



# 2018 PRELIMINARY BUDGET NOVEMBER 20, 2017

City of Sault Ste. Marie

# 2018 OPERATING BUDGET PROCESS

	DATE
EMPLOYEE COMPLEMENT CONFIRMED BY HUMAN RESOURCES. SALARY/BENEFIT BUDGET ESTABLISHED BY FINANCE.	JUNE, 2017
DEPARTMENT BUDGET FOR NON-SALARY ITEMS, REVENUES AND OPERATING INCREASE REQUESTS SUBMITTED	SEPTEMBER 1, 2017
FINANCE DEPARTMENT REVIEW AND ADJUSTMENTS / PREPARATION OF BUDGET DOCUMENTATION	COMPLETION OCTOBER, 2017
PRELIMINARY BUDGET PRESENTED TO COUNCIL	NOVEMBER 20, 2017



# TAX LEVY (millions)



# Preliminary 2018 Levy Increase

	Change 2017 to 2018	Tax Levy Impact
City Departments-Maintaining Services	2.5%	1.69%
Levy Boards and Outside Agencies	1.95%	0.41%
Ontario Municipal Partnership Grant Reduction	6.52%	0.92%
<b>INCREASE BEFORE LEVY REDUCTION FROM PRIOR YEAR</b>		<b>3.02%</b>

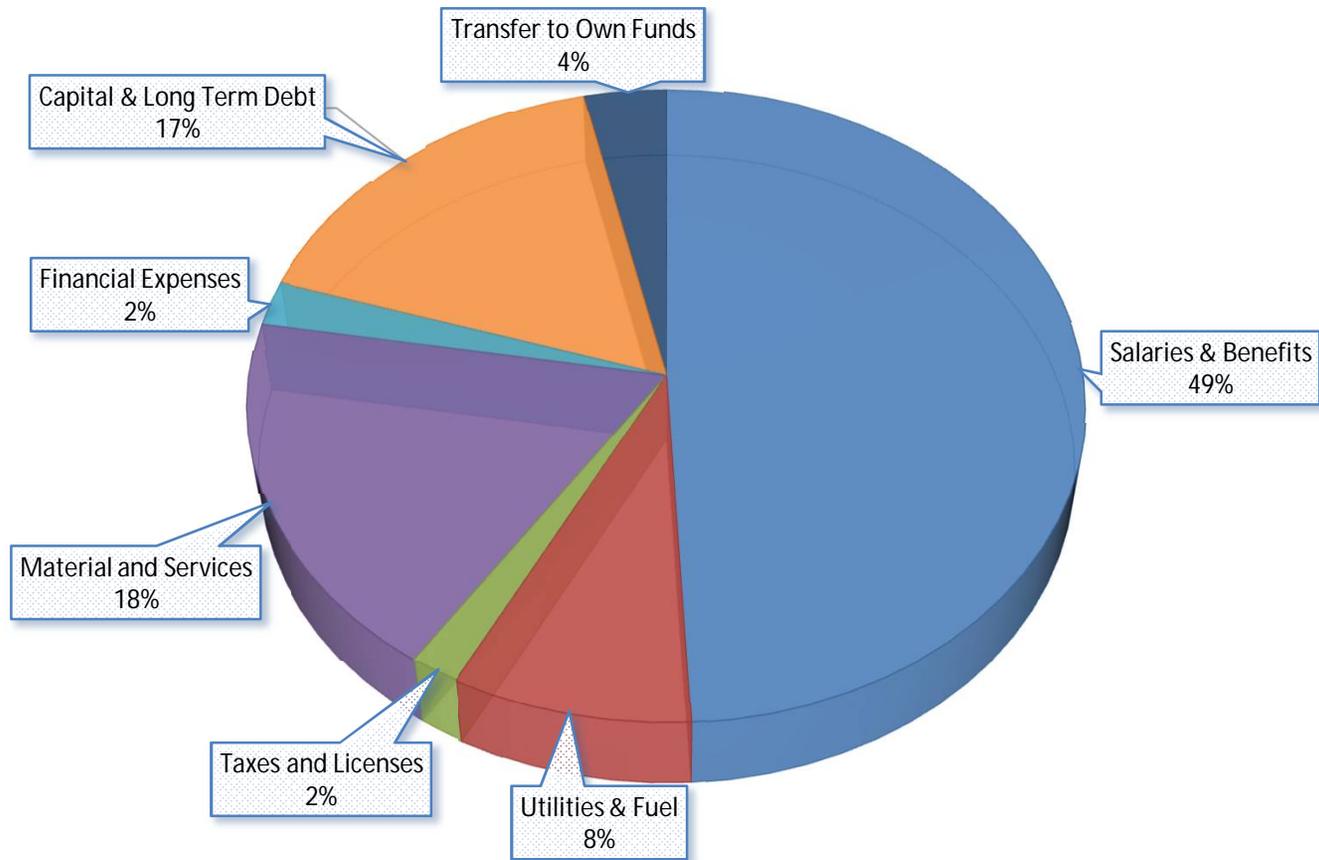


# MAINTAINING SERVICES

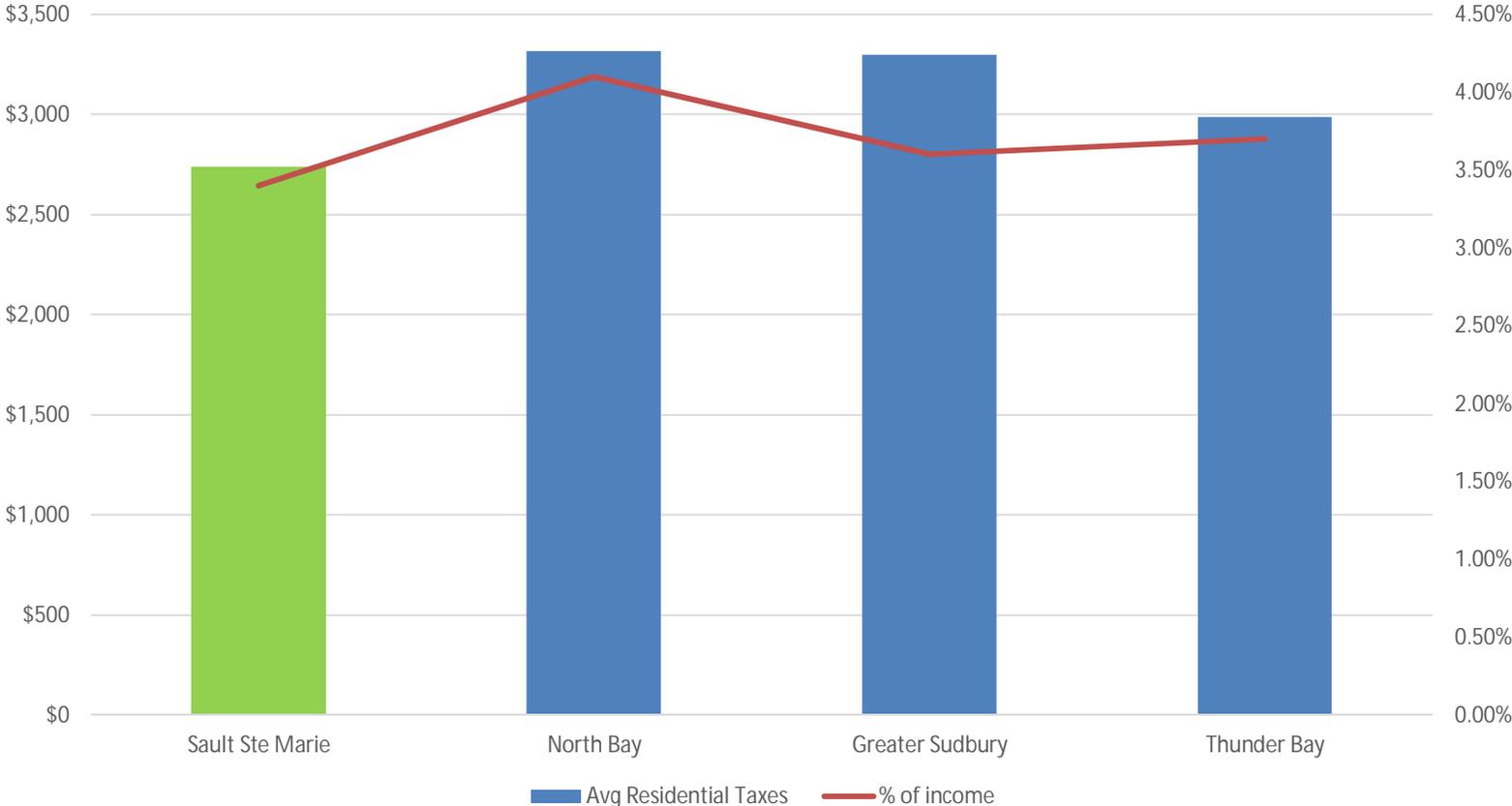
Maintaining Services – Significant Changes from 2017	\$(000)
<b>2017</b>	\$73,335
Salary/Benefit contractual increases, excluding daycare closure	\$1,745
Minimum wage increase	\$248
Retiree benefits	\$175
Daycare closure	\$(403)
Miscellaneous construction 2017 budget reduction reinstated	\$820
Decrease in assessment growth and change in Payment in Lieu	\$460
One time contingencies in 2017 budget	\$(2,135)
Decrease in fee based commercial tonnage at landfill	\$374
Decrease in transit ridership	\$209
Contractual increases, including capital from current annual reinstatement	\$623
User fee increases	\$(281)
<b>2018</b>	\$75,170



# MAINTAINING CITY SERVICES



# MUNICIPAL TAX BURDEN



Source: BMA Management Consulting 2016 Municipal Study



# NEXT STEPS

- ▶ Budget deliberation meetings
  - December 4 Capital Budget & Operating Budget
  - December 5 Operating Budget (continued)
    - Supplementary and service level increases to be reviewed by Council
- ▶ Preliminary 2018 Budget to be adjusted based upon Council recommendations approved during budget deliberations
- ▶ Tax Rates to be set March/April, 2018
  - Tax policy options to be presented February, 2018



# City of Sault Ste. Marie

## 2018 Operating Budget Summary

### **Budget Process Overview**

The operating budget process begins in May with updating of the approved employee complement along with salary and benefit calculations. Worksheets were provided to the departments in August. City departments were asked to provide their budgets based upon maintaining the 2017 service levels for operating expenses as well as updating the levels for revenue generating operations, if applicable. Service level enhancement requests are submitted and summarized without recommendation for Council review and approval during budget deliberations. Department submissions are used to produce the draft budget, which is then reviewed and adjusted by Finance as required for such items as contracted, legislated and regulatory changes, as well as Council resolutions. An analysis of trends is also done to ensure that budgets are at appropriate levels based on historical net expenditures and projected estimates. The results of the 2017 User Fee Study are incorporated into the recommendation to Council for the 2018 User Fee Bylaw

Budget input was once again gathered through various outlets. The online tool was made available, which allows the taxpayer to indicate the areas where they would like to see their tax dollars utilized. Taxpayers are also able to provide input by email at [budgetinput@cityssm.on.ca](mailto:budgetinput@cityssm.on.ca). Two budget input sessions were scheduled:

- September 13, 2017 at the Northern Community Centre
- September 14, 2017 at the Russ Ramsay Room, Level 3.

Representatives from the Chamber of Commerce attended both sessions as observers. One employee attended the first session.

Input received through other venues were summarized and presented to the Finance Committee. The Committee reviewed the suggestions and provided a recommendation to Council on November 6, 2017 for follow up reports from staff .

The 2018 budget deliberation meeting will include presentations by the Executive Management team. Levy Boards have been estimated if not received based upon a Consumer Price Index increase of 1.75% over 2017 actual levies. Outside agency grants are reflected at the approved 2017 levels, with any requested increases reflected on the Supplementary Request Summary for Council review and approval. User fees are reflected based upon the 2018 By-law recommended for Council approval.

The Ontario Municipal Partnership Fund grant is estimated to decrease \$1 million based upon the funding formula and staff assumptions. Notification of the 2018 grant is expected in November, at which time the final budget will be updated prior to deliberations in December. Supplementary Requests are summarized and included in the Preliminary Budget package for Council's review and deliberation. They are not reflected in the Preliminary Budget.

### **Next Steps**

Once the Preliminary budget is presented, the budget deliberation process will begin. The results of the deliberations will then be incorporated into the Final Budget 2018. Budget deliberations are scheduled for December 5, 2017. Tax rates will be established in early 2018 once the final assessment values are known. Tax Policy options will be presented to Council prior to the tax rates being approved.

**Executive Summary**

The City of Sault Ste. Marie provides a vast array of municipal services to approximately 75,000 citizens and 34,590 households based on the latest census data. These services are overseen by the various departments of the City and range from recreational services to construction and maintenance of the City's roadways. The Preliminary 2018 Budget as presented represents maintaining these services at the same level as the previous year.

The property tax levy is the difference between the City's total expenses required to provide municipal services and non-tax revenues, such as user fees and government grants.

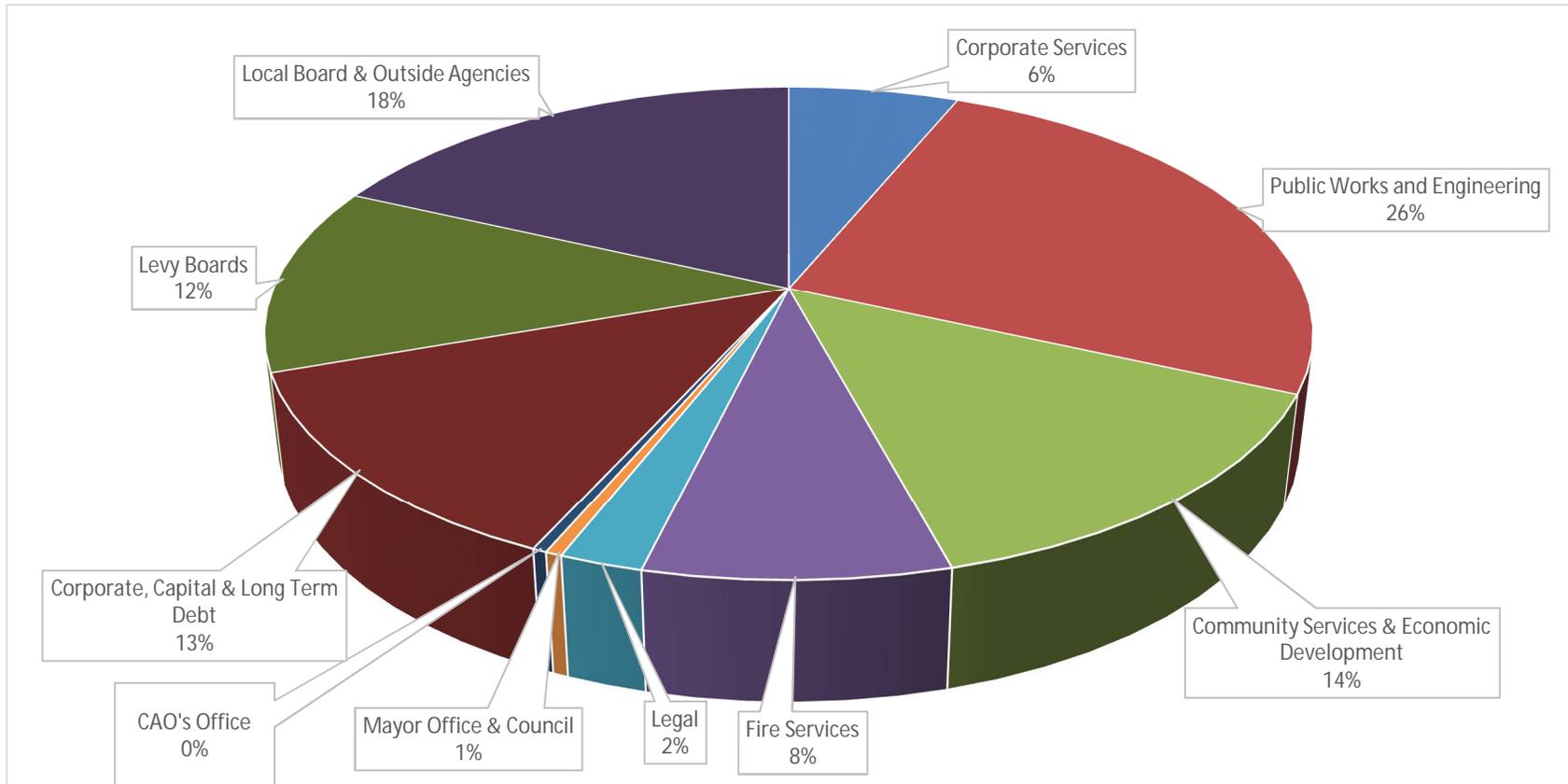


## EXPENSES - \$169.5 MILLION

The 2018 Operating Budget reflects total expenses of \$169.5 million, as compared to \$167.5 million in 2017, as increase of 1.19% year over year. Expenses by key area are shown below. Of the total expenses approximately 1/3 is comprised of costs relating to Levy Boards, Local Boards and Outside Agencies.

Departmental information is included in the 2018 Preliminary Budget.

Expenses by Key Area

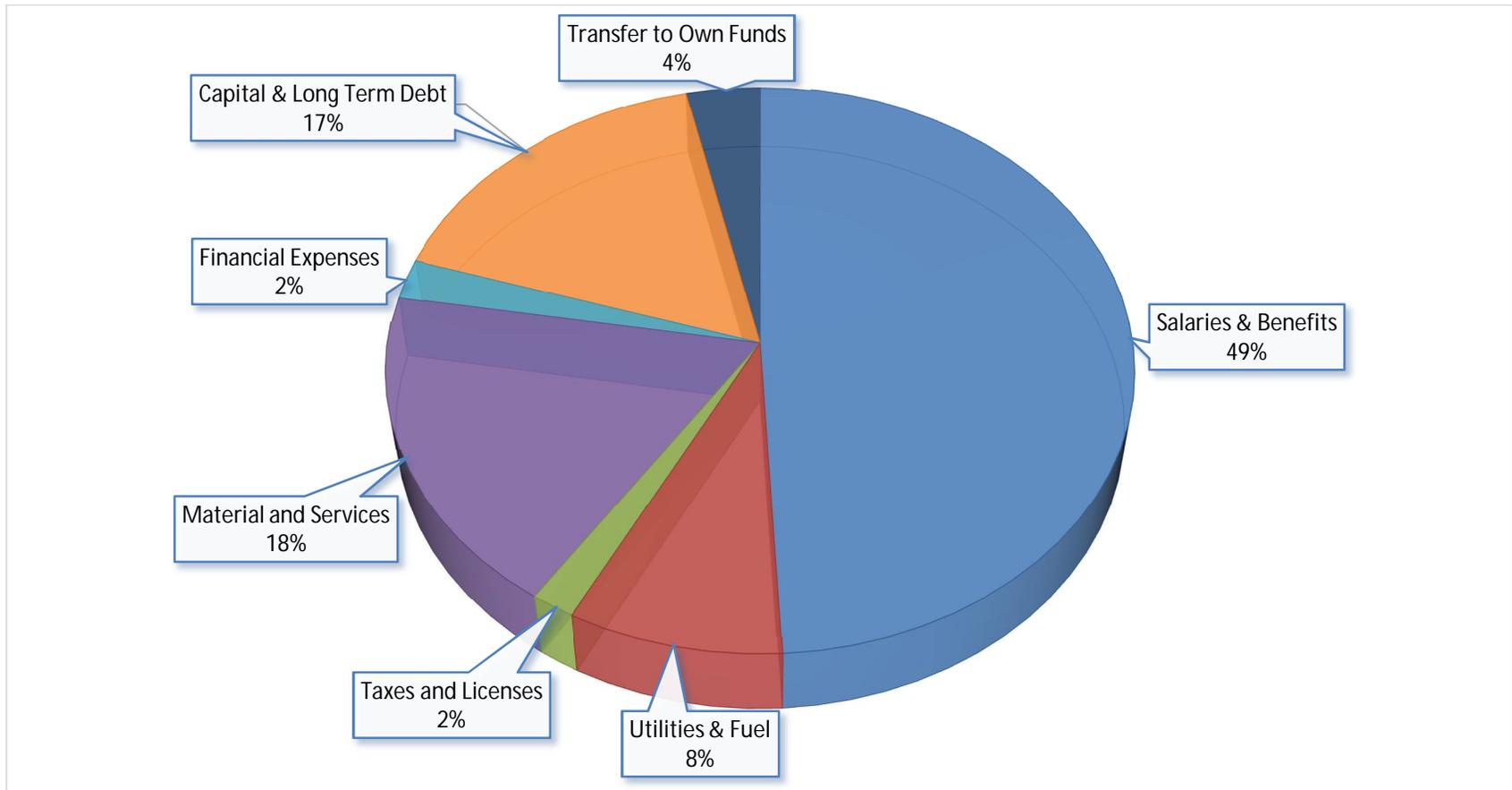


Of the \$169.5 million in expenses for 2018, approximately 80% relates to mandated services. These are services in which the municipality is legislatively required to provide. The remaining 20% of expenses are for discretionary services, which although not mandated, will have ramifications to the community if the service is terminated or decreased.

Included with the 2018 Preliminary Budget is a summary of the mandatory and discretionary expenses by key area, including the legislative authority, level of service provided and ramifications of decreasing discretionary services, to assist Council in the budget deliberations.

<b>Service Area</b>	<b>Mandatory</b>	<b>Discretionary</b>
Corporate Services	76%	24%
Public Works and Engineering	89%	11%
Community Services & Economic Development	10%	90%
Fire Services	100%	0%
Legal	31%	69%
Mayor Office & Council	97%	3%
CAO's Office	60%	40%
Corporate, Capital & Long Term Debt	100%	0%
Levy Boards	100%	0%
Local Board & Outside Agencies	90%	10%

The City Services portion of the 2018 Budget reflects 49% for salaries and benefits. As a service organization staff compensation comprises one half of the City Services portion of the budget. Compensation is governed by contractual agreements and thus rates of pay are not controllable by the departments. The budget levels reflect rates in effect for the last contract. Manning levels are based upon the current service level requirements.



## OTHER REVENUE - \$57.3 MILLION

Non-tax revenue, such as user fees, grants from other levels of government, investment income and other miscellaneous income helps reduce the amount to be raised through property taxes. User fees account for almost ½ of the total non-tax revenue. User fees help offset the cost of providing services. In 2017 the City undertook a User Fee Review Study which reflected the full cost of providing various services and the current amount of user fee supporting thereof. For the 2018 Operating Budget the study was used as a tool to ensure that full fee recovery is occurring where required and a benchmark level is set for other services where full recovery is not recommended. A report to Council provided November 20, 2017 details the recommendations included in the 2018 Preliminary Operating Budget.

Government grants are the next largest sources of non-tax revenue. The majority of government grant revenue arises from the Ontario Municipal Partnership Fund unconditional grant, which accounts for 85% of the total. Other significant grants include the Provincial Gas Tax (Transit) and recycling grants.

