

**THE CORPORATION OF THE CITY OF SAULT STE MARIE
CAPITAL BUDGET SUMMARY
YEARS: 2017 TO 2019**

APPENDIX A

	2017	2018	2019	Total
CommunityDevelopment & Enterprise Services	1,112,000	1,812,000	20,835,700	23,759,700
Fire Services	320,000	1,957,200	1,005,010	3,282,210
Public Works & Engineering Services	33,281,960	42,930,325	48,915,363	125,127,648
Corporate Services	6,583,200	1,090,200	100,200	7,773,600
Outside Agencies	-	1,075,000	1,652,000	2,727,000
Total Capital Requirements	41,297,160	48,864,725	72,508,273	162,670,158
check	-	-	-	-
Funding:				
Capital Levy Overall	4,815,000	4,858,050	4,500,000	14,173,050
Capital Levy Urban Only	2,212,119	1,305,020	1,494,839	5,011,978
Capital Levy Miscellaneous Construction	1,300,000	1,300,000	1,300,000	3,900,000
Sewer Surcharge	8,843,080	23,545,280	23,150,386	55,538,746
Federal Gas Tax	4,569,050	4,786,625	4,786,625	14,142,300
Reserves	1,854,830	1,682,830	8,736,830	12,274,490
Reserve Funds	-	-	-	-
Build Canada Fund (2/3)	4,000,000	4,000,000	4,000,000	12,000,000
OCIF Funding-fromula based funding	881,330	1,254,520	150,683	2,286,533
Connecting Link (90%)	2,269,800	-	-	2,269,800
Government Grants	3,793,751	-	12,000,000	15,793,751
Long Term Debt	5,000,000	-	6,000,000	11,000,000
Other	-	-	-	-
Infrastructure Maintenance Requirements from reserve	1,758,200	3,653,200	5,599,900	11,011,300
Funding Available	1,758,200	3,653,200	2,845,230	8,256,630
Funding Shortfall/(excess)	-	-	2,754,670	2,754,670
Other unfinanced	-	2,479,200	789,010	3,268,210
Total Capital Funding Required	41,297,160	48,864,725	72,508,273	162,670,158
check	-	-	-	-

THE CORPORATION OF THE CITY OF SAULT STE MARIE
 CAPITAL BUDGET SUMMARY
 YEARS: 2017 TO 2019

COMMUNITY SERVICES DEPARTMENT

	2017	2018	2019	Total
Infrastructure Maintenance				
<u>Community Services</u>				
Steelton Senior Citizens Centre		210,000	22,000	232,000
Senior Citizens Crop-in Centre		-	235,000	235,000
Roberta Bondar Park			323,000	323,000
Essar Centre		31,000	-	31,000
John Rhodes Community Centre		-	242,000	242,000
Northern Community Centre		-	85,000	85,000
Ermatinger Old Stone House		120,000	64,700	184,700
Bellevue Marina				-
Bondar Marina				-
Stratclair Field Lighting				-
McMeeken Centre		-		-
	-	361,000	971,700	1,332,700
<u>Transit</u>				
Transit Bus Depot	-	99,000	1,346,000	1,445,000
Transit Terminal Building	-	52,000	6,000	58,000
	-	151,000	1,352,000	1,503,000
<u>Cemetery</u>				
Cemetery Chapel & Office Building	-	-	12,000	12,000
Mausoleum-Columbarium				-
New Greenwood Storm Water Management Plan				-
	-	-	12,000	12,000
<u>Planning</u>				
Official Plan	250,000			250,000
	250,000	-	-	250,000
Infrastructure Development:				
Welcome Sign (note 2)	212,000			212,000
Transit Relocation (note 4)			18,000,000	18,000,000
McMeeken Centre replacement(note 1)				-
Bellevue Park Splash Pad	50,000	800,000		850,000
	262,000	800,000	18,000,000	19,062,000
Fleet & Equipment				
Transit-Fleet/Equipment (note 3)	600,000	500,000	500,000	1,600,000
	600,000	500,000	500,000	1,600,000
Total	1,112,000	1,812,000	20,835,700	23,759,700
Designated Funding:				
Capital Levy Overall	315,000			315,000
Capital Levy Urban Only				-
Sewer Surcharge				-
Federal Gas Tax				-
Reserves-Other	300,000			300,000
Reserve Funds				-
Capital from Current				-
Government Grants	472,000		12,000,000	12,497,000
Long Term Debt			6,000,000	6,000,000
Other				-
Asset Management Reserve	-	512,000	2,335,700	2,847,700
Total	1,112,000	512,000	20,335,700	21,959,700
Unfinanced and not recommended		1,300,000	500,000	1,800,000

