



# CITY OF SAULT STE. MARIE

Finance Department

## COMPARISON of 2010 and 2011 BUDGET

|   | <u>2010</u><br><u>BUDGET</u> | <u>2011</u><br><u>BUDGET</u> | <u>INCREASE</u><br><u>(DECREASE)</u> |
|---|------------------------------|------------------------------|--------------------------------------|
| <b><u>EXPENDITURES :</u></b>                                  |                              |                              |                                      |
| MAYOR & COUNCIL   | 636,990                      | 659,015                      | 22,025                               |
| MAYOR & COUNCIL - SPECIAL FUNDS                               | 95,000                       | 90,000                       | (5,000)                              |
|   | 731,990                      | 749,015                      | 17,025                               |
| CHIEF ADMINISTRATIVE OFFICER<br>(includes Emergency Planning) | 328,565                      | 423,420                      | 94,855                               |
| CLERK'S DEPARTMENT  | 850,600                      | 890,860                      | 40,260                               |
| CLERK'S DEPARTMENT - OTHER/ELECTION                           | 282,830                      | 99,000                       | (183,830)                            |
|   | 1,133,430                    | 989,860                      | (143,570)                            |
| COMMUNITY SERVICES DEPARTMENT                                 |                              |                              |                                      |
| - Central Administration                                      | 438,925                      | 452,135                      | 13,210                               |
| - Recreation & Culture Division                               | 1,093,045                    | 1,116,530                    | 23,485                               |
| - Municipal Day Care Facilities                               | 1,617,545                    | 1,712,465                    | 94,920                               |
| - Community Centres & Marine Facilities                       | 6,039,810                    | 6,116,175                    | 76,365                               |
|   | 9,189,325                    | 9,397,305                    | 207,980                              |
| ENGINEERING & PLANNING  |                              |                              |                                      |
| - Engineering & Construction Division                         | 2,061,615                    | 2,120,655                    | 59,040                               |
| - Building Division   | 911,595                      | 939,955                      | 28,360                               |
| - Planning Division   | 641,660                      | 665,330                      | 23,670                               |
| - Building Services Division                                  | 1,184,280                    | 1,241,570                    | 57,290                               |
|   | 4,799,150                    | 4,967,510                    | 168,360                              |
| ENGINEERING & PLANNING - OTHER                                |                              |                              |                                      |
| - Miscellaneous Construction                                  | 1,000,000                    | 1,000,000                    | 0                                    |
| - Geographic Information Services (GIS)                       | 253,000                      | 440,610                      | 187,610                              |
| - Green Committee   | 154,745                      | 160,255                      | 5,510                                |
| - Sewage Disposal System                                      | 3,600,000                    | 4,465,000                    | 865,000                              |
| - Fire Hydrants   | 515,595                      | 541,375                      | 25,780                               |
| - Street Lights   | 1,559,050                    | 1,637,000                    | 77,950                               |
|   | 7,082,390                    | 8,244,240                    | 1,161,850                            |
| FINANCE DEPARTMENT  | 4,189,285                    | 4,309,005                    | 119,720                              |
| FIRE SERVICES   | 12,344,710                   | 12,543,195                   | 198,485                              |
| FIRE SERVICES - EMS   | 4,406,830                    | 4,479,360                    | 72,530                               |
|   | 16,751,540                   | 17,022,555                   | 271,015                              |
| HUMAN RESOURCES DEPARTMENT                                    | 820,030                      | 869,060                      | 49,030                               |
| HUMAN RESOURCES - OTHER                                       | 467,040                      | 543,560                      | 76,520                               |
|   | 1,287,070                    | 1,412,620                    | 125,550                              |