Revenue Source	Percentage of total
Miscellaneous taxation not included in levy	11%
User fees	48%
Government Grants	29%
Investment Income	8%
Other Income	4%

**MUNICIPAL TAX LEVY \$112.2 MILLION**

The Preliminary 2018 Operating budget identifies a 3.02% tax levy increase. This represents the net requirement to provide the same level of service in 2018 as maintained in 2017. Included are revenue adjustments for user fee increases as estimated based upon the proposed User Fee Bylaw presented to Council for approval on November 20, 2017. Expenditures have been adjusted for contractual changes in compensation, efficiencies identified by departments and various other contracted increases as approved by Council.

The tax levy impact summary is shown in the following chart.

	Change 2017 to 2018	Tax Levy Impact
<b>City Departments-Maintaining Services</b>	2.50%	1.69%
<b>Levy Boards and Outside Agencies</b>	1.95%	0.41%
<b>Ontario Municipal Partnership Grant Reduction (estimated at 2016 level-grant notification not received)</b>	6.52%	0.92%
<b>INCREASE BEFORE LEVY REDUCTION FROM PRIOR YEAR</b>		3.02%

## Changes to Maintaining Services Year Over Year

Several key items influenced the increase required to maintain service levels the same as 2017.

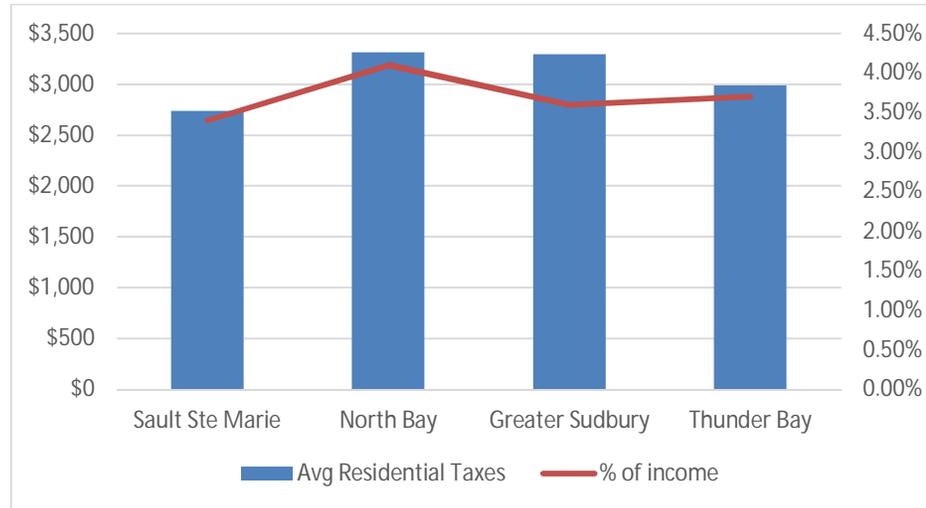
Maintaining Services – Significant Changes from 2016	\$(000)
<b>2017</b>	<b>\$73,335</b>
Salary/Benefit contractual increases, excluding daycare closure	\$1,745
Minimum wage increase	\$248
Retiree Benefits increase due to higher number of retirees	\$175
Contractual increases to other operating expenses (a)	\$465
Decrease in assessment growth reflected in supplementary taxes	\$250
Net decrease in Payment In Lieu of Taxation from other levels of government (b)	\$210
Daycare operation close	\$(403)
User fee increases	\$(281)
Decrease in fee based commercial tonnage at landfill	\$374
Transit ridership decrease	\$209
Miscellaneous construction 2017 budget reduction reinstated	\$820
Capital from Current annual increase to reinstate 2016 budget reduction	\$175
One time contingency allocation change for WSIB-retroactive claims for PTSD and presumptive cancer, daycare closure costs and other contingency costs in 2017	\$(2,135)
Other	\$(17)
<b>2018</b>	<b>\$75,170</b>

(a) Includes Fuel increase of \$197,000 and Utilities increase of \$122,700

(b) OLG Casino was privatized in 2017; new Gateway Casino is now taxable. Decrease was partially offset by increases in other Payment in Lieu properties.

## Tax Comparison

The 2016 BMA study shows the taxes on an average residential dwelling for the City of Sault Ste. Marie as lowest among our Northern Ontario comparators, as was in the 2015 study. We are also the lowest when property taxes are considered as a percentage of the median income of each municipality.



BMA Management Consulting-2016 BMA Study

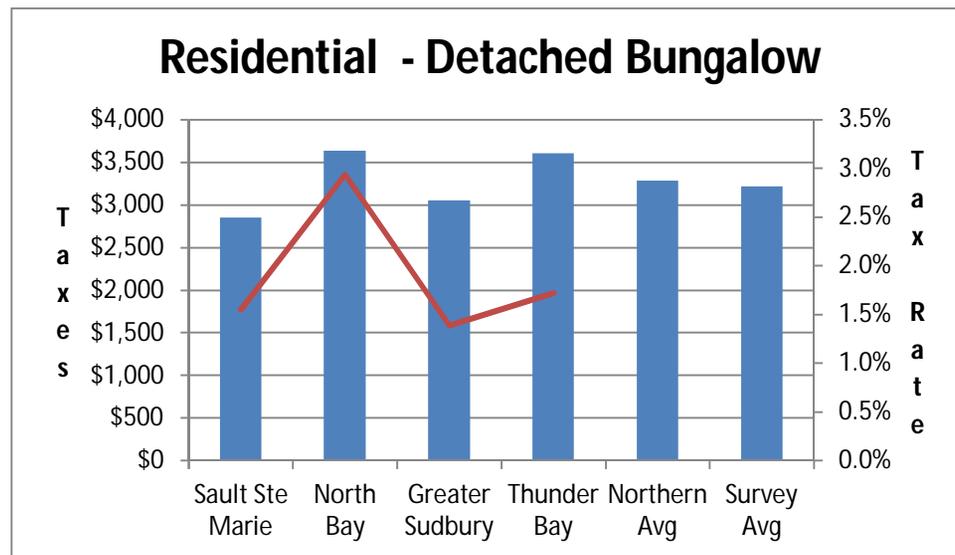
Tax rates are calculated by dividing the levy requirement into the total assessment. For example, if Municipality A has an assessment of \$10,000 and Municipality B has an assessment of \$15,000 and both have a tax levy of \$1,000, the rates would be the following:

	Municipality A	Municipality B
Levy	\$1,000	\$1,000
Assessment	\$10,000	\$15,000
Tax Rate	0.10	.067

The tax burden is exactly the same for both municipalities but the one with the higher assessment will reflect a lower tax rate to raise that same amount. Although tax rates can be used as a measure of the municipal tax burden, they should not be viewed on their own as the effect of

market assessment values present a scenario that is not true. Multiple indicators should be reviewed when ranking and comparing with other municipalities.

From a tax rate standpoint (red line) Sault Ste. Marie has a higher rate than Sudbury, but is less than Thunder Bay and North Bay. As seen below, our Northern comparators have higher taxes (blue bar), further illustrating that the tax rate should not be looked at in isolation.



BMA Management Consulting-2016 BMA Study

By viewing only the tax rates, a false impression is given that Sault Ste. Marie taxes are among the highest when in fact property taxes as a percentage of a taxpayer's income, which is a recognized benchmark used to compare municipalities, are the lowest.

CITY OF SAULT STE MARIE  
Summary of All Units  
Budget Summary

	2017	2018			
			\$	%	
			Change	Change	
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)	
<b>REVENUE</b>					
Taxation (excluding levy)	2,427,500	2,177,500	(250,000)	-10.30%	
Payment in Lieu of taxes	4,371,195	4,160,860	(210,335)	-4.81%	
Fees and user charges	28,090,297	27,910,896	(179,401)	-0.64%	
Government grants (including OMPF)	17,663,640	16,788,950	(874,690)	-4.95%	
Investment income	4,305,000	4,305,000	0	0.00%	
Contribution from own funds	218,060	375,500	157,440	72.20%	
Other income	1,503,320	1,562,300	58,980	3.92%	
	<u>58,579,012</u>	<u>57,281,006</u>	<u>(1,298,007)</u>	<u>-2.22%</u>	
<b>EXPENDITURES</b>					
Salaries	44,567,826	45,114,456	546,630	1.23%	
Benefits	12,507,103	12,859,021	351,918	2.81%	
	<u>57,074,929</u>	<u>57,973,478</u>	<u>898,548</u>	<u>1.57%</u>	
Travel and training	409,325	415,975	6,650	1.62%	
Election	0	15,000	15,000		
Vehicle allowance, maintenance and repairs	3,151,595	3,168,780	17,185	0.55%	
Utilities and Fuel	9,558,575	10,006,272	447,697	4.68%	
Materials and supplies	5,623,356	5,582,246	(41,110)	-0.73%	
Maintenance and repairs	2,220,915	2,138,708	(82,207)	-3.70%	
Program expenses	121,200	182,372	61,172	50.47%	
Goods for resale	619,325	623,925	4,600	0.74%	
Rents and leases	180,950	103,950	(77,000)	-42.55%	
Taxes and licenses	2,030,265	2,051,420	21,155	1.04%	
Financial expenses	2,736,405	2,648,460	(87,945)	-3.21%	
Purchased and contracted services	8,683,921	9,233,753	549,832	6.33%	
Grants to others	50,848,456	51,524,750	676,294	1.33%	
Long term debt	3,252,490	3,252,490	0	0.00%	
Transfer to own funds	20,907,528	20,468,448	(439,080)	-2.10%	
Capital expense	286,010	305,208	19,198	6.71%	
Less: recoverable costs	(220,130)	(220,130)	0	0.00%	
	<u>110,410,187</u>	<u>111,501,627</u>	<u>1,091,440</u>	<u>0.99%</u>	
	<u>167,485,116</u>	<u>169,475,105</u>	<u>1,989,989</u>	<u>1.19%</u>	
TAX LEVY	108,906,104	112,194,099	3,287,996	3.02%	
Maintaining Services:				% change from	Levy
Mayor & Council	709,802	734,166	24,364	2017	Increase
Chief Administrative Officer	374,181	381,390	7,209	3.43%	
Corporate Services	10,094,792	10,189,550	94,758	1.93%	
Community and Enterprise Services	12,503,680	13,185,764	682,084	.94%	
Public Works and Engineering	39,519,527	41,447,498	1,927,971	5.46%	
Legal	1,422,451	1,552,182	129,731	4.88%	
Fire	13,001,305	13,247,554	246,249	9.12%	
Corporate Financials/Capital/Long Term Debt	(4,291,536)	(5,568,388)	(1,276,852)	1.89%	
	<u>73,334,202</u>	<u>75,169,716</u>	<u>1,835,514</u>	29.75%	1.69%
Levy Boards	20,567,648	20,864,810	297,162	1.44%	0.27%
Outside Agencies	30,339,250	30,494,579	155,329	.51%	0.14%
OMPFF	(15,335,000)	(14,335,000)	1,000,000	6.52%	0.92%
	<u>108,906,104</u>	<u>112,194,099</u>	<u>3,287,996</u>		<u>3.02%</u>

**THE CORPORATION OF THE CITY OF SAULT STE MARIE  
2018 OPERATING BUDGET  
SUMMARY**

	2018			2018 Net Tax Levy	% of 2017 levy	2017 Net Tax Levy	% change from 2017
	Salary/Benefits	Other Expense	Revenue				
MAYORS OFFICE	564,651	144,515	0	709,166		684,802	
COUNCIL SPECIAL FUNDS		25,000		25,000		25,000	
<b>TOTAL MAYOR &amp; COUNCIL</b>	<b>564,651</b>	<b>169,515</b>	<b>0</b>	<b>734,166</b>	<b>0.7%</b>	<b>709,802</b>	<b>3.4%</b>
ADMINISTRATION	357,490	23,900		381,390		374,181	
ISAP-IMMIGRATION PROGRAM	217,110	32,900	250,010	-		-	
<b>TOTAL CAO</b>	<b>574,600</b>	<b>56,800</b>	<b>250,010</b>	<b>381,390</b>	<b>0.3%</b>	<b>374,181</b>	<b>1.9%</b>
<b>LEGAL DEPARTMENT</b>							
ADMINISTRATION	772,691	199,465	799,651	172,505		73,156	135.8%
CITY OWNED LAND		19,000		19,000		19,000	
INSURANCE		1,751,955		1,751,955		1,730,500	
POA	547,362	411,360	1,350,000	(391,278)		(400,205)	
<b>TOTAL LEGAL</b>	<b>1,320,053</b>	<b>2,381,780</b>	<b>2,149,651</b>	<b>1,552,182</b>	<b>1.4%</b>	<b>1,422,451</b>	<b>9.1%</b>
<b>FIRE SERVICES</b>							
ADMINISTRATION	1,047,022	804,668	225,217	1,626,473		1,645,240	
SUPPRESSION	9,726,333	98,380		9,824,713		9,476,209	
PREVENTION	862,318	28,400		890,718		981,345	
SUPPORT SERVICES	487,896	133,355		621,251		634,668	
MUNICIPAL EMERGENCY PLANNING	246,934	13,785	2,000	258,719		239,790	
SUMMER CAREER	25,680			25,680		24,053	
	<b>12,396,183</b>	<b>1,078,588</b>	<b>227,217</b>	<b>13,247,554</b>		<b>13,001,305</b>	<b>1.9%</b>
DSSAB CONTRACTED SERVICES							
EMS-CITY				0		-	
EMS-GARDEN RIVER				0		-	
				<b>0</b>		<b>0</b>	
<b>TOTAL FIRE</b>	<b>12,396,183</b>	<b>1,078,588</b>	<b>227,217</b>	<b>13,247,554</b>	<b>11.8%</b>	<b>13,001,305</b>	<b>1.9%</b>
<b>CORPORATE SERVICES</b>							

	2018			2018	% of	2017	% change
	Salary/Benefits	Other Expense	Revenue	Net Tax Levy	2017 levy	Net Tax Levy	from 2017
ADMINISTRATION	659,354	125,405	1,540	783,219		771,110	
HEALTH AND SAFETY	122,860	25,465		148,325		145,484	
DISABILITY MANAGEMENT	122,860	117,140		240,000		237,409	
CORPORATE RECRUITMENT & TRAINING		17,850		17,850		17,850	
LEADERSHIP PERFORMANCE		22,550		22,550		22,550	
RETIREE BENEFITS	502,800			502,800		327,800	
EMPLOYEE ASSISTANCE PROGRAM		37,200		37,200		37,200	
HEALTH AND SAFETY COMMITTEE		30,000		30,000		30,000	
DISABLED PREMIUMS	3,565			3,565		3,565	
ASBESTOS PROGRAM		50,000		50,000		50,000	
<b>TOTAL HUMAN RESOURCES</b>	<b>1,411,439</b>	<b>425,610</b>	<b>1,540</b>	<b>1,835,509</b>	<b>1.6%</b>	<b>1,642,968</b>	<b>11.7%</b>
ADMINISTRATION	798,490	92,895	140,590	750,795		734,037	
OFFICE SERVICES	110,127	78,175		188,302		187,718	
QUALITY MANAGEMENT		28,250		28,250		23,250	
ELECTION EXPENSE	157,580	97,420	180,000	75,000		60,000	
COUNCIL MEETINGS		8,350		8,350		8,350	
CULTURAL GRANT - WALK OF FAME		2,000		2,000		2,000	
RECEPTIONS		25,650		25,650		25,650	
<b>TOTAL CLERKS</b>	<b>1,066,197</b>	<b>332,740</b>	<b>320,590</b>	<b>1,078,347</b>	<b>1.0%</b>	<b>1,041,005</b>	<b>3.6%</b>
ACCOUNTING & TAX	1,472,832	83,300	91,800	1,464,332		1,429,065	2.5%
INFORMATION TECHNOLOGY	1,086,411	1,074,935	18,250	2,143,096		2,158,058	-0.7%
PURCHASING	341,918	10,445		352,363		344,972	2.1%
ADMINISTRATION	578,607	66,905		645,512		708,879	-8.9%
FINANCIAL EXPENSE - BANKING		65,000		65,000		65,000	0.0%
FINANCIAL FEES		87,700		87,700		86,500	1.4%
FINANCIAL EXPENSE - PROPERTY TAX		2,517,691		2,517,691		2,618,345	-3.8%
<b>TOTAL FINANCE</b>	<b>3,479,768</b>	<b>3,905,976</b>	<b>110,050</b>	<b>7,275,694</b>	<b>6.5%</b>	<b>7,410,819</b>	<b>-1.8%</b>
<b>TOTAL CORPORATE SERVICES</b>	<b>5,957,404</b>	<b>4,664,326</b>	<b>432,180</b>	<b>10,189,550</b>	<b>9.1%</b>	<b>10,094,792</b>	<b>0.9%</b>
<b>PUBLIC WORKS AND ENGINEERING</b>							
ENGINEERING DESIGN	1,786,918	148,570		1,935,488		1,715,759	
ADMINISTRATION	186,025	50,840	49,800	187,065		312,631	
BUILDING SERVICES	632,185	782,000		1,414,185		1,424,202	
HYDRANTS		1,060,000		1,060,000		975,000	
STREET LIGHTING		1,915,780		1,915,780		1,885,780	
SEWAGE DISPOSAL SYSTEM		5,386,670		5,386,670		5,292,450	
MISCELLANEOUS CONSTRUCTION		1,300,000		1,300,000		480,000	

	2018			2018	% of	2017	% change
	Salary/Benefits	Other Expense	Revenue	Net Tax Levy	2017 levy	Net Tax Levy	from 2017
<b>TOTAL ENGINEERING</b>	2,605,128	10,643,860	49,800	13,199,188	11.8%	12,085,822	9.2%
WORKS: ADMIN/SUPVERVISION/OVERHEAD	2,982,823	85,000		3,067,823		3,033,219	
ROADWAYS	1,556,999	1,739,960		3,296,959		3,251,783	
SIDEWALKS (INCLUDING WINTER CONTROL)	529,633	419,152		948,785		936,479	
WINTER CONTROL ROADWAYS	2,884,004	3,604,550	67,965	6,420,589		6,312,007	
SANITARY SEWERS	1,001,498	948,660	35,083	1,915,075		1,923,312	
STORM SEWERS	319,643	247,250	45,000	521,893		563,910	
TRAFFIC & COMMUNICATIONS	967,634	717,990		1,685,624		1,703,338	
CARPENTRY	712,119	(95,630)		616,489		602,519	
ADMINISTRATION	1,592,404	149,910		1,742,314		1,725,323	
BUILDINGS & EQUIPMENT	2,511,414	(293,045)		2,218,369		1,992,536	
PARKS OPERATIONS	2,464,106	749,290		3,213,396		3,142,158	
WASTE MANAGEMENT	1,490,503	3,986,492	2,876,000	2,600,995		2,247,121	
<b>TOTAL PUBLIC WORKS</b>	19,012,780	12,259,579	3,024,048	28,248,311	25.2%	27,433,705	3.0%
<b>TOTAL PUBLIC WORKS AND ENGINEERING</b>	21,617,908	22,903,439	3,073,848	41,447,499		39,519,527	4.9%
<b>COMMUNITY AND ENTERPRISE SERVICES</b>							
SPORTS ADMINISTRATION	8,509	6,435		14,944		14,398	
HEALTHY KIDS		225,000	175,000	50,000		50,000	
RECREATION & CULTURE ADMINISTRATION	448,236	19,160	64,584	402,812		393,054	
CANADA DAY		20,000	10,000	10,000		10,000	
MAYORS YOUTH ADVISORY		27,500		27,500		27,500	
MISCELLANEOUS PROGRAMS	3,952	17,210		21,162		20,981	
PARKS & REC ADVISORY COMMITTEE		2,465		2,465		2,465	
ROBERTA BONDAR PARK	80,040	101,025	34,777	146,288		159,258	
BELLEVUE PARK MARINA	38,897	122,805	174,902	(13,200)		(14,093)	
BONDAR MARINA	38,897	81,729	88,912	31,714		40,912	
LOCKS OPERATIONS	105,355	(61,305)		44,050		40,244	
SENIORS DROP IN CENTRE	298,945	125,085	106,370	317,660		288,952	
STEELTON SENIORS CENTRE	159,460	35,785	63,700	131,545		158,429	
HISTORIC SITES BOARD - OLD STONE HOUSE	288,929	111,620	95,656	304,893		299,897	
JOHN RHODES COMMUNITY CENTRE	1,470,677	1,200,005	1,207,877	1,462,805		1,422,055	
FACILITY ADMINISTRATION	1,002,479	63,875	24,000	1,042,354		926,715	
FACILITIES-SUMMER STUDENTS	34,035			34,035		31,848	
GRECO POOL	42,531	13,685		56,216		45,555	
MANZO POOL	17,049	9,915		26,964		21,260	
MCMECKEN CENTRE	156,060	128,152	143,566	140,646		140,712	
ESSAR CENTRE	932,970	1,418,845	1,739,457	612,358		589,008	

	2018			2018	% of	2017	% change
	Salary/Benefits	Other Expense	Revenue	Net Tax Levy	2017 levy	Net Tax Levy	from 2017
NORTHERN COMMUNITY CENTRE	55,461	136,400	240,000	(48,139)		(69,716)	
MISCELLANEOUS CONCESSIONS	103,067	41,934	145,445	(444)		27	
ACCESSIBILITY	120,186	98,585		218,771		223,794	
DAY CARE CENTRES	-	-	-	-		403,101	
CSD CENTRAL ADMINISTRATION	601,023	35,350		636,373		334,440	
TRANSIT	6,545,897	2,938,915	3,610,012	5,874,803		5,659,509	
SCHOOL GUARDS	285,185	14,105		299,293		281,790	
CEMETERY OPERATIONS	802,823	269,848	958,526	114,145		123,902	
PARKING	71,970	403,188	438,695	36,463		108,769	
<b>TOTAL COMMUNITY SERVICES</b>	<b>13,712,633</b>	<b>7,607,316</b>	<b>9,321,479</b>	<b>11,998,476</b>	<b>10.7%</b>	<b>11,734,766</b>	<b>2.2%</b>
PLANNING	733,709	56,585	115,811	674,483		633,033	
CAC-COMMUNITY ADJUSTMENT COMMITTEE		444,656		444,656		-	
BUILDING DIVISION	1,076,338	167,281	1,175,470	68,149		135,881	
<b>OTHER COMMUNITY &amp; ENTERPRISE</b>	<b>1,810,047</b>	<b>668,522</b>	<b>1,291,281</b>	<b>1,187,288</b>	<b>1.1%</b>	<b>768,914</b>	<b>54.4%</b>
<b>COMMUNITY AND ENTERPRISE SERVICES</b>	<b>15,522,680</b>	<b>8,275,838</b>	<b>10,612,760</b>	<b>13,185,764</b>	<b>11.8%</b>	<b>12,503,680</b>	<b>5.5%</b>
PUBLIC HEALTH OPERATIONS		2,508,310		2,508,310		2,453,145	
DSSAB LEVY		17,821,750		17,821,750		17,632,940	
CONSERVATION AUTHORITY		534,750		534,750		481,563	
<b>TOTAL LEVY BOARDS</b>	<b>-</b>	<b>20,864,810</b>	<b>-</b>	<b>20,864,810</b>	<b>18.6%</b>	<b>20,567,648</b>	<b>1.4%</b>
POLICE SERVICES BOARD		25,096,639		25,096,639		24,276,502	
LIBRARY BOARD		2,612,209		2,612,209		2,836,011	
ART GALLERY OF ALGOMA		280,785		280,785		280,785	
SSM MUSEUM		181,091		181,091		181,091	
BUSH PLANE MUSEUM		110,000		110,000		110,000	
CULTURAL RECOGNITION		1,500		1,500		1,500	
SAFE COMMUNITIES		40,000		40,000		40,000	
CRIME STOPPERS		25,000		25,000		25,000	
MISC GRANT - ALGOMA UNIVERSITY		40,000		40,000		40,000	
MISC GRANT - PEE WEE ARENA		16,400		16,400		12,750	
MISC GRANT - OTHER SPORTS		5,000		5,000		5,000	
RED CROSS GRANT		50,000		50,000		50,000	
CULTURAL GRANTS		53,900		53,900		53,900	
ECONOMIC DEVELOPMENT CORPORATION		789,510		789,510		1,204,166	
DESTINY SSM		0		0		30,000	
DEVELOPMENT SSM		246,000		246,000		246,000	
INNOVATION CENTRE		277,890		277,890		277,890	

