021 and will continue to be on an as need basis.

2) The Centennial Branch of the library is a City-owned building. Annual allocation for maintenance.

3) The City's share of eligible costs for Public Transit Infrastructure Funds is 27%. The 2024 Capital Budget requires \$6.7 of City funding towards eligible Transit projects for 2024.



# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### ENGINEERING

	2024	2025	2026	2027	2028	Total
<b>Aqueducts and Bridges</b>	1,500,000	1,500,000	1,500,000	1,500,000	-	6,000,000
<b>Roads (Note 3)</b>	20,333,450	19,858,248	19,832,770	17,141,703	19,496,402	96,662,573
<b>Miscellaneous Construction</b>	519,756	530,151	540,754	551,569	562,601	2,704,831
<b>Asset Management Plan - Phase III</b>	200,000	-	-	-	-	200,000
<b>Fleet &amp; Equipment</b>						
Engineering Vehicles	55,000	-	-	166,836	-	221,836
Building Inspection Vehicles	100,000	-	-	-	-	100,000
<b>Total</b>	<b>22,708,206</b>	<b>21,888,399</b>	<b>21,873,524</b>	<b>19,360,108</b>	<b>20,059,003</b>	<b>105,889,241</b>

# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### ENGINEERING

	2024	2025	2026	2027	2028	Total
<b><u>Designated Funding:</u></b>						
Capital Levy Overall	4,667,943	5,846,730	5,418,678	5,914,439	7,234,497	29,082,286
Capital Levy Urban Only	2,725,000	1,695,092	2,275,000	1,875,471	1,875,471	10,446,034
Capital Levy Miscellaneous Construction	519,756	530,151	540,754	551,569	562,601	2,704,831
Sewer Surcharge	1,225,000	1,042,335	865,000	980,701	515,343	4,628,378
Federal Gas Tax	4,530,584	4,856,092	4,856,092	4,856,092	4,856,092	23,954,952
Reserves	255,000	-	-	166,836	-	421,836
Reserve Funds	100,000	-	-	-	-	100,000
OCIF Funding	5,284,923	4,518,000	4,518,000	2,015,000	2,015,000	18,350,923
Connecting Link (90%)	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
NORDS	400,000	400,000	400,000	-	-	1,200,000
<b>Total</b>	<b>22,708,206</b>	<b>21,888,399</b>	<b>21,873,524</b>	<b>19,360,108</b>	<b>20,059,003</b>	<b>105,889,241</b>
<b>Unfinanced</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### ENGINEERING

#### Notes:

- 1) Council has previously approved \$36.7 million for the West End Plant. Construction is underway.
- 2) Council has previously approved \$25.7 million for the BioSolids Management Facility. Costs and recommended solution are being further delineated. It is expected that with the proposed new SSO solution, funding will be 1/3 Landfill Reserve and 2/3 Sanitary Revenue.
- 3) Capital budget for roads is based upon current funding levels and not road assessment requirements. The City currently does not have the funding resources to address all roads that are assessed as immediate priority repair.

# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### PUBLIC WORKS

	2024	2025	2026	2027	2028	Total
<b><u>Infrastructure Maintenance</u></b>						
PW Admin	-	114,642	-	47,075	-	161,717
PW Garage A	-	101,285	-	-	-	101,285
PW Lab	-	-	7,045	-	118,933	125,979
PW Storage G	125,000	67,338	20,549	21,060	-	233,947
	<b>125,000</b>	<b>283,265</b>	<b>27,595</b>	<b>68,135</b>	<b>118,933</b>	<b>622,928</b>
Landfill Upgrade/Replacement (Note 1)	-	407,040	4,129,840	5,016,768	4,813,248	14,366,896
Landfill Pump Station	407,040	1,180,416	117,024	-	-	1,704,480
Landfill Biosolids/SSO (Note 1)	642,139	642,139	642,139	642,139	642,139	3,210,697
Landfill Fleet/Equipment (Note 1)	1,407,000	1,295,000	79,076	966,603	-	3,747,680
PWT Works - Fleet/Equipment	3,404,000	2,738,047	2,792,808	2,848,664	2,905,638	14,689,157
PWT Works - FMIS	105,000	-	-	-	-	105,000
PWT Parks - Upgrades	300,000	-	-	-	-	300,000
<b>Total</b>	<b>6,390,179</b>	<b>6,545,908</b>	<b>7,788,482</b>	<b>9,542,311</b>	<b>8,479,958</b>	<b>38,746,838</b>

# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### PUBLIC WORKS

	2024	2025	2026	2027	2028	Total
<b><u>Designated Funding:</u></b>						
Capital Levy Overall						-
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves	5,323,040	5,620,503	7,118,748	8,832,036	7,718,886	34,613,213
Reserve Funds	300,000	-	-	-	-	300,000
Capital from Current						-
Government Grants						-
Short Term Debt						-
Long Term Debt	642,139	642,139	642,139	642,139	642,139	3,210,697
Other						-
Internally Financed Debt						-
Asset Management Reserve	125,000	283,265	27,595	68,135	118,933	622,928
<b>Total</b>	<b>6,390,179</b>	<b>6,545,908</b>	<b>7,788,482</b>	<b>9,542,311</b>	<b>8,479,958</b>	<b>38,746,838</b>
<b>Unfinanced</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Notes:

1) The Landfill Business and Implementation (B&I) Plan was approved by Council on October 22, 2019. There will be a 10% increase in user fees every five years, in addition to a waste management system annual levy increases. An allowance for capital expenditures has been incorporated into the business plan, and fee/levy structure. Increases to the levy are required each year over a 15 year period, with average annual increases from 2020 to 2035 of 7.45%. The plan was updated in 2021 and will continue to be on an as need basis.

# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2024	2025	2026	2027	2028	Total
<b>Infrastructure Maintenance</b>						
<b><u>Community Services</u></b>						
Roberta Bondar Park	73,600	1,488,114	42,273	-	158,142	1,762,129
GFL Memorial Gardens	100,000	7,000,000	2,057,271	-	-	9,157,271
John Rhodes Community Centre	400,000	141,354	-	13,627	-	554,981
Ermatinger Old Stone House	160,000	45,634	23,485	-	28,753	257,872
Seniors Drop-In	25,000	-	45,795	297,318	-	368,113
Greco Pool	15,000	-	-	-	-	15,000
Hub Trail Signage	175,000	-	-	-	-	175,000
RBP Cruise Ship Fendering - Port of SSM	182,000	-	-	-	-	182,000
John Rhodes - Design of Interactive Water Play Area	100,000	-	-	-	-	100,000
John Rhodes - Roof Replacement	4,000,000	-	-	-	-	4,000,000
	<b>5,230,600</b>	<b>8,675,103</b>	<b>2,168,824</b>	<b>310,945</b>	<b>186,895</b>	<b>16,572,367</b>
<b><u>Transit</u></b>						
Transit Building Capital (Note 1)	-	200,000	200,000	133,333	133,333	666,667

# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2024	2025	2026	2027	2028	Total
<b><u>Cemetery</u></b>						
Columbariums for Cremations	155,000	-	-	-	-	155,000
Mausoleum Master Plan	50,000	-	-	-	-	50,000
Cemetery Site	75,000	-	35,227	-	622,113	732,340
	<b>280,000</b>	-	<b>35,227</b>	-	<b>622,113</b>	<b>937,340</b>
<b>Fleet &amp; Equipment:</b>						
Transit (Note 1)	4,400,000	4,500,000	6,250,000	5,050,000	5,050,000	25,250,000
Community Centres	-	236,103	63,283	-	-	299,386
Cemetery	-	-	140,233	29,668	156,712	326,613
Roberta Bondar Pavilion - Chairs	58,000	-	-	-	-	58,000
John Rhodes - Electric Ice Resurfacer and Charger	180,000	-	-	-	-	180,000
Cemetery - Mower, Snow Blower, & Truck	158,500	-	-	-	-	158,500
	<b>4,796,500</b>	<b>4,736,103</b>	<b>6,453,516</b>	<b>5,079,668</b>	<b>5,206,712</b>	<b>26,272,499</b>
Total	10,307,100	13,611,205	8,857,567	5,523,947	6,149,054	44,448,873



# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2024	2025	2026	2027	2028	Total
<b><u>Designated Funding:</u></b>						
Capital Levy Overall						-
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves	1,450,000	1,429,503	1,280,551	1,241,613	1,266,446	5,401,667
Reserve Funds	363,500	-	140,233	29,668	156,712	533,401
Capital from Current	415,000	-	-	-	-	415,000
Government Grants	3,230,000	3,446,510	4,729,785	3,800,938	3,800,938	15,207,233
Long Term Debt	-	7,000,000	-	-	-	7,000,000
Other						-
Other - Expired Debt	4,000,000					4,000,000
Internally Financed Debt						-
Asset Management Reserve	848,600	1,675,103	2,204,051	310,945	809,008	5,038,699
<b>Total</b>	<b>10,307,100</b>	<b>13,551,115</b>	<b>8,354,620</b>	<b>5,383,165</b>	<b>6,033,104</b>	<b>37,596,001</b>
<b>Unfinanced</b>	<b>-</b>	<b>60,090</b>	<b>502,947</b>	<b>140,782</b>	<b>115,949</b>	<b>6,852,872</b>

#### Notes:

- 1) The first round of Public Transit Infrastructure Funds were announced August 2016, with the City's share being 50% of total eligible costs. The City's share for the new round of funding announced in 2019 is 27%.



# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### FIRE SERVICES

	2024	2025	2026	2027	2028	Total
<b>Infrastructure Maintenance:</b>						
Central Fire Station #1	45,000	291,613	-	-	-	336,613
Fire Station #2	22,000	-	110,379	-	-	132,379
Fire Station #3	22,000	-	-	-	-	22,000
Fire Hall #4/EMS Complex	60,000	-	-	1,248,735	-	1,308,735
	<b>149,000</b>	<b>291,613</b>	<b>110,379</b>	<b>1,248,735</b>	-	<b>1,799,726</b>
<b>Fleet/Equipment:</b>						
	-	236,103	63,283	-	-	299,386
Pumper	1,650,000	1,750,000	1,850,000	-	-	5,250,000
NG 911 - Computer Aided Dispatch System	1,500,000	-	-	-	-	1,500,000
	<b>3,150,000</b>	<b>1,986,103</b>	<b>1,913,283</b>	-	-	<b>7,049,386</b>
<b>Total</b>	<b>3,299,000</b>	<b>2,277,715</b>	<b>2,023,662</b>	<b>1,248,735</b>	-	<b>8,849,112</b>

# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### FIRE SERVICES

	2024	2025	2026	2027	2028	Total
<b><u>Designated Funding:</u></b>						
Capital Levy Overall						-
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves	-	236,103	63,283	-	-	299,386
Reserve Funds						-
Capital from Current						-
Government Grants	1,500,000					1,500,000
Long Term Debt						-
Internally Financed Debt	1,650,000	1,750,000	1,850,000	-	-	5,250,000
Asset Management Reserve	149,000	291,613	110,379	1,248,735	-	1,799,726
<b>Total</b>	<b>3,299,000</b>	<b>2,277,715</b>	<b>2,023,662</b>	<b>1,248,735</b>	<b>-</b>	<b>8,849,112</b>
<b>Unfinanced</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Notes:

- 1) The City currently does not have sufficient funding allocated to the Fire Equipment Reserve to cover all of the upcoming equipment replacement costs. It was recommended to fund 2023 fleet requirements with savings as a result of reduced overtime costs. Additional funds may need to be allocated to the Fire Equipment Reserve in order to fund future asset requirements.

# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### CORPORATE ADMINISTRATION

	2024	2025	2026	2027	2028	Total
<b>Infrastructure Maintenance:</b>						
Civic Centre	300,000	1,666,198	95,114	-	-	2,061,312
Emergency Repairs/Contingency-all City buildings	275,000	275,000	275,000	275,000	275,000	1,375,000
EV Charging Station - Phased Approach	60,000	60,000	60,000	60,000	60,000	300,000
<b>Equipment:</b>						
Laptops for Election Workers	92,000	-	-	-	-	92,000
<b>Total</b>	<b>727,000</b>	<b>2,001,198</b>	<b>430,114</b>	<b>335,000</b>	<b>335,000</b>	<b>3,828,312</b>

# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### CORPORATE ADMINISTRATION

	2024	2025	2026	2027	2028	Total
<b><u>Designated Funding:</u></b>						
Capital Levy Overall						-
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves	92,000	-	-	-	-	92,000
Reserve Funds						-
Capital from Current						-
Government Grants						-
Long Term Debt						-
Other						-
Asset Management Reserve	635,000	2,001,198	430,114	335,000	335,000	3,736,312
<b>Total</b>	<b>727,000</b>	<b>2,001,198</b>	<b>430,114</b>	<b>335,000</b>	<b>335,000</b>	<b>3,828,312</b>
Unfinanced	-	-	-	-	-	-

# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### OUTSIDE AGENCIES

	2024	2025	2026	2027	2028	Total
<b><u>Infrastructure Maintenance - Police</u></b>						
Police HQ Building	150,000	54,538	-	35,926	-	240,464
<b><u>Infrastructure Maintenance - Library</u></b>						
Main Branch	35,000	241,526	-	76,807	-	353,334
<b><u>Infrastructure Maintenance - Sault Ste. Marie Museum</u></b>						
Museum Building	67,000	97,946	-	198,212	-	363,158
<b>Total</b>	<b>252,000</b>	<b>394,011</b>	<b>-</b>	<b>310,945</b>	<b>-</b>	<b>956,956</b>

# 2024 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2024 TO 2028

### OUTSIDE AGENCIES

	2024	2025	2026	2027	2028	Total
<b><u>Designated Funding:</u></b>						
Capital Levy Overall						
Capital Levy Urban Only						
Sewer Surcharge						
Federal Gas Tax						
Reserves						
Reserve Funds						
Capital from Current						
Government Grants						
Long Term Debt						
Other						
Asset Management Reserve	252,000	394,011	-	310,945	-	956,956
<b>Total</b>	<b>252,000</b>	<b>394,011</b>	<b>-</b>	<b>310,945</b>	<b>-</b>	<b>956,956</b>
<b>Unfinanced</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>