

# 2023 Budget

## CAPITAL BUDGET SUMMARY 2023

Project Cost	Funding Source						Other
	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	
<b>PUBLIC WORKS AND ENGINEERING SERVICES</b>							
<i>Roads/Bridges/Storm Sewer</i>							
Wemyss Street							
Biggings Avenue							
Stanley Street							
Blake Avenue							
Connecting Link - Carmen's Way							
Bridges and Aqueducts							
Engineering - 2024							
Various Roads							
Hub Trail Links (A-T)							
Traffic Signal Upgrades							
AM Plan - Phase II							
Culvert replacement - Second							
Line West at Leigh's Bay Road							
<b>\$ 23,581,881</b>	<b>\$ 7,192,204</b>		<b>\$ 2,388,000</b>	<b>\$ 100,000</b>	<b>\$ 12,851,677</b>		<b>\$ 1,050,000</b>
			Asset Management Reserve				Uncommitted Capital Funds

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	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
<b>PUBLIC WORKS AND ENGINEERING SERVICES</b>							
<i>Miscellaneous Construction</i>							
Rear Yard Drainage							
Bridge Inspection							
Bridge/Aqueduct Rehab							
Other							
Emergency Repairs							
<b>\$ 502,180</b>	<b>\$ 502,180</b>						
<i>Landfill</i>							
Upgrade/Replacement	<b>\$ 1,400,000</b>						
Biosolids	<b>\$ 348,698</b>						
Fencing	<b>\$ 35,000</b>						
<b>\$ 1,783,698</b>				<b>\$ 1,783,698</b>			
				Waste Disposal Site Reserve			

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Project Cost	Funding Source						Other
	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	
<b>PUBLIC WORKS AND ENGINEERING SERVICES</b>							
<i>Landfill Fleet &amp; Equipment</i>							
Landfill Scales	\$ 112,000						
Refuse Packer	\$ 990,000						
40 Yd. Roll-off Containers	\$ 36,000						
1/2 Ton 4x4 Pickups	\$ 91,000						
Compost Turner	\$ 34,500						
D6 Undercarriage Rebuild	\$ 130,000						
Plow/Sander Combo	\$ 279,000						
<b>\$ 1,672,500</b>				<b>\$ 1,672,500</b>			
				Waste Disposal Site Reserve			

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	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
<b>PUBLIC WORKS AND ENGINEERING SERVICES</b>							
<i>Public Works Fleet</i>							
(2) Tandem Axle St. Sanders	\$	563,550					
Tandem Axle Plow	\$	282,000					
Factory Rebuild Trackless	\$	164,500					
Truck Mount 45' Bucket Truck	\$	189,500					
(5) Pick-up Trucks	\$	166,000					
Sidewalk Sander	\$	17,750					
Articulating Wheeled Loader	\$	271,000					
Mechanics Utility Truck	\$	186,000					
(9) 4 Door with Dump Box	\$	776,500					
Utility Van	\$	69,500					
Used Sport Utility	\$	22,000					
Tractor with Loader	\$	149,000					
(4) 20' Utility Trailers	\$	29,200					
Parks Equip. Service Truck	\$	175,500					
Flat Bed Truck	\$	119,500					
(2) 4x4 4 Door Pick-up Trucks	\$	101,500					
Rear Mount Snow Blower	\$	17,000					
<b>\$</b>	<b>\$</b>	<b>3,300,000</b>		<b>\$</b>	<b>3,300,000</b>		

PWT Equipment Reserve

# 2023 Budget

## CAPITAL BUDGET SUMMARY 2023

	Project Cost	Funding Source						
		Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
<b>PUBLIC WORKS AND ENGINEERING SERVICES</b>								
<i>Other</i>								
Administration Building	\$ 130,000				\$ 130,000			
Garage Building A	\$ 15,000				\$ 15,000			
Carpentry Shop Building B	\$ 32,000				\$ 32,000			
					Asset Management Reserve			
Fleet Mgmt Info System	\$ 185,000				\$ 185,000			
					IT Software Reserve			
North Street Field Light Poles	\$ 210,000				\$ 210,000			
					Subdividers General Reserve Fund			
Engineering Equipment	\$ 60,000				\$ 60,000			
					Building Permit Reserve Fund			
Traffic Graphics Printer	\$ 32,000				\$ 32,000			
					IT Software Reserve			
	<b>\$ 664,000</b>				<b>\$ 664,000</b>			
<b>Total PWES</b>	<b>\$ 31,504,259</b>	<b>\$ 7,694,384</b>	<b>\$ -</b>	<b>\$ 2,388,000</b>	<b>\$ 7,520,198</b>	<b>\$ 12,851,677</b>	<b>\$ -</b>	<b>\$ 1,050,000</b>