Notes:

- 1) The McMeeken Centre arena replacement has not been included in the forecast. Utilization study to be completed to verify requirement and funding source for potential replacement
- 2) The Welcome Sign at the International Bridge was approved in 2016. Project costs exceeded budget for design and staff are now looking at other options for 2017. Previously approved funding is reflected in the 2017 budget.
- 3) Public Transit Infrastructure Funds were announced August 2016. The City's eligible allocation is \$3,279,873, of which the City must match. Transit capital funds available for 2017 are approximately \$300,000, which equates to eligible expenditures of \$600,000. Additional funds would have to be identified to leverage additional amounts of the eligible grant.
- 4) The feasibility of the relocation of the Transit Terminal Building is currently being undertaken. If results are positive, the relocation capital cost is forecast in 2018 with 2/3 funding from other government levels.
- 5) The Bellevue Park Splash Pad feasibility study is currently being investigated by staff for funding possibilities. For budget purposes 50% grant is estimated. The capital project is forecasted for 2018. Funding has not been identified for the project.

**THE CORPORATION OF THE CITY OF SAULT STE MARIE
CAPITAL BUDGET SUMMARY
YEARS: 2017 TO 2019**

FIRE SERVICES

	2017	2018	2019	Total
Infrastructure Maintenance:				
Central Fire Station #1		394,000	93,000	487,000
Fire Station #2		18,000	3,000	21,000
Fire Station #3		12,000	3,000	15,000
Fire Hall #4/EMS Complex		656,000	365,000	1,021,000
	-	1,080,000	464,000	1,544,000
Fleet/Equipment:				
	320,000	877,200	541,010	1,738,210
	320,000	877,200	541,010	1,738,210
Total	320,000	1,957,200	1,005,010	3,282,210
Designated Funding:				
Capital Levy Overall				-
Capital Levy Urban Only				-
Sewer Surcharge				-
Federal Gas Tax				-
Reserves	320,000	298,000	252,000	870,000
Reserve Funds				-
Capital from Current				-
Government Grants				-
Long Term Debt				-
Other				-
Infrastructure Funding Required	-	1,080,000	464,000	1,544,000
Unfinanced				-
Total	320,000	1,378,000	716,000	2,414,000
Unfinanced	-	579,200	289,010	868,210

**THE CORPORATION OF THE CITY OF SAULT STE MARIE
CAPITAL BUDGET SUMMARY
YEARS: 2017 TO 2019**

ENGINEERING AND PLANNING

	2017	2018	2019	Total
Infrastructure-Large Wastewater:				
West End Plant and MPS	3,000,000	11,000,000	11,000,000	25,000,000
East End Plant	-	-	-	-
Pumping Stations	583,000	278,875	275,000	1,136,875
Biosolids Management Facility	1,000,000	9,000,000	9,000,000	19,000,000
Waste Water Treatment Plant Capital Maintenance	2,627,080	2,375,800	2,368,250	7,371,130
Infrastructure- Aqueducts (Note 1)	6,800,000	6,000,000	6,000,000	18,800,000
Infrastructure-Bridges	-	-	-	-
Infrastructure-Roads (Note 2)	16,522,050	10,734,820	9,344,283	36,601,153
Infrastructure-Miscellaneous Construction	1,300,000	1,300,000	1,300,000	3,900,000
Landfill Upgrade/Replacement (Note 4)	100,000	250,000	7,350,000	7,700,000
Fleet & Equipment				
Sanitary Sewer	40,000	360,000	95,000	495,000
Total	31,972,130	41,299,495	46,732,533	120,004,158