|  | <u>2010</u><br><u>BUDGET</u> | <u>2011</u><br><u>BUDGET</u> | <u>INCREASE</u><br><u>(DECREASE)</u> |
|--|------------------------------|------------------------------|--------------------------------------|
| <b><u>EXPENDITURES (continued) :</u></b> |                              |                              |                                      |
| LEGAL DEPARTMENT                         | 617,320                      | 639,020                      | 21,700                               |
| LEGAL - PROVINCIAL OFFENCES              | 592,775                      | 606,570                      | 13,795                               |
|  | 1,210,095                    | 1,245,590                    | 35,495                               |
| LIBRARY BOARD                            | 2,655,175                    | 2,738,570                    | 83,395                               |
| POLICE SERVICES BOARD                    | 22,541,800                   | 23,353,530                   | 811,730                              |
| PUBLIC WORKS & TRANSPORTATION            |                              |                              |                                      |
| - Public Works Division                  | 25,503,284                   | 27,503,659                   | 2,000,375                            |
| - Transit & Parking Division             | 9,289,720                    | 9,466,190                    | 176,470                              |
| - Cemetery Division                      | 1,067,180                    | 1,195,610                    | 128,430                              |
|  | 35,860,184                   | 38,165,459                   | 2,305,275                            |
| SOCIAL SERVICES DEPARTMENT               |                              |                              |                                      |
| - Administration & OW Programs           | 5,857,695                    | 5,885,500                    | 27,805                               |
| - Community Child Care Division          | 510,140                      | 520,650                      | 10,510                               |
| - Social Housing                         | 2,194,445                    | 2,268,100                    | 73,655                               |
| - Immigration Program                    | 97,840                       | 195,340                      | 97,500                               |
| - Accessibility Programs                 | 99,000                       | 99,000                       | 0                                    |
|  | 8,759,120                    | 8,968,590                    | 209,470                              |
| OTHER MUNICIPAL AREAS                    |                              |                              |                                      |
| - Corporate Financial Expenses           | 2,603,420                    | 2,734,712                    | 131,292                              |
| - Corporate Insurance                    | 1,289,010                    | 1,502,700                    | 213,690                              |
| - Administrative Accounts                | 1,037,695                    | 356,455                      | (681,240)                            |
| - Grants to Outside Agencies             | 1,522,490                    | 1,579,935                    | 57,445                               |
| - Grants - Cultural Advisory Board       | 53,900                       | 53,900                       | 0                                    |
|  | 6,506,515                    | 6,227,702                    | (278,813)                            |
| LEVY BOARDS                              |                              |                              |                                      |
| - DSSAB Levy                             | 19,674,605                   | 16,236,195                   | (3,438,410)                          |
| - Algoma Public Health                   | 2,029,595                    | 2,076,810                    | 47,215                               |
|  | 21,704,200                   | 18,313,005                   | (3,391,195)                          |
| ECONOMIC DEVELOPMENT INITIATIVES         |                              |                              |                                      |
| - EDC (Economic Development Corp)        | 1,388,555                    | 1,433,475                    | 44,920                               |
| - Other Economic Initiatives             | 377,890                      | 377,890                      | 0                                    |
| - Economic Diversification Fund          | 500,000                      | 500,000                      | 0                                    |
|  | 2,266,445                    | 2,311,365                    | 44,920                               |
| PROVISIONS FOR RESERVES                  |                              |                              |                                      |
| - Hospital Donation                      | 2,100,000                    | 2,100,000                    | 0                                    |
| - Capital from Current                   | 700,000                      | 800,000                      | 100,000                              |
| - Landfill Site Reserve                  | 1,440,565                    | 1,600,000                    | 159,435                              |
| - Sewer Capital Reserve                  | 5,586,145                    | 6,360,565                    | 774,420                              |
| - Other Reserves                         | 1,066,000                    | 1,147,850                    | 81,850                               |
|  | 10,892,710                   | 12,008,415                   | 1,115,705                            |
| CAPITAL & LONG TERM DEBT (net Levy)      | 10,119,875                   | 9,173,875                    | (946,000)                            |
| <b>TOTAL EXPENDITURE - BUDGET</b>        | <b>168,008,864</b>           | <b>170,021,631</b>           | <b>2,012,767</b>                     |

|                                       | <u>2010</u><br><u>BUDGET</u> | <u>2011</u><br><u>BUDGET</u> | <u>INCREASE</u><br><u>(DECREASE)</u> |
|---------------------------------------|------------------------------|------------------------------|--------------------------------------|
| <b>REVENUES :</b>                     |                              |                              |                                      |
| SUPPLEMENTARY TAXES & SPECIAL CHARGES | 13,096,135                   | 14,738,320                   | 1,642,185                            |
| GRANTS-IN-LIEU OF TAXES               | 4,453,230                    | 4,514,085                    | 60,855                               |
| ONTARIO MUNICIPAL PARTNERSHIP GRANT   | 23,813,600                   | 19,603,400                   | (4,210,200)                          |
| ONTARIO SPECIFIC GRANTS               | 2,525,100                    | 2,385,305                    | (139,795)                            |
| CANADA SPECIFIC GRANTS                | 217,245                      | 314,745                      | 97,500                               |
| <b>MUNICIPAL FEES</b>                 |                              |                              |                                      |
| - Clerk's Department                  | 50,730                       | 50,730                       | 0                                    |
| - Community Services Department       | 4,563,265                    | 4,613,110                    | 49,845                               |
| - Engineering & Planning Department   | 910,800                      | 1,003,300                    | 92,500                               |
| - Finance Department                  | 403,280                      | 404,000                      | 720                                  |
| - Fire Services inc EMS               | 4,540,560                    | 4,614,265                    | 73,705                               |
| - Historic Sites Board                | 30,100                       | 30,100                       | 0                                    |
| - Legal Department inc POA            | 2,717,550                    | 1,899,360                    | (818,190)                            |
| - Police Services Board               | 272,050                      | 285,505                      | 13,455                               |
| - Public Works & Transportation       | 7,282,265                    | 7,968,970                    | 686,705                              |
| - Social Services Department          | 8,542,875                    | 8,654,845                    | 111,970                              |
|                                       | 29,313,475                   | 29,524,185                   | 210,710                              |
| OTHER REVENUE                         | 7,048,730                    | 6,954,850                    | (93,880)                             |
| TOTAL NON TAX REVENUES                | 80,467,515                   | 78,034,890                   | (2,432,625)                          |
| CITY PROPERTY TAX LEVY                | 87,541,349                   | 91,986,741                   | 4,445,392                            |
| <b>TOTAL REVENUE - CITY BUDGET</b>    | <b>168,008,864</b>           | <b>170,021,631</b>           | <b>2,012,767</b>                     |
| PROVINCIAL EDUCATION TAX LEVY         | 19,126,658                   | 19,124,357                   | (2,301)                              |
| TOTAL TO BE RAISED THROUGH TAXATION   | 106,668,007                  | 111,111,098                  | 4,443,091                            |

### 2011 BUDGET HIGHLIGHTS

- Urban Residential Tax Rate declined by 2.83 %.
- Property Assessment value increased to \$ \$ 4,404,987,325. an increase of 7.26%.
- Construction of new West End Community Centre commenced.
- Purchase of New Transit Bus approved, staff planning options for additional buses.
- Review of Transit system, with emphasis on Specialized Transit to commence in 2011.
- Two Year, \$ 24,350,000 Road Reconstruction Program underway.
- Contributing \$ 1,000,000 each to Sault College and Algoma University over a Four year period.
- Contributing \$ 2,100,000 to the New Hospital as part of a \$ 29,500,000 commitment.
- The Cities Long Term Debt at December 31, 2010 was \$ 17,936,258. (2009 \$ 20,440,876)