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## CAPITAL BUDGET SUMMARY 2023

Project Cost	Funding Source						Other	
	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt		
<b>COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES)</b>								
<i>Transit</i>								
35' Low Floor Diesel Bus	\$ 601,800							
Electric 40' Low Floor Bus	\$ 1,183,200							
Low Floor Parabus	\$ 168,300							
Accessible Vans	\$ 244,800							
5 Transit Bus Shelters	\$ 75,000							
Two Hoists - Transit Garage	\$ 200,000							
Infrastructure Modifications for Electric Buses	\$ 450,000							
Transit Facility Upgrades	\$ 250,000							
Relocate Downtown Terminal	\$ 5,627,328							
	<b>\$ 8,800,428</b>		\$ 266,266		\$ 580,000	\$ 2,326,834		
				Transit Equipment Reserve				
<i>Equipment</i>								
Community Centres - Seating and Spotlights	\$ 100,000			\$ 100,000				
	<b>\$ 100,000</b>			\$ 100,000				

GFL Capital / Parks & Rec Reserve

# 2023 Budget

## CAPITAL BUDGET SUMMARY 2023

Project Cost	Funding Source							
	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other	
<b>COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES)</b>								
<i>Building Capital Maintenance</i>								
Cemetery Site	\$ 165,000			\$ 165,000				
Roberta Bondar Park	\$ 70,000			\$ 70,000				
Bondar Marina	\$ 30,000			\$ 30,000				
J. Rhodes Community Centre	\$ 490,500			\$ 490,500				
Ermatinger Old Stone House	\$ 35,000			\$ 35,000				
Seniors Drop-In	\$ 60,000			\$ 60,000				
Greco Pool	\$ 69,000			\$ 69,000				
Bellevue Marina	\$ 75,000			\$ 75,000				
Plaza Contingency	\$ 645,000	\$ 267,715		\$ 377,285				
Strathclair	\$ 163,300			\$ 163,300				
				Asset Management Reserve				
Pointe Des Chenes	\$ 179,387	\$ 50,000		\$ 29,387	\$ 100,000			
				Barrier Removal Reserve				
Cruise Ship Dock	\$ 160,000						\$ 160,000	
Hub Trail	\$ 150,000						\$ 150,000	
							MAT Funding	
<b>\$ 2,292,187</b>	<b>\$ -</b>	<b>\$ 317,715</b>	<b>\$ -</b>	<b>\$ 1,564,472</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 310,000</b>	
<b>Total CDES</b>	<b>\$ 11,192,615</b>	<b>\$ -</b>	<b>\$ 583,981</b>	<b>\$ -</b>	<b>\$ 2,244,472</b>	<b>\$ 2,426,834</b>	<b>\$ -</b>	<b>\$ 310,000</b>

# 2023 Budget

## CAPITAL BUDGET SUMMARY 2023

	Project Cost	Funding Source					
		Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt
<b>FIRE SERVICES</b>							
<i>Building Capital Maintenance</i>							
Fire Station #1	\$ 42,000						
Fire Station #2	\$ 24,000						
Fire Station #3	\$ 24,000						
Fire Hall #4 / EMS Complex	\$ 30,000						
	<b>\$ 120,000</b>				\$ 120,000		
					Asset Management Reserve		
<i>Fleet &amp; Equipment</i>							
Bunker Gear Replacement	\$ 300,000		\$ 300,000				
Replace Aerial Apparatus	\$ 2,100,000					\$ 2,100,000	
	<b>\$ 2,400,000</b>		<b>\$ 300,000</b>			<b>\$ 2,100,000</b>	
<b>Total Fire</b>	<b>\$ 2,520,000</b>	<b>\$ -</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ 120,000</b>	<b>\$ -</b>	<b>\$ 2,100,000</b>