	2018			2018	% of	2017	% change
	Salary/Benefits	Other Expense	Revenue	Net Tax Levy	2017 levy	Net Tax Levy	from 2017
TOURIST PROMOTION		168,655		168,655		168,655	
EDF BUDGET		500,000		500,000		500,000	
PHYSICIAN RECRUITMENT		200,000	200,000	0			
<b>TOTAL OUTSIDE AGENCIES &amp; GRANTS TO OTHERS</b>	<b>-</b>	<b>30,694,579</b>	<b>200,000</b>	<b>30,494,579</b>	<b>27.2%</b>	<b>30,339,250</b>	<b>0.5%</b>
TAXATION & CORPORATE FINANCIALS	20,000	10,916,882	39,985,340	(29,048,458)		(28,771,605)	
CAPITAL LEVY AND LONG TERM DEBT		9,495,070	350,000	9,145,070		9,145,069	
<b>TOTAL CORPORATE FINANCIALS</b>	<b>20,000</b>	<b>20,411,952</b>	<b>40,335,340</b>	<b>(19,903,388)</b>	<b>-17.7%</b>	<b>(19,626,536)</b>	<b>1.4%</b>
<b>TOTAL MUNICIPAL LEVY</b>	<b>57,973,479</b>	<b>111,501,627</b>	<b>57,281,006</b>	<b>112,194,100</b>		<b>108,906,100</b>	<b>3.0%</b>

CITY OF SAULT STE MARIE  
MAYOR & COUNCIL  
Budget Summary

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<hr/>				
<hr/>				
<b>EXPENDITURES</b>				
Salaries	485,284	493,280	7,996	1.65%
Benefits	56,003	71,371	15,368	27.44%
	<u>541,287</u>	<u>564,651</u>	<u>23,364</u>	<u>4.32%</u>
Travel and training	53,500	53,500	0	0.00%
Vehicle allowance, maintenance and repairs	36,030	36,030	0	0.00%
Materials and supplies	50,885	51,885	1,000	1.97%
Purchased and contracted services	3,100	3,100	0	0.00%
Grants to others	25,000	25,000	0	0.00%
	<u>168,515</u>	<u>169,515</u>	<u>1,000</u>	<u>0.59%</u>
	<u>709,802</u>	<u>734,166</u>	<u>24,364</u>	<u>3.43%</u>
<b>TAX LEVY</b>	<b>709,802</b>	<b>734,166</b>	<b>24,364</b>	<b>3.43%</b>

MAYOR & COUNCIL: MAYOR'S OFFICE

2018 OPERATING  
BUDGET

Cost Centre

100-1000

	2017	2018	\$	%
			Change	Change
BUDGET	BUDGET		(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	485,284	493,280	7,996	1.65%
Benefits	56,003	71,371	15,368	27.44%
	541,287	564,651	23,364	4.32%
Travel and training	53,500	53,500	0	0.00%
Vehicle allowance, maintenance and repairs	36,030	36,030	0	0.00%
Materials and supplies	50,885	51,885	1,000	1.97%
Purchased and contracted services	3,100	3,100	0	0.00%
	143,515	144,515	1,000	0.70%
	684,802	709,166	24,364	3.56%
<b>TAX LEVY</b>	<b>684,802</b>	<b>709,166</b>	<b>24,364</b>	<b>3.56%</b>

Full Time Positions	2.0	2.0	-
Part Time Hours		610.0	610.0

MAYOR & COUNCIL: COUNCIL SPECIAL FUNDS

2018 OPERATING  
BUDGET

Cost Centre 105-1010

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Grants to others	25,000	25,000	0	0.00%
	25,000	25,000	0	0.00%
	25,000	25,000	0	0.00%
<b>TAX LEVY</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>0.00%</b>

CITY OF SAULT STE MARIE  
CHIEF ADMINISTRATIVE OFFICER  
Budget Summary

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Government grants (including OMPF)	265,700	250,010	(15,690)	-5.91%
	<u>265,700</u>	<u>250,010</u>	<u>(15,690)</u>	<u>-5.91%</u>
<b>EXPENDITURES</b>				
Salaries	459,535	455,915	(3,620)	-0.79%
Benefits	118,808	118,684	(124)	-0.10%
	<u>578,343</u>	<u>574,599</u>	<u>(3,744)</u>	<u>-0.65%</u>
Travel and training	10,715	10,715	0	0.00%
Vehicle allowance, maintenance and repairs	4,480	4,480	0	0.00%
Materials and supplies	25,343	40,915	15,572	61.44%
Maintenance and repairs	150	150	0	0.00%
Purchased and contracted services	20,650	390	(20,260)	-98.11%
Capital expense	200	150	(50)	-25.00%
	<u>61,538</u>	<u>56,800</u>	<u>(4,738)</u>	<u>-7.70%</u>
	<u>639,881</u>	<u>631,399</u>	<u>(8,482)</u>	<u>-1.33%</u>
<b>TAX LEVY</b>	<b>374,181</b>	<b>381,390</b>	<b>7,209</b>	<b>1.93%</b>

**CHIEF ADMINISTRATIVE OFFICER: ADMINISTRATION**

2018 OPERATING  
BUDGET

Cost Centres:

110-1100

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
Salaries	282,704	288,597	5,893	2.08%
Benefits	66,967	68,893	1,926	2.88%
	<u>349,671</u>	<u>357,490</u>	<u>7,819</u>	<u>2.24%</u>
Travel and training	9,215	9,215	0	0.00%
Vehicle allowance, maintenance and repairs	4,480	4,480	0	0.00%
Materials and supplies	10,315	9,815	(500)	-4.85%
Maintenance and repairs	150	150	0	0.00%
Purchased and contracted services	150	90	(60)	-40.00%
Capital expense	200	150	(50)	-25.00%
	<u>24,510</u>	<u>23,900</u>	<u>(610)</u>	<u>-2.49%</u>
	<u>374,181</u>	<u>381,390</u>	<u>7,209</u>	<u>1.93%</u>
<b>TAX LEVY</b>	<b>374,181</b>	<b>381,390</b>	<b>7,209</b>	<b>1.93%</b>

<b>Full Time Positions</b>	<b>2.0</b>	<b>2.0</b>	<b>-</b>
<b>Part Time Hours</b>			<b>-</b>

**CHIEF ADMINISTRATIVE OFFICER: ISAP IMMIGRATION PROGRAM**

**2018 OPERATING  
BUDGET**

Cost Centres: 600-6020

	2017 BUDGET	2018 BUDGET	\$		%	
			Change (2017 to 2018)	Change (2017 to 2018)	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>						
Government grants (including OMPF)	265,700	250,010	(15,690)		-5.91%	
	265,700	250,010	(15,690)		-5.91%	
<b>EXPENDITURES</b>						
Salaries	176,831	167,318	(9,513)		-5.38%	
Benefits	51,841	49,792	(2,050)		-3.95%	
	228,672	217,110	(11,563)		-5.06%	
Travel and training	1,500	1,500	0		0.00%	
Materials and supplies	15,028	31,100	16,072		106.95%	
Purchased and contracted services	20,500	300	(20,200)		-98.54%	
	37,028	32,900	(4,128)		-11.15%	
	265,700	250,010	(15,691)		-5.91%	
	0	0	(0)		-100.00%	
<b>TAX LEVY</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0.00%</b>	

<b>Full Time Positions</b>	<b>3.0</b>	<b>3.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>-</b>	<b>-</b>	<b>-</b>

CITY OF SAULT STE MARIE  
LEGAL DEPARTMENT  
Budget Summary

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	2,234,651	2,149,651	(85,000)	-3.80%
	<u>2,234,651</u>	<u>2,149,651</u>	<u>(85,000)</u>	<u>-3.80%</u>
<b>EXPENDITURES</b>				
Salaries	1,025,252	1,043,157	17,905	1.75%
Benefits	271,275	276,896	5,621	2.07%
	<u>1,296,527</u>	<u>1,320,053</u>	<u>23,526</u>	<u>1.81%</u>
Travel and training	18,735	18,735	0	0.00%
Vehicle allowance, maintenance and repairs	250		(250)	-100.00%
Materials and supplies	78,815	78,815	0	0.00%
Maintenance and repairs	4,000	4,000	0	0.00%
Rents and leases	78,075	78,075	0	0.00%
Taxes and licenses	1,776,500	1,797,955	21,455	1.21%
Purchased and contracted services	292,000	292,000	0	0.00%
Transfer to own funds	102,200	102,200	0	0.00%
Capital expense	10,000	10,000	0	0.00%
	<u>2,360,575</u>	<u>2,381,780</u>	<u>21,205</u>	<u>0.90%</u>
	<u>3,657,102</u>	<u>3,701,833</u>	<u>44,731</u>	<u>1.22%</u>
<b>TAX LEVY</b>	<b>1,422,451</b>	<b>1,552,182</b>	<b>129,731</b>	<b>9.12%</b>

## LEGAL DEPARTMENT: ADMINISTRATION

### 2018 OPERATING

Cost Centre 150-1500

	2017	2018		
			\$	%
	BUDGET	BUDGET	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	884,651	799,651	(85,000)	-9.61%
	884,651	799,651	(85,000)	-9.61%
<b>EXPENDITURES</b>				
Salaries	603,275	614,810	11,535	1.91%
Benefits	155,067	157,881	2,814	1.81%
	758,342	772,691	14,349	1.89%
Travel and training	7,600	7,600	0	0.00%
Materials and supplies	26,765	26,765	0	0.00%
Taxes and licenses	45,000	45,000	0	0.00%
Purchased and contracted services	15,400	15,400	0	0.00%
Transfer to own funds	102,200	102,200	0	0.00%
Capital expense	2,500	2,500	0	0.00%
	199,465	199,465	0	0.00%
	957,807	972,156	14,349	1.50%
<b>TAX LEVY</b>	<b>73,156</b>	<b>172,505</b>	<b>99,349</b>	<b>135.80%</b>

<b>Full Time Positions</b>	<b>7.0</b>	<b>7.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>610</b>	<b>610</b>	<b>-</b>

## LEGAL DEPARTMENT: CITY OWNED LAND

### 2018 OPERATING

Cost Centre 150-1505

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2016 to 2017)	(2016 to 2017)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
Maintenance and repairs	4,000	4,000	0	0.00%
Rents and leases	14,000	14,000	0	0.00%
Taxes and licenses	1,000	1,000	0	0.00%
	19,000	19,000	0	0.00%
	19,000	19,000	0	0.00%
<b>TAX LEVY</b>	<b>19,000</b>	<b>19,000</b>	<b>0</b>	<b>0.00%</b>

## LEGAL DEPARTMENT: INSURANCE

### 2018 OPERATING BUDGET

Cost Centre 158-1580

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Taxes and licenses	1,730,500	1,751,955	21,455	1.24%
	1,730,500	1,751,955	21,455	1.24%
	1,730,500	1,751,955	21,455	1.24%
<b>TAX LEVY</b>	<b>1,730,500</b>	<b>1,751,955</b>	<b>21,455</b>	<b>1.24%</b>

## LEGAL DEPARTMENT: PROVINCIAL OFFENCES

### 2018 OPERATING

Cost Centre	155-1550	155-1554		
	155-1552			
	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	1,350,000	1,350,000	0	0.00%
	1,350,000	1,350,000	0	0.00%
<b>EXPENDITURES</b>				
Salaries	421,977	428,347	6,370	1.51%
Benefits	116,208	119,015	2,807	2.42%
	538,185	547,362	9,177	1.71%
Travel and training	11,135	11,135	0	0.00%
Vehicle allowance, maintenance and repairs	250		(250)	-100.00%
Materials and supplies	52,050	52,050	0	0.00%
Rents and leases	64,075	64,075	0	0.00%
Purchased and contracted services	276,600	276,600	0	0.00%
Capital expense	7,500	7,500	0	0.00%
	411,610	411,360	(250)	-0.06%
	949,795	958,722	8,927	0.94%
<b>TAX LEVY</b>	<b>(400,205)</b>	<b>(391,278)</b>	<b>8,927</b>	<b>-2.23%</b>
<b>Full Time Positions</b>	<b>7.0</b>	<b>7.0</b>	<b>-</b>	
<b>Part Time Hours</b>			<b>-</b>	

CITY OF SAULT STE MARIE  
FIRE DEPARTMENTAL  
Budget Summary

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	221,750	221,217	(533)	-0.24%
Other income	6800	6,000	(800)	-11.76%
	<u>228,550</u>	<u>227,217</u>	<u>(1,333)</u>	<u>-0.58%</u>
<b>EXPENDITURES</b>				
Salaries	9,472,134	9,584,119	111,985	1.18%
Benefits	2,679,133	2,812,064	132,931	4.96%
	<u>12,151,267</u>	<u>12,396,183</u>	<u>244,916</u>	<u>2.02%</u>
Travel and training	94,220	94,220	0	0.00%
Vehicle allowance, maintenance and repairs	68,201	85,580	17,379	25.48%
Utilities and Fuel	235,210	235,210	0	0.00%
Materials and supplies	181,767	164,682	(17,085)	-9.40%
Maintenance and repairs	150,660	108,465	(42,195)	-28.01%
Rents and leases	2,500	2,500	0	0.00%
Taxes and licenses	15,355	15,755	400	2.61%
Financial expenses	303,000	303,000	0	0.00%
Purchased and contracted services	27,675	69,176	41,501	149.96%
Transfer to own funds	1,078,588	1,078,588	0	0.00%
Capital expense				
	<u>13,229,855</u>	<u>13,474,771</u>	<u>244,916</u>	<u>1.85%</u>
<b>TAX LEVY</b>	<b>13,001,305</b>	<b>13,247,554</b>	<b>246,249</b>	<b>1.89%</b>

## FIRE SERVICES: ADMINISTRATION

### 2018 OPERATING BUDGET

Cost Centres: 200-2000

	2017 BUDGET	2018 BUDGET	\$	
			Change (2017 to 2018)	% Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	221,750	221,217	(533)	-0.24%
Other income	3,800	4,000	200	5.26%
	<u>225,550</u>	<u>225,217</u>	<u>(333)</u>	<u>-0.15%</u>
<b>EXPENDITURES</b>				
Salaries	427,399	434,419	7,020	1.64%
Benefits	610,754	612,603	1,849	0.30%
	<u>1,038,153</u>	<u>1,047,022</u>	<u>8,869</u>	<u>0.85%</u>
Travel and training	92,720	92,720	0	0.00%
Utilities and Fuel	181,930	181,930	0	0.00%
Materials and supplies	67,152	51,152	(16,000)	-23.83%
Maintenance and repairs	145,160	103,690	(41,470)	-28.57%
Financial expenses	2,500	2,500	0	0.00%
Purchased and contracted services	12,500	500	(12,000)	-96.00%
Transfer to own funds	303,000	303,000	0	0.00%
Capital expense	27,675	69,176	41,501	149.96%
	<u>832,637</u>	<u>804,668</u>	<u>(27,969)</u>	<u>-3.36%</u>
	<u>1,870,790</u>	<u>1,851,690</u>	<u>(19,100)</u>	<u>-1.02%</u>
<b>TAX LEVY</b>	<b>1,645,240</b>	<b>1,626,473</b>	<b>(18,767)</b>	<b>-1.14%</b>

<b>Full Time Positions</b>	<b>4.0</b>	<b>4.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>-</b>	<b>-</b>	<b>-</b>

## FIRE SERVICES: SUPPRESSION

### 2018 OPERATING

Cost Centres: 200-2005

	2017	2018	\$	
			Change	%
			(2017 to 2018)	
<b>BUDGET</b>	<b>BUDGET</b>			
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	7,637,821	7,845,758	207,937	2.72%
Benefits	1,740,008	1,880,575	140,567	8.08%
	<u>9,377,829</u>	<u>9,726,333</u>	<u>348,504</u>	<u>3.72%</u>
Materials and supplies	98,380	98,380	0	0.00%
	<u>98,380</u>	<u>98,380</u>	<u>0</u>	<u>0.00%</u>
	<u>9,476,209</u>	<u>9,824,713</u>	<u>348,504</u>	<u>3.68%</u>
<b>TAX LEVY</b>	<b>9,476,209</b>	<b>9,824,713</b>	<b>348,504</b>	<b>3.68%</b>

<b>Full Time Positions</b>	<b>79.0</b>	<b>78.0</b>	<b>( 1.0 )</b>
<b>Part Time Hours</b>	<b>-</b>	<b>-</b>	<b>-</b>

## FIRE SERVICES: PREVENTION

### 2018 OPERATING BUDGET

Cost Centres: 200-2010

Department	2017	2018	\$	%
	BUDGET	BUDGET	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	789,310	692,713	(96,597)	-12.24%
Benefits	192,035	169,605	(22,430)	-11.68%
	981,345	862,318	(119,027)	-12.13%
Materials and supplies	0	16,000	16,000	0.00%
Purchased and contracted services	0	12,400	12,400	0.00%
	0	28,400	28,400	0.00%
	981,345	890,718	(90,627)	-9.23%
<b>TAX LEVY</b>	<b>981,345</b>	<b>890,718</b>	<b>(90,627)</b>	<b>-9.23%</b>

<b>Full Time Positions</b>	<b>8.0</b>	<b>7.0</b>	<b>( 1.0 )</b>
<b>Part Time Hours</b>	-	-	-

## FIRE SERVICES: SUPPORT

### 2018 OPERATING BUDGET

Cost Centres: 200-2015

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	402,539	391,117	(11,422)	-2.84%
Benefits	98,343	96,779	(1,564)	-1.59%
	<u>500,882</u>	<u>487,896</u>	<u>(12,986)</u>	<u>-2.59%</u>
Vehicle allowance, maintenance and repairs	67,621	85,000	17,379	25.70%
Utilities and Fuel	53,280	53,280	0	0.00%
Materials and supplies	7,385	(9,700)	(17,085)	-231.35%
Maintenance and repairs	5,500	4,775	(725)	-13.18%
	<u>133,786</u>	<u>133,355</u>	<u>(431)</u>	<u>-0.32%</u>
	<u>634,668</u>	<u>621,251</u>	<u>(13,417)</u>	<u>-2.11%</u>
<b>TAX LEVY</b>	<b>634,668</b>	<b>621,251</b>	<b>(13,417)</b>	<b>-2.11%</b>

<b>Full Time Positions</b>	<b>4.0</b>	<b>4.0</b>	-
<b>Part Time Hours</b>	-	-	-

## FIRE SERVICES: SUMMER CAREER

### 2018 OPERATING BUDGET

Cost Centre: 200-2030

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	21,960	23,520	1,560	7.10%
Benefits	2,093	2,160	67	3.18%
	24,053	25,680	1,627	6.76%
	24,053	25,680	1,627	6.76%
<b>TAX LEVY</b>	<b>24,053</b>	<b>25,680</b>	<b>1,627</b>	<b>6.76%</b>

<b>Full Time Positions</b>	-	-	-
<b>Part Time Hours</b>	1,820.0	1,820.0	-

## FIRE SERVICES: COMMUNITY EMERGENCY MANAGEMENT

### 2018 OPERATING BUDGET

Cost Centre 115-1120

	2017	2018	\$	
			Change	%
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Other income	3,000	2,000	(1,000)	-33.33%
	<b>3,000</b>	<b>2,000</b>	<b>(1,000)</b>	<b>-33.33%</b>
<b>EXPENDITURES</b>				
Salaries	193,105	196,592	3,487	1.81%
Benefits	35,900	50,342	14,442	40.23%
	<b>229,005</b>	<b>246,934</b>	<b>17,929</b>	<b>7.83%</b>
Travel and training	1,500	1,500	0	0.00%
Vehicle allowance, maintenance and repairs	580	580	0	0.00%
Materials and supplies	8,850	8,850	0	0.00%
Purchased and contracted services	2,855	2,855	0	0.00%
	<b>13,785</b>	<b>13,785</b>	<b>0</b>	<b>0.00%</b>
	<b>242,790</b>	<b>260,719</b>	<b>17,929</b>	<b>7.38%</b>
<b>TAX LEVY</b>	<b>239,790</b>	<b>258,719</b>	<b>18,929</b>	<b>7.89%</b>

<b>Full Time Positions</b>	<b>2.0</b>	<b>2.0</b>	-
<b>Part Time Hours</b>	-	-	-

CITY OF SAULT STE MARIE  
CORPORATE SERVICES  
Budget Summary

Department	2017	2018	\$	%
	BUDGET	BUDGET	Change	Change
			(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	155,040	159,840	4,800	3.10%
Government grants (including OMPF)	1540	1,540	0	0.00%
		180,000	180,000	0.00%
Other income	88,100	90,800	2,700	3.06%
	<u>244,680</u>	<u>432,180</u>	<u>187,500</u>	<u>76.63%</u>
<b>EXPENDITURES</b>				
Salaries	4,162,197	4,336,280	174,083	4.18%
Benefits	1,439,414	1,621,123	181,709	12.62%
	<u>5,601,611</u>	<u>5,957,403</u>	<u>355,792</u>	<u>6.35%</u>
Travel and training	87,245	85,945	(1,300)	-1.49%
Election		15,000	15,000	0.00%
Vehicle allowance, maintenance and repairs	1,500	2,500	1,000	66.67%
Materials and supplies	152,900	154,275	1,375	0.90%
Maintenance and repairs	616,380	641,413	25,033	4.06%
Goods for resale	19,200	19,200	0	0.00%
Rents and leases	7,625	15,625	8,000	104.92%
Financial expenses	2,679,845	2,579,191	(100,654)	-3.76%
Purchased and contracted services	968,691	1,024,830	56,139	5.80%
Grants to others	2,000	2,000	0	0.00%
Transfer to own funds	60,000		(60,000)	-100.00%
Capital expense	142,475	124,347	(18,128)	-12.72%
	<u>4,737,861</u>	<u>4,664,326</u>	<u>(73,535)</u>	<u>-1.55%</u>
	<u>10,339,472</u>	<u>10,621,729</u>	<u>282,257</u>	<u>2.73%</u>
<b>TAX LEVY</b>	<b>10,094,792</b>	<b>10,189,549</b>	<b>94,757</b>	<b>0.94%</b>