Designated Funding:				
Capital Levy Overall	4,500,000	4,858,050	4,500,000	13,858,050
Capital Levy Urban Only	2,212,119	1,305,020	1,494,839	5,011,978
Capital Levy Miscellaneous Construction	1,300,000	1,300,000	1,300,000	3,900,000
Sewer Surcharge	8,843,080	23,545,280	23,150,386	55,538,746
Federal Gas Tax	4,569,050	4,786,625	4,786,625	14,142,300
Reserves-Landfill	100,000	250,000	7,350,000	7,700,000
Reserve Funds	-	-	-	-
Build Canada Fund (2/3)	4,000,000	4,000,000	4,000,000	12,000,000
OCIF Funding-fromula based funding (Note 3)	881,330	1,254,520	150,683	2,286,533
Connecting Link (90%)	2,269,800	-	-	2,269,800
Clean Water & Wastewater Fund	3,296,751	-	-	3,296,751
Long Term Debt	-	-	-	-
Other	-	-	-	-
Infrastructure Funding Required	-	-	-	-
Total	31,972,130	41,299,495	46,732,533	120,004,158

Unfinanced -

Notes:

- 1) SCF-New Building Canada Fund-Small funding approved in 2015. Project June 19, 2015 to October 31, 2021

Provincial	10,420,000	
Federal	10,420,000	
City	10,420,000	(approx. \$2 million/year 2016 to 2020-capital works funding)
	<u>31,260,000</u>	
- 2) Capital budget for roads is based upon current funding levels and not road assessment requirements. The City currently does not have the funding resources to address all roads that are assessed as immediate priority repair.
- 3) OCIF Funding for 2019 is \$1,980,400, of which \$150,683 is required to fund the capital road budget for that year. The remaining funds are to be set aside for the Black Road widening project which will be included in the road budget update in 2018. This project was denied for Connecting Link funding thus 100% City funds required. Project originally in 2015 budget cancelled.
- 4) The Landfill cost projections for operations, capital and revenues are currently being updated by the City's consultant. Future budgets will address ongoing funding requirements based upon this update.

**THE CORPORATION OF THE CITY OF SAULT STE MARIE
CAPITAL BUDGET SUMMARY
YEARS: 2017 TO 2019**

PUBLIC WORKS

	2017	2018	2019	Total
<u>Infrastructure Maintenance</u>				
Administration Building		74,000	408,000	482,000
Garage Building A		306,000	555,000	861,000
Carpentry Shop Building B		43,000	32,000	75,000
Equipment Storage Garage		73,000	53,000	126,000
Lab Building		-	-	-
Water Main at Sackville Complex	175,000			175,000
	<u>175,000</u>	<u>496,000</u>	<u>1,048,000</u>	<u>1,719,000</u>
<u>PWT Works-Fleet/Equipment</u>				
	<u>1,134,830</u>	<u>1,134,830</u>	<u>1,134,830</u>	<u>3,404,490</u>
Total	1,309,830	1,630,830	2,182,830	5,123,490

Designated Funding:

Capital Levy Overall				-
Capital Levy Urban Only				-
Sewer Surcharge				-
Federal Gas Tax				-
Reserves	1,134,830	1,134,830	1,134,830	3,404,490
Reserve Funds				-
Government Grants	-			-
Long Term Debt				-
Other				-
Infrastructure Funding Required	175,000	496,000	1,048,000	1,719,000
Total	1,309,830	1,630,830	2,182,830	5,123,490

Unfinanced

Notes

**THE CORPORATION OF THE CITY OF SAULT STE MARIE
CAPITAL BUDGET SUMMARY-BUILDINGS
YEARS: 2017 TO 2019**

CORPORATE ADMINISTRATION

	2017	2018	2019	Total
Infrastructure Maintenance:				
Civic Centre	6,583,200	490,200	100,200	7,173,600
Emergency Repairs-all buildings allocation				-
Equipment:				
Corporate Telephone System		600,000		
Total	6,583,200	1,090,200	100,200	7,173,600
Designated Funding:				
Capital Levy Overall				-
Capital Levy Urban Only				-
Sewer Surcharge				-
Federal Gas Tax				-
Reserves				-
Reserve Funds				-
Capital from Current				-
Government Grants				-
Long Term Debt	5,000,000			5,000,000
Other				-
Infrastructure Funding Required	1,583,200	490,200	100,200	2,173,600
Total	6,583,200	490,200	100,200	7,173,600
Unfinanced	-	600,000		