# 2023 Budget

## CAPITAL BUDGET SUMMARY 2023

Project Cost	Funding Source						
	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
<b>CORPORATE / OUTSIDE AGENCIES</b>							
<i>Building Capital Maintenance</i>							
Civic Centre - Seawall Rehab	\$ 750,000						\$ 750,000
Civic Centre Improvements	\$ 700,000			\$ 700,000			Accumulated
Emergency Repair/Contingency-all City buildings	\$ 275,000			\$ 275,000			Net Revenue
Police Elevator	\$ 200,000			\$ 200,000			
Police HQ Building	\$ 23,000			\$ 23,000			
Library Main Branch - Mechanical Systems	\$ 10,000			\$ 10,000			
Museum Building	\$ 105,000			\$ 105,000			
				Asset Management Reserve			
Library Main Branch - Asbestos Abatement	\$ 250,000			\$ 250,000			
				Library Expansion Reserve			
<b>\$ 2,313,000</b>				<b>\$ 1,563,000</b>			<b>\$ 750,000</b>

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## CAPITAL BUDGET SUMMARY 2023

Project Cost	Funding Source						
	Current Levy/Other	Capital from Current	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt	Other
<b>CORPORATE / OUTSIDE AGENCIES</b>							
<i>Equipment</i>							
Cutter and Postage Machine	\$ 22,566	\$ 22,566					
IT Network Upgrade	\$ 30,000			\$ 30,000			
Offline Backup Solution	\$ 110,000			\$ 110,000			
				IT Software Reserve			
Municipal Website Redesign	\$ 65,000			\$ 65,000			
				IT Software Reserve / Barrier Removal Reserve			
	<b>\$ 227,566</b>	<b>\$ 22,566</b>	<b>\$ -</b>	<b>\$ 205,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total CORPORATE / OUTSIDE AGENCIES</b>	<b>\$ 2,540,566</b>	<b>\$ -</b>	<b>\$ 22,566</b>	<b>\$ -</b>	<b>\$ 1,768,000</b>	<b>\$ -</b>	<b>\$ 750,000</b>
<b>TOTAL 2023 CAPITAL BUDGET</b>	<b>\$ 47,757,440</b>	<b>\$ 7,694,384</b>	<b>\$ 906,547</b>	<b>\$ 2,388,000</b>	<b>\$ 11,652,670</b>	<b>\$ 15,278,511</b>	<b>\$ 2,100,000</b>

**TOTAL UNFUNDED**      \$ 5,627,328 Transit Terminal Relocation



# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

	2023	2024	2025	2026	2027	Total
Community Development & Enterprise Services	11,192,615	17,885,324	7,533,754	9,028,235	6,007,280	51,647,208
Fire Services	2,520,000	344,117	2,093,531	110,379	1,518,118	6,586,144
Public Works & Engineering Services	31,504,259	43,075,203	38,962,831	31,825,155	28,364,348	173,731,795
Corporate Services	1,952,566	380,500	1,941,198	370,114	275,000	4,919,378
Outside Agencies	588,000	60,135	394,011	-	310,945	1,353,091
<b>Total Capital Requirements</b>	<b>47,757,440</b>	<b>61,745,279</b>	<b>50,925,325</b>	<b>41,333,882</b>	<b>36,475,690</b>	<b>238,237,616</b>