## FINANCE DEPARTMENT

	2017	2018	\$	
			Change	%
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	105,040	19,250	(85,790)	-81.67%
Other income	88,100	90,800	2,700	3.06%
	<u>193,140</u>	<u>110,050</u>	<u>(83,090)</u>	<u>-43.02%</u>
<b>EXPENDITURES</b>				
Salaries	2,829,206	2,748,634	(80,572)	-2.85%
Benefits	752,822	731,133	(21,689)	-2.88%
	<u>3,582,028</u>	<u>3,479,768</u>	<u>(102,260)</u>	<u>-2.85%</u>
Travel and training	12,300	11,800	(500)	-4.07%
Vehicle allowance, maintenance and repairs	1,100	1,100	0	0.00%
Materials and supplies	3,635	(22,540)	(26,175)	-720.08%
Maintenance and repairs	612,680	637,713	25,033	4.09%
Financial expenses	2,679,845	2,579,191	(100,654)	-3.76%
Purchased and contracted services	585,331	592,300	6,969	1.19%
Capital expense	127,040	106,412	(20,628)	-16.24%
	<u>4,021,931</u>	<u>3,905,976</u>	<u>(115,955)</u>	<u>-2.88%</u>
	<u>7,603,959</u>	<u>7,385,744</u>	<u>(218,215)</u>	<u>-2.87%</u>
<b>TAX LEVY</b>	<b>7,410,819</b>	<b>7,275,694</b>	<b>(135,125)</b>	<b>-1.82%</b>

## FINANCE: ADMINISTRATION

### 2018 OPERATING BUDGET

Cost Centres: 140-1400

Department	2017	2018	\$	%
	BUDGET	BUDGET	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	507,693	459,986	(47,707)	-9.40%
Benefits	134,281	118,621	(15,660)	-11.66%
	641,974	578,607	(63,367)	-9.87%
Travel and training	10,800	10,800	0	0.00%
Materials and supplies	26,115	26,115	0	0.00%
Purchased and contracted services	21,900	21,900	0	0.00%
Capital expense	8,090	8,090	0	0.00%
	66,905	66,905	0	0.00%
	708,879	645,512	(63,367)	-8.94%
<b>TAX LEVY</b>	<b>708,879</b>	<b>645,512</b>	<b>(63,367)</b>	<b>-8.94%</b>
<b>Full Time Positions</b>	<b>6.0</b>	<b>5.0</b>	<b>( 1.0 )</b>	
<b>Part Time Hours</b>	<b>-</b>	<b>-</b>	<b>-</b>	

## FINANCE: ACCOUNTING & TAX

### 2018 OPERATING BUDGET

Cost Centres: 140-1405  
140-1410

	2017 BUDGET	2018 BUDGET	Change	
			\$ (2017 to 2018)	% (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	88,000	1,000	(87,000)	-98.86%
Other income	88,100	90,800	2,700	3.06%
	<u>176,100</u>	<u>91,800</u>	<u>(84,300)</u>	<u>-47.87%</u>
<b>EXPENDITURES</b>				
Salaries	1,212,770	1,157,152	(55,618)	-4.59%
Benefits	328,975	315,680	(13,295)	-4.04%
	<u>1,541,745</u>	<u>1,472,832</u>	<u>(68,913)</u>	<u>-4.47%</u>
	100	100	0	0.00%
Materials and supplies	46,320	46,450	130	0.28%
Maintenance and repairs	850	850	0	0.00%
	10,050	29,800	19,750	196.52%
Capital expense	6,100	6,100	0	0.00%
	<u>63,420</u>	<u>83,300</u>	<u>19,880</u>	<u>31.35%</u>
	<u>1,605,165</u>	<u>1,556,132</u>	<u>(49,033)</u>	<u>-3.05%</u>
<b>TAX LEVY</b>	<b>1,429,065</b>	<b>1,464,332</b>	<b>35,267</b>	<b>2.47%</b>

<b>Full Time Positions</b>	<b>20.0</b>	<b>19.0</b>	<b>( 1.0 )</b>
<b>Part Time Hours</b>	<b>610</b>	<b>610.0</b>	<b>-</b>

## FINANCE: PURCHASING

### 2018 OPERATING BUDGET

Cost Centres: 140-1420

Department	2017	2018	\$	%
	BUDGET	BUDGET	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	263,624	268,676	5,052	1.92%
Benefits	70,903	73,242	2,340	3.30%
	334,527	341,918	7,391	2.21%
Materials and supplies	8,420	8,420	0	0.00%
Purchased and contracted services	1,025	1,025	0	0.00%
Capital expense	1,000	1,000	0	0.00%
	10,445	10,445	0	0.00%
	344,972	352,363	7,391	2.14%
<b>TAX LEVY</b>	<b>344,972</b>	<b>352,363</b>	<b>7,391</b>	<b>2.14%</b>
<b>Full Time Positions</b>	<b>4.0</b>	<b>4.0</b>	-	
<b>Part Time Hours</b>	-	-	-	

**FINANCE: INFORMATION TECHNOLOGY**

**2018 OPERATING  
BUDGET**

Cost Centres: 140-1415  
300-3008

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	17,040	18,250	1,210	7.10%
	17,040	18,250	1,210	7.10%
<b>EXPENDITURES</b>				
Salaries	845,119	862,821	17,702	2.09%
Benefits	218,663	223,590	4,927	2.25%
	1,063,782	1,086,411	22,629	2.13%
Travel and training	1,500	1,000	(500)	-33.33%
Vehicle allowance, maintenance and repairs	1,000	1,000	0	0.00%
Materials and supplies	(80,720)	(107,025)	(26,305)	32.59%
Maintenance and repairs	611,830	636,863	25,033	4.09%
Purchased and contracted services	465,856	451,875	(13,981)	-3.00%
Capital expense	111,850	91,222	(20,628)	-18.44%
	1,111,316	1,074,935	(36,381)	-3.27%
	2,175,098	2,161,346	(13,752)	-0.63%
<b>TAX LEVY</b>	<b>2,158,058</b>	<b>2,143,096</b>	<b>(14,962)</b>	<b>-0.69%</b>

<b>Full Time Positions</b>	<b>10.0</b>	<b>10.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>1,220.0</b>	<b>1,220</b>	<b>-</b>

**FINANCE: OTHER - FINANCIAL EXPENSE BANKING**

**2018 OPERATING  
BUDGET**

Cost Centres: 145-1450

	<b>2017</b>	<b>2018</b>	\$	%
	<b>BUDGET</b>	<b>BUDGET</b>	Change (2016 to 2017)	Change (2016 to 2017)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Financial expenses	65,000	65,000	0	0.00%
	65,000	65,000	0	0.00%
	65,000	65,000	0	0.00%
<b>TAX LEVY</b>	<b>65,000</b>	<b>65,000</b>	<b>0</b>	<b>0.00%</b>

**FINANCE: OTHER - FINANCIAL FEES**

2018 OPERATING  
BUDGET

Cost Centres: 145-1452

Department	2017	2018	\$	%
	<b>BUDGET</b>	<b>BUDGET</b>	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Purchased and contracted services	86,500	87,700	1,200	1.39%
	86,500	87,700	1,200	1.39%
	86,500	87,700	1,200	1.39%
<b>TAX LEVY</b>	<b>86,500</b>	<b>87,700</b>	<b>1,200</b>	<b>1.39%</b>

**FINANCE: OTHER - PROPERTY TAX**

2018 OPERATING  
BUDGET

Cost Centres: 145-1454

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
<hr/>				
Materials and supplies	3,500	3,500	0	0.00%
Financial expenses	2,614,845	2,514,191	(100,654)	-3.85%
	2,618,345	2,517,691	(100,654)	-3.84%
<b>TAX LEVY</b>	<b>2,618,345</b>	<b>2,517,691</b>	<b>(100,654)</b>	<b>-3.84%</b>

## CLERK'S DEPARTMENT

	2017	2018	\$	%
	BUDGET	BUDGET	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	50,000	140,590	90,590	181.18%
Other income		180,000	180,000	0.00%
	<u>50,000</u>	<u>320,590</u>	<u>270,590</u>	<u>541.18%</u>
<b>EXPENDITURES</b>				
Salaries	634,073	875,100	241,027	38.01%
Benefits	166,612	191,097	24,485	14.70%
	<u>800,685</u>	<u>1,066,197</u>	<u>265,511</u>	<u>33.16%</u>
Travel and training	6,595	6,595	0	0.00%
Election		15,000	15,000	0.00%
Vehicle allowance, maintenance and repairs	400	650	250	62.50%
Materials and supplies	97,080	124,580	27,500	28.33%
Maintenance and repairs	400	400	0	0.00%
Goods for resale	19,200	19,200	0	0.00%
Rents and leases	7,625	15,625	8,000	104.92%
Purchased and contracted services	94,370	143,540	49,170	52.10%
Grants to others	2,000	2,000	0	0.00%
Transfer to own funds	60,000		(60,000)	-100.00%
Capital expense	2,650	5,150	2,500	94.34%
	<u>290,320</u>	<u>332,740</u>	<u>42,420</u>	<u>14.61%</u>
	<u>1,091,005</u>	<u>1,398,937</u>	<u>307,931</u>	<u>28.22%</u>
<b>TAX LEVY</b>	<b>1,041,005</b>	<b>1,078,347</b>	<b>37,341</b>	<b>3.59%</b>

## CLERK'S DEPARTMENT: ADMINISTRATION

### 2018 OPERATING BUDGET

Cost Centres: 130-1300

	2017	2018	\$	%
	BUDGET	BUDGET	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	50,000	140,590	90,590	181.18%
	50,000	140,590	90,590	181.18%
<b>EXPENDITURES</b>				
Salaries	547,559	633,020	85,461	15.61%
Benefits	143,583	165,470	21,887	15.24%
	691,142	798,490	107,348	15.53%
Travel and training	6,595	6,595	0	0.00%
Materials and supplies	57,330	57,330	0	0.00%
Maintenance and repairs	400	400	0	0.00%
Goods for resale	19,200	19,200	0	0.00%
Purchased and contracted services	7,370	7,370	0	0.00%
Capital expense	2,000	2,000	0	0.00%
	92,895	92,895	0	0.00%
	784,037	891,385	107,348	13.69%
<b>TAX LEVY</b>	<b>734,037</b>	<b>750,795</b>	<b>16,758</b>	<b>2.28%</b>

<b>Full Time Positions</b>	<b>7.0</b>	<b>8.0</b>	<b>1.0</b>
<b>Part Time Hours</b>	<b>704.5</b>	<b>709</b>	<b>4.5</b>

**CLERK'S DEPARTMENT: OFFICE SERVICES**

**2018 OPERATING  
BUDGET**

Cost Centres: 130-1310

	2017	2018	\$	%
	BUDGET	BUDGET	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	86,514	86,965	451	0.52%
Benefits	23,029	23,162	133	0.58%
	109,543	110,127	584	0.53%
Vehicle allowance, maintenance and repairs	400	400	0	0.00%
Materials and supplies	1,750	1,750	0	0.00%
Rents and leases	7,625	7,625	0	0.00%
Purchased and contracted services	67,750	67,750	0	0.00%
Capital expense	650	650	0	0.00%
	78,175	78,175	0	0.00%
	187,718	188,302	584	0.31%
<b>TAX LEVY</b>	<b>187,718</b>	<b>188,302</b>	<b>584</b>	<b>0.31%</b>

<b>Full Time Positions</b>	<b>1.5</b>	<b>1.5</b>	<b>-</b>
<b>Part Time Hours</b>	<b>610</b>	<b>610</b>	<b>-</b>

## CLERK'S DEPARTMENT: QUALITY MANAGEMENT

### 2018 OPERATING

Cost Centres: 130-1320

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
Materials and supplies	4,000	4,000	0	0.00%
Purchased and contracted services	19,250	24,250	5,000	25.97%
	23,250	28,250	5,000	21.51%
	23,250	28,250	5,000	21.51%
<b>TAX LEVY</b>	<b>23,250</b>	<b>28,250</b>	<b>5,000</b>	<b>21.51%</b>

CLERK'S DEPARTMENT: COUNCIL MEETINGS

2018 OPERATING  
BUDGET

Cost Centres: 130-1352

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Materials and supplies	8,350	8,350	0	0.00%
	8,350	8,350	0	0.00%
	8,350	8,350	0	0.00%
<b>TAX LEVY</b>	<b>8,350</b>	<b>8,350</b>	<b>0</b>	<b>0.00%</b>

## CLERK'S DEPARTMENT: ELECTION

### 2018 OPERATING BUDGET

Cost Centres: 135-1360

Department	2017	2018	\$	%
	BUDGET	BUDGET	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Contribution from own funds	0	180,000	180,000	0.00%
	0	180,000	180,000	0.00%
<b>EXPENDITURES</b>				
Salaries	0	155,115	155,115	0.00%
Benefits	0	2,465	2,465	0.00%
	0	157,580	157,580	0.00%
Election	0	15,000	15,000	0.00%
Vehicle allowance, maintenance and repairs	0	250	250	0.00%
Materials and supplies	0	27,500	27,500	0.00%
Rents and leases	0	8,000	8,000	0.00%
Purchased and contracted services	0	44,170	44,170	0.00%
Transfer to own funds	60,000	0	(60,000)	-100.00%
Capital expense	0	2,500	2,500	0.00%
	60,000	97,420	37,420	62.37%
	60,000	255,000	195,000	325.00%
<b>TAX LEVY</b>	<b>60,000</b>	<b>75,000</b>	<b>15,000</b>	<b>25.00%</b>

## CLERK'S DEPARTMENT: RECEPTIONS

### 2018 OPERATING

Cost Centres: 135-1350

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2016 to 2017)	(2016 to 2017)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
Materials and supplies	25,650	25,650	0	0.00%
	25,650	25,650	0	0.00%
	25,650	25,650	0	0.00%
<b>TAX LEVY</b>	<b>25,650</b>	<b>25,650</b>	<b>0</b>	<b>0.00%</b>

CLERK'S DEPARTMENT: WALK OF FAME

2018 OPERATING  
BUDGET

Cost Centres: 720-7291

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2016 to 2017)	(2016 to 2017)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Grants to others	2,000	2,000	0	0.00%
	2,000	2,000	0	0.00%
	2,000	2,000	0	0.00%
<b>TAX LEVY</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>	<b>0.00%</b>

## HUMAN RESOURCES

### 2018 OPERATING BUDGET

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Government grants (including OMPF)	1540	1,540	0	0.00%
	<u>1,540</u>	<u>1,540</u>	<u>0</u>	<u>0.00%</u>
<b>EXPENDITURES</b>				
Salaries	698,918	712,546	13,628	1.95%
Benefits	519,980	698,893	178,913	34.41%
	<u>1,218,898</u>	<u>1,411,439</u>	<u>192,541</u>	<u>15.80%</u>
Travel and training	68,350	67,550	(800)	-1.17%
Vehicle allowance, maintenance and repairs		750	750	0.00%
Materials and supplies	52,185	52,235	50	0.10%
Maintenance and repairs	3,300	3,300	0	0.00%
Purchased and contracted services	288,990	288,990	0	0.00%
Capital expense	12,785	12,785	0	0.00%
	<u>425,610</u>	<u>425,610</u>	<u>0</u>	<u>0.00%</u>
	<u>1,644,508</u>	<u>1,837,049</u>	<u>192,541</u>	<u>11.71%</u>
<b>TAX LEVY</b>	<b>1,642,968</b>	<b>1,835,509</b>	<b>192,541</b>	<b>11.72%</b>

## HUMAN RESOURCES: ADMINISTRATION

### 2018 OPERATING BUDGET

Cost Centre 120-1200

Department	2017	2018	\$	%
	BUDGET	BUDGET	Change	Change
			(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Government grants (including OMPF)	1540	1,540	0	0.00%
	<u>1,540</u>	<u>1,540</u>	<u>0</u>	<u>0.00%</u>
<b>EXPENDITURES</b>				
Salaries	506,974	516,965	9,991	1.97%
Benefits	139,521	142,389	2,868	2.06%
	<u>646,495</u>	<u>659,354</u>	<u>12,859</u>	<u>1.99%</u>
Travel and training	19,800	19,000	(800)	-4.04%
Materials and supplies	28,570	28,620	50	0.18%
Purchased and contracted services	75,000	75,000	0	0.00%
Capital expense	2,785	2,785	0	0.00%
	<u>126,155</u>	<u>125,405</u>	<u>(750)</u>	<u>-0.59%</u>
	<u>772,650</u>	<u>784,759</u>	<u>12,109</u>	<u>1.57%</u>
<b>TAX LEVY</b>	<b>771,110</b>	<b>783,219</b>	<b>12,109</b>	<b>1.57%</b>

<b>Full Time Positions</b>	<b>6.0</b>	<b>6.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>610.0</b>	<b>610.0</b>	<b>-</b>

## HUMAN RESOURCES: HEALTH & SAFETY

### 2018 OPERATING BUDGET

Cost Centre

120-1210

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	95,972	97,791	1,819	1.89%
Benefits	24,547	25,069	522	2.13%
	120,519	122,860	2,341	1.94%
Travel and training	21,000	21,000	0	0.00%
	0	500	500	0.00%
Materials and supplies	665	665	0	0.00%
Maintenance and repairs	3,300	3,300	0	0.00%
	24,965	25,465	500	2.00%
	145,484	148,325	2,841	1.95%
<b>TAX LEVY</b>	<b>145,484</b>	<b>148,325</b>	<b>2,841</b>	<b>1.95%</b>

<b>Full Time Positions</b>	<b>1.0</b>	<b>1.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>-</b>	<b>-</b>	<b>-</b>

## HUMAN RESOURCES: DISABILITY MANAGEMENT

### 2018 OPERATING BUDGET

Cost Centre 120-1215

	2017	2018		
			\$	%
			Change	Change
			(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	95,972	97,791	1,819	1.89%
Benefits	24,547	25,069	522	2.13%
	120,519	122,860	2,341	1.94%
Vehicle allowance, maintenance and repairs	0	250	250	0.00%
Materials and supplies	11,800	11,800	0	0.00%
Purchased and contracted services	105,090	105,090	0	0.00%
	116,890	117,140	250	0.21%
	237,409	240,000	2,591	1.09%
<b>TAX LEVY</b>	<b>237,409</b>	<b>240,000</b>	<b>2,591</b>	<b>1.09%</b>

<b>Full Time Positions</b>	<b>1.0</b>	<b>1.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>-</b>	<b>-</b>	<b>-</b>

## HUMAN RESOURCES: CORPORATE RECRUITMENT & TRAINING

### 2018 OPERATING BUDGET

Cost Centre 125-1250

Department	2017	2018	\$	%
	BUDGET	BUDGET	Change	Change
			(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Travel and training	15,000	15,000	0	0.00%
Materials and supplies	1,150	1,150	0	0.00%
Purchased and contracted services	1,700	1,700	0	0.00%
	17,850	17,850	0	0.00%
	17,850	17,850	0	0.00%
<b>TAX LEVY</b>	<b>17,850</b>	<b>17,850</b>	<b>0</b>	<b>0.00%</b>

## HUMAN RESOURCES: RETIREE BENEFITS

### 2018 OPERATING BUDGET

Cost Centre 125-1260

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
Benefits	327,800	502,800	175,000	53.39%
	327,800	502,800	175,000	53.39%
<hr/>				
	327,800	502,800	175,000	53.39%
<hr/>				
<b>TAX LEVY</b>	<b>327,800</b>	<b>502,800</b>	<b>175,000</b>	<b>53.39%</b>

## HUMAN RESOURCES: EMPLOYEE ASSISTANCE PROGRAM

### 2018 OPERATING BUDGET

Cost Centre 125-1265

Department	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
Purchased and contracted services	37,200	37,200	0	0.00%
	37,200	37,200	0	0.00%
	37,200	37,200	0	0.00%
<b>TAX LEVY</b>	<b>37,200</b>	<b>37,200</b>	<b>0</b>	<b>0.00%</b>

HUMAN RESOURCES: DISABLED PREMIUMS

2018 OPERATING  
BUDGET

Cost Centre 125-1270

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Benefits	3,565	3,565	0	0.00%
	3,565	3,565	0	0.00%
	3,565	3,565	0	0.00%
<b>TAX LEVY</b>	<b>3,565</b>	<b>3,565</b>	<b>0</b>	<b>0.00%</b>

## HUMAN RESOURCES: LEADERSHIP PERFORMANCE

### 2018 OPERATING BUDGET

Cost Centre 125-1275

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
Travel and training	2,550	2,550	0	0.00%
Purchased and contracted services	20,000	20,000	0	0.00%
	22,550	22,550	0	0.00%
	22,550	22,550	0	0.00%
<b>TAX LEVY</b>	<b>22,550</b>	<b>22,550</b>	<b>0</b>	<b>0.00%</b>

## HUMAN RESOURCES: GENERAL HEALTH & SAFETY

### 2018 OPERATING BUDGET

Cost Centre 125-1280

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
Travel and training	10,000	10,000	0	0.00%
Materials and supplies	10,000	10,000	0	0.00%
Capital expense	10,000	10,000	0	0.00%
	30,000	30,000	0	0.00%
	30,000	30,000	0	0.00%
<b>TAX LEVY</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>	<b>0.00%</b>

## HUMAN RESOURCES: ASBESTOS PROGRAM

### 2018 OPERATING BUDGET

Cost Centre 125-1290

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2016 to 2017)	(2016 to 2017)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Purchased and contracted services	50,000	50,000	0	0.00%
	50,000	50,000	0	0.00%
	50,000	50,000	0	0.00%
<b>TAX LEVY</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>0.00%</b>

CITY OF SAULT STE MARIE  
PUBLIC WORKS AND ENGINEERING  
Budget Summary

	2017	2018	\$	%
			Change	Change
BUDGET	BUDGET		(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	2,605,615	2,257,848	(347,767)	-13.35%
Government grants (including OMPF)	616,000	757,000	141,000	22.89%
Contribution from own funds	40,500	40,500	0	0.00%
Other income	18,500	18,500	0	0.00%
	<u>3,280,615</u>	<u>3,073,848</u>	<u>(206,767)</u>	<u>-6.30%</u>
<b>EXPENDITURES</b>				
Salaries	16,414,080	16,689,157	275,077	1.68%
Benefits	4,869,099	4,928,751	59,652	1.23%
	<u>21,283,179</u>	<u>21,617,907</u>	<u>334,729</u>	<u>1.57%</u>
Travel and training	82,840	90,040	7,200	8.69%
Vehicle allowance, maintenance and repairs	2,386,729	2,386,730	1	0.00%
Utilities and Fuel	6,387,820	6,793,307	405,487	6.35%
Materials and supplies	3,666,655	3,696,480	29,825	0.81%
Maintenance and repairs	257,500	264,500	7,000	2.72%
Taxes and licenses	82,715	82,715	0	0.00%
Financial expenses	2,000	2,000	0	0.00%
Purchased and contracted services	6,828,832	6,891,052	62,220	0.91%
Transfer to own funds	1,992,003	2,866,745	874,742	43.91%
Capital expense	50,000	50,000	0	0.00%
Less: recoverable costs	(220,130)	(220,130)	0	0.00%
	<u>21,516,964</u>	<u>22,903,439</u>	<u>1,386,475</u>	<u>6.44%</u>
	<u>42,800,143</u>	<u>44,521,346</u>	<u>1,721,204</u>	<u>4.02%</u>
<b>TAX LEVY</b>	<b>39,519,528</b>	<b>41,447,498</b>	<b>1,927,971</b>	<b>4.88%</b>