**THE CORPORATION OF THE CITY OF SAULT STE MARIE
CAPITAL BUDGET SUMMARY-BUILDINGS
YEARS: 2017 TO 2019**

OUTSIDE AGENCIES

	2017	2018	2019	Total
<u>Infrastructure Maintenance-Library</u>				
Main Branch	-	106,000	918,000	1,024,000
<u>Infrastructure Maintenance -Sault Ste. Marie Museum</u>				
Museum Building		16,000	367,000	383,000
<u>Infrastructure Maintenance-Police Services Board</u>				
Police Building		469,000	367,000	836,000
<u>Infrastructure Maintenance-Ontario Works</u>				
Sault Ste Marie District Social Services Administration Board Building		484,000	-	484,000
Total	-	1,075,000	1,652,000	2,727,000

Designated Funding:

Capital Levy Overall				-
Capital Levy Urban Only				-
Sewer Surcharge				-
Federal Gas Tax				-
Reserves				-
Reserve Funds				-
Capital from Current				-
Government Grants				-
Long Term Debt				-
Other				-
Infrastructure Funding Required	-	1,075,000	1,652,000	2,727,000

Unfinanced -

Total - 1,075,000 1,652,000 2,727,000

Unfinanced - - - -

**THE CORPORATION OF THE CITY OF SAULT STE MARIE
2017 CAPITAL BUDGET
SUMMARY OF PROJECTS**

APPENDIX B

	Project Cost	Funding Current Levy	Capital Fund Net Revenue	Sanitary Sewer	Reserves	Grants	Long Term Debt
PUBLIC WORKS AND ENGINEERING SERVICES							
<i>Roads/Bridges/Storm Sewer</i>							
McNabb Ave Storm Water Management							
Seawall Reconstruction							
Franklin Street Reconstruction							
Grace Street Reconstruction							
Sackville Road Extension to Third Line							
Connecting Link 2nd Line North St to Carmens Way Resurfacing							
Fort Creek Aqueduct							
Various Roads Resurfacing							
	\$ 23,322,050	\$ 6,240,000	\$ 472,120	\$ 1,593,000	\$ -	\$ 15,016,930	
<i>Miscellaneous Contraction</i>							
Asphalt/Surface Treatment	\$ 1,020,000						
Rear Yard Drainage	\$ 60,000						
Aqueduct Inspection	\$ 50,000						
Bridge/Aqueduct Rehabilitation	\$ 100,000						
Environmental Assessments for future road projects	\$ 20,000						
Emergency Repairs	\$ 50,000						
	\$ 1,300,000	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Sanitary Sewer</i>							
Waste Water Treatment Plant and Other Capital Maintenance	\$ 2,277,080						
Small Pump Stations	\$ 583,000						
West End Pump Upgrade Project	\$ 3,000,000						
Biosolids Management Project	\$ 1,000,000						
SCADA	\$ 350,000						
Fleet	\$ 40,000						
	\$ 7,250,080			\$ 7,250,080			
<i>Landfill</i>							
Upgrade/Replacement	\$ 100,000				\$ 100,000		
							Waste Disposal Site Reserve
<i>Public Works Fleet</i>							
Plow Truck							
Concrete Saw							
Concrete Saw One Ton Truck with Flat Bed							
Landfill Garbage Bins (2)							
Service Trucks (2)							
Municipal Sidewalk Tractor c/w attachments							
Sidewalk Sanders							
Asphalt Hot Box							
Half ton pick up trucks (6)							
3/4 ton Pick Up with Snowplow (Landfill)							
Mower Blade Sharpener							
	\$ 890,500				\$ 890,500		
							PWT Equipment Reserve
<i>Parks Fleet</i>							
Full Size 3/4 ton Van							
3/4 ton Pick Up with Snowplow							