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

	2023	2024	2025	2026	2027	Total
<b>Funding:</b>						
Capital Levy Overall	3,845,204	4,802,204	3,720,789	3,720,789	5,122,469	21,211,454
Capital Levy Urban Only	3,347,000	1,875,471	2,923,477	2,923,477	4,024,797	15,094,221
Capital Levy Miscellaneous Construction	502,180	512,224	522,468	532,917	543,576	2,613,365
Sewer Surcharge	2,388,000	1,373,000	1,880,500	1,880,500	1,880,500	9,402,500
Federal Gas Tax	4,856,092	4,856,092	4,856,092	4,856,092	4,856,092	24,280,460
Reserves	7,787,585	14,283,430	14,281,104	9,415,549	7,434,107	53,201,775
Reserve Funds	270,000	51,082	-	140,233	29,668	490,984
OCIF Funding	4,595,585	4,595,585	4,595,585	4,595,585	2,015,000	20,397,340
Connecting Link (90%)	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Government Grants	2,826,834	5,019,790	3,446,510	4,729,785	4,155,367	20,178,286
Long Term Debt	-	15,342,400	5,342,400	1,526,400	-	22,211,200
Short Term Debt	-	-	-	-	-	-
Capital from Current	906,547	-	-	-	-	906,547
Other	2,560,000	-	-	-	-	2,560,000
Internally Financed Debt	2,100,000	-	-	-	-	2,100,000
Infrastructure Maintenance Requirements from Reserve	3,145,085	4,353,791	5,102,911	2,292,340	1,902,816	16,796,943
Funding Available	2,740,700	2,743,558	2,746,472	2,749,445	2,752,478	13,732,653
Funding Shortfall/(excess)	404,385	1,610,234	2,356,438	(457,105)	(849,662)	3,064,290
Other unfinanced	5,627,328	1,680,210	1,253,490	1,720,215	1,511,300	11,792,542
<b>Total Capital Funding Requirements</b>	<b>47,757,440</b>	<b>61,745,279</b>	<b>50,925,325</b>	<b>41,333,882</b>	<b>36,475,690</b>	<b>238,237,616</b>

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### FUNDING AVAILABILITY

	2023	2024	2025	2026	2027	Total
<b>Infrastructure</b>						
Casino Revenue	431,580	431,580	431,580	431,580	431,580	2,157,900
LTD - Debt Reduction	1,167,630	1,167,630	1,167,630	1,167,630	1,167,630	5,838,150
SAH Levy	693,000	693,000	693,000	693,000	693,000	3,465,000
Inflation on Asset Management Reserve	142,880	145,738	148,652	151,625	154,658	743,553
Retired Debt (new)	1,871,743	1,871,743	1,871,743	1,871,743	1,871,743	9,358,715
Available Funding	4,306,833	4,309,691	4,312,605	4,315,578	4,318,611	21,563,318
Allocated to LTD Repayment	1,566,133	1,566,133	1,566,133	1,566,133	1,566,133	
Net Available	2,740,700	2,743,558	2,746,472	2,749,445	2,752,478	
<b>Capital from Current</b>	906,547	906,547	906,547	906,547	906,547	4,532,734

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### FUNDING AVAILABILITY

	2023	2024	2025	2026	2027	Total
<b>Capital Works-Road/Bridges/Sewers</b>						
Overall Capital	3,845,204	3,922,108	4,000,550	4,080,561	4,162,172	20,010,596
Urban Only Capital	3,347,000	3,413,940	3,482,219	3,551,863	3,622,900	17,417,922
Sewer Surcharge	2,388,000	1,373,000	1,880,500	1,880,500	1,880,500	9,402,500
Miscellaneous Construction	502,180	512,224	522,468	532,917	543,576	2,613,365
OCIF Funding	4,595,585	4,595,585	4,595,585	4,595,585	2,015,000	20,397,340
Connecting Link (90%)	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Federal Gas Tax	4,856,092	4,856,092	4,856,092	4,856,092	4,856,092	24,280,460
Investing in Canada Infrastructure Program: Transit	2,426,834	4,619,790	3,446,510	4,729,785	4,155,367	19,378,286
Northern Ontario Resource Development Support	400,000	400,000	-	-	-	800,000
Long Term Debt	-	15,342,400	5,342,400	1,526,400	-	22,211,200
Available Funding	25,360,895	42,035,139	31,126,324	28,753,704	24,235,607	151,511,669