CITY OF SAULT STE MARIE  
PUBLIC WORKS  
Budget Summary

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	2,593,465	2,248,048	(345,417)	-13.32%
Government grants (including OMPF)	575,000	717,000	142,000	24.70%
Contribution from own funds	40,500	40,500	0	0.00%
Other income	18,500	18,500	0	0.00%
	<u>3,227,465</u>	<u>3,024,048</u>	<u>(203,417)</u>	<u>-6.30%</u>
<b>EXPENDITURES</b>				
Salaries	14,401,251	14,611,734	210,483	1.46%
Benefits	4,355,596	4,401,046	45,450	1.04%
	<u>18,756,847</u>	<u>19,012,780</u>	<u>255,934</u>	<u>1.36%</u>
Travel and training	78,040	78,040	0	0.00%
Vehicle allowance, maintenance and repairs	2,371,529	2,371,530	1	0.00%
Utilities and Fuel	1,354,640	1,614,627	259,987	19.19%
Materials and supplies	3,495,445	3,522,970	27,525	0.79%
Taxes and licenses	82,715	82,715	0	0.00%
Financial expenses	2,000	2,000	0	0.00%
Purchased and contracted services	3,265,082	3,278,082	13,000	0.40%
Transfer to own funds	1,472,003	1,526,745	54,742	3.72%
Capital expense	3,000	3,000	0	0.00%
Less: recoverable costs	(220,130)	(220,130)	0	0.00%
	<u>11,904,324</u>	<u>12,259,579</u>	<u>355,255</u>	<u>2.98%</u>
	<u>30,661,171</u>	<u>31,272,359</u>	<u>611,189</u>	<u>1.99%</u>
<b>TAX LEVY</b>	<b>27,433,706</b>	<b>28,248,311</b>	<b>814,606</b>	<b>2.97%</b>

## PUBLIC WORKS : ADMINISTRATION

### 2018 OPERATING

Cost Centre 400-4012

Department	2017	2018	\$	%
			Change	Change
	<b>BUDGET</b>	<b>BUDGET</b>	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	735,270	748,942	13,672	1.86%
Benefits	840,143	843,462	3,319	0.40%
	<u>1,575,413</u>	<u>1,592,404</u>	<u>16,991</u>	<u>1.08%</u>
Travel and training	8,600	8,600	0	0.00%
Vehicle allowance, maintenance and repairs	20,300	20,300	0	0.00%
Materials and supplies	93,010	93,010	0	0.00%
Purchased and contracted services	25,000	25,000	0	0.00%
Capital expense	3,000	3,000	0	0.00%
	<u>149,910</u>	<u>149,910</u>	<u>0</u>	<u>0.00%</u>
	<u>1,725,323</u>	<u>1,742,314</u>	<u>16,991</u>	<u>0.98%</u>
<b>TAX LEVY</b>	<b>1,725,323</b>	<b>1,742,314</b>	<b>16,991</b>	<b>0.98%</b>

<b>Full Time Positions</b>	<b>9.0</b>	<b>9.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>-</b>	<b>-</b>	<b>-</b>

## PUBLIC WORKS : WORKS-SUPERVISION/OVERHEAD

2018 OPERATING

Cost Centre

400-4014

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	2,356,858	2,386,396	29,538	1.25%
Benefits	591,361	596,427	5,066	0.86%
	<u>2,948,219</u>	<u>2,982,823</u>	<u>34,604</u>	<u>1.17%</u>
Travel and training	30,000	30,000	0	0.00%
Vehicle allowance, maintenance and repairs	55,000	55,000	0	0.00%
	<u>85,000</u>	<u>85,000</u>	<u>0</u>	<u>0.00%</u>
	<u>3,033,219</u>	<u>3,067,823</u>	<u>34,604</u>	<u>1.14%</u>
<b>TAX LEVY</b>	<b>3,033,219</b>	<b>3,067,823</b>	<b>34,604</b>	<b>1.14%</b>

<b>Full Time Positions, all Works</b>	<b>118.0</b>	<b>117.0</b>	<b>( 1.0 )</b>
<b>Part Time Hours</b>	<b>6,100</b>	<b>6,100</b>	<b>-</b>

## PUBLIC WORKS : ROADWAYS

### 2018 OPERATING

Cost Centre 400-4000

	2017	2018	\$	
			Change	%
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
Salaries	1,199,293	1,226,339	27,046	2.26%
Benefits	321,530	330,661	9,131	2.84%
	<u>1,520,823</u>	<u>1,556,999</u>	<u>36,176</u>	<u>2.38%</u>
Vehicle allowance, maintenance and repairs	875,200	875,200	0	0.00%
Materials and supplies	849,260	858,260	9,000	1.06%
Purchased and contracted services	11,500	11,500	0	0.00%
Less: recoverable costs	(5,000)	(5,000)	0	0.00%
	<u>1,730,960</u>	<u>1,739,960</u>	<u>9,000</u>	<u>0.52%</u>
	<u>3,251,783</u>	<u>3,296,959</u>	<u>45,176</u>	<u>1.39%</u>
<b>TAX LEVY</b>	<b>3,251,783</b>	<b>3,296,959</b>	<b>45,176</b>	<b>1.39%</b>

## PUBLIC WORKS : SIDEWALKS (INCLUDING WINTER CONTROL)

2018 OPERATING

Cost Centre 400-4008

	2017	2018	\$	%
			Change	Change
	<b>BUDGET</b>	<b>BUDGET</b>	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
Salaries	407,954	417,155	9,201	2.26%
Benefits	109,373	112,478	3,105	2.84%
	<hr/> 517,327	<hr/> 529,633	<hr/> 12,306	<hr/> 2.38%
Vehicle allowance, maintenance and repairs	328,090	328,090	0	0.00%
Materials and supplies	89,562	89,562	0	0.00%
Purchased and contracted services	1,500	1,500	0	0.00%
	<hr/> 419,152	<hr/> 419,152	<hr/> 0	<hr/> 0.00%
	<hr/> 936,479	<hr/> 948,785	<hr/> 12,306	<hr/> 1.31%
<b>TAX LEVY</b>	<b>936,479</b>	<b>948,785</b>	<b>12,306</b>	<b>1.31%</b>

## PUBLIC WORKS : WINTER CONTROL - ROADWAYS

### 2018 OPERATING BUDGET

Cost Centre 400-4010

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	67,965	67,965	0	0.00%
	<u>67,965</u>	<u>67,965</u>	<u>0</u>	<u>0.00%</u>
<b>EXPENDITURES</b>				
Salaries	2,221,430	2,271,526	50,096	2.26%
Benefits	595,566	612,477	16,911	2.84%
	<u>2,816,996</u>	<u>2,884,004</u>	<u>67,008</u>	<u>2.38%</u>
Vehicle allowance, maintenance and repairs	2,413,238	2,436,287	23,049	0.96%
Materials and supplies	1,179,738	1,198,263	18,525	1.57%
Purchased and contracted services	10,000	10,000	0	0.00%
Less: recoverable costs	(40,000)	(40,000)	0	0.00%
	<u>3,562,976</u>	<u>3,604,550</u>	<u>41,574</u>	<u>1.17%</u>
	<u>6,379,972</u>	<u>6,488,554</u>	<u>108,582</u>	<u>1.70%</u>
<b>TAX LEVY</b>	<b>6,312,007</b>	<b>6,420,589</b>	<b>108,582</b>	<b>1.72%</b>

## PUBLIC WORKS : SANITARY SEWERS

### 2018 OPERATING BUDGET

Cost Centre

400-4020

	2017	2018	\$	
			Change	%
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	17,500	35,083	17,583	100.47%
	17,500	35,083	17,583	100.47%
<b>EXPENDITURES</b>				
Salaries	771,895	788,816	16,921	2.19%
Benefits	220,257	212,683	(7,574)	-3.44%
	992,152	1,001,498	9,346	0.94%
Vehicle allowance, maintenance and repairs	403,210	403,210	0	0.00%
Utilities and Fuel	40,000	40,000	0	0.00%
Materials and supplies	377,390	377,390	0	0.00%
Purchased and contracted services	128,060	128,060	0	0.00%
	948,660	948,660	0	0.00%
	1,940,812	1,950,158	9,346	0.48%
<b>TAX LEVY</b>	<b>1,923,312</b>	<b>1,915,075</b>	<b>(8,237)</b>	<b>-0.43%</b>

## PUBLIC WORKS : STORM SEWERS

### 2018 OPERATING BUDGET

Cost Centre 400-4022

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>	0	45,000	45,000	0.00%
	0	45,000	45,000	0.00%
<b>EXPENDITURES</b>				
Salaries	246,362	251,762	5,400	2.19%
Benefits	70,298	67,881	(2,417)	-3.44%
	316,660	319,643	2,983	0.94%
Vehicle allowance, maintenance and repairs	151,750	151,750	0	0.00%
Utilities and Fuel	1,000	1,000	0	0.00%
Materials and supplies	94,000	94,000	0	0.00%
Purchased and contracted services	500	500	0	0.00%
	247,250	247,250	0	0.00%
	563,910	566,893	2,983	0.53%
	<b>536,563</b>	<b>563,910</b>	<b>27,347</b>	<b>5.10%</b>
<b>TAX LEVY</b>	<b>563,910</b>	<b>521,893</b>	<b>(42,017)</b>	<b>-7.45%</b>

## PUBLIC WORKS : TRAFFIC

### 2018 OPERATING BUDGET

Cost Centre 400-4004

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	835,308	767,877	(67,431)	-8.07%
Benefits	213,040	199,757	(13,283)	-6.24%
	<u>1,048,348</u>	<u>967,634</u>	<u>(80,714)</u>	<u>-7.70%</u>
Travel and training	10,140	10,140	0	0.00%
Vehicle allowance, maintenance and repairs	109,640	109,640	0	0.00%
Utilities and Fuel	69,500	119,500	50,000	71.94%
Materials and supplies	224,310	224,310	0	0.00%
Purchased and contracted services	241,400	254,400	13,000	5.39%
	<u>654,990</u>	<u>717,990</u>	<u>63,000</u>	<u>9.62%</u>
	<u>1,703,338</u>	<u>1,685,624</u>	<u>(17,714)</u>	<u>-1.04%</u>
<b>TAX LEVY</b>	<b>1,703,338</b>	<b>1,685,624</b>	<b>(17,714)</b>	<b>-1.04%</b>
<b>Full Time Positions, all Works</b>	<b>12.0</b>	<b>11.0</b>	<b>( 1.0 )</b>	
<b>Part Time Hours</b>	<b>1,820</b>	<b>-</b>	<b>( 1,820.0 )</b>	

## PUBLIC WORKS : CARPENTRY

### 2018 OPERATING BUDGET

Cost Centre 400-4016

	2017 BUDGET	2018 BUDGET	\$	
			Change (2017 to 2018)	% Change (2017 to 2018)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
Salaries	554,600	565,330	10,730	1.93%
Benefits	143,549	146,789	3,241	2.26%
	<u>698,149</u>	<u>712,119</u>	<u>13,970</u>	<u>2.00%</u>
Travel and training	4,230	4,230	0	0.00%
Vehicle allowance, maintenance and repairs	15,490	15,490	0	0.00%
Materials and supplies	19,780	19,780	0	0.00%
Less: recoverable costs	(135,130)	(135,130)	0	0.00%
	<u>(95,630)</u>	<u>(95,630)</u>	<u>0</u>	<u>0.00%</u>
	<u>602,519</u>	<u>616,489</u>	<u>13,970</u>	<u>2.32%</u>
<b>TAX LEVY</b>	<b>602,519</b>	<b>616,489</b>	<b>13,970</b>	<b>2.32%</b>

<b>Full Time Positions</b>	<b>8.0</b>	<b>8.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>-</b>	<b>-</b>	<b>-</b>

## PUBLIC WORKS : BUILDINGS AND EQUIPMENT

### 2018 OPERATING BUDGET

Cost Centre

400-4018

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
Salaries	1,953,086	1,991,625	38,539	1.97%
Benefits	506,734	519,789	13,055	2.58%
	<hr/> 2,459,820	<hr/> 2,511,414	<hr/> 51,594	<hr/> 2.10%
Travel and training	12,600	12,600	0	0.00%
Vehicle allowance, maintenance and repairs	(3,060,939)	(3,083,987)	(23,048)	0.75%
Utilities and Fuel	1,138,140	1,335,427	197,287	17.33%
Materials and supplies	161,220	161,220	0	0.00%
Purchased and contracted services	146,865	146,865	0	0.00%
Transfer to own funds	1,134,830	1,134,830	0	0.00%
	<hr/> (467,284)	<hr/> (293,045)	<hr/> 174,239	<hr/> -37.29%
	<hr/> 1,992,536	<hr/> 2,218,369	<hr/> 225,833	<hr/> 11.33%
<b>TAX LEVY</b>	<b>1,992,536</b>	<b>2,218,369</b>	<b>225,833</b>	<b>11.33%</b>

**Full Time Positions**

**31.0**

**31.0**

-

**Part Time Hours**

-

-

-

## PUBLIC WORKS : WASTE MANAGEMENT

### 2018 OPERATING BUDGET

Cost Centre 400-4040

	2017 BUDGET	2018 BUDGET	Change	
			\$ (2017 to 2018)	% (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	2,508,000	2,100,000	(408,000)	-16.27%
Government grants (including OMPF)	575,000	717,000	142,000	24.70%
Contribution from own funds	40,500	40,500	0	0.00%
Other income	18,500	18,500	0	0.00%
	<u>3,142,000</u>	<u>2,876,000</u>	<u>(266,000)</u>	<u>-8.47%</u>
<b>EXPENDITURES</b>				
Salaries	1,168,053	1,184,888	16,835	9.67%
Benefits	302,018	305,615	3,597	9.25%
	<u>1,470,071</u>	<u>1,490,503</u>	<u>20,432</u>	<u>9.58%</u>
Travel and training	9,000	9,000	0	0.00%
Vehicle allowance, maintenance and repairs	757,680	757,680	0	0.00%
Utilities and Fuel	44,300	57,000	12,700	28.67%
Materials and supplies	140,485	140,485	0	0.00%
Taxes and licenses	82,715	82,715	0	0.00%
Financial expenses	2,000	2,000	0	0.00%
Purchased and contracted services	2,545,697	2,545,697	0	0.00%
Transfer to own funds	337,173	391,915	54,742	16.24%
	<u>3,919,050</u>	<u>3,986,492</u>	<u>67,442</u>	<u>1.76%</u>
	<u>5,389,121</u>	<u>5,476,995</u>	<u>87,874</u>	<u>3.81%</u>
<b>TAX LEVY</b>	<b>2,247,121</b>	<b>2,600,995</b>	<b>353,874</b>	<b>15.75%</b>
<b>Full Time Positions</b>	<b>17.0</b>	<b>17.0</b>	<b>-</b>	
<b>Part Time Hours</b>	<b>610.0</b>	<b>1,220.0</b>	<b>610.0</b>	

## PUBLIC WORKS AND TRANSPORTATION: PARKS

### 2018 OPERATING BUDGET

Cost Centre 400-4400

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	1,951,142	2,011,079	59,937	3.07%
Benefits	441,726	453,027	11,301	2.56%
	<u>2,392,868</u>	<u>2,464,106</u>	<u>71,238</u>	<u>2.98%</u>
Travel and training	3,470	3,470	0	0.00%
Vehicle allowance, maintenance and repairs	302,870	302,870	0	0.00%
Utilities and Fuel	61,700	61,700	0	0.00%
Materials and supplies	266,690	266,690	0	0.00%
Purchased and contracted services	154,560	154,560	0	0.00%
Less: recoverable costs	(40,000)	(40,000)	0	0.00%
	<u>749,290</u>	<u>749,290</u>	<u>0</u>	<u>0.00%</u>
	<u>3,142,158</u>	<u>3,213,396</u>	<u>71,238</u>	<u>2.27%</u>
<b>TAX LEVY</b>	<b>3,142,158</b>	<b>3,213,396</b>	<b>71,238</b>	<b>2.27%</b>
<b>Full Time Positions</b>	<b>24.0</b>	<b>24.0</b>	<b>-</b>	
<b>Part Time Hours</b>	<b>34,680.0</b>	<b>34,680.0</b>	<b>-</b>	

# ENGINEERING

## 2018 OPERATING BUDGET

Cost Centres:

	2017 BUDGET	2018 BUDGET	\$	
			Change (2017 to 2018)	% Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	12,150	9,800	(2,350)	-19.34%
Government grants (including OMPF)	41,000	40,000	(1,000)	-2.44%
	<b>53,150</b>	<b>49,800</b>	<b>(3,350)</b>	<b>-6.30%</b>
<b>EXPENDITURES</b>				
Salaries	2,012,829	2,077,423	64,594	3.21%
Benefits	513,503	527,705	14,202	2.77%
	<b>2,526,332</b>	<b>2,605,127</b>	<b>78,795</b>	<b>3.12%</b>
Travel and training	4,800	12,000	7,200	150.00%
Vehicle allowance, maintenance and repairs	15,200	15,200	0	0.00%
Utilities and Fuel	5,033,180	5,178,680	145,500	2.89%
Materials and supplies	171,210	173,510	2,300	1.34%
Maintenance and repairs	257,500	264,500	7,000	2.72%
Purchased and contracted services	3,563,750	3,612,970	49,220	1.38%
Transfer to own funds	520,000	1,340,000	820,000	157.69%
Capital expense	47,000	47,000	0	0.00%
	<b>9,612,640</b>	<b>10,643,860</b>	<b>1,031,220</b>	<b>10.73%</b>
	<b>12,138,972</b>	<b>13,248,987</b>	<b>1,110,015</b>	<b>9.14%</b>
<b>TAX LEVY</b>	<b>12,085,822</b>	<b>13,199,187</b>	<b>1,113,365</b>	<b>9.21%</b>

## ENGINEERING - ADMINISTRATION

### 2018 OPERATING BUDGET

Cost Centres: 300-3000

	2017 BUDGET	2018 BUDGET	\$	
			Change (2017 to 2018)	% Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	12,150	9,800	(2,350)	-19.34%
Government grants (including OMPF)	41,000	40,000	(1,000)	-2.44%
	<b>53,150</b>	<b>49,800</b>	<b>(3,350)</b>	<b>-6.30%</b>
<b>EXPENDITURES</b>				
Salaries	248,818	139,505	(109,313)	-43.93%
Benefits	74,623	46,520	(28,103)	-37.66%
	<b>323,441</b>	<b>186,025</b>	<b>(137,416)</b>	<b>-42.49%</b>
Travel and training	4,800	12,000	7,200	150.00%
Vehicle allowance, maintenance and repairs	200	200	0	0.00%
Materials and supplies	34,540	35,840	1,300	3.76%
Purchased and contracted services	300	300	0	0.00%
Capital expense	2,500	2,500	0	0.00%
	<b>42,340</b>	<b>50,840</b>	<b>8,500</b>	<b>20.08%</b>
	<b>365,781</b>	<b>236,865</b>	<b>(128,916)</b>	<b>-35.24%</b>
<b>TAX LEVY</b>	<b>312,631</b>	<b>187,065</b>	<b>(125,566)</b>	<b>-40.16%</b>
<b>Full Time Positions</b>	<b>3.0</b>	<b>2.0</b>	<b>( 1.0 )</b>	
<b>Part Time Hours</b>	<b>-</b>	<b>610</b>	<b>610.0</b>	

## ENGINEERING - DESIGN

### 2018 OPERATING BUDGET

Cost Centres: 300-3002

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	1,252,490	1,438,409	185,919	14.84%
Benefits	306,199	348,509	42,310	13.82%
	<u>1,558,689</u>	<u>1,786,918</u>	<u>228,229</u>	<u>14.64%</u>
Vehicle allowance, maintenance and repairs	15,000	15,000	0	0.00%
Utilities and Fuel	30,000	20,500	(9,500)	-31.67%
Materials and supplies	30,570	31,570	1,000	3.27%
Transfer to own funds	40,000	40,000	0	0.00%
Capital expense	41,500	41,500	0	0.00%
	<u>157,070</u>	<u>148,570</u>	<u>(8,500)</u>	<u>-5.41%</u>
	<u>1,715,759</u>	<u>1,935,488</u>	<u>219,729</u>	<u>12.81%</u>
<b>TAX LEVY</b>	<b>1,715,759</b>	<b>1,935,488</b>	<b>219,729</b>	<b>12.81%</b>

<b>Full Time Positions</b>	<b>16.0</b>	<b>18.0</b>	<b>2.0</b>
<b>Part Time Hours</b>	<b>1,220</b>	<b>3,050</b>	<b>1,830.0</b>

## ENGINEERING : BUILDING SERVICES

### 2018 OPERATING

Cost Centres: 300-3040  
300-3042  
300-3044  
300-3048

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	511,521	499,509	(12,012)	-2.35%
Benefits	132,681	132,676	(5)	0.00%
	644,202	632,185	(12,017)	-1.87%
Utilities and Fuel	362,400	362,400	0	0.00%
Materials and supplies	56,100	56,100	0	0.00%
Maintenance and repairs	217,500	219,500	2,000	0.92%
Purchased and contracted services	141,000	141,000	0	0.00%
Capital expense	3,000	3,000	0	0.00%
	780,000	782,000	2,000	0.26%
	1,424,202	1,414,185	(10,017)	-0.70%
<b>TAX LEVY</b>	<b>1,424,202</b>	<b>1,414,185</b>	<b>(10,017)</b>	<b>-0.70%</b>

<b>Full Time Positions</b>	<b>9.0</b>	<b>9.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>3,861</b>	<b>3,861</b>	<b>-</b>

## ENGINEERING : OTHER - FIRE HYDRANTS

2018 OPERATING

Cost Centres: 310-3100

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2016 to 2017)	(2016 to 2017)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Utilities and Fuel	975,000	1,060,000	85,000	8.72%
	975,000	1,060,000	85,000	8.72%
	975,000	1,060,000	85,000	8.72%
<b>TAX LEVY</b>	<b>975,000</b>	<b>1,060,000</b>	<b>85,000</b>	<b>8.72%</b>