SUMMARY OF PROJECTS

	Project Cost	Funding Current Levy	Capital Fund Net Revenue	Sanitary Sewer	Reserves	Grants	Long Term Debt
Grass Trailer							
Diesel Riding Mower with Folding Decks							
Crew Cab 1 ton truck with dump							
	\$ 244,330				\$ 244,330		
					PWT Equipment Reserve		
	\$ 1,134,830	\$ -	\$ -	\$ -	\$ 1,134,830	\$ -	\$ -
Total	\$ 33,106,960	\$ 7,540,000	\$ 472,120	\$ 8,843,080	\$ 1,234,830	\$ 15,016,930	\$ -

COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES

<i>Transit</i>							
Parabus replacement (4)							
Parabus surveillance cameras							
Digital radios for transit fleet							
Conventional Transit Service Review							
Bus Shelter Replacement							
	\$ 600,000				\$ 300,000	\$ 300,000	
					Transit Equipment Reserve		
<i>Community Services</i>							
Belleuve Park Spash Pad Feasibility Study	\$ 50,000		\$ 25,000			\$ 25,000	
<i>Planning</i>							
Welcome Sign	\$ 212,000		\$ 40,000			\$ 172,000	
Official Plan	\$ 250,000		\$ 250,000				
	\$ 462,000	\$ -	\$ 290,000	\$ -	\$ -	\$ 172,000	\$ -
Total	\$ 1,112,000	\$ -	\$ 315,000	\$ -	\$ 300,000	\$ 497,000	\$ -

FIRE SERVICES

Rescue truck							
1/2 ton Pickup Truck 1-replacement 1-new for Prevention (2)							
Cars (3) 2-new Prevention 1-new Research Planner							
	\$ 320,000				\$ 320,000		
					Fire Equipment Reserve		
Total	\$ 320,000	\$ -	\$ -	\$ -	\$ 320,000	\$ -	\$ -

CITY-WIDE BUILDINGS

Civic Centre Window and Cladding							
Civic Centre Fan Coil Units							
PW Watermain Upgrade							
	\$ 6,758,200				\$ 1,758,200	\$ 5,000,000	
					Asset Management Reserve		
Total	\$ 6,758,200	\$ -	\$ -	\$ -	\$ 1,758,200	\$ -	\$ 5,000,000

TOTAL 2017 CAPITAL BUDGET	\$ 41,297,160	\$ 7,540,000	\$ 787,120	\$ 8,843,080	\$ 3,613,030	\$ 15,513,930	\$ 5,000,000
----------------------------------	----------------------	---------------------	-------------------	---------------------	---------------------	----------------------	---------------------