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### FUNDING AVAILABILITY

	2023	2024	2025	2026	2027	Total
<b>Reserves (annual allocation)</b>						
Fire	273,841	279,318	284,904	290,602	296,414	1,425,080
Police	165,000	165,000	165,000	165,000	165,000	825,000
Public Works and Transportation-Works	1,490,216	1,520,020	1,550,420	1,581,429	1,613,057	7,755,142
Public Works and Transportation-Waste Collection	124,761	127,256	129,801	132,397	135,045	649,261
Public Works and Transportation-Railway	53,805	54,881	55,979	57,098	58,240	280,003
CDES-Transit	616,042	628,363	640,930	653,749	666,824	3,205,907
Engineering Equipment	40,000	40,000	40,000	40,000	40,000	200,000
Landfill (note 1)	1,536,458	1,686,458	1,836,458	1,986,458	2,136,458	9,182,290
Library (note 2)	80,000	80,000	80,000	80,000	80,000	400,000
	<u>4,380,122</u>	<u>4,581,296</u>	<u>4,783,492</u>	<u>4,986,733</u>	<u>5,191,039</u>	<u>23,922,682</u>
 Total Funding	 34,954,397	 51,832,672	 41,128,969	 38,962,562	 34,651,804	 201,530,403

### Notes:

1) The Landfill Business and Implementation (B&I) Plan was approved by Council on October 22, 2019. There will be a 10% increase in user fees every five years, in addition to a waste management system annual levy increases. An allowance for capital expenditures has been incorporated into the business plan, and fee/levy structure. Increases to the levy are required each year over a 15 year period, with average annual increases from 2020 to 2035 of 7.45%. The plan was updated in 2021 and will continue to be on an as need basis.

2) The Centennial Branch of the library is a City-owned building. Annual allocation for maintenance.

3) Connecting Link funding for South Market Black Road North of Tracks not yet approved.

4) New round of Public Transit Infrastructure Funds started in 2019. City's share of eligible costs is 27%. The 2023 Capital Budget requires \$6,473,594 of City funding towards eligible Transit projects for 2023.

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### ENGINEERING

	2023	2024	2025	2026	2027	Total
<b>Infrastructure:</b>						
Aqueducts	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Roads (Note 3)	20,931,881	19,402,352	19,476,442	19,476,442	19,398,857	98,685,974
Miscellaneous Construction	502,180	512,224	522,468	532,917	543,576	2,613,365
Culverts	1,050,000	-	-			1,050,000
<b>Asset Management Plan - Phase II</b>	100,000	-	-	-	-	100,000
<b>Fleet &amp; Equipment</b>						
Engineering Capital Equipment	60,000	-	-	-	166,836	226,836
<b>Total</b>	<b>24,144,061</b>	<b>21,414,576</b>	<b>21,498,910</b>	<b>21,509,359</b>	<b>21,609,269</b>	<b>110,176,175</b>



# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### ENGINEERING

	2023	2024	2025	2026	2027	Total
<b>Designated Funding:</b>						
Capital Levy Overall	3,845,204	4,802,204	3,720,789	3,720,789	5,122,469	21,211,454
Capital Levy Urban Only	3,347,000	1,875,471	2,923,477	2,923,477	4,024,797	15,094,221
Capital Levy Miscellaneous Construction	502,180	512,224	522,468	532,917	543,576	2,613,365
Sewer Surcharge	2,388,000	1,373,000	1,880,500	1,880,500	1,880,500	9,402,500
Federal Gas Tax	4,856,092	4,856,092	4,856,092	4,856,092	4,856,092	24,280,460
Reserves	100,000	-	-	-	166,836	266,836
Reserve Funds	60,000	-	-	-	-	60,000
OCIF Funding	4,595,585	4,595,585	4,595,585	4,595,585	2,015,000	20,397,340
Connecting Link (90%) (Note 4)	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Other	1,050,000	-	-	-	-	1,050,000
Other Government Grants	400,000	400,000	-	-	-	800,000
<b>Total</b>	<b>24,144,061</b>	<b>21,414,576</b>	<b>21,498,910</b>	<b>21,509,360</b>	<b>21,609,269</b>	<b>110,176,175</b>
<b>Unfinanced</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### ENGINEERING

#### Notes:

- 1) Council has previously approved \$36.7 million for the West End Plant. Construction is underway.
- 2) Council has previously approved \$25.7 million for the BioSolids Management Facility. Costs and recommended solution are being further delineated. It is expected that with the proposed new SSO solution, funding will be 1/3 Landfill Reserve and 2/3 Sanitary Revenue.
- 3) Capital budget for roads is based upon current funding levels and not road assessment requirements. The City currently does not have the funding resources to address all roads that are assessed as immediate priority repair.
- 4) Connecting Link funding for South Market Black Road North of Tracks not yet approved.