## ENGINEERING : OTHER - STREETLIGHTS

### 2018 OPERATING BUDGET

Cost Centres: 310-3105

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
<hr/>				
Utilities and Fuel	1,885,780	1,915,780	30,000	1.59%
	1,885,780	1,915,780	30,000	1.59%
	1,885,780	1,915,780	30,000	1.59%
<b>TAX LEVY</b>	<b>1,885,780</b>	<b>1,915,780</b>	<b>30,000</b>	<b>1.59%</b>

## ENGINEERING : OTHER - SEWAGE DISPOSAL SYSTEM

### 2018 OPERATING BUDGET

Cost Centres: 310-3110

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Utilities and Fuel	1,780,000	1,820,000	40,000	2.25%
Materials and supplies	50,000	50,000	0	0.00%
Maintenance and repairs	40,000	45,000	5,000	12.50%
Purchased and contracted services	3,422,450	3,471,670	49,220	1.44%
	<b>5,292,450</b>	<b>5,386,670</b>	<b>94,220</b>	<b>1.78%</b>
<b>TAX LEVY</b>	<b>5,292,450</b>	<b>5,386,670</b>	<b>94,220</b>	<b>1.78%</b>

## ENGINEERING : OTHER - MISCELLANEOUS CONSTRUCTION

### 2018 OPERATING BUDGET

Cost Centres: 310-3214

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<hr/>				
<b>EXPENDITURES</b>				
<hr/>				
Transfer to own funds	480,000	1,300,000	820,000	170.83%
	480,000	1,300,000	820,000	170.83%
	480,000	1,300,000	820,000	170.83%
<b>TAX LEVY</b>	<b>480,000</b>	<b>1,300,000</b>	<b>820,000</b>	<b>170.83%</b>

CITY OF SAULT STE MARIE  
COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES  
Budget Summary

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	9,443,241	9,045,360	(397,881)	-4.21%
Government grants (including OMPF)	1,445,400	1,445,400	0	0.00%
Contribution from own funds	97,560	75,000	(22,560)	-23.12%
Other income	39,920	47,000	7,080	17.74%
	<b>11,026,121</b>	<b>10,612,760</b>	<b>(413,361)</b>	<b>-3.75%</b>
<b>EXPENDITURES</b>				
Salaries	12,549,344	12,512,548	(36,796)	-0.29%
Benefits	3,053,372	3,010,132	(43,240)	-1.42%
	<b>15,602,716</b>	<b>15,522,679</b>	<b>(80,037)</b>	<b>-0.51%</b>
Travel and training	62,070	62,820	750	1.21%
Vehicle allowance, maintenance and repairs	654,405	653,460	(945)	-0.14%
Utilities and Fuel	2,935,545	2,977,755	42,210	1.44%
Materials and supplies	976,696	893,264	(83,432)	-8.54%
Maintenance and repairs	1,192,225	1,120,180	(72,045)	-6.04%
Program expenses	121,200	182,372	61,172	50.47%
Goods for resale	600,125	604,725	4,600	0.77%
Rents and leases	95,250	10,250	(85,000)	-89.24%
Taxes and licenses	171,050	170,750	(300)	-0.18%
Financial expenses	52,060	64,769	12,709	24.41%
Purchased and contracted services	519,293	970,627	451,334	86.91%
Grants to others	239,000	239,000	0	0.00%
Transfer to own funds	252,509	274,331	21,822	8.64%
Capital expense	55,660	51,535	(4,125)	-7.41%
	<b>7,927,088</b>	<b>8,275,838</b>	<b>348,750</b>	<b>4.40%</b>
	<b>23,529,804</b>	<b>23,798,518</b>	<b>268,714</b>	<b>1.14%</b>
<b>TAX LEVY</b>	<b>12,503,683</b>	<b>13,185,758</b>	<b>682,075</b>	<b>5.45%</b>

## COMMUNITY SERVICES DEPARTMENT

### 2018 OPERATING BUDGET

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	8,231,132	7,754,079	(477,053)	-5.80%
Government grants (including OMPF)	1,445,400	1,445,400	0	0.00%
Contribution from own funds	75,000	75,000	0	0.00%
Other income	39,920	47,000	7,080	17.74%
	<u>9,791,452</u>	<u>9,321,479</u>	<u>(469,973)</u>	<u>-4.80%</u>
<b>EXPENDITURES</b>				
Salaries	11,154,059	11,066,438	(87,621)	-0.79%
Benefits	2,701,117	2,646,194	(54,923)	-2.03%
	<u>13,855,176</u>	<u>13,712,632</u>	<u>(142,544)</u>	<u>-1.03%</u>
Travel and training	38,980	39,730	750	1.92%
Vehicle allowance, maintenance and repairs	645,405	644,760	(645)	-0.10%
Utilities and Fuel	2,923,245	2,965,455	42,210	1.44%
Materials and supplies	879,442	796,010	(83,432)	-9.49%
Maintenance and repairs	1,192,225	1,120,180	(72,045)	-6.04%
Program expenses	121,200	182,372	61,172	50.47%
Goods for resale	600,125	604,725	4,600	0.77%
Rents and leases	10,250	10,250	0	0.00%
Taxes and licenses	171,050	170,750	(300)	-0.18%
Financial expenses	51,560	64,269	12,709	24.65%
Purchased and contracted services	492,893	499,271	6,378	1.29%
Grants to others	239,000	239,000	0	0.00%
Transfer to own funds	252,509	221,509	(31,000)	-12.28%
Capital expense	53,160	49,035	(4,125)	-7.76%
	<u>7,671,044</u>	<u>7,607,316</u>	<u>(63,728)</u>	<u>-0.83%</u>
	<u>21,526,220</u>	<u>21,319,948</u>	<u>(206,272)</u>	<u>-0.96%</u>
<b>TAX LEVY</b>	<b>11,734,768</b>	<b>11,998,469</b>	<b>263,701</b>	<b>2.25%</b>

**COMMUNITY SERVICES DEPARTMENT: CENTRAL ADMINISTRATION**

2018 OPERATING  
BUDGET

Cost Centre: 500-5000  
500-5002

	2017	2018	\$	%
	BUDGET	BUDGET	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	214,392	455,206	240,814	112.32%
Benefits	83,978	145,818	61,839	73.64%
	<u>298,370</u>	<u>601,023</u>	<u>302,653</u>	<u>101.44%</u>
Travel and training	8,985	8,985	0	0.00%
Vehicle allowance, maintenance and repairs	1,500	1,500	0	0.00%
Materials and supplies	20,345	22,025	1,680	8.26%
Maintenance and repairs	1,000		(1,000)	-100.00%
Financial expenses	1400		(1,400)	-100.00%
Purchased and contracted services	2,100	2,100	0	0.00%
Capital expense	740	740	0	0.00%
	<u>36,070</u>	<u>35,350</u>	<u>(720)</u>	<u>-2.00%</u>
	<u>334,440</u>	<u>636,373</u>	<u>301,933</u>	<u>90.28%</u>
<b>TAX LEVY</b>	<b>334,440</b>	<b>636,373</b>	<b>301,933</b>	<b>90.28%</b>
<b>Full Time Positions</b>	<b>5.0</b>	<b>6.0</b>	<b>1.0</b>	
<b>Part Time Hours</b>	<b>760.0</b>	<b>610.0</b>	<b>( 150.0 )</b>	

## COMMUNITY SERVICES DEPARTMENT: RECREATION & CULTURE - ADMINISTRATION

### 2018 OPERATING BUDGET

Cost Centres: 500-5010

	2017	2018	\$	%
	BUDGET	BUDGET	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	61,190	64,584	3,394	5.55%
	<u>61,190</u>	<u>64,584</u>	<u>3,394</u>	<u>5.55%</u>
<b>EXPENDITURES</b>				
Salaries	359,931	371,091	11,160	3.10%
Benefits	74,928	77,144	2,216	2.96%
	<u>434,859</u>	<u>448,236</u>	<u>13,377</u>	<u>3.08%</u>
Vehicle allowance, maintenance and repairs	1,025	1,025	0	0.00%
Utilities and Fuel	525	300	(225)	-42.86%
Materials and supplies	3,900	3,900	0	0.00%
Purchased and contracted services	8,135	8,135	0	0.00%
Transfer to own funds	5,800	5,800	0	0.00%
	<u>19,385</u>	<u>19,160</u>	<u>(225)</u>	<u>-1.16%</u>
	<u>454,244</u>	<u>467,396</u>	<u>13,152</u>	<u>2.90%</u>
<b>TAX LEVY</b>	<b>393,054</b>	<b>402,812</b>	<b>9,758</b>	<b>2.48%</b>
<b>Full Time Positions</b>	<b>3.0</b>	<b>3.0</b>	<b>-</b>	
<b>Part Time Hours</b>	<b>6,800.0</b>	<b>6,800.0</b>	<b>-</b>	

**COMMUNITY SERVICES DEPARTMENT: RECREATION & CULTURE - SPORTS**

**2018 OPERATING  
BUDGET**

Cost Centres:

500-5012

	2017	2018	\$	
			Change	%
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	7,320	7,840	520	7.10%
Benefits	643	669	26	4.05%
	7,963	8,509	546	6.86%
Materials and supplies	1,860	1,860	0	0.00%
Capital expense	4,575	4,575	0	0.00%
	6,435	6,435	0	0.00%
	14,398	14,944	546	3.79%
<b>TAX LEVY</b>	<b>14,398</b>	<b>14,944</b>	<b>546</b>	<b>3.79%</b>
<b>Full Time Positions</b>	-	-	-	
<b>Part Time Hours</b>	<b>610.0</b>	<b>610.0</b>	-	

# COMMUNITY SERVICES DEPARTMENT: RECREATION & CULTURE - CANADA DAY

## 2018 OPERATING BUDGET

Cost Centres: 500-5017

	2017	2018	\$	%
			Change	Change
	<b>BUDGET</b>	<b>BUDGET</b>	(2016 to 2017)	(2016 to 2017)
<b>REVENUE</b>				
Other income	10,000	10,000	0	0.00%
	<u>10,000</u>	<u>10,000</u>	<u>0</u>	<u>0.00%</u>
<b>EXPENDITURES</b>				
Materials and supplies	20,000	20,000	0	0.00%
	<u>20,000</u>	<u>20,000</u>	<u>0</u>	<u>0.00%</u>
	<u>20,000</u>	<u>20,000</u>	<u>0</u>	<u>0.00%</u>
<b>TAX LEVY</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>0.00%</b>

COMMUNITY SERVICES DEPARTMENT: RECREATION & CULTURE - YOUTH ADVISORY

2018 OPERATING  
BUDGET

Cost Centres: 500-5018

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2016 to 2017)	(2016 to 2017)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Materials and supplies	27,500	27,500	0	0.00%
	27,500	27,500	0	0.00%
	27,500	27,500	0	0.00%
<b>TAX LEVY</b>	<b>27,500</b>	<b>27,500</b>	<b>0</b>	<b>0.00%</b>

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COMMUNITY SERVICES DEPARTMENT: RECREATION & CULTURE - MISCELLANEOUS PROGRAMS

2018 OPERATING  
BUDGET

Cost Centres: 500-5014

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	3,467	3,641	174	5.03%
Benefits	304	311	6	2.02%
	3,771	3,952	180	4.78%
Materials and supplies	3,510	3,510	0	0.00%
Purchased and contracted services	11,200	11,200	0	0.00%
Grants to others	2,000	2,000	0	0.00%
Capital expense	500	500	0	0.00%
	17,210	17,210	0	0.00%
	20,981	21,162	180	0.86%
<b>TAX LEVY</b>	<b>20,981</b>	<b>21,162</b>	<b>180</b>	<b>0.86%</b>

<b>Full Time Positions</b>	-	-	-
<b>Part Time Hours</b>	<b>225.0</b>	<b>225.0</b>	-

**COMMUNITY SERVICES DEPARTMENT: RECREATION & CULTURE -  
PARKS & RECREATION ADVISORY COMMITTEE**

2018 OPERATING  
BUDGET

Cost Centres: 500-5020

	2017	2018	\$ Change (2016 to 2017)	% Change (2016 to 2017)
	BUDGET	BUDGET		
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Materials and supplies	2,465	2,465	0	0.00%
	2,465	2,465	0	0.00%
<b>TAX LEVY</b>	<b>2,465</b>	<b>2,465</b>	<b>0</b>	<b>0.00%</b>

COMMUNITY SERVICES DEPARTMENT: RECREATION & CULTURE - ROBERTA BONDAR PARK

2018 OPERATING  
BUDGET

Cost Centres: 500-5030  
500-5032  
500-5036

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	32,616	34,777	2,161	6.63%
	32,616	34,777	2,161	6.63%
<b>EXPENDITURES</b>				
Salaries	82,943	73,749	(9,194)	-11.09%
Benefits	7,311	6,291	(1,020)	-13.95%
	90,254	80,040	(10,214)	-11.32%
Utilities and Fuel	12,425	12,425	0	0.00%
Materials and supplies	9,450	9,355	(95)	-1.01%
Goods for resale	7,000	6,500	(500)	-7.14%
Financial expenses	100	100	0	0.00%
Purchased and contracted services	69,845	69,845	0	0.00%
Capital expense	2,800	2,800	0	0.00%
	101,620	101,025	(595)	-0.59%
	191,874	181,065	(10,809)	-5.63%
<b>TAX LEVY</b>	<b>159,258</b>	<b>146,288</b>	<b>(12,970)</b>	<b>-8.14%</b>

Full Time Positions	-	-	-
Part Time Hours	5,430.0	5,430.0	-

COMMUNITY SERVICES DEPARTMENT: RECREATION & CULTURE - BELLEVUE MARINA

2018 OPERATING

Cost Centres: 500-5040

	2017	2018	Change	
			\$	%
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	173,275	174,902	1,627	0.94%
Other income	20	0	(20)	-100.00%
	<u>173,295</u>	<u>174,902</u>	<u>1,607</u>	<u>0.93%</u>
<b>EXPENDITURES</b>				
Salaries	33,459	35,840	2,381	7.12%
Benefits	2,938	3,057	119	4.07%
	<u>36,397</u>	<u>38,897</u>	<u>2,500</u>	<u>6.87%</u>
Vehicle allowance, maintenance and repairs	200	200	0	0.00%
Utilities and Fuel	12,350	12,850	500	4.05%
Materials and supplies	4,830	3,930	(900)	-18.63%
Maintenance and repairs	22,000	22,000	0	0.00%
Goods for resale	68,450	68,450	0	0.00%
Rents and leases	2,000	2,000	0	0.00%
Taxes and licenses	275	275	0	0.00%
Financial expenses	2,000	2,000	0	0.00%
Purchased and contracted services	9,200	9,600	400	4.35%
Capital expense	1,500	1,500	0	0.00%
	<u>122,805</u>	<u>122,805</u>	<u>0</u>	<u>0.00%</u>
	<u>159,202</u>	<u>161,702</u>	<u>2,500</u>	<u>1.57%</u>
<b>TAX LEVY</b>	<b>(14,093)</b>	<b>(13,200)</b>	<b>893</b>	<b>-6.34%</b>

<b>Full Time Positions</b>	-	-	-
<b>Part Time Hours</b>	<b>2,720.0</b>	<b>2,720.0</b>	-

COMMUNITY SERVICES DEPARTMENT: RECREATION & CULTURE - BONDAR MARINA

2018 OPERATING  
BUDGET

Cost Centres: 500-5050

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	70,505	87,012	16,507	23.41%
Other income	1,900	1,900	0	0.00%
	<u>72,405</u>	<u>88,912</u>	<u>16,507</u>	<u>22.80%</u>
<b>EXPENDITURES</b>				
Salaries	33,459	35,840	2,381	7.12%
Benefits	2,938	3,057	119	4.07%
	<u>36,397</u>	<u>38,897</u>	<u>2,500</u>	<u>6.87%</u>
Utilities and Fuel	14,000	14,000	0	0.00%
Materials and supplies	3,200	3,200	0	0.00%
Maintenance and repairs	11,700	11,700	0	0.00%
Goods for resale	42,000	41,800	(200)	-0.48%
Taxes and licenses	265	465	200	75.47%
Financial expenses	2,015	1,924	(91)	-4.49%
Purchased and contracted services	3,240	8,140	4,900	151.23%
Capital expense	500	500	0	0.00%
	<u>76,920</u>	<u>81,729</u>	<u>4,809</u>	<u>6.25%</u>
	<u>113,317</u>	<u>120,627</u>	<u>7,310</u>	<u>6.45%</u>
<b>TAX LEVY</b>	<b>40,912</b>	<b>31,715</b>	<b>(9,197)</b>	<b>-22.48%</b>

Full Time Positions	-	-	-
Part Time Hours	2,720.0	2,720.0	-

## COMMUNITY SERVICES DEPARTMENT: RECREATION & CULTURE - LOCKS OPERATIONS

### 2018 OPERATING BUDGET

Cost Centres: 500-5060

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	84,150	87,422	3,272	3.89%
Benefits	17,399	17,934	535	3.07%
	101,549	105,355	3,806	3.75%
Materials and supplies	(62,305)	(62,305)	0	0.00%
Capital expense	1,000	1,000	0	0.00%
	(61,305)	(61,305)	0	0.00%
	40,244	44,050	3,806	9.46%
<b>TAX LEVY</b>	<b>40,244</b>	<b>44,050</b>	<b>3,806</b>	<b>9.46%</b>

<b>Full Time Positions</b>	<b>1.0</b>	<b>1.0</b>	-
<b>Part Time Hours</b>	<b>1,810.0</b>	<b>1,810.0</b>	-

**COMMUNITY SERVICES DEPARTMENT: RECREATION & CULTURE - SENIOR CITIZEN DROP IN CENTRE**

2018 OPERATING  
BUDGET

Cost Centres: 500-5070

	2017 BUDGET	2018 BUDGET	Change	
			\$ (2017 to 2018)	% (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	63,500	63,670	170	0.27%
Government grants (including OMPF)	42,700	42,700	0	0.00%
	<u>106,200</u>	<u>106,370</u>	<u>170</u>	<u>0.16%</u>
<b>EXPENDITURES</b>				
Salaries	227,281	255,202	27,921	12.28%
Benefits	42,786	43,742	956	2.23%
	<u>270,067</u>	<u>298,945</u>	<u>28,877</u>	<u>10.69%</u>
Vehicle allowance, maintenance and repairs	600	600	0	0.00%
Utilities and Fuel	28,700	28,700	0	0.00%
Materials and supplies	52,035	52,035	0	0.00%
Maintenance and repairs	29,250	29,250	0	0.00%
Rents and leases	8,250	8,250	0	0.00%
Financial expenses	250	250	0	0.00%
Purchased and contracted services	4,000	4,000	0	0.00%
Capital expense	2,000	2,000	0	0.00%
	<u>125,085</u>	<u>125,085</u>	<u>0</u>	<u>0.00%</u>
	<u>395,152</u>	<u>424,030</u>	<u>28,877</u>	<u>7.31%</u>
<b>TAX LEVY</b>	<b>288,952</b>	<b>317,660</b>	<b>28,707</b>	<b>9.93%</b>
<b>Full Time Positions</b>	<b>1.7</b>	<b>1.7</b>	<b>-</b>	
<b>Part Time Hours</b>	<b>7,150.0</b>	<b>5,930.0</b>	<b>( 1,220.0 )</b>	

COMMUNITY SERVICES DEPARTMENT: RECREATION & CULTURE - STEELTON SENIOR CENTRE

2018 OPERATING  
BUDGET

Cost Centres: 500-5072

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	19,500	21,000	1,500	7.69%
Government grants (including OMPF)	42,700	42,700	0	0.00%
	<u>62,200</u>	<u>63,700</u>	<u>1,500</u>	<u>2.41%</u>
<b>EXPENDITURES</b>				
Salaries	139,881	129,841	(10,040)	-7.18%
Benefits	30,418	29,619	(799)	-2.63%
	<u>170,299</u>	<u>159,460</u>	<u>(10,839)</u>	<u>-6.36%</u>
Utilities and Fuel	18,090	17,750	(340)	-1.88%
Materials and supplies	13,870	14,090	220	1.59%
Maintenance and repairs	15,545	1,000	(14,545)	-93.57%
Financial expenses	70	70	0	0.00%
Purchased and contracted services	255	375	120	47.06%
Capital expense	2,500	2,500	0	0.00%
	<u>50,330</u>	<u>35,785</u>	<u>(14,545)</u>	<u>-28.90%</u>
	<u>220,629</u>	<u>195,245</u>	<u>(25,384)</u>	<u>-11.51%</u>
<b>TAX LEVY</b>	<b>158,429</b>	<b>131,545</b>	<b>(26,884)</b>	<b>-16.97%</b>
<b>Full Time Positions</b>	<b>1.3</b>	<b>1.3</b>	<b>-</b>	
<b>Part Time Hours</b>	<b>3,390.0</b>	<b>4,610.0</b>	<b>1,220.0</b>	

**COMMUNITY SERVICES DEPARTMENT:  
HISTORIC SITES BOARD - ERMATINGER CLERGUE N. H. S.**

2018 OPERATING  
BUDGET

Cost Centres:	550-5550	550-5555		
	550-5551	550-5560		
	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	74,200	76,876	2,676	3.61%
Government grants (including OMPF)	18,780	18,780	0	0.00%
	<u>92,980</u>	<u>95,656</u>	<u>2,676</u>	<u>2.88%</u>
<b>EXPENDITURES</b>				
Salaries	233,630	240,700	7,070	3.03%
Benefits	47,627	48,229	601	1.26%
	<u>281,257</u>	<u>288,929</u>	<u>7,672</u>	<u>2.73%</u>
Travel and training	1,450	1,450	0	0.00%
Vehicle allowance, maintenance and repairs	100	100	0	0.00%
Utilities and Fuel	34,000	34,000	0	0.00%
Materials and supplies	29,725	29,925	200	0.67%
Maintenance and repairs	18,045	18,045	0	0.00%
Goods for resale	6,000	6,000	0	0.00%
Financial expenses	950	950	0	0.00%
Purchased and contracted services	9,350	9,150	(200)	-2.14%
Grants to others	12,000	12,000	0	0.00%
	<u>111,620</u>	<u>111,620</u>	<u>0</u>	<u>0.00%</u>
	<u>392,877</u>	<u>400,549</u>	<u>7,672</u>	<u>1.95%</u>
<b>TAX LEVY</b>	<b>299,897</b>	<b>304,893</b>	<b>4,996</b>	<b>1.67%</b>

<b>Full Time Positions</b>	<b>2.0</b>	<b>2.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>6,330.0</b>	<b>5,870.0</b>	<b>( 460.0 )</b>

## COMMUNITY SERVICES DEPARTMENT: FACILITY ADMINISTRATION

### 2018 OPERATING BUDGET

Cost Centres: 500-5100

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	24,000	24,000	0	0.00%
	24,000	24,000	0	0.00%
<b>EXPENDITURES</b>				
Salaries	693,943	791,266	97,323	14.02%
Benefits	189,147	211,213	22,066	11.67%
	883,090	1,002,479	119,389	13.52%
Travel and training	3,000	3,000	0	0.00%
Vehicle allowance, maintenance and repairs	2,500	2,500	0	0.00%
Materials and supplies	30,125	26,475	(3,650)	-12.12%
Maintenance and repairs	11,000	11,000	0	0.00%
Purchased and contracted services	6,000	5,900	(100)	-1.67%
Transfer to own funds	15,000	15,000	0	0.00%
	67,625	63,875	(3,750)	-5.55%
	950,715	1,066,354	115,639	12.16%
<b>TAX LEVY</b>	<b>926,715</b>	<b>1,042,354</b>	<b>115,639</b>	<b>12.48%</b>