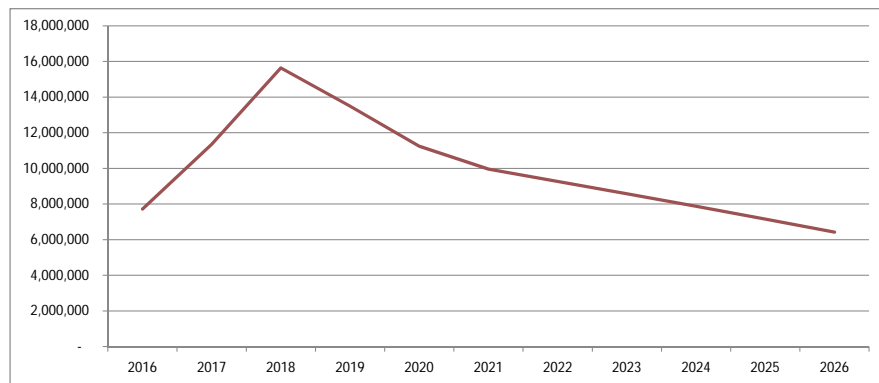
THE CORPORATION OF THE CITY OF SAULT STE MARIE
LONG TERM DEBT PROJECTION

APPENDIX C

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Maintain Current Debt Level	7,711,972	6,354,666	4,917,430	3,395,306	1,783,009	1,146,673	1,123,145	1,123,145	1,123,145	1,123,145	1,123,145
Civic Centre Windows and Cladding Project	A	5,000,000	4,720,560	4,434,215	4,140,800	3,840,135	3,532,045	3,216,345	2,892,845	2,561,360	2,221,680
Transit Relocation Project	A		6,000,000	5,664,670	5,321,060	4,968,960	4,608,161	4,238,450	3,859,610	3,470,415	3,073,630
Debt Issues	7,711,972	11,354,666	15,637,990	13,494,191	11,244,869	9,955,768	9,263,351	8,577,940	7,875,600	7,154,920	6,418,455
Debt Servicing Costs:											
Included in levy	1,724,707	1,724,707	1,724,707	1,724,707	1,724,707	652,942	71,061	-	-	-	-
Asset Mgmt Reserve (allocation included in levy)			402,940	402,940	402,940	402,940	402,940	402,940	402,940	402,940	402,940
Addition to levy				483,530	483,530	483,530	483,530	483,530	483,530	483,530	483,530
	1,724,707	1,724,707	2,127,647	2,611,177	2,611,177	1,539,412	957,531	886,470	886,470	886,470	886,470

Note A Assume 2.47%, 15 years, annual payments, amortizing

LONG TERM DEBT OUTSTANDING



**THE CORPORATION OF THE CITY OF SAULT STE MARIE
2017 CAPITAL FROM CURRENT BUDGET REQUESTS**

APPENDIX D

DEPARTMENT	DETAILS	REQUEST	CAPITAL FROM CURRENT	OTHER AVAILABLE FUNDING	COMMENTS	Legislated Health/Safety	RANKING			
							State of Good Repair	Growth	Service Improvement/Expansion	
PUBLIC WORKS										
	Hands free radios re: Distracted Driver Legislation	\$ 50,000	\$ 50,000			X				
	Sharon Crescent fence repairs	\$ 40,000		\$ 40,000	Property Purchase Reserve Fund. Fence established as part of property agreement.		X			
	PW-Admin Building -replace Heat Recovery System in Women's Locker/Shower Room	\$ 9,500					X			
	PW Admin Building-accessibility and safety requirements	\$ 17,760	\$ 17,760		Grant of \$32,785 applied for. Cost shown is net.	x				
	PW Storage Garage Building "G" Venitilation system updating	\$ 40,000	\$ 40,000				X			
	Asbestos Abatement-PWT	\$ 15,000		\$ 15,000	Asbestos Abatement Reserve	X				
	Engineering-fleet replacement for construction inspection fleet	\$ 25,000		\$ 25,000	Engineering Equipment Reserve		X			
	Engineering-Total Station Survey Machine replacent	\$ 25,000		\$ 25,000	Engineering Equipment Reserve		X			
COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES										
	John Rhodes Pool- pool climbing wall	\$ 20,000								X
	John Rhodes Centre-Scissor Lift	\$ 17,000								X
	John Rhodes Refrigeration Plan 60hp and 100hp Frick refrigeration plant compressors	\$ 112,000	\$ 112,000		3 compressors included on Facility Asset Management Plan for 2015 replacement-not completed nor prioritized by Committee		X			
	John Rhodes Arena Pad 2-replacement of Munters Arena 2 dehumidification system	\$ 150,000	\$ 122,740	\$ 27,260	Balance of funding requirement to come from Facility Maintenance Reserve		X			
	Bondar Park LED floodlighting	\$ 26,600			Service expansion Note 30% rebate from Save ON Energy available cost shown is net.					X
	Bondar Marina dock replacement	\$ 28,325					X			
	Bondar Marina fuel dock replacement	\$ 91,000	\$ 91,000				X			
	Bellevue Marina-pavement replacement	\$ 17,680					X			
	Bellevue Marina-dock replacement (yr 1 of 5 \$1,350,000 project)	\$ 290,000	\$ 290,000				X			
	Seniors Drop In Centre-parking lot surfacing	\$ 190,000					X			
	Pinegrove Cemetery fencing	\$ 7,500					X			
	Paving at cemetery office and new mausoleum	\$ 10,000					X			
	Cemetery chapel doors	\$ 8,500					X			
	Transit Services-coin wrapping equipment	\$ 40,000	\$ 40,000		Required for daily operations		X			
FIRES SERVICES										
	Station Equipment-12 nozzles	\$ 11,500	\$ 11,500		Mandatory replacement	X				
		\$ 1,242,365	\$ 775,000	\$ 132,260						