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### PUBLIC WORKS

	2023	2024	2025	2026	2027	Total
<b><u>Infrastructure Maintenance</u></b>						
Administration Building	130,000	200,450	114,642	-	47,075	492,167
Garage Building A	15,000	2,404,873	101,285	-	-	2,521,158
Carpentry Shop Building B	32,000	6,330	-	-	-	38,330
Storage Garage G	-	64,355	67,338	20,549	21,060	173,302
PW Lab	-	-	-	7,045	-	7,045
North Street Baseball Field Light Poles	210,000	-	-	-	-	210,000
Landfill Fencing	35,000	-	-	-	-	35,000
	<b>422,000</b>	<b>2,676,008</b>	<b>283,265</b>	<b>27,595</b>	<b>68,135</b>	<b>3,477,002</b>
<b>Traffic Equipment</b>	32,000	-	-	-	-	32,000
<b>Landfill Upgrade/Replacement (Note 1)</b>	1,400,000	10,671,356	9,265,466	6,178,975	5,073,886	32,589,683
<b>Landfill Biosolids/SSO (Note 1)</b>	348,698	6,375,581	6,285,693	1,561,193	-	14,571,166
<b>Landfill Fleet/Equipment (Note 1)</b>	1,672,500	417,663	79,076	966,603	-	3,135,842
<b>PWT Works-Fleet/Equipment (Note 2)</b>	3,485,000	1,520,020	1,550,420	1,581,429	1,613,057	9,749,926
<b>Total</b>	<b>7,360,198</b>	<b>21,660,627</b>	<b>17,463,921</b>	<b>10,315,795</b>	<b>6,755,079</b>	<b>63,555,620</b>

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### PUBLIC WORKS

	2023	2024	2025	2026	2027	Total
<b><u>Designated Funding:</u></b>						
Capital Levy Overall						-
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves	6,973,198	13,642,220	11,838,256	8,761,801	6,686,943	47,902,417
Reserve Funds	210,000	-	-	-	-	210,000
Capital from Current						-
Government Grants						-
Long Term Debt	-	5,342,400	5,342,400	1,526,400	-	12,211,200
Asset Management Reserve	177,000	2,676,008	283,265	27,595	68,135	3,232,002
<b>Total</b>	<b>7,360,198</b>	<b>21,660,627</b>	<b>17,463,921</b>	<b>10,315,795</b>	<b>6,755,079</b>	<b>63,555,620</b>
<b>Unfinanced</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Notes:

1) The Landfill Business and Implementation (B&I) Plan was approved by Council on October 22, 2019. There will be a 10% increase in user fees every five years, in addition to a waste management system annual levy increases. An allowance for capital expenditures has been incorporated into the business plan, and fee/levy structure. Increases to the levy are required each year over a 15 year period, with average annual increases from 2020 to 2035 of 7.45%. The plan was updated in 2021 and will continue to be on an as need basis.

2) The City engaged a Fleet Consultant to conduct a review of the PWT fleet requirements in 2021. Current and future year's requirements in accordance with the report have been included with the 2023 Supplementary Items.