<b>Full Time Positions</b>	<b>10.0</b>	<b>10.0</b>	-
<b>Part Time Hours</b>			-

**COMMUNITY SERVICES DEPARTMENT: FACILITY SUMMER STUDENTS**

**2018 OPERATING  
BUDGET**

Cost Centres: 500-5103

Department	<b>2017</b>	<b>2018</b>	\$	%
	<b>BUDGET</b>	<b>BUDGET</b>	Change	Change
			(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	29,280	31,360	2,080	7.10%
Benefits	2,568	2,675	107	4.15%
	<b>31,848</b>	<b>34,035</b>	<b>2,187</b>	<b>6.87%</b>
	<b>31,848</b>	<b>34,035</b>	<b>2,187</b>	<b>6.87%</b>
<b>TAX LEVY</b>	<b>31,848</b>	<b>34,035</b>	<b>2,187</b>	<b>6.87%</b>

<b>Full Time Positions</b>	-	-	-
<b>Part Time Hours</b>	<b>2,440.0</b>	<b>2,440.0</b>	-

**COMMUNITY SERVICES DEPARTMENT: JOHN RHODES CENTRE**

**2018 OPERATING  
BUDGET**

Cost Centres:                    500-5104                    500-5110  
    500-5130                    500-5112  
    500-5132                    500-5118  
    500-5135                    500-5134

	2017 BUDGET	2018 BUDGET	\$	
			Change (2017 to 2018)	% Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	1,146,907	1,199,877	52,970	4.62%
Other income	8,000	8,000	0	0.00%
	<u>1,154,907</u>	<u>1,207,877</u>	<u>52,970</u>	<u>4.59%</u>
<b>EXPENDITURES</b>				
Salaries	1,146,329	1,269,021	122,692	10.70%
Benefits	230,628	201,656	(28,972)	-12.56%
	<u>1,376,957</u>	<u>1,470,677</u>	<u>93,720</u>	<u>6.81%</u>
Travel and training	1,500	1,250	(250)	-16.67%
Vehicle allowance, maintenance and repairs	445	350	(95)	-21.35%
Utilities and Fuel	692,250	702,885	10,635	1.54%
Materials and supplies	67,100	61,650	(5,450)	-8.12%
Maintenance and repairs	340,510	341,610	1,100	0.32%
Program expenses	1,500	1,220	(280)	-18.67%
Goods for resale	74,000	72,000	(2,000)	-2.70%
Financial expenses	9,600	9,040	(560)	-5.83%
Purchased and contracted services	7,000	4,100	(2,900)	-41.43%
Capital expense	6,100	5,900	(200)	-3.28%
	<u>1,200,005</u>	<u>1,200,005</u>	<u>0</u>	<u>0.00%</u>
	<u>2,576,962</u>	<u>2,670,682</u>	<u>93,720</u>	<u>3.64%</u>
<b>TAX LEVY</b>	<b>1,422,055</b>	<b>1,462,805</b>	<b>40,750</b>	<b>2.87%</b>
<b>Full Time Positions</b>	<b>8.0</b>	<b>8.0</b>	<b>-</b>	
<b>Part Time Hours</b>	<b>50,650.0</b>	<b>50,650.0</b>	<b>-</b>	

**COMMUNITY SERVICES DEPARTMENT: GRECO POOL**

2018 OPERATING  
BUDGET

Cost Centres: 500-5114

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	29,298	39,188	9,890	33.76%
Benefits	2,572	3,343	770	29.95%
	31,870	42,531	10,661	33.45%
Utilities and Fuel	6,305	6,305	0	0.00%
Materials and supplies	2,755	2,755	0	0.00%
Maintenance and repairs	4,625	4,625	0	0.00%
	13,685	13,685	0	0.00%
	45,555	56,216	10,661	23.40%
<b>TAX LEVY</b>	<b>45,555</b>	<b>56,216</b>	<b>10,661</b>	<b>23.40%</b>

<b>Full Time Positions</b>	-	-	-
<b>Part Time Hours</b>	<b>2,260.0</b>	<b>2,584.0</b>	<b>324.0</b>

## COMMUNITY SERVICES DEPARTMENT: MANZO POOL

### 2018 OPERATING BUDGET

Cost Centres: 500-5116

	2017	2018	\$	
			Change	%
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	10,429	15,709	5,280	50.63%
Benefits	916	1,340	424	46.34%
	11,345	17,049	5,704	50.28%
Utilities and Fuel	3,050	3,050	0	0.00%
Materials and supplies	1,500	1,500	0	0.00%
Maintenance and repairs	5,365	5,365	0	0.00%
	9,915	9,915	0	0.00%
	21,260	26,964	5,704	26.83%
<b>TAX LEVY</b>	<b>21,260</b>	<b>26,964</b>	<b>5,704</b>	<b>26.83%</b>

<b>Full Time Positions</b>	-	-	-
<b>Part Time Hours</b>	<b>809.0</b>	<b>1,025.0</b>	<b>216.0</b>

## COMMUNITY SERVICES DEPARTMENT: MCMEEKEN CENTRE

### 2018 OPERATING

Cost Centres: 500-5120  
500-5122  
500-5124

	2017	2018	\$	%
	BUDGET	BUDGET	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	136,597	143,216	6,619	4.85%
Other Income		350	350	0.00%
	<u>136,597</u>	<u>143,566</u>	<u>6,969</u>	<u>5.10%</u>
<b>EXPENDITURES</b>				
Salaries	125,742	133,926	8,184	6.51%
Benefits	21,202	22,134	931	4.39%
	<u>146,944</u>	<u>156,060</u>	<u>9,116</u>	<u>6.20%</u>
Utilities and Fuel	73,860	74,820	960	1.30%
Materials and supplies	1,420	1,660	240	16.90%
Maintenance and repairs	44,385	44,385	0	0.00%
Program expenses	700	12	(688)	-98.29%
Goods for resale	8,500	5,000	(3,500)	-41.18%
Financial expenses	300	300	0	0.00%
Purchased and contracted services	1,200	1,975	775	64.58%
	<u>130,365</u>	<u>128,152</u>	<u>(2,213)</u>	<u>-1.70%</u>
	<u>277,309</u>	<u>284,212</u>	<u>6,903</u>	<u>2.49%</u>
<b>TAX LEVY</b>	<b>140,712</b>	<b>140,646</b>	<b>(66)</b>	<b>-0.05%</b>

<b>Full Time Positions</b>	<b>1.0</b>	<b>1.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>3,508.0</b>	<b>3,508.0</b>	<b>-</b>

## COMMUNITY SERVICES DEPARTMENT: ESSAR CENTRE

### 2018 OPERATING BUDGET

Cost Centres:                    500-5140                    500-5146  
    500-5142                    500-5148  
    500-5144

	2017	2018	\$	%
	BUDGET	BUDGET	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	1,594,953	1,713,707	118,754	7.45%
Other income	19,000	25,750	6,750	35.53%
	<u>1,613,953</u>	<u>1,739,457</u>	<u>125,504</u>	<u>7.78%</u>
<b>EXPENDITURES</b>				
Salaries	753,836	835,877	82,041	10.88%
Benefits	93,775	97,094	3,318	3.54%
	<u>847,611</u>	<u>932,970</u>	<u>85,359</u>	<u>10.07%</u>
Utilities and Fuel	420,000	480,400	60,400	14.38%
Materials and supplies	87,100	59,150	(27,950)	-32.09%
Maintenance and repairs	282,000	235,000	(47,000)	-16.67%
Program expenses	119,000	181,140	62,140	52.22%
Goods for resale	320,000	330,800	10,800	3.38%
Financial expenses	25,850	43,450	17,600	68.09%
Purchased and contracted services	27,400	48,405	21,005	76.66%
Transfer to own funds	55,000	24,000	(31,000)	-56.36%
Capital expense	19,000	16,500	(2,500)	-13.16%
	<u>1,355,350</u>	<u>1,418,845</u>	<u>63,495</u>	<u>4.68%</u>
	<u>2,202,961</u>	<u>2,351,815</u>	<u>148,854</u>	<u>6.76%</u>
<b>TAX LEVY</b>	<b>589,008</b>	<b>612,358</b>	<b>23,350</b>	<b>3.96%</b>
<b>Full Time Positions</b>	<b>2.4</b>	<b>2.4</b>	-	
<b>Part Time Hours</b>	<b>45,953</b>	<b>45,953</b>	-	

COMMUNITY SERVICES DEPARTMENT: NORTHERN COMMUNITY CENTRE

2018 OPERATING  
BUDGET

Cost Centres: 500-5160  
500-5162  
500-5164

	2017	2018	\$	%
	BUDGET	BUDGET	Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	240,000	240,000	0	0.00%
	240,000	240,000	0	0.00%
<b>EXPENDITURES</b>				
Salaries	29,068	41,851	12,783	43.98%
Benefits	5,166	5,740	574	11.11%
	34,234	47,592	13,357	39.02%
Utilities and Fuel	89,350	89,350	0	0.00%
Materials and supplies	6,200	3,050	(3,150)	-50.81%
Maintenance and repairs	37,000	40,000	3,000	8.11%
Purchased and contracted services	3,500	4,000	500	14.29%
	136,050	136,400	350	0.26%
	170,284	183,992	13,707	8.05%
<b>TAX LEVY</b>	(69,716)	(56,008)	13,707	-19.66%

<b>Full Time Positions</b>	<b>0.2</b>	<b>0.2</b>	-
<b>Part Time Hours</b>	<b>1,175.0</b>	<b>1,175.0</b>	-

## COMMUNITY SERVICES DEPARTMENT: MISCELLANEOUS CONCESSIONS

### 2018 OPERATING BUDGET

Cost Centres:

500-5150	500-5154
500-5151	500-5155
500-5152	

	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	142,550	145,445	2,895	2.03%
	<u>142,550</u>	<u>145,445</u>	<u>2,895</u>	<u>2.03%</u>
<b>EXPENDITURES</b>				
Salaries	84,595	94,967	10,372	12.26%
Benefits	7,427	8,101	673	9.06%
	<u>92,022</u>	<u>103,067</u>	<u>11,045</u>	<u>12.00%</u>
Materials and supplies	(34,529)	(41,310)	(6,781)	19.64%
Maintenance and repairs	400	400	0	0.00%
Goods for resale	74,175	74,175	0	0.00%
Financial expenses	800	460	(340)	-42.50%
Purchased and contracted services	2,000	1,500	(500)	-25.00%
Transfer to own funds	6,709	6,709	0	0.00%
Capital expense	1,000		(1,000)	-100.00%
	<u>50,555</u>	<u>41,934</u>	<u>(8,621)</u>	<u>-17.05%</u>
	<u>142,577</u>	<u>145,001</u>	<u>2,424</u>	<u>1.70%</u>
<b>TAX LEVY</b>	<b>27</b>	<b>(444)</b>	<b>(471)</b>	<b>-1715.29%</b>

<b>Full Time Positions</b>	-	-	-	
<b>Part Time Hours</b>	6,325.0	6,325.0	-	

## COMMUNITY SERVICES DEPARTMENT: ACCESSIBILITY

### 2018 OPERATING BUDGET

Cost Centre	600-6200	600-6420		
	600-6205	600-6488		
	600-6210	600-6500		
Department	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	100,807	96,302	(4,505)	-4.47%
Benefits	24,287	23,884	(403)	-1.66%
	125,094	120,186	(4,908)	-3.92%
Vehicle allowance, maintenance and repairs	200	150	(50)	-25.00%
Materials and supplies	92,100	91,235	(865)	-0.94%
Purchased and contracted services	6,400	6,700	300	4.69%
Capital expense		500	500	0.00%
	98,700	98,585	(115)	-0.12%
	223,794	218,771	(5,023)	-2.24%
<b>TAX LEVY</b>	<b>223,794</b>	<b>218,771</b>	<b>(5,023)</b>	<b>-2.24%</b>
<b>Full Time Positions</b>	<b>1.0</b>	<b>1.0</b>	<b>-</b>	
<b>Part Time Hours</b>	<b>1,220</b>	<b>610</b>	<b>( 610.0 )</b>	

## COMMUNITY SERVICES DEPARTMENT: DAYCARE

### 2018 OPERATING BUDGET

Cost Centres:

500-5170  
500-5171  
500-5172

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	582,715		(582,715)	-100.00%
	582,715	0	(582,715)	-100.00%
<b>EXPENDITURES</b>				
Salaries	706,853		(706,853)	-100.00%
Benefits	171,373		(171,373)	-100.00%
	878,226	0	(878,226)	-100.00%
Vehicle allowance, maintenance and repairs	500		(500)	-100.00%
Utilities and Fuel	26,720		(26,720)	-100.00%
Materials and supplies	44,195		(44,195)	-100.00%
Maintenance and repairs	13,550		(13,550)	-100.00%
Taxes and licenses	500		(500)	-100.00%
Financial expenses	500		(500)	-100.00%
Purchased and contracted services	20,700		(20,700)	-100.00%
Capital expense	925		(925)	-100.00%
	107,590	0	(107,590)	-100.00%
	985,816	0	(985,816)	-100.00%
<b>TAX LEVY</b>	<b>403,101</b>	<b>0</b>	<b>(403,101)</b>	<b>-100.00%</b>
<b>Full Time Positions</b>	<b>10.0</b>	<b>-</b>	<b>( 10.0 )</b>	
<b>Part Time Hours</b>	<b>5,582.0</b>	<b>-</b>	<b>( 5,582.0 )</b>	

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# CEMETERY

## 2018 OPERATING

Cost Centre 400-4300

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	857,294	883,526	26,232	3.06%
Contribution from own funds	75,000	75,000	0	0.00%
	932,294	958,526	26,232	2.81%
<b>EXPENDITURES</b>				
Salaries	634,069	645,591	11,522	1.82%
Benefits	155,543	157,233	1,690	1.09%
	789,612	802,823	13,211	1.67%
Travel and training	2,000	3,000	1,000	50.00%
Vehicle allowance, maintenance and repairs	48,100	48,100	0	0.00%
Utilities and Fuel	85,500	82,500	(3,000)	-3.51%
Materials and supplies	66,291	73,555	7,264	10.96%
Financial expenses	2,000	0	(2,000)	-100.00%
Purchased and contracted services	62,693	62,693	0	0.00%
Transfer to own funds	266,584	269,848	3,264	1.22%
	1056196	1072671.06	16475.06	0.015598487
	1,103,065	1,072,236	(30,829)	-2.79%
<b>TAX LEVY</b>	<b>123,902</b>	<b>114,145</b>	<b>(9,757)</b>	<b>-7.87%</b>

<b>Full Time Positions</b>	<b>9.0</b>	<b>9.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>10,980.0</b>	<b>10,980.0</b>	<b>-</b>

## PUBLIC WORKS AND TRANSPORTATION: TRANSIT

### 2018 OPERATING BUDGET

Cost Centre	400-4100	400-4106	400-4120	
	400-4101	400-4107	400-4006	
	400-4105	400-4110		
	2017	2018	\$	%
			Change	Change
	BUDGET	BUDGET	(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	2,581,710	2,442,792	(138,918)	-5.38%
Government grants (including OMPF)	1,166,220	1,166,220	0	0.00%
Other income	1,000	1,000	0	0.00%
	<u>3,748,930</u>	<u>3,610,012</u>	<u>(138,918)</u>	<u>-3.71%</u>
<b>EXPENDITURES</b>				
Salaries	5,012,963	5,042,359	29,396	0.59%
Benefits	1,456,561	1,503,538	46,977	3.23%
	<u>6,469,524</u>	<u>6,545,897</u>	<u>76,373</u>	<u>1.18%</u>
Travel and training	22,045	22,045	0	0.00%
Vehicle allowance, maintenance and repairs	586,870	586,870	0	0.00%
Utilities and Fuel	1,394,360	1,394,360	0	0.00%
Materials and supplies	353,060	353,060	0	0.00%
Maintenance and repairs	234,410	234,410	0	0.00%
Taxes and licenses	131,965	131,965	0	0.00%
Financial expenses	4,000	4,000	0	0.00%
Purchased and contracted services	74,185	74,185	0	0.00%
Transfer to own funds	130,000	130,000	0	0.00%
Capital expense	8,020	8,020	0	0.00%
	<u>2,938,915</u>	<u>2,938,915</u>	<u>0</u>	<u>0.00%</u>
	<u>9,408,439</u>	<u>9,484,812</u>	<u>76,373</u>	<u>0.81%</u>
<b>TAX LEVY</b>	<b>5,659,509</b>	<b>5,874,800</b>	<b>215,291</b>	<b>3.80%</b>
<b>Full Time Positions</b>	<b>82.5</b>	<b>81.0</b>	<b>( 1.5 )</b>	
<b>Part Time Hours</b>	<b>8,436.0</b>	<b>9,710.0</b>	<b>1,274.0</b>	

## PUBLIC WORKS AND TRANSPORTATION: PARKING

### 2018 OPERATING BUDGET

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	429,620	438,695	9,075	2.11%
	429,620	438,695	9,075	2.11%
<b>EXPENDITURES</b>				
Salaries	109,249	57,714	(51,535)	-47.17%
Benefits	28,680	14,256	(14,424)	-50.29%
	137,929	71,970	(65,959)	-47.82%
Vehicle allowance, maintenance and repairs	1,365	1,365	0	0.00%
Utilities and Fuel	11,760	11,760	0	0.00%
Materials and supplies	19,635	19,635	0	0.00%
Maintenance and repairs	121,440	121,390	(50)	-0.04%
Taxes and licenses	38,045	38,045	0	0.00%
Financial expenses	1,725	1,725	0	0.00%
Purchased and contracted services	164,490	167,268	2,778	1.69%
Transfer to own funds	40,000	40,000	0	0.00%
Capital expense	2,000	2,000	0	0.00%
	400,460	403,188	2,728	0.68%
	538,389	475,158	(63,231)	-11.74%
<b>TAX LEVY</b>	<b>108,769</b>	<b>36,463</b>	<b>(72,306)</b>	<b>-66.48%</b>
<b>Full Time Positions</b>	<b>2.0</b>	<b>1.0</b>	<b>( 1.0 )</b>	
<b>Part Time Hours</b>	<b>1,220.0</b>	<b>1,220</b>	<b>-</b>	

## BUILDING DEPARTMENT

### 2016 OPERATING BUDGET

Cost Centres:

Department	2017	2018	\$	%
	BUDGET	BUDGET	Change	Change
			(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	1,098,569	1,175,470	76,901	7.00%
Contribution from own funds	22,560		(22,560)	-100.00%
	1,121,129	1,175,470	54,340	4.85%
<b>EXPENDITURES</b>				
Salaries	845,578	860,365	14,787	1.75%
Benefits	211,974	215,973	3,999	1.89%
	1,057,552	1,076,338	18,786	1.78%
Travel and training	13,200	13,200	0	0.00%
Vehicle allowance, maintenance and repairs	8,500	8,500	0	0.00%
Utilities and Fuel	12,300	12,300	0	0.00%
Materials and supplies	78,459	78,459	0	0.00%
Rents and leases	85,000		(85,000)	-100.00%
Financial expenses	500	500	0	0.00%
Transfer to own funds		52822	52,822	0.00%
Capital expense	1,500	1,500	0	0.00%
	199,459	167,281	(32,178)	-16.13%
	1,257,011	1,243,619	(13,392)	-1.07%
<b>TAX LEVY</b>	<b>135,881</b>	<b>68,149</b>	<b>(67,732)</b>	<b>-49.85%</b>

## BUILDING DEPARTMENT: BUILDING INSPECTION

### 2018 OPERATING BUDGET

Cost Centres: 300-3020

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	1,098,569	1,175,470	76,901	7.00%
Contribution from own funds	22,560	0	(22,560)	-100.00%
	<u>1,121,129</u>	<u>1,175,470</u>	<u>54,340</u>	<u>4.85%</u>
<b>EXPENDITURES</b>				
Salaries	711,267	726,009	14,742	2.07%
Benefits	178,035	181,483	3,447	1.94%
	<u>889,302</u>	<u>907,491</u>	<u>18,189</u>	<u>2.05%</u>
Travel and training	11,500	11,500	0	0.00%
Vehicle allowance, maintenance and repairs	7,000	7,000	0	0.00%
Utilities and Fuel	10,000	10,000	0	0.00%
Materials and supplies	73,404	73,404	0	0.00%
Rents and leases	85,000	0	(85,000)	-100.00%
Financial expenses	500	500	0	0.00%
Transfer to own funds	0	52,822	52,822	0.00%
Capital expense	1,500	1,500	0	0.00%
	<u>188,904</u>	<u>156,726</u>	<u>(32,178)</u>	<u>-17.03%</u>
	<u>1,078,206</u>	<u>1,064,217</u>	<u>(13,989)</u>	<u>-1.30%</u>
<b>TAX LEVY</b>	<b>(42,923)</b>	<b>(111,253)</b>	<b>(68,329)</b>	<b>159.19%</b>

<b>Full Time Positions</b>	<b>10.0</b>	<b>10.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>1,220</b>	<b>1,220</b>	<b>-</b>

## BUILDING DEPARTMENT: BY-LAW ENFORCEMENT

### 2018 OPERATING BUDGET

Cost Centres: 300-3022

	2017 BUDGET	2018 BUDGET	Change	
			\$ (2017 to 2018)	% (2017 to 2018)
<b>REVENUE</b>				
<b>EXPENDITURES</b>				
Salaries	134,311	134,357	46	0.03%
Benefits	33,939	34,490	552	1.63%
	<u>168,250</u>	<u>168,847</u>	<u>597</u>	<u>0.36%</u>
Travel and training	1,700	1,700	0	0.00%
Vehicle allowance, maintenance and repairs	1,500	1,500	0	0.00%
Utilities and Fuel	2,300	2,300	0	0.00%
Materials and supplies	5,055	5,055	0	0.00%
	<u>10,555</u>	<u>10,555</u>	<u>0</u>	<u>0.00%</u>
	<u>178,805</u>	<u>179,402</u>	<u>597</u>	<u>0.33%</u>
<b>TAX LEVY</b>	<b>178,805</b>	<b>179,402</b>	<b>597</b>	<b>0.33%</b>

<b>Full Time Positions</b>	<b>2.0</b>	<b>2.0</b>	<b>-</b>
<b>Part Time Hours</b>	<b>610.0</b>	<b>610.0</b>	<b>-</b>