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2023	2024	2025	2026	2027	Total
<b>Infrastructure Maintenance</b>						
<b><u>Community Services</u></b>						
Roberta Bondar Park	70,000	-	1,488,114	42,273	-	1,600,387
Bondar Marina	30,000	-	-	-	-	30,000
GFL Memorial Gardens	-	7,000,000	-	2,057,271	-	9,057,271
John Rhodes Community Centre	490,500	3,177,240	141,354	-	13,627	3,822,721
Northern Community Centre	-	400,900	-	-	-	400,900
Ermatinger Old Stone House	35,000	-	45,634	23,485	-	104,119
Seniors Drop-In	60,000	43,255	-	45,795	297,318	446,368
Greco Pool	69,000	-	-	-	-	69,000
Pointe Des Chenes	179,387	-	-	-	-	179,387
Bellevue Marina	75,000	-	-	-	-	75,000
Plaza Contingency	645,000	-	-	-	-	645,000
Strathclair	163,300	-	-	-	-	163,300
Cruise Ship Dock	160,000	-	-	-	-	160,000
Hub Trail	150,000	-	-	-	-	150,000
	<b>2,127,187</b>	<b>10,621,395</b>	<b>1,675,103</b>	<b>2,168,824</b>	<b>310,945</b>	<b>16,903,453</b>
<b><u>Transit</u></b>						
Transit Building Capital (Note 1)	<b>5,627,328</b>	<b>650,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>6,877,328</b>

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2023	2024	2025	2026	2027	Total
<b><u>Cemetery</u></b>						
Columbariums for Cremations	90,000	-	-	-	-	90,000
Cemetery Site	75,000	751,169	757,638	37,685	-	1,621,491
	<b>165,000</b>	<b>751,169</b>	<b>757,638</b>	<b>37,685</b>	<b>-</b>	<b>1,711,491</b>
<b>Fleet &amp; Equipment:</b>						
Transit (Note 2)	3,173,100	5,650,000	4,500,000	6,250,000	5,466,667	25,039,767
Community Centres	100,000	161,678	401,014	231,493	-	894,185
Cemetery	-	51,082	-	140,233	29,668	220,984
	<b>3,273,100</b>	<b>5,862,760</b>	<b>4,901,014</b>	<b>6,621,726</b>	<b>5,496,335</b>	<b>26,154,935</b>
<b>Total</b>	<b>11,192,615</b>	<b>17,885,324</b>	<b>7,533,754</b>	<b>9,028,235</b>	<b>6,007,280</b>	<b>51,647,208</b>

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2023	2024	2025	2026	2027	Total
<b><u>Designated Funding:</u></b>						
Capital Levy Overall						-
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves - Other	259,387	628,363	640,930	653,749	310,945	2,493,373
Reserve Funds		51,082	-	140,233	29,668	220,984
Capital from Current	583,981	-	-	-	-	583,981
Government Grants	2,426,834	4,619,790	3,446,510	4,729,785	4,155,367	19,378,286
Long Term Debt	-	10,000,000	-	-	-	10,000,000
Other - Operations	310,000	-	-	-	-	310,000
Other - Expired Debt	450,000	-	-	-	-	450,000
Asset Management Reserve	1,535,085	905,879	2,192,824	1,784,253	-	6,418,041
<b>Total</b>	<b>5,565,287</b>	<b>16,205,114</b>	<b>6,280,264</b>	<b>7,308,020</b>	<b>4,495,980</b>	<b>39,854,665</b>
<b>Unfinanced</b>	<b>5,627,328</b>	<b>1,680,210</b>	<b>1,253,490</b>	<b>1,720,215</b>	<b>1,511,300</b>	<b>11,792,543</b>

#### Notes:

- 1) The first round of Public Transit Infrastructure Funds were announced August 2016, with the City's share being 50% of total eligible costs.  
The City's share for the new round of funding announced in 2019 is 27%.

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### FIRE SERVICES

	2023	2024	2025	2026	2027	Total
<b>Infrastructure Maintenance:</b>						
Central Fire Station #1	42,000	-	291,613	-	-	333,613
Fire Station #2	24,000	34,815	-	110,379	-	169,194
Fire Station #3	24,000	104,445	-	-	-	128,445
Fire Hall #4/EMS Complex	30,000	192,010	-	-	1,248,735	1,470,745
Bunker Gear	300,000	-	-	-	-	300,000
	<b>420,000</b>	<b>331,270</b>	<b>291,613</b>	<b>110,379</b>	<b>1,248,735</b>	<b>2,401,996</b>
<b>Fleet/Equipment:</b>	<b>2,100,000</b>	<b>12,847</b>	<b>1,801,918</b>	<b>-</b>	<b>269,382</b>	<b>4,184,148</b>
<b>Total</b>	<b>2,520,000</b>	<b>344,117</b>	<b>2,093,531</b>	<b>110,379</b>	<b>1,518,118</b>	<b>6,586,144</b>



# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### FIRE SERVICES

	2023	2024	2025	2026	2027	Total
<b><u>Designated Funding:</u></b>						
Capital Levy Overall						-
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves		12,847	1,801,918		269,382	2,084,148
Reserve Funds						-
Capital from Current	300,000					300,000
Government Grants						-
Long Term Debt						-
Internally Financed Debt	2,100,000					2,100,000
Asset Management Reserve	120,000	331,270	291,613	110,379	1,248,735	2,101,996
<b>Total</b>	<b>2,520,000</b>	<b>344,117</b>	<b>2,093,531</b>	<b>110,379</b>	<b>1,518,118</b>	<b>6,586,144</b>
<b>Unfinanced</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Notes:

- 1) The City currently does not have sufficient funding allocated to the Fire Equipment Reserve to cover all of the upcoming equipment replacement costs. It is recommended to fund 2023 fleet requirements with savings as a result of reduced overtime costs.

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### CORPORATE ADMINISTRATION

	2023	2024	2025	2026	2027	Total
<b>Infrastructure Maintenance:</b>						
Civic Centre - Upgrades	700,000	-	-	-	-	700,000
Civic Centre - Other	750,000	105,500	1,666,198	95,114	-	2,616,812
Emergency Repairs/Contingency-all City buildings	275,000	275,000	275,000	275,000	275,000	1,375,000
<b>Equipment:</b>						
IT Upgrade	30,000	-	-	-	-	30,000
Offline backup solution	110,000	-	-	-	-	110,000
Municipal website redesign	65,000	-	-	-	-	65,000
Cutter and Postage Machine	22,566	-	-	-	-	22,566
<b>Total</b>	<b>1,952,566</b>	<b>380,500</b>	<b>1,941,198</b>	<b>370,114</b>	<b>275,000</b>	<b>4,919,378</b>

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### CORPORATE ADMINISTRATION

	2023	2024	2025	2026	2027	Total
<b><u>Designated Funding:</u></b>						
Capital Levy Overall						-
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves	205,000					205,000
Reserve Funds						-
Capital from Current	22,566					22,566
Government Grants						-
Long Term Debt						-
Other	750,000					750,000
Asset Management Reserve	975,000	380,500	1,941,198	370,114	275,000	3,941,812
<b>Total</b>	<b>1,952,566</b>	<b>380,500</b>	<b>1,941,198</b>	<b>370,114</b>	<b>275,000</b>	<b>4,919,378</b>
<b>Unfinanced</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### OUTSIDE AGENCIES

	2023	2024	2025	2026	2027	Total
<b><u>Infrastructure Maintenance - Police</u></b>						
Police Elevator	200,000	-	-	-	-	200,000
Police HQ Building	23,000	31,650	54,538	-	35,926	145,114
<b><u>Infrastructure Maintenance - Library</u></b>						
Main Branch - Mechanical Systems	10,000	-	241,526	-	76,807	328,334
Main Branch - Asbestos Abatement	250,000	-	-	-	-	250,000
<b><u>Infrastructure Maintenance - Sault Ste. Marie Museum</u></b>						
Museum Building	105,000	28,485	97,946	-	198,212	429,643
<b>Total</b>	<b>588,000</b>	<b>60,135</b>	<b>394,011</b>	<b>-</b>	<b>310,945</b>	<b>1,353,091</b>

# 2023 Budget

## FIVE-YEAR CAPITAL BUDGET SUMMARY - 2023 TO 2027

### OUTSIDE AGENCIES

	2023	2024	2025	2026	2027	Total
<b><u>Designated Funding:</u></b>						
Capital Levy Overall						-
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves	250,000					250,000
Reserve Funds						-
Capital from Current						-
Government Grants						-
Long Term Debt						-
Other						-
Asset Management Reserve	338,000	60,135	394,011	-	310,945	1,103,091
<b>Total</b>	<b>588,000</b>	<b>60,135</b>	<b>394,011</b>	<b>-</b>	<b>310,945</b>	<b>1,353,091</b>
<b>Unfinanced</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>