## PLANNING

### 2017 OPERATING BUDGET

Cost Centres: 300-3030  
300-3035  
300-3038

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	113,540	115,811	2,271	2.00%
	<u>113,540</u>	<u>115,811</u>	<u>2,271</u>	<u>2.00%</u>
<b>EXPENDITURES</b>				
Salaries	549,707	585,745	36,038	6.56%
Benefits	140,281	147,964	7,683	5.48%
	<u>689,988</u>	<u>733,709</u>	<u>43,721</u>	<u>6.34%</u>
Travel and training	9,890	9,890	0	0.00%
Vehicle allowance, maintenance and repairs	500	200	(300)	-60.00%
Materials and supplies	18,795	18,795	0	0.00%
Purchased and contracted services	26,400	26,700	300	1.14%
Capital expense	1,000	1,000	0	0.00%
	<u>56,585</u>	<u>56,585</u>	<u>0</u>	<u>0.00%</u>
	<u>746,573</u>	<u>790,294</u>	<u>43,721</u>	<u>5.86%</u>
<b>TAX LEVY</b>	<b>633,033</b>	<b>674,483</b>	<b>41,450</b>	<b>6.55%</b>
<b>Full Time Positions</b>	<b>7.0</b>	<b>7.0</b>	<b>-</b>	
<b>Part Time Hours</b>	<b>1,220.0</b>	<b>1,220</b>	<b>-</b>	

## LEVY BOARDS

### 2018 OPERATING BUDGET

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	0	0	0	0.00%
<b>EXPENDITURES</b>				
Algoma Public Health	2,453,145	2,508,310	55,165	2.25%
Sault Ste. Marie District Social Service Administration Board	17,632,940	17,821,750	188,810	1.07%
Sault Ste. Marie Conservation Authority	481,563	534,750	53,187	11.04%
	<u>20,567,648</u>	<u>20,864,810</u>	<u>297,162</u>	<u>1.44%</u>
<b>TAX LEVY</b>	<b>20,567,648</b>	<b>20,864,810</b>	<b>297,162</b>	<b>1.44%</b>

## OUTSIDE AGENCIES & GRANTS TO OTHERS

### 2018 OPERATING BUDGET

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2016 to 2017)	Change (2016 to 2017)
<b>REVENUE</b>				
Fees and User Charges	120,000	120,000	-	0.00%
Contribution from own funds	80,000	80,000	-	0.00%
	<u>200,000</u>	<u>200,000</u>	<u>-</u>	<u>0.00%</u>
<b>EXPENDITURES</b>				
Grants to others:				
Police Services Board	24,276,502	25,096,639	820,137	3.38%
Physician Recruitment	200,000	200,000	0	0.00%
Library Board	2,532,209	2,532,209	0	0.00%
Art Gallery of Algoma	280,785	280,785	0	0.00%
SSM Museum	181,091	181,091	0	0.00%
Bush Plane Museum	110,000	110,000	0	0.00%
Cultural Recognition	1,500	1,500	0	0.00%
Safe Communities	40,000	40,000	0	0.00%
Algoma University	40,000	40,000	0	0.00%
Pee Wee Arena	12,750	16,400	3,650	28.63%
Crimestoppers	25,000	25,000	0	0.00%
Other Sports	5,000	5,000	0	0.00%
Red Cross Grant	50,000	50,000	0	0.00%
Cultural Grant	53,900	53,900	0	0.00%
Economic Development Corporation	1,204,166	789,510	(414,656)	-34.44%
Destiny SSM	30,000	0	(30,000)	-100.00%
Development SSM	246,000	246,000	0	0.00%
Innovation Centre	277,890	277,890	0	0.00%
Tourist Promotion	168,655	168,655	0	0.00%
EDF Budget	500,000	500,000	0	0.00%
Total Grants to others	<u>30,235,447</u>	<u>30,614,579</u>	<u>379,132</u>	<u>1.25%</u>
Transfer to own funds	303,802	80,000	(223,802)	-73.67%
	<u>30,539,250</u>	<u>30,694,579</u>	<u>155,329</u>	<u>.51%</u>
<b>TAX LEVY</b>	<b>30,339,250</b>	<b>30,494,579</b>	<b>155,329</b>	<b>0.51%</b>

## CORPORATE FINANCIALS

### 2018 OPERATING BUDGET

	2017 BUDGET	2018 BUDGET	\$	%
			Change (2017 to 2018)	Change (2017 to 2018)
<b>REVENUE</b>				
Taxation (excluding levy)	2,427,500	2,177,500	(250,000)	-10.30%
Payment in Lieu of taxes	4,371,195	4,160,860	(210,335)	-4.81%
Fees and user charges	12,960,000	13,606,980	646,980	4.99%
Government grants (including OMPF)	15,335,000	14,335,000	(1,000,000)	-6.52%
Investment income	4,305,000	4,305,000	0	0.00%
Other income	1,350,000	1,400,000	50,000	3.70%
	<u>40,748,695</u>	<u>39,985,340</u>	<u>(763,355)</u>	<u>-1.87%</u>
<b>EXPENDITURES</b>				
Benefits	20,000	20,000	0	0.00%
	<u>20,000</u>	<u>20,000</u>	<u>0</u>	<u>0.00%</u>
Materials and supplies	290,295	301,930	11,635	4.01%
Purchased and contracted services	36,000	36,000	0	0.00%
Grants to others	479,360	479,360	0	0.00%
Transfer to own funds	11,151,435	10,099,592	(1,051,843)	-9.43%
	<u>11,957,090</u>	<u>10,916,882</u>	<u>(1,040,208)</u>	<u>-8.70%</u>
	<u>11,977,090</u>	<u>10,936,882</u>	<u>(1,040,208)</u>	<u>-8.68%</u>
<b>TAX LEVY</b>	<b>(28,771,605)</b>	<b>(29,048,458)</b>	<b>(276,853)</b>	<b>0.96%</b>

**CAPITAL LEVY AND LONG TERM DEBT**

2018 OPERATING  
BUDGET

	2017	2018		
			\$	%
			Change	Change
			(2017 to 2018)	(2017 to 2018)
<b>REVENUE</b>				
Fees and user charges	350,000	350,000	0	0.00%
	<b>350,000</b>	<b>350,000</b>	<b>0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
Long term debt	3,252,490	3,252,490	0	0.00%
Transfer to own funds	6,242,579	6,242,580	1	0.00%
	<b>9,495,069</b>	<b>9,495,070</b>	<b>1</b>	<b>0.00%</b>
	<b>9,495,069</b>	<b>9,495,070</b>	<b>1</b>	<b>0.00%</b>
<b>TAX LEVY</b>	<b>9,145,069</b>	<b>9,145,070</b>	<b>1</b>	<b>0.00%</b>

THE CORPORATION OF THE CITY OF SAULT STE MARIE  
 Supplementary Items to be approved by Council:  
 2018

DEPARTMENT:

- Mayor & Council
  - Increase to Council Special Funds for Community Development
  - Federation of Canadian Municipalities membership-reinstate
- Community Development & Enterprise Services
  - Planning: Addition of one junior planner to assist with work load and succession planning
- Corporate Services
  - Human Resources: Customer Service Training for City Staff (resolution August 21,2017)
- Public Works & Engineering
  - Reinstating Leaf & Yard Waste Collection in July & August (resolution October 23, 2017)
- Fire Services
  - Fire Prevention & Public Education: Social Media/Contest costs to increase followers
- Outside Agencies
  - Art Gallery
  - Sault Ste. Marie Museum
  - Bushplane Museum
  - Sault Ste. Marie Public Library Board-budget amendment requested
- Financial Assistance Policy for Sustaining and Other Grants (new or additional requests)
  - Fringe Festival
  - Women in Crisis

ONE TIME COST	ON-GOING COST	IN-KIND SERVICES
	5,000	
	11,050	
	75,000	
40,000		
	60,000	
3,000		
	70,000	
	68,909	
	65,000	
	100,000	
25,000		585
68,000	454,959	585

THE CORPORATION OF THE CITY OF SAULT STE MARIE  
MANDATORY AND DISCRETIONARY SERVICES  
2018 OPERATING BUDGET

	Mandatory	Discretionary	Total
Corporate Services	\$ 8,042,085	\$ 2,579,645	\$ 10,621,730
Public Works and Engineering	\$ 38,262,010	\$ 4,959,345	\$ 43,221,355
Community Services & Economic Development	\$ 2,333,205	\$ 21,465,315	\$ 23,798,520
Fire Services	\$ 13,474,770	\$ -	\$ 13,474,770
Legal	\$ 1,130,000	\$ 2,571,835	\$ 3,701,835
Mayor Office & Council	\$ 709,165	\$ 25,000	\$ 734,165
CAO's Office	\$ 381,390	\$ 250,010	\$ 631,400
Corporate, Capital & Long Term Debt, including OMPF	\$ 21,731,950	\$ -	\$ 21,731,950
Levy Boards	\$ 20,864,810	\$ -	\$ 20,864,810
Local Board & Outside Agencies	\$ 27,708,848	\$ 2,985,722	\$ 30,694,570
<b>TOTAL</b>	<b>\$ 134,638,233</b>	<b>\$ 34,836,872</b>	<b>\$ 169,475,105</b>

79.4%	20.6%
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CITY OF SAULT STE MARIE  
CORPORATE SERVICES

SERVICE DESCRIPTION	OPERATING BUDGET	MANDATORY SERVICES		DISCRETIONARY SERVICES	
		LEGISLATIVE AUTHORITY	CURRENT LEVEL OF SERVICE		RAMIFICATIONS OF SERVICE DECREASE
<b>Finance-Administration, Accounting, Payroll, Property Tax, Purchasing:</b> budget preparation, annual audited financial statements, setting of tax policy including ratios and tax rates, billing and collection of property taxes, adjusting tax roll for changes to assessment roll as made under the Assessment Act, paying remuneration and expenses of Council and employees, cash management and forecasting, oversight of the procurement process, Capital Budget and Asset Management Plan	\$ 5,224,400	Municipal Act	254(1), 270, 283(1), 283(2), 284(1), 288 (1), 288(2), 289(1), 290(1), 294, 294.1, 308(2), 312(2), 312(4), 331, 340(4) 341(1), 343(1), 348(2), 346(1), 364(1), Part XIII	Minimum obligations under Municipal Act, based upon the current corporate service levels and number of assessed properties	N/A
		O. Reg 586/06 s. 20 By-law 2016-143 Federal Gas Tax Agreement Income Tax Act Employment Standards Canada Revenue Agency Other Provincial/Federal Grant Agreements			
<b>Finance-Information Technology:</b> Software licenses and support agreements including GIS system, hardware maintenance agreements, communication infrastructure support, staff costs	\$ 2,161,345	N/A			All corporate service areas are dependent upon information technology services. Level of service dependent upon level of corporate service delivery.
<b>Clerks-Administration, Elections:</b> preparation of Council agendas & minutes, safekeeping of Council & corporate records and management thereof, issue of marriage licenses, registration of deaths, cemetery and cremation sales, administration of municipal elections, lottery and business licensing	\$ 1,146,385	Municipal Act		Minimum obligations under the Municipal Act based upon current corporate service levels	N/A
<b>Clerks-Offices Services, Quality Improvement, Council Meeting Expenses, Walk of Fame, Receptions:</b> supply of Council meeting meals, coordination of civic receptions and retirement events, administration of Corporate Strategic Plan, administration of quality improvement initiatives, corporate communication including policy development and media relations, internal mail service, printing/copying	\$ 252,550	N/A			Impacts civic engagement, employee morale/appreciation, quality and cost effectiveness of service delivery
<b>Human Resources-Employee Relations, Pension &amp; Benefit Administration, Health &amp; Safety, WSIB Administration and return to work, Labour Relations, Recruitment &amp; Training:</b> Collective bargaining process, mandatory grievance and arbitration, ensuring compliance to mandatory standards and codes, administration of OMERS pension plan, manage WSIB health care and lost time claims, return to work and accommodations, occupational health and safety awareness and training	\$ 1,671,300	Municipal Act	254(1), 464	Minimum obligations based upon current corporate service levels	
		MFIPPA Ontario Labour Relations Act Employment Standards Act Pay Equity Act Accessibility for Ontarians with Disabilities Act Income Tax Act Pension Benefits Act of Ontario OMERS System Workplace Safety Insurance Act Human Rights Code Ont. Reg 175/98 Section 15 Ontario Health & Safety Act	O. Reg. 278/05, 297/13 Reg. 860		
<b>Human Resources-Training, Claims Management, Employee Assistance Plan:</b> leadership and corporate training, non-occupational sick leave claims management, WSIB claims appeal consultant, employee assistance plan	\$ 165,750	N/A			Impacts employee morale, lack of skill development, negative impact on attraction and retention, succession planning challenges. Increased costs to corporation in management of absenteeism, sick leave and WSIB.
<b>Total Mandatory</b>	\$ 8,042,085				
<b>Total Discretionary</b>	\$ 2,579,645				
<b>Total 2018 Preliminary Operating Budget</b>	\$ 10,621,730				

CITY OF SAULT STE MARIE  
PUBLIC WORKS AND ENGINEERING

SERVICE DESCRIPTION	OPERATING BUDGET	MANDATORY SERVICES		DISCRETIONARY SERVICES
		LEGISLATIVE AUTHORITY	CURRENT LEVEL OF SERVICE	RAMIFICATIONS OF SERVICE DECREASE
<b>Public Works-Administration:</b> Health & Safety, processing of accounts payable and accounts receivable invoicing for department, time entry and processing, includes all employee overhead costs	\$ 4,810,135	Ministry of Labour  Construction Regulation Employment Standards Act	  section 5	Minimum Maintenance Standards- minimum requirement  N/A
<b>Public Works-Traffic:</b> intersection and line painting, maintenance of all regulatory signs, maintenance of all traffic signals, maintenance of railway crossings	\$ 1,685,625	O. Reg. 239/02  Grade Crossing Regulations (Nov 27/14) Grade Crossing Standards (July, 2014) Canadian Transportation Act	MMS for Municipal Highways (2), (10), (11), (12), (13), (14)	Minimum Maintenance Standards- minimum requirement  N/A
<b>Public Works-Carpentry:</b> all carpentry work for City and related organizations	\$ 616,490	N/A		
<b>Public Works-Parks:</b> maintenance of athletic parks and sports fields, passive parks and playgrounds, hub trail, tennis courts, day parks, outdoor rinks, horticulture/greenhouse	\$ 3,213,400	N/A		Dependent upon service delivery requirements (number of parks, firelds etc) current budget reflects current requirements to meet standards
<b>Public Works-Landfill:</b> curbside collection of waste and recyclables, maintenance and operation of the landfill, collection and processing of leaf & yard compost, maintenance and operation of Landfill Gas Collection System	\$ 4,997,670	Environmental Protection Act  City's Waste Management Plan MOECC Environmental Compliance Approval O. Reg. 101/94		Minimum based upon MOECC and EPA requirements  N/A
Multi-family wastd collection	\$ 116,680	N/A		Service not required, current contract in place until 2020
Household Hazardous Waste	\$ 179,600	N/A		Service provided since 2001. Operated under MOECC ECE, service can be provided by event days
Wood Chipping Contract	\$ 99,560	N/A		Material used for landfill cover for biosolids and funded from sanitary sewer revenue. Risk of odour issues.
Environmental Initatives	\$ 83,485			
<b>Public Works-Winter Control Operations:</b> plowing, sanding/salting of streets, snow removal, snow ditching and drainage, sweeping, winter potholes	\$ 6,488,555	O. Reg. 239/02	MMS for Municipal Highways (3), (4), (5), (6)	Minimum Maintenance Standards- minimum requirement  N/A
Sidewalk plowing, sanding, sweeping	\$ 650,130	N/A		Service level provided based upon City policy
<b>Public Works-Summer/Construction:</b> sidewalk and curb repair, asphalt, ditching and culvert program, waste water	\$ 6,112,665	O. Reg. 239/02  Drainage Act By-law 2008-131 MOECC-Enviromental Compliance Approvals	MMS for Municipal Highways (8), (16), (16.1)	Minimum Maintenance Standards- minimum requirement
<b>Buildings &amp; Equipment:</b> operation of mechanic and welding shop, stores and janitorial services	\$ 2,218,370	Highway Traffic Act  CVOR MTO CWB CSA Building Code Act Fire Code Fuel Safety Handling Act	Standard W47.1	N/A

SERVICE DESCRIPTION	OPERATING BUDGET	MANDATORY SERVICES		CURRENT LEVEL OF SERVICE	DISCRETIONARY SERVICES
		LEGISLATIVE AUTHORITY			RAMIFICATIONS OF SERVICE DECREASE
<b>Engineering-Design:</b> design, contract administration, inspections, surveying, support services, landfill monitoring, subdivision planning and agreements	\$ 2,172,355	Infrastructure for Jobs and Prosperity Act A.O. 2015	Ch. 15, Section 6	Minimum to meet requirement under legislation	N/A
		Public Transportation and Highway Improvement Act RSO 1990	Ch P 50, Section 21, O. Reg. 104/97		
		Environmental Protection Act			
		Environmental Compliance Approval Certificate (ECA)			
		Canadian Environmental Protection Act	Sec 272 & 273		
		Waterwater Systems Effluent Regulation and Fisheries Act			
		O. Reg. 675			
		Green Energy Act, 2009	Reg 397		
		Planning Act-Plans of Subdivision	O. Reg. 544/06		
		Municipal Act	O. Reg. 586		
<b>Engineering-Building Services:</b> Civic Centre and Ontario Works Buildings, including maintenance and operational costs (utilities)	\$ 1,414,185	Occupational Health & Safety Act		Minimum to meet requirement under legislation	N/A
<b>Engineering-Fire Hydrants:</b> maintenance and operations	\$ 1,060,000	Fire Protection and Prevention Act		Minimum to meet requirement under legislation	N/A
		Fire Code	Part 8		
		Safe Drinking Water Act			
<b>Engineering-Streetlights:</b> operations, maintenance and capital	\$ 1,915,780	Municipal Act	Reg. 239/02	Minimum to meet requirement under legislation	N/A
<b>Engineering-Sewage Disposal:</b> operations & maintenance	\$ 5,386,670	Environment Protection Act	reg. 347	Minimum to meet requirement under legislation	N/A
		Environmental Compliance Approval Certificate			
<b>Total Mandatory</b>	\$ 38,262,010				
<b>Total Discretionary</b>	\$ 4,959,345				
<b>Total 2018 Preliminary Operating Budget</b>	\$ 43,221,355				

CITY OF SAULT STE MARIE  
COMMUNITY SERVICES AND ECONOMIC DEVELOPMENT

SERVICE DESCRIPTION	OPERATING BUDGET	MANDATORY SERVICES		CURRENT LEVEL OF SERVICE	DISCRETIONARY SERVICES
		LEGISLATIVE AUTHORITY			RAMIFICATIONS OF SERVICE DECREASE
Building Inspection & Permits: enforcement of Building Code Act and by-law enforcement	\$ 1,243,620	Building Code Act, 1992		Minimum requirement under legislation	N/A
		City By-laws Planning Act	Section 16		
Planning: Official plan, zoning, community improvement plans, site control	\$ 790,295	Planning Act	sec. 24(1), 28(2), 36(2), 37(2), 41(2), 41(9.1), 41(9), 42(4), 51.1(2)	Minimum requirement under legislation	N/A
School Guards	\$ 299,290				
Parking:	\$ 475,160	N/A			Parking control to support businesses and residents
Cemetery Operations:	\$ 1,072,670	N/A			Impact operations for burial and aesthetics of cemetery grounds
Transit:	\$ 9,484,815	N/A			Ability of residents to navigate the city; accessible transportation
Lock Operations	\$ 44,050	N/A			Operation of pleasure and tour boat lock/tourism impact
Recreation & Culture: General	\$ 778,470	N/A			Services for recreation and culture, MYAC, Canada Day, various community programs
Roberta Bondar Park	\$ 181,065	N/A			Events for citizens and maintenance of waterfront asset
Marinas	\$ 282,325	N/A			Tourism impact
Senior Facilities and Programming	\$ 619,275	N/A			Quality of life for senior population
Heritage Property and Services (Includes Northern Discovery Centre/Ermatinger Old Stone House)	\$ 400,550	N/A			Education and preservation of culture and heritage
Accessibility	\$ 218,770				Accessible infrastructure
Community Centres	\$ 6,743,955				Impacts quality of life
Outdoor Pools	\$ 83,180				Impacts quality of life
Community Services Administration	\$ 636,375				
Community Adjustment Committee	\$ 444,655				Service ending 2017
Total Mandatory	\$ 2,333,205				
Total Discretionary	\$ 21,465,315				
Total 2018 Preliminary Operating Budget	\$ 23,798,520				

CITY OF SAULT STE MARIE  
 FIRE SERVICES  
 (excludes EMS contracted service)

SERVICE DESCRIPTION	OPERATING BUDGET	<u>MANDATORY SERVICES</u>		<u>DISCRETIONARY SERVICES</u>	
		LEGISLATIVE AUTHORITY	CURRENT LEVEL OF SERVICE	RAMIFICATIONS OF SERVICE DECREASE	
Fire Protection and Prevention	\$ 13,474,770	Fire Protection and Prevention Act			
Total Mandatory	\$ 13,474,770				
Total Discretionary					
Total 2018 Preliminary Operating Budget	\$ 13,474,770				

CITY OF SAULT STE MARIE  
LEGAL

SERVICE DESCRIPTION	OPERATING BUDGET	MANDATORY SERVICES		DISCRETIONARY SERVICES
		LEGISLATIVE AUTHORITY	CURRENT LEVEL OF SERVICE	RAMIFICATIONS OF SERVICE DECREASE
Corporate Insurance	\$ 1,321,955			
Vehicle Insurance	\$ 430,000	Insurance Act	Minimum	Exposure to litigation
Legal: advisory, representation at courts and tribunals, preparation of agreements, purchase and sale of land	\$ 291,155			Exposure to litigation, unsuccessful at courts & tribunals, lack of formal agreements
POA Court-Prosecution & Administration	\$ 958,725			Function will go to another municipality, lost revenue
FOI Processing	\$ 350,000.00	MFIPPA	Minimum	
By Law Preparation	\$ 350,000.00	Municipal Act	Minimum	
<b>Total Mandatory</b>	<b>\$ 1,130,000</b>			
<b>Total Discretionary</b>	<b>\$ 2,571,835</b>			
<b>Total 2018 Preliminary Operating Budget</b>	<b>\$ 3,701,835</b>			

CITY OF SAULT STE MARIE  
 CAO

SERVICE DESCRIPTION	OPERATING BUDGET	MANDATORY SERVICES		DISCRETIONARY SERVICES
		LEGISLATIVE AUTHORITY	CURRENT LEVEL OF SERVICE	RAMIFICATIONS OF SERVICE DECREASE
<b>CAO-Administration:</b> Responsibilities include recommending policy and proposals to Council, coordination of all City Department activities, coordination of submissions of all reports and information to council, ensure policies, decisions and directives of City Council are carried out, provide liaison with various Board and Committees.	\$381,390.00	Municipal Act.		Leadership/Administration
ISAP-Immigration Program	\$ 250,010			100% grant funded program
Total Mandatory	\$ 381,390			
Total Discretionary	\$ 250,010			
Total 2018 Preliminary Operating Budget	\$ 631,400			